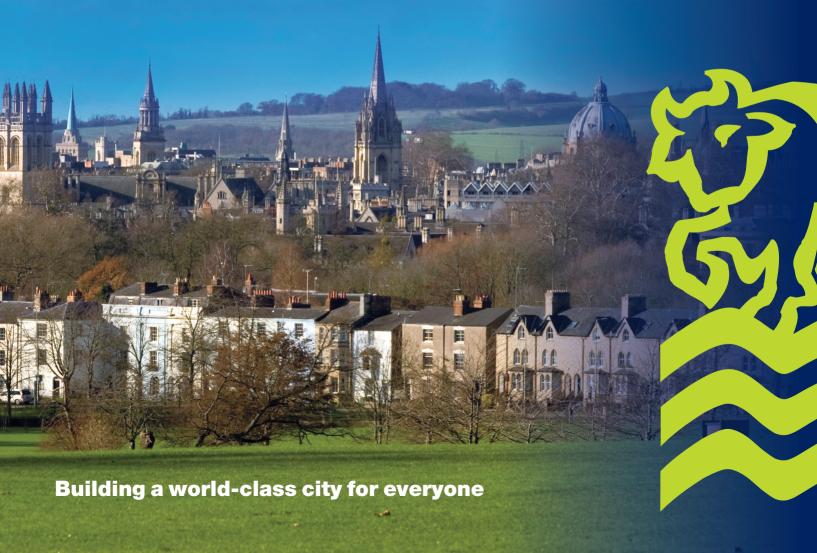


## Oxford City Council Budget Book



2021-2022





## Oxford City Council Budget Book 2021–2022



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# Introduction to the Budget Book

## INTRODUCTION TO THE 2021/22 BUDGET BOOK

The 2021/22 budgets for Oxford City Council are presented in the following pages.

In presenting this budget, we would like to formally record our thanks to staff in all services who have contributed to the budget process.

Our aim in this publication is to provide information that is easy to understand and is as meaningful and useful as possible. As part of our commitment to continuous improvement we would welcome your views on the format and suggestions for future improvements.

## Medium Term Financial Strategy – 2021/22 to 2024/25

The draft Medium Term Financial Strategy (MTFS) was approved by City Executive Board in, with the final MTFS being approved by Council in February 2021. The MTFS sets out the Council's key financial policies and plans for the next four years.

The MTFS includes the following key assumptions:

- Council Tax The recently announced referendum principles are in line with previous assumptions and the recommendation of a council tax increase of 1.99%
- Income streams Since the setting of the consultation budget the Council has
  reviewed it long term income forecasts of key income streams such as car
  parking, town hall lettings, commercial rents. Prudent assumptions were made
  within the Consultation budget about how these may be effected over the
  coming months and year including the speed that they may bounce back. At this
  point in time it is considered that these assumptions still stand and therefore no
  further adjustment has been made to the forecast income levels to those put
  forward in the Consultation Budget.
- **Efficiencies** largely in accordance with the Consultation Budget with some exceptions detailed below
- Fees and charges largely in accordance with Consultation Budget with a few exceptions below
- **Investment interest** in accordance with consultation budget
- Returns from wholly owned companies changes explained in more detail below
- **New Expenditure** in accordance with Consultation budget
- **Pensions** Recommendation to make a prepayment to the pension fund in 2023-24 of £5million remains unchanged
- Pay- The unions, Unison and Unite have confirmed there acceptance of a pay freeze proposed the Council for 2021-22 in exchange for a one-off non-consolidated "Recognition" payment of £400 to all staff on permanent or fixed-term contracts of not less than 6 months at 1-4-2021.

A key area of the MTFS was identifying the main risks. The principal risks to the budget for 2021/22 are:

- Council income streams continue to be effected by the pandemic beyond the provisions already made in the MTFS
- The Homelessness reserve is exhausted at a faster rate than anticipated as assumed Government and contributions in respect of homelessness expenditure are not forthcoming
- Failure of a major partner for instance in Leisure
- Variations of actual income and expenditure against budget especially in volatile areas such as income and property investments
- Companies do not perform as well leading to reduced income to the Council
- Business Rates income is lower than forecast
- Interest rates are higher than projected resulting in higher borrowing costs
- Slippage in the capital programme adversely affects revenue savings and additional income in the MTFS

## **Settlement Funding Assessment**

The Settlement Funding Assessment comprises authorities' Revenue Support Grant (RSG) and their share of locally retained business rates (the baseline funding level). The figures for Oxford City Council are as follows:

Settlement Funding Assessment							
	2021/2	2020/21					
	£000's	£000's					
Total SFA	6,300	6,300					
of which							
Revenue Support Grant		-					
Baseline Funding Level	6,300	6,300					
Tariff adjustment		-					
Reduced SFA	7.4	7.4					

## **General Fund Budget**

This is the budget that covers all day-to-day Council expenditure except Council Housing. The Council has set a balanced budget for the next four years which in summary is as follows.

Service	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLA's and Capital Charges £	Total Budget
	~	~	~	~	
Corporate Strategy	915,724	(44,000)	871,724	(620,419)	251,305
Environmental Sustainability	1,104,720	(58,500)	1,046,220	223,923	1,270,143
Chief Executive	2,020,444	(102,500)	1,917,944	(396,496)	1,521,448
Community Services	7,727,997	(1,907,390)	5,820,607	1,636,888	7,457,495
Housing Services	9,116,473	(4,557,400)	4,559,073	515,940	5,075,013
Regulatory Services & Community Safety	3,856,465	(2,498,089)	1,358,376	997,986	2,356,362
Communities & People	20,700,935	(8,962,879)	11,738,056	3,150,814	14,888,870
Corporate Property	4,775,951	(10,385,100)	(5,609,149)	324,610	(5,284,539)
Planning Services	4,000,641	(3,624,285)	376,356	1,250,044	1,626,400
Regeneration & Economy	710,636	(105,000)	605,636	65,351	670,987
Development	9,487,228	(14,114,385)	(4,627,157)	1,640,005	(2,987,152)
Business Improvement	8,981,426	(30,000)	8,951,426	(8,220,309)	731,117
Financial Services	4,634,267	(1,615,240)	3,019,027	461,999	3,481,026
Law and Governance	3,557,318	(170,640)	3,386,678	(2,682,043)	704,635
Corporate Resources	17,173,011	(1,815,880)	15,357,131	(10,440,353)	4,916,778
Oxford Direct Services Client	22,239,127	(10,835,766)	11,403,361	1,330,628	12,733,989
Oxford Direct Services Development	,,	(10,000,100)	,	1,000,000	1_,100,000
Director	22,239,127	(10,835,766)	11,403,361	1,330,628	12,733,989
Total Service Expenditure	71,620,745	(35,831,410)	35,789,335	(4,715,402)	31,073,933
Corporate Accounts					(2,997,110)
Contingencies					633,853
Net Budget Requirement					23,647,602
Funding					
Revenue support grant including specific					0
Business Rates Retention including specif	ic grants				8,475,845
Section 31 Grants					0
Council Tax					14,911,465
Less assumed parish precept New Homes Bonus					(277,834) 538,126
Collection Fund (Surplus)/deficit					030,120
Total Funding Available					23,647,602
(Surplus)/Deficit for year					0

The final budget was set at Council on with Council Tax for Oxford City Council set at £320.17 for Band D, a 1.99% increase on 2020/21.

## **Housing Revenue Account Budget**

This is the budget that covers all income and expenditure on Council Housing.

In October 2018 the Government removed the debt cap which restricted the amount of borrowing by the HRA for funding capital expenditure, nabling the HRA to borrow to finance capital expenditure providing it was affordable and prudent.

The recent acceleration of new build housing in the Housing Company agreed by the shareholder in December 2020 provides a steady stream of social and shared ownership housing for the HRA to buy 1,119 houses over the next 10 year period at an estimated gross cost of around £393 million with peak debt at £553 million.

## **Financial Viability and Debt Refinancing**

The financial viability of housing scheme purchases has been set by the Council's Chief Financial Officer as:

- Net present value (NPV)

   positive over a 70 year period
- Payback 70 years or under
- Internal rate of return IRR -(the discount rate which equates the Net Present Value to zero) of 3%

These criteria are comparable to the Housing Company of a positive NPV over 40 years, 40 year payback and 4% IRR. The HRA criteria are less favourable to reflect the nature of the social dwellings being purchased.

The purchasing of the new build properties from OCHL over the next 10 years is estimated to cost around £393 million. In a change to the current payment mechanism payments to Oxford City Housing Ltd for such housing developments will be made in stages as developments are built out.

Work has also been undertaken to accommodate

- a) An increase in the level of HRA debt for the new build acquisitions by £350 million to cover all capital commitments including new affordable housing around £50 million over the next 10 years for climate change initiatives to Council owned properties and other regeneration activity in the HRA
- b) All debt self-financing and additional secondary debt to be repaid within a 40 year period
- c) HRA working balance not to fall below £4 million

To accommodate this level of increased activity and cost the first 3 self-financing loans totalling £80 million have been refinanced by the Council with repayment being pushed out from 2031 to 2051.

The debt profile of the HRA together with the resulting HRA working balance over the next few years is shown as follows:

HRA Outstanding loans and Working Balances						
Closing Loan Balance Working Balance						
	£000's £000's					
2021/22	274,151	5,964				
2022/23	332,430	6,485				

2023/24	381,391	6,854
2024-25	443,547	9,613
2029/30 - Peak debt	552,820	24,004
2059/60	23,769	277,424

## Right To Buy and other disposals

Disposal of around 40 dwellings per year is assumed up until 2023/24 and then subsequently reduced to 20. Within the development programmes to be purchased from OCHL, there will be shared ownerships on most of the schemes. The Council will receive a capital receipt from the element purchased by the homeowner known as 'stair casing' enabling the homeowner to own a greater proportion of their home.

## Inflation and pay assumptions

All the assumptions for inflation are the same as for the Council's General Fund.

## **Service Charges**

Service charges such as caretaking, cleaning, CCTV, communal areas etc. will be increased by RPI at 1.1%

## **Working Balance**

The working balance levels allow sufficient monies for the funding of future years' Capital Programme, the repayment of the debt, as well as an amount of £4 million as being the minimum required to cover unexpected events such as falling investment income or increased costs.

## **Capital Programme**

The Council's capital programme for 2021/2122 to 2024/2025 is shown on pages 89 to 91 and totals £616 million over the four year period. The programme includes the following significant projects:

## **General Fund**

- Regeneration Property Purchase £20 million
- Decarbonisation Fund £10.9 million
- Meanwhile in Oxfordshire £1.875 million
- East Oxford Community Centre £3.446 million
- Bullingdon Community Centre £1.291 million
- Osney Mead Infrastructure £6 million
- DFG's £4.8 million
- OCHL Loans £122 million
- Depot Rationalisaiton £11.8 million

## **HRA**

Properties purchased from OCHL £194 million

- Affordable Housing Developments £50.0m
- Disabled adaptations £3.0 million
- Kitchens, bathrooms, electrics and heating £27.2 million
- Estate improvements £9.2 million,
- Void repairs £2.1 million
- Energy works £11.0 million

## **Further Information**

If you require any further information concerning the Council's budget, then please contact Anna Winship on 01865 252517, write to us at Oxford City Council, Town Hall, St Aldates, Oxford. OX1 1BX or visit our website at www.oxford.gov.uk.



## Oxford City Council Budget Book 2021–2022

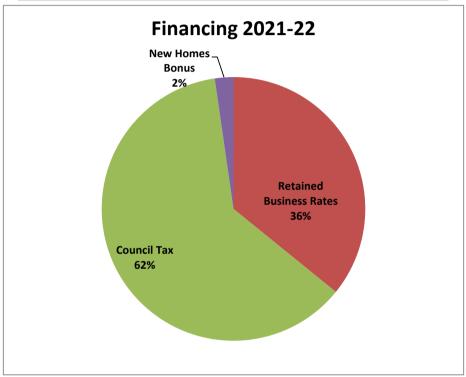


# Council Tax & External Financing

## **Financing 2021-22**

The table and chart below show how the General Fund Budget for Oxford City Council for 2021-22 is financed. The Council Tax figure is net of the Parish Precepts.

