

## **Barton Healthy New Town Quarterly Report (narrative)**

The BHNT project is focusing on three key priorities to contribute to reducing the health inequalities raised in the Barton Health Plan and to support the development of new models of care as outlined in the NHS Five Year Forward View.

1) **Monitoring and Evaluation:** To provide learning and innovation around how healthy urban environments and strong communities can promote health and wellbeing and reduce health inequalities at Barton. Two areas of research that we are interested in pursuing are:

- Monitoring the impact that the new healthy built environment at Barton Park has on the health and wellbeing of new and existing residents.
- Evaluating the effectiveness of health interventions and initiatives in improving the health of the local community at Barton.

2) **Community Cohesion:** Successfully integrating the new and existing communities at Barton through community level partnerships and engagement. This work will include the health and wellbeing activities and initiatives that are identified by the Barton Healthy New Town Steering Group. It will look to develop sustainable models that can be adapted to Barton Park once it is developed and replicated in future HNT projects.

3) **Service and Design Innovation:**

- Working with the Bury Knowles Surgery and the JR hospital to look at ways in which local healthcare provision can be improved and how innovation in healthcare technology can be effectively utilised at Barton.
- Working within the parameters of a master plan and first phase that have already been agreed, exploring ways in which we can work with future house builders to influence future housing design to incorporate the latest technology and innovation in healthy design.

**The key aims for the Barton project are:**

- To contribute learning and innovation around how to reduce health inequalities for current and future residents of Barton, with particular attention to those with additional vulnerabilities
- To contribute to learning and innovation for the integration of existing residents of Barton and future residents of Barton Park
- To contribute and apply practical recommendations on the design of the new development, infrastructure and services
- To support integration and adaptation of service models which can be sustained, scaled and replicated beyond the life span of this project within local resources

This report covers the BHNT progress thus far, addressing the initial key milestones laid out in our MoU as well as identifying some early key successes and some potential future risks that we hope our ongoing learning will help us to minimise as we progress.

## **“Early wins” and examples of innovation**

The BHNT project is built around working in an innovative manner and to challenge legacy thinking wherever possible, whilst aiming to create an environment of continual learning for all stakeholders.

At this stage we have identified a number of early successes which have helped guide the future direction of the project and these, and the learning outcomes, are shared below.

### **Strong Developer Partnership**

Grosvenor, as a developer, have been key to moving the project forwards, and are committed to involving all partners, including the community, in enhancing future stages of the development.

Learning outcomes:

- Identify key partners as early as possible and ensure that you have shared objectives for the project that can be disseminated by as many stakeholders as possible.
- This mitigates future risk in terms of delivery, and makes it easier for us specifically to work on integrating the two communities as the developer is a driving stakeholder

### **Created Strong Project Governance**

A project governance model was recommended early in the project, which was revised following the stocktake and remains flexible enough to meet new challenges. The model includes community engagement (in our case both in terms of the “reference groups” and with community membership in the “Health and Wellbeing”, “Innovation and Technology” and “Grant Programme Delivery” Groups

Learning outcomes:

- Governance needs to focus on strategic delivery once the initial operational stages have been achieved.
- Good governance proactively involves stakeholders and is an enabler not a barrier, and should take people along

**Grants totalling £29 368 were issued to 8 organisations to deliver activities which meet the project priorities.**

These groups were: Barton Community Association, Barton United FC, Fusion Arts, Getting Heard, Human Theatre Group, Oxford 50+, Good Food Oxford and Eatwell Café.

Learning outcomes:

- Engaging local community groups enhances the opportunity for community buy-in and extends our reach
- We recognised that innovation and flexibility are key to the success of the project, and these organisations are able to deliver in this way
- Bringing groups together as part of a working group means that they have begun to share best practice, links and resources, creating more effective outcomes
- The working group also allows shared learning, based on experiential evidence

## **Engaging stakeholders in the stocktake**

We have engaged OCCG / Public Health / GPs / Community representatives in vision setting. A successful “stocktake” event was held on September 21st with 43 attendees including Councillors, practitioners (GPs, members of OCCG and Public Health) academics from Oxford University and Oxford Brookes, partners and community representatives.

Learning outcomes:

- An attractive, well-defined project created unprecedented engagement in the stocktake
- A clearly communicated vision and intended impacts helps to shape participation and create a stronger sphere of influence

## **Using learning from the Healthy New Towns project to expand services beyond Barton**

One of the delivery groups have taken the learning from their work as part of the Barton Healthy New Town to develop a similar service in another local area of deprivation.

## **Risk Management**

To ensure the most effective delivery of the project, the Steering Group has identified a number of key risks which need to be monitored, and some of the key actions we need to take to mitigate those risks.

### **Delays to commissioning research, which may impact on research outcomes.**

Actions:

- We are due to hold our Logic Models meeting on November 7th.
- Research commissioning discussions have begun and we intend to have commissioning papers in place by November 14th

### **Insufficient engagement with local community**

We recognise that we have created challenging and far-reaching goals for the first stages of the project, which need “wide and deep” engagement.

Actions:

- Although we have met with a range of representatives from local groups (schools, church groups, youth centres, community associations) we need to extend our reach; therefore the project officer will identify a number of established groups to attend at least one meeting of between now and Christmas, and work with the Bury Knowle social prescriber to identify and engage with some seldom heard voices.
- Create full communications schedule to guarantee timely communications and a feedback loop

### **Delay in starting project led health and wellbeing activities**

We are confident that these will be delivered, although we have been delayed in identifying the most effective activities. This has, however, allowed us to identify areas where complementary interventions can be better directed.

