

## Oxford Strategic Partnership Steering Group

Minutes of the meeting held on 15<sup>th</sup> September 2016,

### Attendees:

Sharon Barrington, Oxfordshire Clinical Commissioning Group  
Christian Bunt, Thames Valley Police  
Brendan Casey, Oxford Brookes University  
Debbie Dance, Oxford Preservation Trust  
David Edwards, Oxford City Council  
Cllr Nick Carter, Oxfordshire County Council  
Sara Fuge, Land Securities  
Cllr Andrew Gant, Oxford City Council  
Shelley Ghazi, Oxford City Council  
Caroline Green, Oxford City Council  
Anne Gwinnett, Oxford Brookes University (Chair)  
Cllr Ian Hudspeth, Oxfordshire County Council  
Sebastian Johnson, Oxford Strategic Partnership  
Val Johnson, Oxford City Council  
Cllr Bob Price, Oxford City Council  
Peter Reynolds, City of Oxford College  
Maggie Scott, Oxfordshire County Council  
Lynn Shepherd, Venturefest Oxford  
Peter Thomson, Oxford Civic Society  
Nigel Tipple, Oxfordshire Local Enterprise Partnership  
Richard Venables, VSL and Partners  
Helen Watson, University of Oxford

### Apologies:

Hayley Beer-Gamage, Experience Oxfordshire  
Phil Clare, University of Oxford  
Frank Nigriello, Unipart Group  
Brendan Hattam, Land Securities  
Margaret Ounsley, University of Oxford  
Kathy Shaw, OCVA  
Cllr John Tanner, Oxford City Council  
Jackie Wilderspin, Oxfordshire County Council (Vice Chair)

### 1. Introductions

Anne Gwinnett opened the meeting with introductions and apologies.

Anne welcomed Brendon Casey to his first meeting and thanked him for joining the Steering Group.

Christian Bunt is stepping down from the OSP as he has a new role at Thames Valley Police HQ. Christian told the group he had enjoyed contributing to the partnership over the last 4 years. Anne Gwinnett thanked Christian on behalf of the partnership and said he would be very much missed.

## **2. Minutes of the last meeting held on 14<sup>th</sup> July 2016.**

Agreed as correct.

## **3. Matters arising / short updates**

### 3.1 Devolution Bid and Local Government Unitary Models

Cllr Bob Price highlighted that two reports have been commissioned and are now published. The Government requires consensus from all Councils to move forward. Whilst discussions are ongoing there is a focus on finding ways to improve how the current structure works.

Cllr Hudspeth added that both reports identify savings and that there are actions we can take now that can provide better service for residents for example, should there be one telephone number for residents to speak to both councils?

### 3.2. Impact of EU referendum

Cllr Price met with BMW recently and what came across very clearly was that as a global company the lack of clarity over the timetable for BREXIT was leading to uncertainty for their business' investment programme. BMW nationally is making representations to Government and locally is in touch with MP's over these issues. The Council were looking to help where possible.

Sebastian reported that Anneliese Dodds (Member of the European Parliament for the South East England) is organising a summit on Science and Innovation in Oxfordshire post Brexit. Sebastian and colleagues in the City Council's Economic Development Team have been supporting Anneliese's staff in identifying invitees and Sebastian asked that if anyone was interested in attending they let him know. Nigel Tipple, who had received an initial approach mentioned that he had not received a formal invitation and confirmation of date - Sebastian said he would follow up with Anneliese and her team.

Richard Venables said there was still uncertainty in the commercial market which has delayed decision making. However, the ripples in investment seem to have calmed down. He noted that larger businesses have been moving or consolidating, for example on Oxford Science Park which was fully occupied but now has vacant business units.

**Action – Sebastian to follow up Summit invitations**

### 3.3. Review of the effectiveness of the OSP

A meeting has been set up to progress the OSP Review. It will be an opportunity to think about membership, how we communicate both up and down, and review terms of reference. We will come back to November with ideas to gain the Steering Groups' feedback.