	2021-22
	£000's
Retained Business Rates	8,476
Council Tax	14,634
New Homes Bonus	538
Total Funding	23,648



### Average Council Tax payable in Oxford 2021-22

The precepts on the collection authority Oxford City Council for 2021/22 compared to 2020/21 are as follows:

Precepting Authority	Precept 2020/21	Precept 2021/22 £	Increase on 2020/21
Oxford City Council	14,407,726	14,633,631	1.57%
Parish Precepts	271,465	277,834	2.35%
Oxfordshire County Council Police and Crime	70,102,623	71,899,936	2.56%
Commissioner for Thames Valley	9,926,279	10,570,791	6.49%
Total	94,708,092	97,382,192	2.82%
Tax Base	45,895.5	45,705.6	
Average Council Tax (Total divided by Tax Base)	£2,063.56	£2,130.64	3.25% £67.08

## The reasons for the increase in the Precept figures:

The Oxford City Council has increased their Band D Council Tax charges by 1.99%.

The referendum limit was set at 2% for 2021/22 by the Ministry of Housing Communities and Local Government.

The Oxfordshire County Council's overall tax increase was **2.99%**. This was made up of 1.99% General Expenditure (per the referendum level above), plus an Adult Social Care Precept of 1%.

The Police and Crime Commissioner for Thames Valley has increased their Band D Council Tax by £15 a year. Their increase in 2020/21 was £10 per year.

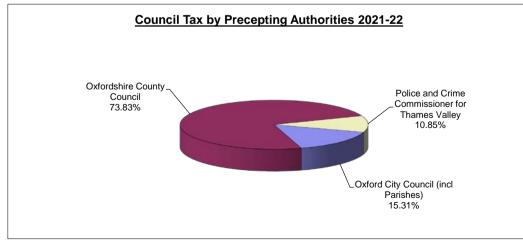
In addition, the Tax Base decreased from 45,895.5 in 2020/21 to 45,705.6 for 2021/22. The reasons for this 0.41% decrease

- 1) An increase in the number of dwellings exempt from Council Tax as being occupied wholly by full time students.
- 2) A considerable increase in the number of households claiming Council Tax Support as a result of the pandemic.

On 17th February 2021 Oxford City Council agreed its Council Tax for 2021/22. The Band D tax, net of the Parish Precepts, was set at £320.17, a **1.99%** increase on the 2020/21 figure of £313.92.

The average Council Tax by band broken down by precepting authority is as follows. The 'average' Council Tax is not the actual council tax in any of the council's areas, but an average over the four parishes and the unparished area.

	Average Council Tax by Band 2021/22							
	Α	В	C	D	Е	F	O	Н
	£	£	£	£	£	£	£	£
Oxford City Council	213.45	249.02	284.60	320.17	391.32	462.47	533.62	640.34
Parish Precepts	4.05	4.73	5.40	6.08	7.43	8.78	10.13	12.16
Oxfordshire County Council Police and Crime	1,048.74	1,223.53	1,398.32	1,573.11	1,922.69	2,272.27	2,621.85	3,146.22
Commissioner for Thames Valley	154.19	179.88	205.58	231.28	282.68	334.07	385.47	462.56
Total	1,420.43	1,657.16	1,434.78	2,130.64	2,604.12	3,077.59	3,551.07	4,261.28



## Parish Precepts and Unparished Area Special Expenses Account

Only part of the City area is covered by Parishes. In the Unparished Area, the City Council itself undertakes the Parish functions. Therefore, an Unparished Area Special Expenses Account has to be kept.

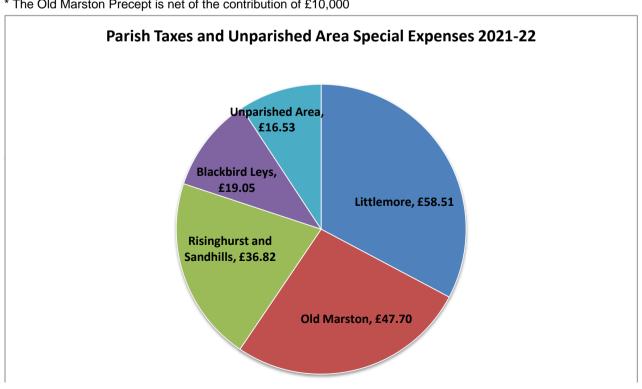
Expenditure on the Unparished Area Special Expenses Account for 2021/22 is estimated at £632,859 (2020/21 £623,305). This includes £20,000 in respect of Cemeteries maintenance. The latter is apportioned between the Unparished Area and the Parishes of Littlemore, Risinghurst & Sandhills, and Blackbird Leys on the basis of the tax bases.

Parish and special expense area additions to the City Wide Council Tax (at Band D) are calculated under Section 34 (3) of the 1992 Act, in accordance with the formula -

S/TP		
where	S	is the Precept or Special Expense, and
	TP	is the Taxbase of the Parish or special expense area

	Precept	Special Expense for Cemeteries	Gross Special	I AY KASA	Tax
	£	£	£	£	£
Littlemore	106,076	822	106,898	1,827.1	58.51
* Old Marston	60,969	0	60,969	1,278.3	47.70
Risinghurst and	56,400	698	57,098	1,550.7	36.82
Sandhills					
Blackbird Leys	54,389	1,317	55,706	2,924.8	19.05
Unparished Area	612,859	17,163	630,022	38,124.7	16.53
Total	890,693	20,000	910,693	45,705.6	

<sup>\*</sup> The Old Marston Precept is net of the contribution of £10,000



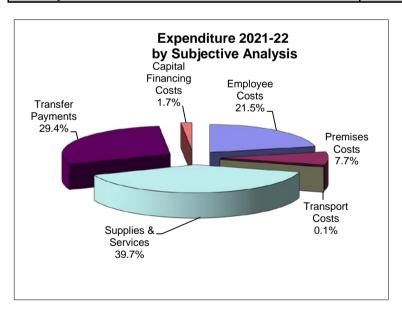
## General Fund Revenue Budget

## General Fund Budget 2021/22 Summary

Service	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLA's and Capital Charges £	Total Budget			
	-				-			
Corporate Strategy	915,724	(44,000)	871,724	(620,419)	251,305			
Environmental Sustainability	1,104,720	(58,500)	1,046,220	223,923	1,270,143			
Chief Executive	2,020,444	(102,500)	1,917,944	(396,496)	1,521,448			
Community Services	7,727,997	(1,907,390)	5,820,607	1,636,888	7,457,495			
Housing Services	9,116,473	(4,557,400)	4,559,073	515,940	5,075,013			
Regulatory Services & Community Safety	3,856,465	(2,498,089)	1,358,376	997,986	2,356,362			
Communities & People	20,700,935	(8,962,879)	11,738,056	3,150,814	14,888,870			
Corporate Property	4,775,951	(10,385,100)	(5,609,149)	324,610	(5,284,539)			
Planning Services	4,000,641	(3,624,285)	376,356	1,250,044	1,626,400			
Regeneration & Economy  Development	710,636 <b>9,487,228</b>	(105,000) <b>(14,114,385)</b>	605,636 <b>(4,627,157)</b>	65,351 <b>1,640,005</b>	670,987 <b>(2,987,152)</b>			
Business Improvement	8,981,426	(30,000)	8,951,426	(8,220,309)	731,117			
Financial Services	4,634,267	(1,615,240)	3,019,027	461,999	3,481,026			
Law and Governance	3,557,318	(170,640)	3,386,678	(2,682,043)	704,635			
Corporate Resources	17,173,011	(1,815,880)	15,357,131	(10,440,353)	4,916,778			
Oxford Direct Services Client	22,239,127	(10,835,766)	11,403,361	1,330,628	12,733,989			
Oxford Direct Services Development	,,	( -,,	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,			
Director	22,239,127	(10,835,766)	11,403,361	1,330,628	12,733,989			
Total Service Expenditure	71,620,745	(35,831,410)	35,789,335	(4,715,402)	31,073,933			
Corporate & Democratic Core Local Cost of Benefits Item 8 Interest Receivable Transfer To Capital Reserve Investment Income Interest on HRA cash balances Interest on Capital Fund Advances Interest Payable Interest from Companies on Borrowing Payment to parish councils Revenue Implications of Capital Bids Efficiency saving: HRA/GF transfer-Interes	Local Cost of Benefits       380,00         Item 8 Interest Receivable       (8,096,85         Transfer To Capital Reserve       1         Investment Income       (805,14         Interest on HRA cash balances       12,06         Interest on Capital Fund Advances       (3,266,36         Interest Payable       8,228,48         Interest from Companies on Borrowing       (605,37         Payment to parish councils       1							
Contingencies         (2,997           Pay Progression         588           Provision for pressures, recession and high risk savings         1,170           Inflation on Utilities         278           NNDR Inflation         472           Contingency for Joint Spatial Plan Work         9           Pension actuarial review         (390           NCIL Drawdown         (485           COVID Loss Grant (SFC)         (1,000           Oxford Direct Services								
Contingencies  Net Expenditure Budget					633,853 <b>28,710,676</b>			
	Transfer to/(from) General Fund working Balances							
Net Budget Requirement					23,647,602			
Funding Revenue support grant including specific grants Business Rates Retention including specific grants Section 31 Grants Council Tax Less assumed parish precept Less assumed barish precept Less assumed barish								
Collection Fund (Surplus)/deficit Total Funding Available					23,647,602			
(Surplus)/Deficit for year					0			

## **General Fund Services Expenditure by Subjective Analysis 2021/22**

Service	£
Employee Expenses	30,140,818
Premises Related Expenses	10,718,488
Transport Related Costs	177,469
Supplies & Services	55,578,952
Transfer Payments	41,163,400
Capital Financing Costs	2,326,128
Gross Expenditure	140,105,255
Income	(112,649,968)
Recharge Income	(3,807,685)
Gross Income	(116,457,653)
Net Expenditure	23,647,602



## **Chief Executive**

## Chief Executive 2021/22

Chief Executive: Caroline Green Contact Number: 01865 (25)2562

		2021/22					
2020/21	Samilaa	Gross		Net			
Budget Service		Expenditure	Gross Income	Expenditure			
£		£	£	£			
226,248	Corporate Strategy	226,248	-	226,248			
286,832	Communications	387,232	-	387,232			
363,244	Policy & Partnerships	302,244	(44,000)	258,244			
876,324	Corporate Strategy	915,724	(44,000)	871,724			
700,528	Energy & Natural Resources	497,028	(34,500)	462,528			
318,658	Environmental Quality	313,658	, ,	304,658			
279,034	Smart, Sustainable Cities	294,034	(15,000)	7			
1,298,220	Environmental Sustainability	1,104,720	(58,500)	1,046,220			
2,174,544	Total Chief Executive	2,020,444	(102,500)	1,917,944			
(374,439)	SLAs And Capital Charges			(396,496)			
1,800,105	Total Net Budget			1,521,448			

# **Corporate Strategy**

## **Service Overview**

Head of Service: Mish Tullar Contact Number: 01865 (52)9147

The Corporate Strategy area provides corporate coordination and challenge in relation to policy and communications across the Council. The team plays a key role in building staff morale, encouraging social inclusion and managing the Council's reputation. This area is also responsible for safeguarding and educational attainment.