This delay may cause a secondary risk around creating a negative impact on the OCC's relationship with the local community in the longer term as a result of this failure to deliver

Actions:

- A number of opportunities have been identified, which complement existing activities, although we need to engage more with residents to assure these are appropriate. This may be done by sign ups or through approval on social media etc (though we need to consider the equalities issues in relation to specific projects)
- There is a desire to commission some specific work pieces around addiction and mental health from the funding for programme led activities – commissioning will be complete by xx

### **Potential delays around future project planning by other partners and sponsors**

## Appendix one – BHNT Project Plan Summary (First quarter)

Key milestones and outputs (as outlined in the project plan)	Activities in achieving priorities	Evidence available*
<p><b>Programme staffing and management</b></p> <ol style="list-style-type: none"> <li>1. Agree job specification with programme partners</li> <li>2. Hold interviews</li> <li>3. Appoint candidate</li> <li>4. On-going line and project management support</li> <li>5. On-going advisory and health related support from OCCG and PH</li> </ol>	<ol style="list-style-type: none"> <li>1-3: Project Officer took up role on August 30th</li> <li>4; 8 week probationary meeting on 27<sup>th</sup> October</li> <li>5; OCCG &amp; PH sub—agreements. OCCG &amp; PH attendance at Steering Group and lead on working groups</li> </ol>	<p>Job description Employment contract</p> <p>Terms of Reference Project structure document</p>
<p><b>Project meetings</b></p> <ol style="list-style-type: none"> <li>1. Establish and agree members of Health &amp; Wellbeing &amp; Monitoring &amp; Evaluation steering group</li> <li>2. Hold Bi monthly steering group meetings</li> <li>3. Hold community meetings</li> <li>4. Agree H &amp; W programme for the year</li> <li>5. Agree research topic</li> </ol>	<ol style="list-style-type: none"> <li>1. Working groups created – after consultation “Innovation and Technology” and “Grant programme delivery” groups were added to maximise the impact of the structure and maximise engagement opportunities</li> <li>2 Steering Group meetings currently happening monthly</li> <li>3 Successful “stocktake” event was held on September 21<sup>st</sup> with 43 attendees including Councillors, practitioners, partners and community representatives</li> <li>4. Working groups remits have been shared, and initial meetings held. We are currently refining remits based on initial meetings.</li> <li>5. Have held iBi kick-off meeting and a second session focusing on priorities, which has helped us narrow our</li> </ol>	<p>Organisational structure diagram Terms of reference and membership lists Meeting minutes</p> <p>Notes from meeting Visual scribing Photos Positive feedback forms</p> <p>Meeting minutes</p> <p>Minutes and notes from meetings</p>

<p>6. Develop strategy paper to progress Barton Park as a HNT.</p> <p>7. Review learning from programme and planning to inform the future of the programme</p>	<p>research topics down. We are due to hold our Logic Models meeting on November 7<sup>th</sup>. The initial research commissioning discussions have begun and we intend to have commissioning papers in place by November 14<sup>th</sup></p> <p>7. We are working on a learning and evaluation programme to capture operational learning. Programme delivery groups have been provided with monitoring tools for individual activities</p>	<p>Copies of monitoring forms</p>
<p><b>Health and wellbeing sessions</b></p> <p>1. Programme lead organised health and wellbeing activities for the local population</p> <p>2. Learning and recommendations to inform Barton HNT programme including the development of strategy</p>	<p>Initial programme lead activities are currently being finalised, based around the perceived gaps in the grant programme: primarily mental health and addiction programmes.</p> <p>This will be based on ongoing learning and evaluation</p>	
<p><b>Grants programme</b></p> <p>1. Set up grant panel &amp; agree criteria 2. Publish programme and invite applications 3. Evaluate application by panel 4. Decisions made by H&amp;W steering group</p>	<p>1-4. Grants for activities were considered by a grants panel on September 15th, and recommendations made to the Steering Group. 12 applications were received totalling £52 000. 8 applications were recommended for approval totalling £29 368 These were approved with conditions by the Steering Group on September 22nd. Funding approval papers were sent out on Sept 30th after follow up meetings with groups.</p>	<p>Grant application process. Minutes from SG Letters to applicants Notes from delivery Group meeting</p>

5. Monitoring & evaluation report to health and wellbeing partnership	First meeting with delivery groups took place on October 7 <sup>th</sup>	
<b>Commission research</b>  1. M&E steering group to identify research topics  2. M&E steering group to find and commission research  3. Draft research document received 4. Final research document received	Responsibility taken by steering group to identify research topics Project Officer has met informally with a with a number of academics Research was discussed as part of the stocktake. Have held iBi kick-off meeting and a second session focusing on priorities, which has helped us narrow our research topics down. We held our Logic Models meeting on November 7 <sup>th</sup> , which has helped create a “check” for our research needs  The initial research commissioning discussions have begun and we intend to have commissioning papers in place by November 14 <sup>th</sup>  Planned for receipt week commencing 20 <sup>th</sup> February Planned for receipt week commencing 6 <sup>th</sup> March	Notes from minutes Contacts list  Logic model draft notes