#### **4. Westgate Development Update**

Sara Fuge, representing Land Securities, gave a presentation on The Westgate Centre and Castle Quarter. Land Securities, in partnership with The Crown Estate, have been developing the site since 2014 and they are on track to finish the project in October 2017.

Key Points from the presentation included:

- 55% of retail space has already been let
- Land Securities have now bought the Castle Quarter with a view to joining up the two areas as key leisure destination
- They are working on transport and parking issues with key partners which will also have a wider benefit to residents of Oxford.

The Partnership welcomed the presentation and the benefits it will bring to the City and wider area. Anne thanked Sara for the presentation.

#### **5. Oxfordshire Local Enterprise Partnership (OxLEP) and the Strategic Economic Plan (SEP) refresh**

Nigel Tipple gave a presentation on the SEP refresh and why it was needed, as there had been a lot of progress and strong economic growth since it was first developed. It was an opportunity to review the vision and the programmes in place to achieve it.

They have consulted widely and had significant written representation and input via the CBI from the wider business community. They are also ensuring links with the Oxford Local Plan.

The draft plan has gone through the OxLEP board and will now go out for wider review to ensure it reflects external views.

Debbie Dance asked if the Cultural Strategy was 'set in stone' as she feels some of the areas were somewhat ambitious. Nigel Tipple said it was not set in stone and that they are pulling together a sub group of the board to further explore how this will be implemented.

Cllr Price said that the SEP is a good document and expressed his disappointment that Government has not brought SEP strategies together as a national economic strategy. Nigel Tipple responded that an industrial strategy was starting to be discussed at a national level and that a timeline would be published. OxLEP will contribute to that.

Anne Gwinnett commented that, following discussion at the recent Oxford Business Forum, people would find it useful to see a document which summarises the key differences between the original and the refreshed SEP, clarifying the direction of travel. Nigel Tipple agreed and said that further work would be done on communicating outcomes.

Peter Thompson said that, at the grass roots level, there is no understanding of why we have to have economic growth in the first place. The report from OCF (see minutes of last meeting) presented a very different view of the county and he asserted that we ought to be improving human condition over economic development. Nigel Tipple responded that the SEP sets out the context in which these issues can be addressed. For example,

accessing European funding for work around those not in employment, education or training (NEETs). The SEP recognises the need for intervention in these areas, but growth is already happening within the county so the question is how to manage a dynamic growth economy and accommodate the needs of residents at the same time.

## 6. Oxfordshire Healthcare Transformation Programme

Sharon Barrington gave a presentation on Oxfordshire's Healthcare Transformation Programme. The presentation highlighted the change required from treating health conditions to preventing health problems from developing. Demand is increasing from an ageing and growing population and compounded by 30% of GP's planning to retire in the next five years. It cannot be business as usual and they need to increase the value of every pound spent.

Oxfordshire Clinical Commissioning Group (CCG) is consulting with members of the public via 'The Big Health & Care Conversation' and would like partners help to encourage participation.

Cllr Price asked how much power the CCG has to change primary care and how can we work together to achieve these outcomes? Sharon Barrington said that they are starting to have more influence. They can also have an impact on standardisation and encourage GP's to work together to save costs e.g. telephone and IT.

Richard Venables highlighted the work supporting the prevention agenda locally especially around young people and sport (supported by Sport England).

Nigel Tiple said that the Oxford Academic Health Science Network works on the adoption of new technologies and there may be opportunities to use their knowledge to inform the CCG's work. Nigel also suggested a more 'joined up' conversation around innovation in housing and transport and that he is happy to facilitate this conversation.

Christian Bunt said that with all the new housing development we'll see a changing demographic which will need to be considered.

Maggie Scott highlighted that the County Council have done a huge amount of work in this area. Maggie also highlighted the challenges faced in the current climate such as potential closure of some health centres

Sebastian Johnson said that some of the challenges and opportunities around technology faced by Oxfordshire CCG must be the same for CCG's across the Country. This may present an opportunity for Oxford to be innovative about solutions that can be scaled nationally. This links to the Smart Oxford ambitions and aspirations and can play to Oxford and Oxfordshire's innovation strengths and our academic and research capabilities, for example through the Big Data Institute.