## **Budgeted FTEs**

Service	2020-21	2021-22
HT33 Social Inclusion	0.49	0.69
KK02 Corporate Projects Team	3.30	2.30
KK12 Assistant Chief Executive	2.00	2.00
KP01 Media & Communications	5.40	7.66
KW01 Consultation	0.60	0.60
KW02 District Data Service	0.43	0.43
Total FTEs	12.22	13.68

## **Corporate Strategy Budget 2021/22**

		2021/22			
2020/21	Service	Gross		Net	
Budget	Sel vice	Expenditure	<b>Gross Income</b>	Expenditure	
£		£	£	£	
	Corporate Stategy				
226,248	Head of Corporate Strategy	226,248	-	226,248	
226,248	Total Corporate Strategy	226,248	-	226,248	
		-	-		
	Communications	-	-		
286,832	Media & Communications	387,232	-	387,232	
286,832	Total Communications	387,232	-	387,232	
		-	-		
	Policy & Partnerships	-	-		
33,460	Social Inclusion	43,460	-	43,460	
266,275	Corporate Projects Team	180,275	(24,000)	156,275	
	LSP/Community Strategy	14,370	-	14,370	
	Consultation	42,797	-	42,797	
1,342	District Data Service	21,342	(20,000)	1,342	
363,244	Total Policy & Partnerships	302,244	(44,000)	258,244	
976 224	Total Assistant Chief Executive	- 015 724	(44,000)	071 724	
0/0,324	Total Assistant Chief Executive	915,724	(44,000)	871,724	
(592,828)	SLAs And Capital Charges			(620,419)	
283,496	Total Net Budget			251,305	

## **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Corporate Strategy	226,248	-	-	-	-	34,736	260,984
Communications	332,022	-	110	55,100	-	(392,987)	(5,755)
Policy & Partnerships	231,094	-	-	71,150	(44,000)	(262,168)	(3,924)
Total Net Budget	789,364	•	110	126,250	(44,000)	(620,419)	251,305

## Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Membership of Arc Councils Group - already committed, but not currently funded	6			
2	Transfer costs of one Comms officer to be shared by OCHL and HRA given scale of dedicated comms	(47)			
3	Reduction in discretionary grant pot, currently £15k	(5)			
4	Reduction in Oxford Strategic Partnership budget	(5)			
5	Digital Comms Officer	62	(5)		
6	Reduction in staffing levels		(47)		
7	Reversal of fixed term post - Policy & Partnerships Officer (Health)	(47)			
8	Extend and incorporate Homelessness Comms Officer role for further 3 years following end of GF	34	18		(38)
9	Creation of new Internal Communications Officer role within Communications	31			
10	Increase in capacity of Data Analyst - to meet enhanced corporate BI requirements	10			
11	Climate change communications and engagement programme	20			
<b>Total Savings</b>	s & Pressure	59	(34)	0	(38)

Ras	Ras(T)	Servhead	Servhead(T)	Servsub1
Α	Employees	S01	Corporate Strategy	S01A
Α	Employees	S01	Corporate Strategy	S01A
Α	Employees	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
A	Employees	S01	Corporate Strategy	SO1B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
C	Transport	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	SO1B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	SO1B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	SO1B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	SO1B
L	Recharge Income	S01	Corporate Strategy	SO1B
L	Recharge Income	S01	Corporate Strategy	SO1B
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Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy  Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy  Corporate Strategy	S01D
G	Support Services Support Services	S01	Corporate Strategy  Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy  Corporate Strategy	S01D
IX	meetine (Excluding Necharge Income)	301	corporate strategy	2010

1/	In a constant (Final college Deck and a long and )	CO1	Camaanata Stuataan	CO4 D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
	_	S01	,	
A	Employees		Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
D	Supplies & Services	S03	Business Improvement	S03C
Α	Employees	S03	Business Improvement	S03E
Α	Employees	S03	<b>Business Improvement</b>	S03E
Α	Employees	S03	<b>Business Improvement</b>	S03E
Α	Employees	S03	<b>Business Improvement</b>	S03E
С	Transport	S03	<b>Business Improvement</b>	S03E
G	Support Services	S03	<b>Business Improvement</b>	S03E

G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
	• •		•	
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
	• •			
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
Ğ	Support Services	S03	Business Improvement	S03E
Ğ	Support Services	S03	Business Improvement	S03E
G	Support Services	S03		S03E
	• •		Business Improvement	
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03E
L	Recharge Income	S03	Business Improvement	S03E
L	Recharge Income	S03	Business Improvement	S03E
G	Support Services	S03	Business Improvement	S03E
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
	· ·			
D	Supplies & Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03F
L	Recharge Income	S03	Business Improvement	S03F
L	Recharge Income	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
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D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03F
L	Recharge Income	S03	Business Improvement	S03F
	<u> </u>		-	
L	Recharge Income	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03F
С	Transport	S03	Business Improvement	S03F
C	Transport	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
J	Support Scringes	505	Dasiness improvement	5051

G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
Ğ	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
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G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
Ğ	Support Services	S03	Business Improvement	S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03F
L	, , ,	S03	•	S03F
	Recharge Income		Business Improvement	
L	Recharge Income	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
D	Supplies & Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
Ğ	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
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G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
G	Support Services	S03	Business Improvement	S03F
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
		S03		S03G
A	Employees		Business Improvement	
A	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
С	Transport	S03	Business Improvement	S03G
С	Transport	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
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D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G

D	Supplies & Services	S03	Business Improvement	S03G
D		S03	-	S03G
	Supplies & Services		Business Improvement	
D	Supplies & Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
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G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
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G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
	• •			
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
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G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
	• •		·	
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
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K	Income (Excluding Recharge Income)	S03	Business Improvement	S03G
L	Recharge Income	S03	Business Improvement	S03G
L	Recharge Income	S03	Business Improvement	S03G
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Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
G		S03	·	S03G
	Support Services		Business Improvement	
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
			-	
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
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G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
	• •		•	
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
Ğ	Support Services	S03	·	S03G
	• •		Business Improvement	
G	Support Services	S03	Business Improvement	S03G
L	Recharge Income	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
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Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03G
			-	
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
			-	
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
D	Supplies & Services	S03	Business Improvement	S03G
	·	S03	•	
G	Support Services		Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	<b>Business Improvement</b>	S03G
Ğ	Support Services	S03	Business Improvement	S03G
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G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
Ğ	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	•	S03G
	• •		Business Improvement	
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
G	Support Services	S03	Business Improvement	S03G
Ğ	Support Services	S03	Business Improvement	S03G
G	• •	S03	·	S03G
	Support Services		Business Improvement	
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03G
L	Recharge Income	S03	Business Improvement	S03G
L	Recharge Income	S03	Business Improvement	S03G
Α	Employees	S03	Business Improvement	S03H
С	Transport	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
A	Employees	S03	Business Improvement	S03H
		S03	·	S03H
A	Employees		Business Improvement	
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
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G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	, , , , , , , , , , , , , , , , , , , ,	S03	·	S03H
	Recharge Income		Business Improvement	
L	Recharge Income	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
G	• •	S03	-	S03H
	Support Services		Business Improvement	
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	<b>Business Improvement</b>	S03H
G	Support Services	S03	<b>Business Improvement</b>	S03H
G	Support Services	S03	Business Improvement	S03H
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G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Κ	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Ā	Employees	S03	Business Improvement	S03H
A	• •	S03		S03H
	Employees		Business Improvement	
A	Employees	S03	Business Improvement	S03H
A	Employees	S03	Business Improvement	S03H
С	Transport	S03	Business Improvement	S03H
С	Transport	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
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D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
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Ğ	Support Services	S03	Business Improvement	S03H
G	• •	S03	•	
	Support Services		Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Ĺ	Recharge Income	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
	• •		•	
G	Support Services	S03	Business Improvement	S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
A	Employees	S03	Business Improvement	S03H
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Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	·	S03H
_	• •		Business Improvement	
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
D	Supplies & Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
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G	Support Services		Business Improvement	
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Ĺ	-	S03		S03H
	Recharge Income		Business Improvement	
A	Employees	S03	Business Improvement	S03H
A	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
G	• •	S03	•	S03H
	Support Services		Business Improvement	
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
A	Employees	S03	Business Improvement	S03H
Ĝ	Support Services	S03	Business Improvement	S03H
G	Support Services	S03		S03H
	• •		Business Improvement	
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H

G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
Ğ	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
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G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
G	Support Services	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
L	Recharge Income	S03	Business Improvement	S03H
Α	Employees	S03	Business Improvement	S03H
В	Premises	S09	Corporate Property	S09A
Α	Employees	S09	Corporate Property	S09A
A	Employees	S09	Corporate Property	S09A
Α	Employees	S09	Corporate Property	S09A
	• •			
A	Employees	S09	Corporate Property	S09A
Α	Employees	S09	Corporate Property	S09A
Α	Employees	S09	Corporate Property	S09A
С	Transport	S09	Corporate Property	S09A
С	Transport	S09	Corporate Property	S09A
С	Transport	S09	Corporate Property	S09A
С	Transport	S09	Corporate Property	S09A
С	Transport	S09	Corporate Property	S09A
Ď	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
	· ·	S09		
D	Supplies & Services		Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
	Supplies & Services	S09	Corporate Property	S09A
D	• •			
D	Supplies & Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
Ğ	Support Services	S09	Corporate Property	S09A
Ğ	Support Services	S09	Corporate Property	S09A
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G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A

K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A
L	Recharge Income	S09	Corporate Property	S09A
	<del>-</del>			
L	Recharge Income	S09	Corporate Property	S09A
L	Recharge Income	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
		S09		S09A
В	Premises		Corporate Property	
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
	Premises	S09		S09A
В			Corporate Property	
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В		S09		S09A
	Premises		Corporate Property	
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09B
В	Premises	S09		S09B
			Corporate Property	
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
		S09		
В	Premises		Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
	• •	S09		
D	Supplies & Services		Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
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K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
11	moone (Excluding Nechange Income)	303	Corporate Froperty	3090

Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
Ā	Employees	S09	Corporate Property	S09B
	· · ·	S09		
A	Employees		Corporate Property	S09B
A	Employees	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
C	Transport	S09	Corporate Property	S09B
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D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09		S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	• •	S09		
	Support Services		Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B

Α	Employees	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
Ğ	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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	Support Services		Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
Ĺ	Recharge Income	S09		S09B
	•		Corporate Property	
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
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Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
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D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
Ğ	·	S09		S09B
	Support Services		Corporate Property	
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
L	Recharge Income	S09	Corporate Property	S09B
	<del>-</del>	S09		
L	Recharge Income		Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09		S09B
			Corporate Property	
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	· ·	S09		S09B
	Support Services		Corporate Property	
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
	• •	S09	Corporate Property	S09C
A	Employees			
Α	Employees	S09	Corporate Property	S09C
Α	Employees	S09	Corporate Property	S09C
В	Premises	S09	Corporate Property	S09C
С	Transport	S09	Corporate Property	S09C
Ċ	Transport	S09	Corporate Property	S09C
D	· · · · · · · · · · · · · · · · · · ·	S09		S09C
	Supplies & Services		Corporate Property	
D	Supplies & Services	S09	Corporate Property	S09C
D	Supplies & Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
Ğ	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
Ğ	Support Services	S09	Corporate Property	S09C
G	• •	S09		S09C
	Support Services		Corporate Property	
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
Ğ	Support Services	S09	Corporate Property	S09C
	• •			
G	Support Services	S09	Corporate Property	S09C
L	Recharge Income	S09	Corporate Property	S09C
L	Recharge Income	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09X
G	Support Services	S09	Corporate Property	S09X
A	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Ğ	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10		S10A
G	Support Services	310	Regeneration & Economy	STUA

G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	• •	S10	Regeneration & Economy	S10A
	Support Services		=	
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
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G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
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Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
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В	Premises	S10	Regeneration & Economy	S10A
С	Transport	S10	Regeneration & Economy	S10A
D	Supplies & Services	S10	Regeneration & Economy	S10A
D	Supplies & Services	S10	Regeneration & Economy	S10A
D	Supplies & Services	S10	Regeneration & Economy	S10A
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D	Supplies & Services	S10	Regeneration & Economy	S10A
D	Supplies & Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
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G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
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G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Ğ	Support Services	S10	Regeneration & Economy	S10A
	• •	S10	•	
G	Support Services		Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
D	Supplies & Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
K	• •	S10	•	S10A
	Income (Excluding Recharge Income)		Regeneration & Economy	
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Ğ	Support Services	S10	Regeneration & Economy	S10A
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G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Ğ	Support Services	S10	Regeneration & Economy	S10A
G	• •	S10	•	S10A
	Support Services		Regeneration & Economy	
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A

G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
G	Support Services	S10	Regeneration & Economy	S10A
Ğ	Support Services	S10	Regeneration & Economy	S10A
K	• •	S10		S10A
	Income (Excluding Recharge Income)		Regeneration & Economy	
A	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10A
Α	Employees	S10	Regeneration & Economy	S10D
Α	Employees	S10	Regeneration & Economy	S10D
Α	Employees	S10	Regeneration & Economy	S10D
Α	Employees	S10	Regeneration & Economy	S10D
G	Support Services	S13	Housing Services	S13D
A	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
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A	Employees	S13	Housing Services	S13D
A	Employees	S13	Housing Services	S13D
В	Premises	S13	Housing Services	S13D
В	Premises	S13	Housing Services	S13D
С	Transport	S13	Housing Services	S13D
С	Transport	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
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D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
Ğ	Support Services	S13	Housing Services	S13D
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	Support Services	S13	Housing Services	
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
Ğ	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
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Ļ	Recharge Income	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
С	Transport	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
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U	Supplies & Services	S13	Housing Services	S13D

D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
Ğ	Support Services	S13	Housing Services	S13D
Ğ	Support Services	S13	Housing Services	S13D
Ğ	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
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	Support Services	S13	Housing Services	
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G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
K	Income (Excluding Recharge Income)	S13	Housing Services	S13D
L	Recharge Income	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
С	Transport	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В		S13	=	
	Premises		Housing Services	S13K
В	Premises	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
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G	Support Services	S13	Housing Services	S13K
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G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
L	Recharge Income	S13	Housing Services	S13K
Ā	Employees	S13	Housing Services	S13K
Α		S13	Housing Services	S13K
	Employees		_	
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
F	Transfer Payments	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	=	S13K
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G	Support Services	S13	Housing Services	S13K
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	Income (Excluding Recharge Income)		_	
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
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A	Employees	S13	Housing Services	S13K
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Α	Employees	S13	Housing Services	S13K
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Α	Employees	S13	Housing Services	S13K

Α	Employees	S13	<b>Housing Services</b>	S13K
С	Transport	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
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D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
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	Support Services		Housing Services	
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G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
L	Recharge Income	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
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G	Support Services	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K

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G	Support Services	S13	Housing Services	S13K
L	Recharge Income	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
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В	Premises		Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
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A	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
F		S13	Housing Services	S13K
	Transfer Payments		_	
G	Support Services	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
K	• •	S13	=	S13K
	Income (Excluding Recharge Income)		Housing Services	
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13L
Α	Employees	S13	Housing Services	S13L
Α	Employees	S13	Housing Services	S13L
В	Premises	S13	Housing Services	S13L
С	Transport	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
Ğ	Support Services	S13	Housing Services	S13L
Ğ	Support Services	S13	Housing Services	S13L
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	Support Services		Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
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G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
Ğ	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
K	Income (Excluding Recharge Income)	S13	Housing Services	S13L
Α	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
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G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
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Ğ	Support Services	S13	Housing Services	S13R
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G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
K	• •	S13		
	Income (Excluding Recharge Income)		Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
Α	Employees	S15	Regulatory Services &	Comr S15A
Α	Employees	S15	Regulatory Services &	Comr S15A
Α	Employees	S15	Regulatory Services &	
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A	Employees	S15	Regulatory Services &	
Α	Employees	S15	Regulatory Services &	
С	Transport	S15	Regulatory Services &	Comr S15A
С	Transport	S15	Regulatory Services &	Comr S15A
D	Supplies & Services	S15	Regulatory Services &	
D		S15		
	Supplies & Services		Regulatory Services &	
D	Supplies & Services	S15	Regulatory Services &	
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	
Ğ	Support Services	S15	Regulatory Services &	
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G	Support Services	S15	Regulatory Services &	
G	Support Services	S15	Regulatory Services &	
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	
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G	Support Services		9	
G	Support Services	S15	Regulatory Services &	
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	Comr S15A
G	Support Services	S15	Regulatory Services &	Comr S15A
Ğ	Support Services	S15	Regulatory Services &	
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G	Support Services	S15	Regulatory Services &	
G	Support Services	S15	Regulatory Services &	Comr S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services &	Comr S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services &	
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	Employees			
Α	Employees	S15	Regulatory Services &	
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С	Transport	S15	Regulatory Services &	Comr S15A
С	Transport	S15	Regulatory Services &	
C	Transport	S15	Regulatory Services &	
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С	Transport	S15	Regulatory Services &	
D	Supplies & Services	S15	Regulatory Services &	
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D	Supplies & Services	S15	Regulatory Services &	
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D	Supplies & Services	S15	Regulatory Services & Comm S15A
D	Supplies & Services	S15	Regulatory Services & Comm S15A
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G	Support Services	S15	Regulatory Services & Comm S15A
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G	Support Services	S15	Regulatory Services & Comr S15A
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Ğ	Support Services	S15	Regulatory Services & Comr S15A
Ğ	Support Services	S15	Regulatory Services & Comr S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & Comm S15A
K		S15	Regulatory Services & Comm S15A
	Income (Excluding Recharge Income)		9
K	Income (Excluding Recharge Income)	S15	Regulatory Services & Comr S15A
L	Recharge Income	S15	Regulatory Services & Comm S15A
G	Support Services	S15	Regulatory Services & Comr S15A
G	Support Services	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
С	Transport	S15	Regulatory Services & Comm S15A
С	Transport	S15	Regulatory Services & Comm S15A
D	Supplies & Services	S15	Regulatory Services & Comr S15A
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G	Support Services	S15	Regulatory Services & Comm S15A
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G	Support Services	S15	Regulatory Services & Comr S15A
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Ğ	Support Services	S15	Regulatory Services & Comr S15A
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G	Support Services	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A

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Α	Employees	S15	Regulatory Services & Comr S15A
Α	Employees	S15	Regulatory Services & Comm S15A
Α	Employees	S15	Regulatory Services & Comm S15A
С	Transport	S15	Regulatory Services & Comm S15A
С	Transport	S15	Regulatory Services & Comm S15A
D	Supplies & Services	S15	Regulatory Services & Comm S15A
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G	Support Services	S15	Regulatory Services & Comr S15A
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K	Income (Excluding Recharge Income)		Regulatory Services & Comm S15A
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A	Employees	S15	Regulatory Services & Comm S15A
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С	Transport	S15	Regulatory Services & Comr S15A
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С	Transport	S15	Regulatory Services & Comm S15C
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L	Recharge Income	S15	Regulatory Services & Comm S15C
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G	Support Services	S15	Regulatory Services & Comr S15C
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Κ	Income (Excluding Recharge Income)	S15	Regulatory Services & Comm S15C
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K	Income (Excluding Recharge Income)	S15	Regulatory Services & Comm S15C

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Κ	Income (Excluding Recharge Income)	S15	Regulatory Services & Comm	S15C
K	Income (Excluding Recharge Income)	S15	Regulatory Services & Comm	S15C
В	Premises	S15	Regulatory Services & Comm	
D	Supplies & Services	S15	Regulatory Services & Comm	
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Α	Employees	S16	Planning Services	S16A
Α	Employees	S16	Planning Services	S16A
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K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
D	Supplies & Services	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
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Α	Employees	S16	Planning Services	S16B
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C	Transport	S16	Planning Services	S16B
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D	Supplies & Services	S16	Planning Services	S16B
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G	Support Services	S16	Planning Services	S16B
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A	Employees	S16	Planning Services	S16B
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D	Supplies & Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16C
В	Premises	S16	Planning Services	S16C
D	Supplies & Services	S16	Planning Services	S16C
D	Supplies & Services	S16	Planning Services	S16C
D	Supplies & Services	S16	Planning Services	S16C
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G	Support Services	S16	Planning Services	S16C
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	Support Services		Planning Services	S16C
K	Income (Excluding Recharge Income)	S16	Planning Services	S16C
Α	Employees	S16	Planning Services	S16D
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Α	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
С	Transport	S16	Planning Services	S16D
С	Transport	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
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G	Support Services	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
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	Income (Excluding Recharge Income)			
A	Employees	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
С	Transport	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
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G	Support Services	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
Α	Employees	S20	Environmental Sustainability	S20A
Α	Employees	S20	<b>Environmental Sustainability</b>	S20A
Α	Employees	S20	<b>Environmental Sustainability</b>	S20A
Α	Employees	S20	Environmental Sustainability	
A	Employees	S20	Environmental Sustainability	
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В	Premises	S20	Environmental Sustainability	
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D	Supplies & Services	S20	Environmental Sustainability	S20A
D	Supplies & Services	S20	Environmental Sustainability	S20A
D	Supplies & Services	S20	<b>Environmental Sustainability</b>	S20A
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K	Income (Excluding Recharge Income)	S20	Environmental Sustainability S20A
K	Income (Excluding Recharge Income)	S20	Environmental Sustainability S20A
L	Recharge Income	S20	Environmental Sustainability S20A
Α	Employees	S20	Environmental Sustainability S20B
Α	Employees	S20	Environmental Sustainability S20B
A	Employees	S20	Environmental Sustainability S20B
Α	Employees	S20	Environmental Sustainability S20B
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С	Transport	S20	Environmental Sustainability S20B
D	Supplies & Services	S20	Environmental Sustainability S20B
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L	Recharge Income	S20	Environmental Sustainability S20B
G	Support Services	S20	Environmental Sustainability S20B
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Κ	Income (Excluding Recharge Income)	S25	Local Cost Of Benefits	S25A
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Ğ	Support Services	S26	Oxford Direct Services Client S26A
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G	Support Services		Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
D	Supplies & Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
Ğ	Support Services	S26	Oxford Direct Services Client S26A
Ğ	Support Services	S26	Oxford Direct Services Client S26A
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G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
Ğ	Support Services	S26	Oxford Direct Services Client S26A
Ğ	Support Services	S26	Oxford Direct Services Client S26A
K	• •	S26	Oxford Direct Services Client S26A
	Income (Excluding Recharge Income)		
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
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D	Supplies & Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
D	Supplies & Services	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	• •	S26	Oxford Direct Services Client S26A  Oxford Direct Services Client S26A
L/	Income (Excluding Recharge Income)	320	Oxford Direct Services Client 526A

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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
	• •	S26	
K	Income (Excluding Recharge Income)		Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	• •	S26	Oxford Direct Services Client S26A
	Income (Excluding Recharge Income)		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
Κ	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	,		
	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
Κ	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A

K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
Κ	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
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G	Support Services		Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
В	Premises	S26	Oxford Direct Services Client S26A
G	Support Services	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26A
D	Supplies & Services	S26	Oxford Direct Services Client S26B
D	Supplies & Services	S26	Oxford Direct Services Client S26B
G	Support Services	S26	Oxford Direct Services Client S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26B
K	,	S26	Oxford Direct Services Client S26B
	Income (Excluding Recharge Income)		
В	Premises	S26	Oxford Direct Services Client S26C
В	Premises	S26	Oxford Direct Services Client S26C
D	Supplies & Services	S26	Oxford Direct Services Client S26C
D	Supplies & Services	S26	Oxford Direct Services Client S26C
В	Premises	S26	Oxford Direct Services Client S26D
В	Premises	S26	Oxford Direct Services Client S26D
D	Supplies & Services	S26	Oxford Direct Services Client S26D
D	Supplies & Services	S26	Oxford Direct Services Client S26D
G	Support Services	S26	Oxford Direct Services Client S26D
D	Supplies & Services	S26	Oxford Direct Services Client S26E
В	Premises	S26	Oxford Direct Services Client S26F
D	Supplies & Services	S26	Oxford Direct Services Client S26G
D	• •	S26	Oxford Direct Services Client S26G
	Supplies & Services		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26G
В	Premises	S26	Oxford Direct Services Client S26H
D	Supplies & Services	S26	Oxford Direct Services Client S26H
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26H
J	Miscellaneous	S26	Oxford Direct Services Client S26H
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client S26H
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В	Premises	S26	Oxford Direct Services Client S26I
D	Supplies & Services	S26	Oxford Direct Services Client S26I
В	Premises	S26	Oxford Direct Services Client S26X
В	Premises	S26	Oxford Direct Services Client S26X
В	Premises	S26	Oxford Direct Services Client S26X
В	Premises	S26	Oxford Direct Services Client S26X
J		S26	Oxford Direct Services Client S26X
	Miscellaneous		
В	Premises	S26	Oxford Direct Services Client S26X
D	Supplies & Services	S26	Oxford Direct Services Client S26X
D	Supplies & Services	S26	Oxford Direct Services Client S26X
D	Supplies & Services	S26	Oxford Direct Services Client S26X
Α	Employees	S32	Financial Services S32A
A	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
В	Premises	S32	Financial Services S32A
C	Transport	S32	Financial Services S32A
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С	Transport	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
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D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
G	···	S32	Financial Services	S32A
	Support Services			
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
Ğ	Support Services	S32	Financial Services	S32A
G	• •	S32	Financial Services	S32A
	Support Services			
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
Ğ	Support Services	S32	Financial Services	S32A
G	·	S32	Financial Services	S32A
	Support Services			
G	Support Services	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
L	Recharge Income	S32	Financial Services	S32A
L	Recharge Income	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
G	• •	S32	Financial Services	S32D
	Support Services			
K	Income (Excluding Recharge Income)	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
K	Income (Excluding Recharge Income)	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
D	Supplies & Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
Ĺ	Recharge Income	S32	Financial Services	S32D
	=	S32	Financial Services	
D	Supplies & Services			S32D
G	Support Services	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
A	Employees	S32	Financial Services	S32E
A	Employees	S32	Financial Services	S32E
		S32 S32	Financial Services	
A	Employees			S32E
С	Transport	S32	Financial Services	S32E