Action – Steering Group members to disseminate 'Big Health & Care Conversation'  
Action – Nigel Tiple to contact Sharon Barrington regarding health innovation links.

## 7. Symposium Framework Proposal

Anne Gwinnett reminded the group that previous discussions had agreed health and wellbeing as a likely topic for a future symposium and suggested that the OSP can add value, for example, around the prevention agenda. It was agreed that the target date of delivery would be June 2017.

Nigel Tipple said that we need to focus on specific areas where we can make significant progress.

Maggie Scott said she supported the idea of focusing on loneliness and isolation and said there were a huge number of individuals and organisations that can help address these issues.

Lynn Shepherd, who is also a Samaritan, said that, from her experience, mental ill health and loneliness are the two biggest issues. Lynn also said that the Symposium Framework Paper helpfully illustrated that there was a lot of work involved in running it. It is therefore important to be clear on what impact a symposium can have to ensure it is worthwhile.

Debbie Dance was concerned that we find ways to engage the whole community.

Anne Gwinnett asked for a show of hands of people who were happy to contribute to helping run a Symposium. These were: Maggie Scott, Christian Bunt (his replacement), Cllr Andrew Gant, Nigel Tipple, Sharon Barrington, Richard Venables, Brendan Casey, Helen Watson and Caroline Green.

Action – arrange symposium sub-group meeting to determine focus and lead partner by the end of November 2016

## 8. Forward Plan and future agenda items.

Anne Gwinnett asked the group for venue suggestions for future meetings. Cllr Price suggested a University of Oxford venue on the Churchill campus. Maggie Scott highlighted operational hubs as potential venues for example the Fire Station and Blackbird Leys Community Centre.

In terms of the forward plan Anne highlighted that Educational Attainment Report would come the November meeting.

Maggie Scott suggested the Steering Group would benefit from understanding more about what adult social care does and that someone from the County Council could come and talk about what work they do in the City. It was agreed to aim for the November meeting.

Action – Maggie Scott to organise Oxfordshire County Council speakers on adult health and social care for November meeting.

OSP Meeting Date	Key Agenda Items
3 <sup>rd</sup> November 2016 10-12 noon Oxford Brookes	<ul style="list-style-type: none"><li>• Educational Attainment</li></ul>
19 <sup>th</sup> January 2017 10 – 12 noon	<ul style="list-style-type: none"><li>• Adult Social Care</li></ul>

OSP Meeting Date	Key Agenda Items
Target Discovery Institute, Oxford University	
<b>14th March 2017 (Tuesday)</b> 10-12 noon <i>Location TBC</i>	
<b>16th May 2017 (Tuesday)</b> 10-12 noon <i>Location TBC</i>	
<b>20th July 2017</b> 10 – 12 noon <i>Location TBC</i>	
<b>21st Sept 2017</b> 10 – 12 noon <i>Location TBC</i>	
<b>23rd November 2017</b> 10 – 12 noon <i>Location TBC</i>	
<b>19<sup>th</sup> January 2017</b> 10 – 12 noon <i>Location TBC</i>	

## 9. AOB

Shelley Ghazi gave an update on behalf of Val Johnson on The Stronger Communities Sub-Group who have been working with 'Good Food Oxford' and 'Feeding the Gaps' to identify if there is food poverty in the city and the extent and nature of it.

The City Council has awarded £1,300 to Good Food Oxford to help establish a Food Access Action Plan for Oxford. Undertaking a survey of current food services with follow up £380 (including help in kind with the survey from Oxford City Council and other partners) and to develop an online database and map

Key issues to address within this work:

- Economic access to food
- Knowledge of where food services are
- To promote what services are available to the public and to signpost services
- To identify gaps in provision
- To encourage providers of services to work more effectively together and to support each other.

We are about to circulate the link to the survey and we want all of our key partners to use their networks to encourage participation in the survey, which is aimed at services that provide free food and support to people in need.

Action – Steering Group members to highlight food poverty work to relevant people where possible [www.oxford.gov.uk/foodpovertydatabase](http://www.oxford.gov.uk/foodpovertydatabase)

Meeting closed 12:10pm.