С	Transport	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
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D	Supplies & Services		Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
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G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
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G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
Ğ	Support Services	S32	Financial Services	S32E
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G	Support Services		Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
K	Income (Excluding Recharge Income)	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
Ā	Employees	S32	Financial Services	S32F
Α		S32	Financial Services	S32F
	Employees			
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
Ď	Supplies & Services	S32	Financial Services	S32F
	• •	S32	Financial Services	
D	Supplies & Services			S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
Ğ	Support Services	S32	Financial Services	S32F
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G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
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G	Support Services	S32	Financial Services	S32F
Ğ	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
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G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F

G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
L	• •	S32	Financial Services	S32F
	Recharge Income			
A	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
Α	Employees	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
Ğ	Support Services	S32	Financial Services	S32F
Ğ	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
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G	Support Services			S32F
G	Support Services	S32	Financial Services	S32F
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G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
Ĺ	Recharge Income	S32	Financial Services	S32F
	_	S32	Financial Services	
A	Employees			S32G
A	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
С	Transport	S32	Financial Services	S32G
С	Transport	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
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	Supplies & Services	S32 S32	Financial Services	
D	Supplies & Services			S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G

D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
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D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
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D	Supplies & Services			
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
Ğ	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
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G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
Ğ	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
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G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	,	S32	Financial Services	S32G
	Income (Excluding Recharge Income)			
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
C	Transport	S32	Financial Services	S32G
C	Transport	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
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D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G

D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
	• •	S32	Financial Services	
G	Support Services			S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
Ğ	Support Services	S32	Financial Services	S32G
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G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
Ğ	Support Services	S32	Financial Services	S32G
	• •	S32	Financial Services	
G	Support Services			S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32H
A	Employees	S32	Financial Services	S32H
A	· · ·	S32	Financial Services	S32H
	Employees			
Α	Employees	S32	Financial Services	S32H
Α	Employees	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
Ğ	Support Services	S32	Financial Services	S32H
G	• •	S32	Financial Services	S32H
	Support Services			
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
Ğ	Support Services	S32	Financial Services	S32H
Ğ	Support Services	S32	Financial Services	S32H
	• •			
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
K	Income (Excluding Recharge Income)	S32	Financial Services	S32H
K	Income (Excluding Recharge Income)	S32	Financial Services	S32H
L	Recharge Income	S32	Financial Services	S32H
L	Recharge Income	S32	Financial Services	S32H
A	•	S34	Law and Governance	S34A
	Employees			
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
G	• •	S34	Law and Governance	S34A
	Support Services			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A

G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
Ğ	Support Services	S34	Law and Governance	S34A
	• •			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
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G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Ā	Employees	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
	·			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Ā	•	S34	Law and Governance	S34A
	Employees			
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
	• •			
С	Transport	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
Ğ	Support Services	S34	Law and Governance	S34A
	• •			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
	• •			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
	• •			
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
Ğ	Support Services	S34	Law and Governance	S34A
	• •			
G	Support Services	S34	Law and Governance	S34A
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34B
	• •			
В	Premises	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
	• •			
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
Ğ	Support Services	S34	Law and Governance	S34B
	• •			
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34B

Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
A	Employees	S34	Law and Governance	S34B
Ĉ	• •	S34	Law and Governance	S34B
	Transport			
С	Transport	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
Ğ	Support Services	S34	Law and Governance	S34B
Ğ	Support Services	S34	Law and Governance	S34B
Ğ	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	· ·	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	
	Support Services			S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
Ā	Employees	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
A		S34	Law and Governance	S34C
	Employees		Law and Governance	
A	Employees	S34		S34C
A	Employees	S34	Law and Governance	S34C
С	Transport	S34	Law and Governance	S34C
С	Transport	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
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D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
Ğ	Support Services	S34	Law and Governance	S34C
Ğ	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	• •	S34	Law and Governance	S34C
	Support Services			
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
Κ	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
L	_	S34	Law and Governance	S34C
	Recharge Income	S34	Law and Governance	S34C S34F
A	Employees			
A	Employees	S34	Law and Governance	S34F
A	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
С	Transport	S34	Law and Governance	S34F
С	Transport	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	• •	S34	Law and Governance	S34F
	Support Services			
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
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G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F

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G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
Ğ	Support Services	S34	Law and Governance	S34F
K	• •	S34	Law and Governance	S34F
	Income (Excluding Recharge Income)			
L	Recharge Income	S34	Law and Governance	S34F
L	Recharge Income	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
В	Premises	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
	• •			
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
G	• •	S34		
	Support Services		Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
G	• •	S34	Law and Governance	
	Support Services			S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
L	Recharge Income	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
В	Premises	S34	Law and Governance	S34G
С		S34	Law and Governance	S34G
	Transport			
С	Transport	S34	Law and Governance	S34G

D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	· ·	S34	Law and Governance	S34G
	Supplies & Services			
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Ğ	Support Services	S34	Law and Governance	S34G
L	· ·	S34	Law and Governance	
	Recharge Income			S34G
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
Ğ	Support Services	S44	CDC & NDC	S44A
	• •			
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
Α	Employees	S44	CDC & NDC	S44C
Α	Employees	S44	CDC & NDC	S44C
J	Miscellaneous	S45	Corporate Provisions & Con	
J	Miscellaneous	S45	Corporate Provisions & Con	
		S45	-	
J	Miscellaneous		Corporate Provisions & Con	
J	Miscellaneous	S45	Corporate Provisions & Con	
J	Miscellaneous	S45	Corporate Provisions & Con	
J	Miscellaneous	S45	Corporate Provisions & Con	ti S45A
J	Miscellaneous	S45	Corporate Provisions & Con	ti S45A
K	Income (Excluding Recharge Income)	S45	Corporate Provisions & Con-	ti S45A
J	Miscellaneous	S46	Interest Payable & Investme	r S46A
J	Miscellaneous	S46	Interest Payable & Investme	
J	Miscellaneous	S46	Interest Payable & Investme	
Н	Capital Financing Costs	S46	Interest Payable & Investme	
			-	
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	r S46C
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	r S46C
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	r S46D
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investme	
K	Income (Excluding Recharge Income)	S47	Funding	S47B
			•	
J	Miscellaneous	S47	Funding	S47C
K	Income (Excluding Recharge Income)	S47	Funding	S47D
K	Income (Excluding Recharge Income)	S47	Funding	S47E
Н	Capital Financing Costs	S48	Transfer to Balance Sheet	S48B
Н	Capital Financing Costs	S48	Transfer to Balance Sheet	S48B
Н	Capital Financing Costs	S48	Transfer to Balance Sheet	S48C
J	Miscellaneous	S48	Transfer to Balance Sheet	S48D
K	Income (Excluding Recharge Income)	S48	Transfer to Balance Sheet	S48F
J	Miscellaneous	S49	Suspense	S49C
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Servsub1(T)	Costc	Costc(T)	Account
Corporate Strategy	KK12	Head of Corporate Strategy	A0101
	KK12	Head of Corporate Strategy	A0101 A0110
Corporate Strategy	KK12	Head of Corporate Strategy	A0110 A0111
Corporate Strategy	KK12		G6103
Corporate Strategy	KK12	Head of Corporate Strategy	G6103
Corporate Strategy		Head of Corporate Strategy	
Corporate Strategy	KK12	Head of Corporate Strategy	G6105 G6108
Corporate Strategy	KK12 KK12	Head of Corporate Strategy	G6201
Corporate Strategy		Head of Corporate Strategy	
Corporate Strategy	KK12	Head of Corporate Strategy	G6203
Corporate Strategy	KK12	Head of Corporate Strategy	G6204
Corporate Strategy	KK12	Head of Corporate Strategy	G6207
Corporate Strategy	KK12	Head of Corporate Strategy	G6216
Corporate Strategy	KK12	Head of Corporate Strategy	G6225
Corporate Strategy	KK12	Head of Corporate Strategy	G6226
Corporate Strategy	KK12	Head of Corporate Strategy	G6230
Corporate Strategy	KK12	Head of Corporate Strategy	G6305
Corporate Strategy	KK12	Head of Corporate Strategy	G6316
Corporate Strategy	KK12	Head of Corporate Strategy	G6317
Communications	KP01	Media & Communications	A0101
Communications	KP01	Media & Communications	A0110
Communications	KP01	Media & Communications	A0111
Communications	KP01	Media & Communications	A0116
Communications	KP01	Media & Communications	A0801
Communications	KP01	Media & Communications	C2501
Communications	KP01	Media & Communications	D3006
Communications	KP01	Media & Communications	D3103
Communications	KP01	Media & Communications	D3104
Communications	KP01	Media & Communications	D3302
Communications	KP01	Media & Communications	D3401
Communications	KP01	Media & Communications	D3442
Communications	KP01	Media & Communications	D3444
Communications	KP01	Media & Communications	D3542
Communications	KP01	Media & Communications	D3802
Communications	KP01	Media & Communications	G6103
Communications	KP01	Media & Communications	G6104
Communications	KP01	Media & Communications	G6105
Communications	KP01	Media & Communications	G6108
Communications	KP01	Media & Communications	G6201
Communications	KP01	Media & Communications	G6203
Communications	KP01	Media & Communications	G6204
Communications	KP01	Media & Communications	G6207
Communications	KP01	Media & Communications	G6212
Communications	KP01	Media & Communications	G6216
Communications	KP01	Media & Communications	G6218
Communications	KP01	Media & Communications	G6225
Communications	KP01	Media & Communications	G6226
Communications	KP01	Media & Communications	G6230
Communications	KP01	Media & Communications	G6305
Communications	KP01	Media & Communications	G6312
Communications	KP01	Media & Communications	G6316
Communications	KP01	Media & Communications	K9ODS
Communications	KP01	Media & Communications	L9GFU
Communications	KP01	Media & Communications	L9HRA

Policy & Partnerships	HT33	Social Inclusion	A0101
Policy & Partnerships	HT33	Social Inclusion	A0110
Policy & Partnerships	HT33	Social Inclusion	A0111
Policy & Partnerships	HT33	Social Inclusion	A0801
Policy & Partnerships	HT33	Social Inclusion	D3401
Policy & Partnerships	HT33	Social Inclusion	D3702
Policy & Partnerships	HT33	Social Inclusion	G6103
Policy & Partnerships	HT33	Social Inclusion	G6104
Policy & Partnerships	HT33	Social Inclusion	G6105
Policy & Partnerships	HT33	Social Inclusion	G6108
Policy & Partnerships	HT33	Social Inclusion	G6201
Policy & Partnerships	HT33	Social Inclusion	G6203
Policy & Partnerships	HT33	Social Inclusion	G6204
Policy & Partnerships	HT33	Social Inclusion	G6207
Policy & Partnerships	HT33	Social Inclusion	G6212
Policy & Partnerships	HT33	Social Inclusion	G6216
·	HT33	Social Inclusion	G6218
Policy & Partnerships			
Policy & Partnerships	HT33	Social Inclusion	G6225
Policy & Partnerships	HT33	Social Inclusion	G6226
Policy & Partnerships	HT33	Social Inclusion	G6230
Policy & Partnerships	HT33	Social Inclusion	G6305
Policy & Partnerships	HT33	Social Inclusion	G6312
Policy & Partnerships	HT33	Social Inclusion	G6316
Policy & Partnerships	HT33	Social Inclusion	K9ODS
Policy & Partnerships	HT33	Social Inclusion	L9GFU
Policy & Partnerships	HT33	Social Inclusion	L9HRA
Policy & Partnerships	KK02	Corporate Projects Team	A0101
Policy & Partnerships	KK02	Corporate Projects Team	A0110
Policy & Partnerships	KK02	Corporate Projects Team	A0111
Policy & Partnerships	KK02	Corporate Projects Team	A0801
Policy & Partnerships	KK02	Corporate Projects Team	D3104
Policy & Partnerships	KK02	Corporate Projects Team	D3306
Policy & Partnerships	KK02	Corporate Projects Team	D3401
Policy & Partnerships	KK02	Corporate Projects Team	D3601
Policy & Partnerships	KK02	Corporate Projects Team	D3602
Policy & Partnerships	KK02	Corporate Projects Team	D3701
Policy & Partnerships	KK02	Corporate Projects Team	D3702
Policy & Partnerships	KK02	Corporate Projects Team	G6103
Policy & Partnerships	KK02	Corporate Projects Team	G6104
Policy & Partnerships	KK02	Corporate Projects Team	G6105
Policy & Partnerships	KK02	Corporate Projects Team	G6108
Policy & Partnerships	KK02	Corporate Projects Team	G6201
Policy & Partnerships	KK02	Corporate Projects Team	G6203
Policy & Partnerships	KK02	Corporate Projects Team	G6204
Policy & Partnerships	KK02	Corporate Projects Team	G6207
Policy & Partnerships	KK02	Corporate Projects Team	G6212
Policy & Partnerships	KK02	Corporate Projects Team	G6216
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Human Resources & O		HR Business Partners	G6316
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Property Services	BN44	Corporate Property Maintenar B1101
Property Services	BN44	Corporate Property Maintenar B1106
Property Services	BN44	Corporate Property Maintenar B1153
Property Services	BN44	Corporate Property Maintenar B1161
Property Services	BN44	Corporate Property Maintenar B1203
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Property Services	BN44	Corporate Property Maintenar B2000
Property Services	BN44	Corporate Property Maintenar B2002
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Property Services	BN44	Corporate Property Maintenar G6312
Property Services	BN44	Corporate Property Maintenar G6322
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Asset Management	BG11	Residential & Commercial Prc B1701
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Asset Management	BG11	Residential & Commercial Prc B1952
Asset Management	BG11	Residential & Commercial Prc D3411
Asset Management	BG11	Residential & Commercial Prc D3433
Asset Management	BG11	Residential & Commercial Prc D3802
Asset Management	BG11	Residential & Commercial Prc G6210
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Asset Management	BG11	Residential & Commercial Prc G6322
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Asset Management	BG11	Residential & Commercial Prc K9446
Asset Management	BG11	Residential & Commercial Prc K9450
Asset Management	BG11	Residential & Commercial Prc K9471
Asset Management	BG11	Residential & Commercial Prc K9509
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Asset Management	BG11	Residential & Commercial Prc K9546
Asset Management	BG11	Residential & Commercial Prc K9550
Asset Management	BG11	Residential & Commercial Prc K9571
Asset Management	BG11	Residential & Commercial Prc K9607

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Asset Management	BG12	Bury Knowle House	A0110
Asset Management	BG12	Bury Knowle House	A0111
Asset Management	BG12	Bury Knowle House	B1501
Asset Management	BG12	Bury Knowle House	B1502
Asset Management	BG12	Bury Knowle House	B1801
Asset Management	BG12	Bury Knowle House	B1830
Asset Management	BG12	Bury Knowle House	G6210
Asset Management	BG12	Bury Knowle House	G6212
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Asset Management	BJ12	Covered Market	B1501
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Asset Management	BJ12	Covered Market	C2201
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Asset Management	BJ12	Covered Market	D3021
Asset Management	BJ12	Covered Market	D3802
Asset Management	BJ12	Covered Market	G6103
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Asset Management	BJ12	Covered Market	G6108
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Asset Management	BN01	Property and Facilities Manag A0144
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Asset Management	BN01	Property and Facilities Manag G6312
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Asset Management	BN22	Estates Valuation & Managerr A0101
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Asset Management	BN22	Estates Valuation & Managerr A0111
Asset Management	BN22	Estates Valuation & Managerr A0144
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Asset Management	BN22	Estates Valuation & Manager L9GFU
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Asset Management	BR26	Ramsay House (20a-24 Quee B1701
Asset Management	BR26	Ramsay House (20a-24 Quee B1821
Asset Management	BR26	Ramsay House (20a-24 Quee G6212

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S09 Cost centres closed	TJ11	Gloucester Green Market	G6212
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Economic Development	HA23	City Regeneration	A0111
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Economic Development		City Regeneration	G6103
Economic Development		City Regeneration	G6104
Economic Development		City Regeneration	G6105
Economic Development		City Regeneration	G6108
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Economic Development HA23	City Regeneration	G6203
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Economic Development HA23	B City Regeneration	G6207
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Economic Development HT11	City Centre Management	A0801
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Economic Development HT11	,	
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Economic Development HT11		G6230
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Economic Development HT36	ISFB - Smart Oxford Program	
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Development Team & PI BN10	Development Team & PMO	A0108
Development Team & PI BN10	Development Team & PMO	A0110
Development Team & PI BN10	Development Team & PMO	A0111
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Community Housing & S EK09	Community Housing Manager	
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Community Housing & S EK09	Community Housing Manager	D3301
Community Housing & S EK09	Community Housing Manager	D3302
Community Housing & S EK09	Community Housing Manager	D3601
Community Housing & S EK09	Community Housing Manager	D3602
Community Housing & S EK09	Community Housing Manager	D3807
Community Housing & S EK09	Community Housing Manager	G6103
Community Housing & S EK09	Community Housing Manager	G6104
Community Housing & S EK09	Community Housing Manager	G6105
Community Housing & S EK09	Community Housing Manager	G6108
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Community Housing & S EK15	Strategy & Enabling Team	A0101
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Community Housing & S EK15	Strategy & Enabling Team	A0801
Community Housing & S EK15	Strategy & Enabling Team	C2501
Community Housing & S EK15	Strategy & Enabling Team	D3006
Community Housing & S EK15	Strategy & Enabling Team	D3104
Community Housing & S EK15	Strategy & Enabling Team	D3302
Community Housing & S EK15	Strategy & Enabling Team	D3401
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Community Housing & S	EK15	Strategy & Enabling Team	D3801
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Community Housing & S		Strategy & Enabling Team	G6201
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Community Housing & S		Strategy & Enabling Team	G6207
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Community Housing & S	EK15	Strategy & Enabling Team	G6225
Community Housing & S	EK15	Strategy & Enabling Team	G6226
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Community Housing & S		Strategy & Enabling Team	G6316
Community Housing & S		Strategy & Enabling Team	K9511
Community Housing & S		Strategy & Enabling Team	L9HRA
Community Housing & S		Enabling	G6212
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		Empty Homes	
Community Housing & S		Empty Homes	D3411
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Community Housing & S		Supply and Enabling Team	A0101
Community Housing & S		Supply and Enabling Team	A0110
Community Housing & S		Supply and Enabling Team	A0111
Community Housing & S		Supply and Enabling Team	D3401
Housing Needs	EK01	Homelessness Running Expe	
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Housing Needs	EK01	Homelessness Running Expe	D3604
Housing Needs	EK01	Homelessness Running Expe	D3903
Housing Needs	EK01	Homelessness Running Expe	G6212
Housing Needs	EK01	Homelessness Running Expe	G6312
Housing Needs	EK01	Homelessness Running Expe	
Housing Needs	EK03	Private Lease Scheme	A0101
Housing Needs	EK03	Private Lease Scheme	A0102
Housing Needs	EK03	Private Lease Scheme	A0107
Housing Needs	EK03		A0110
Housing Needs	EK03		A0111
Housing Needs	EK03		A0116
Housing Needs	EK03		A0801
Housing Needs	EK03	Private Lease Scheme	B1501
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Housing Needs	EK03	Private Lease Scheme	B1502
Housing Needs	EK03	Private Lease Scheme	B1701
Housing Needs	EK03		B1702
Housing Needs	EK03	Private Lease Scheme	B1830
Housing Needs	EK03	Private Lease Scheme	C2201
Housing Needs	EK03	Private Lease Scheme	C2301
Housing Needs	EK03	Private Lease Scheme	C2503
Housing Needs	EK03	Private Lease Scheme	C2601
Housing Needs	EK03	Private Lease Scheme	D3417
Housing Needs	EK03	Private Lease Scheme	D3426
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Housing Needs	EK03	Private Lease Scheme	D3611
Housing Needs	EK03	Private Lease Scheme	D3903
Housing Needs	EK03	Private Lease Scheme	G6103
Housing Needs	EK03	Private Lease Scheme	G6104
Housing Needs	EK03	Private Lease Scheme	G6105
Housing Needs	EK03	Private Lease Scheme	G6108
Housing Needs	EK03	Private Lease Scheme	G6201
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Housing Needs	EK03	Private Lease Scheme	G6212
Housing Needs	EK03	Private Lease Scheme	G6216
Housing Needs	EK03	Private Lease Scheme	G6218
Housing Needs	EK03	Private Lease Scheme	G6225
Housing Needs	EK03	Private Lease Scheme	G6226
Housing Needs	EK03	Private Lease Scheme	G6230
Housing Needs	EK03	Private Lease Scheme	G6305
Housing Needs	EK03	Private Lease Scheme	G6312
Housing Needs	EK03	Private Lease Scheme	G6316
Housing Needs	EK03	Private Lease Scheme	K9550
Housing Needs	EK03	Private Lease Scheme	L9HRA
Housing Needs	EK04	Home Choice Scheme	A0101
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Housing Needs	EK04	Home Choice Scheme	A0801
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Housing Needs	EK04	Home Choice Scheme	D3606
Housing Needs	EK04	Home Choice Scheme	D3802
Housing Needs	EK04	Home Choice Scheme	F5033
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Housing Needs	EK04	Home Choice Scheme	G6203
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Housing Needs	EK04	Home Choice Scheme	G6216
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Housing Needs	EK04	Home Choice Scheme	G6230
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Housing Needs	EK04	Home Choice Scheme	G6316
Housing Needs	EK04	Home Choice Scheme	K9585
Housing Needs	EK06	Housing Advice	D3401
Housing Needs	EK06	Housing Advice	G6212
Housing Needs	EK10	Housing Options & Allocations	
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Housing Needs	EK10	Housing Options & Allocations A	A0801
Housing Needs	EK10	Housing Options & Allocations C	C2501
Housing Needs	EK10	Housing Options & Allocations D	03006
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Housing Needs	EK10	Housing Options & Allocations D	03426
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Housing Needs	EK13	Single Homeless Team A	A0801
Housing Needs	EK13	Single Homeless Team D	03701
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Housing Needs	EK13	Single Homeless Team G	G6216
Housing Needs	EK13	Single Homeless Team G	G6218
Housing Needs	EK13	Single Homeless Team G	G6225
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Housing Needs	EK13	_	96305
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Housing Needs	EK16	Enhanced Housing Options P A	
Housing Needs	EK16	Enhanced Housing Options P A	
Housing Needs	EK16	Enhanced Housing Options P A	AU111

Housing Needs	EK16	Enhanced Housing Options F	G6212
Housing Needs	EK16	<b>Enhanced Housing Options F</b>	L9726
Housing Needs	EK21	GF Temporary Accommodati	(B1101
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Housing Needs	EK21	GF Temporary Accommodati	cK9550
Housing Needs	EK22	Syrian Vulnerable Persons Re	e A0101
Housing Needs	EK22	Syrian Vulnerable Persons Re	e A0110
Housing Needs	EK22	Syrian Vulnerable Persons Re	€ A0111
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Housing Needs	EK23	Rent Guarantee Scheme	A0101
Housing Needs	EK23	Rent Guarantee Scheme	A0110
Housing Needs	EK23	Rent Guarantee Scheme	A0111
Housing Needs	EK23	Rent Guarantee Scheme	F5033
Housing Needs	EK23	Rent Guarantee Scheme	G6212
Housing Needs	EK24	Trailblazers (Homeless Preve	
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Housing Needs	EK27	Rapid Re-Housing Pathways	
Housing Needs	EK27	Rapid Re-Housing Pathways	D3701
Housing Needs	EK27	Rapid Re-Housing Pathways	K9140
Housing Needs	EK27	Rapid Re-Housing Pathways	K9141
Property Services	EK17	Garages (Asset Transfer)	A0101
Property Services	EK17	Garages (Asset Transfer)	A0110
Property Services	EK17	Garages (Asset Transfer)	A0111
Property Services	EK17	Garages (Asset Transfer)	B1830
Property Services	EK17	Garages (Asset Transfer)	C2601
Property Services	EK17	Garages (Asset Transfer)	G6103
Property Services	EK17	Garages (Asset Transfer)	G6104
Property Services	EK17	Garages (Asset Transfer)	G6105
Property Services	EK17	Garages (Asset Transfer)	G6108
Property Services	EK17	· ,	G6201
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Property Services	EK17	Garages (Asset Transfer)	G6203
Property Services	EK17	Garages (Asset Transfer)	G6204
Property Services	EK17	Garages (Asset Transfer)	G6207
Property Services	EK17	Garages (Asset Transfer)	G6210
Property Services	EK17	Garages (Asset Transfer)	G6212
Property Services	EK17	Garages (Asset Transfer)	G6216
Property Services	EK17	Garages (Asset Transfer)	G6218
Property Services	EK17	Garages (Asset Transfer)	G6225
Property Services	EK17	Garages (Asset Transfer)	G6226
Property Services	EK17	Garages (Asset Transfer)	G6230
Property Services	EK17	Garages (Asset Transfer)	G6305
Property Services	EK17	Garages (Asset Transfer)	K9544
Welfare Reform	CD61	Welfare Reform Team	A0101
Welfare Reform	CD61	Welfare Reform Team	A0110
Welfare Reform	CD61	Welfare Reform Team	A0111
Welfare Reform	CD61	Welfare Reform Team	A0116
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Welfare Reform	CD61	Welfare Reform Team G6104
Welfare Reform	CD61	Welfare Reform Team G6105
Welfare Reform	CD61	Welfare Reform Team G6108
Welfare Reform	CD61	Welfare Reform Team G6201
Welfare Reform	CD61	Welfare Reform Team G6203
Welfare Reform	CD61	Welfare Reform Team G6204
Welfare Reform	CD61	Welfare Reform Team G6207
Welfare Reform	CD61	Welfare Reform Team G6212
Welfare Reform	CD61	Welfare Reform Team G6216
Welfare Reform	CD61	Welfare Reform Team G6218
Welfare Reform	CD61	Welfare Reform Team G6225
Welfare Reform	CD61	Welfare Reform Team G6226
Welfare Reform	CD61	Welfare Reform Team G6230
Welfare Reform	CD61	Welfare Reform Team G6305
Welfare Reform	CD61	Welfare Reform Team G6316
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Regulatory Services	BN64	Building Control - Charging Ac G6103
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Regulatory Services	ED05	Home Improvement Agency A0101
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Regulatory Services	ED05	Home Improvement Agency A0111
Regulatory Services	ED05	Home Improvement Agency C2101
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Regulatory Services	ED05	Home Improvement Agency C2301
Regulatory Services	ED05	Home Improvement Agency C2501
Regulatory Services	ED05	Home Improvement Agency D3001
Regulatory Services	ED05	Home Improvement Agency D3021
Regulatory Services	ED05	Home Improvement Agency D3023
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Regulatory Services	ED05	Home Improvement Agency	D3303
Regulatory Services	ED05	Home Improvement Agency	D3401
Regulatory Services	ED05	Home Improvement Agency	D3802
Regulatory Services	ED05	Home Improvement Agency	G6103
Regulatory Services	ED05	Home Improvement Agency	G6104
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Regulatory Services	ED07	Public Health	C2601
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Regulatory Services	ED07	Public Health	G6230
Regulatory Services	ED07	Public Health	G6305
Regulatory Services	ED07	Public Health	G6316
Regulatory Services	ED16	Business Regulation	A0101
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Regulatory Services	ED16	Business Regulation	A0111
Regulatory Services	ED16	Business Regulation	A0801
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Regulatory Services	ED16	Business Regulation	D3001
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Regulatory Services	ED16	Business Regulation	G6103
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Regulatory Services	ED17	Private Sector Safety	C2601
Regulatory Services	ED17	Private Sector Safety	D3006
Regulatory Services	ED17	Private Sector Safety	D3021
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Regulatory Services	ED17	Private Sector Safety	G6316
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-	ED17	HMO Enforcement	A0101
Regulatory Services			
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Regulatory Services	ED18	HMO Enforcement	G6226
Regulatory Services	ED18	HMO Enforcement	G6230
Regulatory Services	ED18	HMO Enforcement	G6305
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Regulatory Services	ED22	HMO Licensing	A0116
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Regulatory Services	ED22	HMO Licensing	G6108
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Regulatory Services	ED22	HMO Licensing	G6203
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Regulatory Services	ED22	HMO Licensing	G6207
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Regulatory Services	ED22	HMO Licensing	G6317
Regulatory Services	ED22	HMO Licensing	K9571
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Community Safety	ED04	Community Response Team	A0116
Community Safety	ED04	Community Response Team	A0801
Community Safety	ED04	Community Response Team	B1101
Community Safety	ED04	Community Response Team	B1501
Community Safety	ED04	Community Response Team	B1605
Community Safety	ED04	Community Response Team	B6821

Community Safety	ED04	Community Response Team	C2201
Community Safety	ED04	Community Response Team	C2301
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Community Safety	ED04	Community Response Team	C2601
Community Safety	ED04	Community Response Team	D3001
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Community Safety	ED04	Community Response Team	D3201
Community Safety	ED04	Community Response Team	D3202
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Sports Development	AM05	Go Active OCC	D3304
Sports Development	AM05	Go Active OCC	D3401
Sports Development	AM05	Go Active OCC	D3413
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Sports Development	AM05	Go Active OCC	D3501
Sports Development	AM05	Go Active OCC	G6103
	AM05	Go Active OCC	G6104
Sports Development			
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Sports Development	AM05	Go Active OCC	G6305
Sports Development	AM05	Go Active OCC	G6316
Sports Development	AM05	Go Active OCC	K9141
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Parks Development	AG10	Parks Development Team	A0105
Parks Development	AG10	Parks Development Team	A0107
Parks Development	AG10	Parks Development Team	A0110
Parks Development	AG10	Parks Development Team	A0111
Parks Development	AG10	Parks Development Team	A0113
Parks Development	AG10	Parks Development Team	B1014
Parks Development	AG10	Parks Development Team	B1103
Parks Development	AG10	Parks Development Team	C2101
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Parks Development	AG10	Parks Development Team	C2201
Parks Development	AG10	Parks Development Team	C2601
Parks Development	AG10	Parks Development Team	D3001
Parks Development	AG10	Parks Development Team	D3021
Parks Development	AG10	Parks Development Team	D3201
Parks Development	AG10	Parks Development Team	D3301
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Parks Development	AG10	Parks Development Team	G6104
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Parks Development	AG10	Parks Development Team	G6226
Parks Development	AG10	Parks Development Team	G6230
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Parks Development	AG10	Parks Development Team	G6316
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Parks Development	AG13	Play Area Maintenance	D3952
Parks Development	AG13	Play Area Maintenance	G6212
Parks Development	AG13	Play Area Maintenance	G6312
Parks Development	AG14	Green Neighbourhood Schem	3401

Parks Development	AG14	Green Neighbourhood Schem D3705
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Community Centres	AC14	Barton Community Centre B1501
Community Centres	AC14	Barton Community Centre B1502
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Community Centres	AC14	Barton Community Centre G6103
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Community Centres	AC14	Barton Community Centre K9546
Community Centres	AC14	Barton Community Centre K9550
Community Centres	AC18	Blackbird Leys Community Ce A0101
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Community Centres	AC20	Rose Hill Community Centre	K9540
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Community Centres	HT60	Community Centres General	K9540
Community Centres	HT60	Community Centres General	L9726
Youth Ambition	AE07	Children's Holiday Activities	D3401
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Youth Ambition	KV06	Youth Ambition Programme	A0101
Youth Ambition	KV06	Youth Ambition Programme	A0102
Youth Ambition	KV06	Youth Ambition Programme	A0105
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Town Hall & Facilities	BL16		A0101
Town Hall & Facilities	BL16		A0102
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Town Hall & Facilities	BL16	Facilities	D3021
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Town Hall & Facilities	BL16	Facilities	D3104
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Town Hall & Facilities	BL16		G6207
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Town Hall & Facilities	BL16	Facilities	G6216
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Town Hall & Facilities	BL16	Facilities	G6305
Town Hall & Facilities	BL16	Facilities	G6316
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Town Hall & Facilities	BL16	Facilities	L9HRA
Town Hall & Facilities	BL17	Facilities Pool Cars	C2101
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Town Hall & Facilities	BR12	St Aldates Chambers	G6212
Town Hall & Facilities	BR12	St Aldates Chambers	G6322
Town Hall & Facilities	BR12	St Aldates Chambers	L9GFU
Town Hall & Facilities	BR12	St Aldates Chambers	L9HRA
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Culture	AE15	Events	A0110
Culture	AE15	Events	A0110
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Culture			
Culture		Events	A0801
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Culture	AE15	Events	D3303
Culture	AE15	Events	D3401
Culture	AE15	Events	D3418
Culture	AE15	Events	D3444
Culture	AE15	Events	D3801
Culture	AE15	Events	G6103
Culture	AE15	Events	G6103
Culture	AE15	Events	G6105
Culture	AE15	Events	G6108
Culture	AE15	Events	G6201
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Culture	AE15	Events	G6225
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Culture	AE15	Events	G6316
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Culture	AE19	·	
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Culture	AE19	Dance Development	G6105
Culture	AE19	Dance Development	G6108
Culture	AE19	Dance Development	G6201
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Culture		Dance Development	G6203
Culture	AE19	Dance Development	G6204
Culture	AE19	Dance Development	G6207
Culture	AE19	Dance Development	G6212
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Culture	AE19	Dance Development	G6305
Culture	AE22	May Morning	A0101
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Culture	AE22	May Morning	A0111
Culture	AE22	May Morning	D3418
Culture	AE22	May Morning	D3701
Culture	AJ01	Museum Of Oxford	A0101
Culture	AJ01	Museum Of Oxford	A0110
Culture	AJ01	Museum Of Oxford	A0111
Culture	AJ01	Museum Of Oxford	A0113
Culture	AJ01	Museum Of Oxford	B1103
Culture	AJ01	Museum Of Oxford	C2501
Culture	AJ01	Museum Of Oxford	D3001
Culture	AJ01	Museum Of Oxford	D3006
Culture	AJ01	Museum Of Oxford	D3011
Culture	AJ01	Museum Of Oxford	D3021
Culture	AJ01	Museum Of Oxford	D3104
Culture	AJ01	Museum Of Oxford	D3401
Culture	AJ01	Museum Of Oxford	D3433
Culture	AJ01	Museum Of Oxford	D3601
Culture	AJ01	Museum Of Oxford	D3703
Culture	AJ01	Museum Of Oxford	D3803
Culture	AJ01	Museum Of Oxford	G6103
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Culture	AJ01	Museum Of Oxford	G6105
Culture	AJ01	Museum Of Oxford	G6108
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Culture	AJ01	Museum Of Oxford	G6230
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Culture	AJ01	Museum Of Oxford	G6316
Culture	AJ01	Museum Of Oxford	K9159
Culture	AJ01	Museum Of Oxford	K9201
Culture	AJ01	Museum Of Oxford	K9207
Culture	AJ01	Museum Of Oxford	K9307
Culture	AJ01	Museum Of Oxford	K9401
Culture	AJ01	Museum Of Oxford	K9501
Culture	AJ01	Museum Of Oxford	K9557
Culture	AJ02	Museum - Exhibitions	G6212
			A0101
Culture	AJ03	Museum - Aspire Funding	
Culture	AJ03	Museum - Aspire Funding	A0110
Culture	AJ03	Museum - Aspire Funding	A0111
Culture	AJ03	Museum - Aspire Funding	G6212
Culture	AJ11	Museum Development	G6103
Culture	AJ11	Museum Development	G6104
Culture	AJ11	Museum Development	G6105
Culture	AJ11	Museum Development	G6108
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Culture	AJ11	Museum Development	G6316
Culture	AJ12	Museum Development Project	: A0101
Culture	AJ12	Museum Development Project	
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Culture	BJ13	St Giles Fair	A0108
Culture	BJ13	St Giles Fair	A0116
Culture	BJ13	St Giles Fair	B1101
Culture	BJ13	St Giles Fair	B1302
Culture	BJ13	St Giles Fair	B1610
Culture	BJ13	St Giles Fair	C2304
Culture	BJ13	St Giles Fair	
			D3104
Culture	BJ13	St Giles Fair	D3302
Culture	BJ13	St Giles Fair	D3401
Culture	BJ13	St Giles Fair	D3418
Culture	BJ13	St Giles Fair	D3501
Culture	BJ13	St Giles Fair	D3503
Culture	BJ13	St Giles Fair	D3702
Culture	BJ13	St Giles Fair	D3802
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Culture	BJ13	St Giles Fair	G6212
Culture	BJ13	St Giles Fair	G6322
		St Giles Fair	K9534
Culture	BJ13		
Culture	FA26	Festive Lights	D3401
Culture	FA26	Festive Lights	G6212
Culture	KA20	International Exch - Other	A0101
Culture	KA20	International Exch - Other	A0110
Culture	KA20	International Exch - Other	A0111
Culture	KA20	International Exch - Other	A0801
Culture	KA20	International Exch - Other	C2501
Culture	KA20	International Exch - Other	C2502
Culture	KA20	International Exch - Other	D3401
Culture	KA20	International Exch - Other	G6103
Culture	KA20	International Exch - Other	G6104
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Culture	KA20	International Exch - Other	G6108
Culture	KA20	International Exch - Other	G6201
Culture	KA20	International Exch - Other	G6203
Culture	KA20	International Exch - Other	G6204
Culture	KA20	International Exch - Other	G6207
Culture	KA20	International Exch - Other	G6212
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Culture	KA20	International Exch - Other	G6218
Culture	KA20	International Exch - Other	G6225
Culture	KA20	International Exch - Other	G6226
Culture	KA20	International Exch - Other	G6230
Culture	KA20	International Exch - Other	G6305
Culture	KA20	International Exch - Other	G6316
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Localities Team	EL01	Community Grants	G6212
Localities Team	EL14	Community Projects	G6212
Localities Team	EL15	Barton Healthy Towns	A0101
Localities Team	EL15	Barton Healthy Towns	A0110
Localities Team	EL15	Barton Healthy Towns	A0111
Localities Team	EL15	Barton Healthy Towns	G6212
Localities Team	KF03	Localities Team	A0101
Localities Team	KF03	Localities Team	A0105
Localities Team	KF03	Localities Team	A0110
Localities Team	KF03	Localities Team	A0111
Localities Team	KF03	Localities Team	A0801
Localities Team	KF03	Localities Team	C2301
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Localities Team	KF03	Localities Team	D3006
Localities Team	KF03	Localities Team	D3101
Localities Team	KF03	Localities Team	D3104
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Localities Team	KF03	Localities Team	D3802
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Localities Team	KF03	Localities Team	G6103
Localities Team	KF03	Localities Team	G6104
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Localities Team	KF03	Localities Team	G6108
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Localities Team	KF03	Localities Team	G6226
Localities Team	KF03	Localities Team	G6230
Localities Team	KF03	Localities Team	G6305
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Localities Team	KF03	Localities Team	G6317
Localities Team	KF03	Localities Team	L9GFU
Localities Team	KF03	Localities Team	L9HRA
Localities Team	KK06	Ward Members Budget	D3702
Localities Team	KK06	Ward Members Budget	G6212
Localities Team	KK14	Neighbourhood CIL	G6212
Local Cost Of Benefits	CK01	Council Tax Benefit	F5001
Local Cost Of Benefits	CK11	Subsidy Claim Form	K9001
Local Cost Of Benefits	CK15	Rent Rebates (HB Overpayme	
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Parking Management	DS30	Car Parking	B1952
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Parking Management	FA20	Shopmobility	G6103

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Parking M	anagement	FC51	Suburban - Summertown	K9467
Parking M	anagement	FC51	Suburban - Summertown	K9568
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Parking M	anagement	FC53	Suburban- Union St Cowley R	B1702
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Parking M	anagement	FC53	Suburban- Union St Cowley R	K9568
Parking M	anagement	FC54	Suburban - Ferry Centre	B1702
Parking M	anagement	FC54	Suburban - Ferry Centre	B1952
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Parking M	anagement	FC55	St Leonards Road	B1952
Parking M	anagement	FC55	St Leonards Road	G6212
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Parking M	anagement	FC57	Suburban - Walton Well Road	G6212
Parking M	anagement	FC57	Suburban - Walton Well Road	K9467
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Parking M	anagement	FC66	Blackbird Leys Pool Parking	K9568
Parking M	anagement	FC73	Peartree Pay & Display	B1701
Parking M	anagement	FC73	Peartree Pay & Display	B1702
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Parking M		FC74	Seacourt Pay & Display	K9568
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Parking Management	FC76	Redbridge Coach Park	G6212
Parking Management	FC76	Redbridge Coach Park	K9467
Parking Management	FC76	Redbridge Coach Park	K9486
Parking Management	FD24	Gloucester Green Bus Station	
Parking Management	FD24	Gloucester Green Bus Station	
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Domestic Waste	DS31	Domestic Waste	D3952
Domestic Waste	DS31	Domestic Waste	D6664
Domestic Waste	DS31	Domestic Waste	G6210
Domestic Waste	DS31	Domestic Waste	K9401
Domestic Waste	TR60	Domestic Refuse	K9151
Domestic Waste	TR61	Bulky Refuse Collection	K9511
Domestic Waste	TR63	Co Mingled Recycling Collecti	
Domestic Waste	TR63	Co Mingled Recycling Collecti	
Domestic Waste	TR63	Co Mingled Recycling Collecti	
Domestic Waste	TR65	Garden Waste Service	K9511
Street Cleansing	DS32	Street Cleansing	B1702
Street Cleansing	DS32	Street Cleansing	B1952
Street Cleansing	DS32	Street Cleansing	D3952
Street Cleansing	DS32	Street Cleansing	D6664
Parks & Open Spaces	DS33	Parks & Open Spaces	B1702
Parks & Open Spaces	DS33	Parks & Open Spaces	B1952
Parks & Open Spaces	DS33	Parks & Open Spaces	D3952
Parks & Open Spaces	DS33	Parks & Open Spaces	D6664
Parks & Open Spaces	DS33	Parks & Open Spaces	G6210
Pest Control	DS34	Pest Control	D6664
Engineering	DS35	Oxfordshire County Council S	
Motor Transport	DS36	Motor Transport	D3952
Motor Transport	DS36	Motor Transport	D6664
Motor Transport	DS36	Motor Transport	K6664
Overheads and Profit Sh		ODS Client General	B1952
Overheads and Profit Sh		ODS Client General	D3952
Overheads and Profit Sh		ODS Client General	K9ODS
Overheads and Profit Sh	DS38	Profit Share	J8136
Overheads and Profit Sh		Profit Share	K9401
Local Overhead Cost in		Overheads Cost in OX	B1952
Local Overhead Cost in	DS40	Overheads Cost in OX	D6664
Closed Cost Centres	AG01	Parks Management	B1702
Closed Cost Centres	AS01	Burial Services	B1702
Closed Cost Centres	QA09	Horspath Road Facilities	B1702
Closed Cost Centres	QA21	Stores for Building Services	B1702
Closed Cost Centres	QA99	Oxford Direct Services	J8136
Closed Cost Centres	TA21	Cowley Marsh Administration	B1702
Closed Cost Centres	TA21	Cowley Marsh Administration	D3102
Closed Cost Centres	TA21	Cowley Marsh Administration	D3318
Closed Cost Centres	TA21	Cowley Marsh Administration	D3401
Accountancy	CD11	Accountancy	A0101
Accountancy	CD11	Accountancy	A0105
Accountancy	CD11	Accountancy	A0110
Accountancy	CD11	Accountancy	A0111
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Accountancy	CD11	Accountancy	C2501

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Accountancy	CD11	Accountancy	L9HRA
Corporate Finance	CD21	Internal Audit	D3411
Corporate Finance	CD21	Internal Audit	G6212
Corporate Finance	CD21	Internal Audit	G6312
Corporate Finance	CD21	Internal Audit	K9ODS
Corporate Finance	CD21	Internal Audit	L9GFU
Corporate Finance	CD21	Internal Audit	L9HRA
Corporate Finance	CM11	Bad Debts Contribution	K9830
Corporate Finance	CM11	Bad Debts Contribution	L9GFU
Corporate Finance	CM12	External Audit	D3411
Corporate Finance	CM12	External Audit	G6212
Corporate Finance	CM12	External Audit	L9GFU
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Corporate Finance	CM13	Bank Charges	D3433
Corporate Finance	CM13	Bank Charges	G6212
Corporate Finance	CM13	Bank Charges	L9GFU
Investigations	CD22	Investigations	A0101
Investigations	CD22	Investigations	A0105
Investigations	CD22	Investigations	A0110
Investigations	CD22	Investigations	A0111
Investigations	CD22	Investigations	A0116
Investigations	CD22	Investigations	A0622
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Investigations C	D22	Investigations	G6108
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Procurement & Payment C		Payments	A0101
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Procurement & Payment C		Payments	A0110
Procurement & Payment C		Payments	A0111
Procurement & Payment C	CD10	Payments	A0117
Procurement & Payment C	D10	Payments	A0801
Procurement & Payment C	D10	Payments	C2501
Procurement & Payment C	D10	Payments	C2601
Procurement & Payment C	D10	Payments	D3001
Procurement & Payment C	D10	Payments	D3116
Procurement & Payment C		Payments	D3308
Procurement & Payment C		Payments	D3411
Procurement & Payment C		Payments	D3428
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Revenues & Benefits	CD42	Revenues (NNDR and Counc	D3021
Revenues & Benefits	CD42	Revenues (NNDR and Counc	D3116
Revenues & Benefits	CD42	Revenues (NNDR and Counc	D3201
Revenues & Benefits	CD42	Revenues (NNDR and Counc	
Revenues & Benefits	CD42	Revenues (NNDR and Counc	
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Revenues & Benefits	CD42	Revenues (NNDR and Counc	
Revenues & Benefits	CD42	Revenues (NNDR and Counc	
Revenues & Benefits	CD42	Revenues (NNDR and Counc	
Revenues & Benefits	CD42	Revenues (NNDR and Counc	D3416

Revenues & Benefits	CD42	Revenues (NNDR and Counc D3420
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3428
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3433
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3444
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3503
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3513
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3520
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3601
Revenues & Benefits	CD42	•
		Revenues (NNDR and Counc D3602
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3703
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3802
Revenues & Benefits	CD42	Revenues (NNDR and Counc D3805
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6103
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6104
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6105
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6108
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6201
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6203
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6204
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6207
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6212
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6216
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Revenues & Benefits	CD42	Revenues (NNDR and Counc G6218
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6225
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6226
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6230
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6305
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6312
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6316
Revenues & Benefits	CD42	Revenues (NNDR and Counc G6317
Revenues & Benefits	CD42	Revenues (NNDR and Counc K9001
Revenues & Benefits	CD42	Revenues (NNDR and Counc K9005
Revenues & Benefits	CD42	Revenues (NNDR and Counc K9502
Revenues & Benefits	CD42	Revenues (NNDR and Counc K9503
Revenues & Benefits	CD42	Revenues (NNDR and Counc K9801
Revenues & Benefits	CD43	Housing Benefit A0101
Revenues & Benefits		Housing Benefit A0102
Revenues & Benefits	CD43	Housing Benefit A0105
Revenues & Benefits	CD43	Housing Benefit A0110
Revenues & Benefits		•
	CD43	Housing Benefit A0111
Revenues & Benefits	CD43	Housing Benefit A0704
Revenues & Benefits	CD43	Housing Benefit A0801
Revenues & Benefits	CD43	Housing Benefit C2501
Revenues & Benefits	CD43	Housing Benefit C2601
Revenues & Benefits	CD43	Housing Benefit D3001
Revenues & Benefits	CD43	Housing Benefit D3006
Revenues & Benefits	CD43	Housing Benefit D3021
Revenues & Benefits	CD43	Housing Benefit D3116
Revenues & Benefits	CD43	Housing Benefit D3301
Revenues & Benefits	CD43	Housing Benefit D3302
Revenues & Benefits	CD43	Housing Benefit D3303
Revenues & Benefits	CD43	Housing Benefit D3401
Revenues & Benefits	CD43	Housing Benefit D3411
Revenues & Benefits	CD43	Housing Benefit D3428
Revenues & Benefits	CD43	Housing Benefit D3433
Revenues & Benefits		<u> </u>
	CD43	Housing Benefit D3503
Revenues & Benefits	CD43	Housing Benefit D3511
Revenues & Benefits	CD43	Housing Benefit D3601
Revenues & Benefits	CD43	Housing Benefit D3602

Revenues & Benefits	CD43	Housing Benefit	D3703
Revenues & Benefits	CD43	Housing Benefit	D3802
Revenues & Benefits	CD43	Housing Benefit	D3805
Revenues & Benefits	CD43	Housing Benefit	G6103
Revenues & Benefits	CD43	_	G6104
Revenues & Benefits	CD43	•	G6105
Revenues & Benefits	CD43	•	G6108
Revenues & Benefits	CD43	_	G6201
Revenues & Benefits		Housing Benefit	
		•	G6203
Revenues & Benefits		Housing Benefit	G6204
Revenues & Benefits		Housing Benefit	G6207
Revenues & Benefits		Housing Benefit	G6212
Revenues & Benefits		Housing Benefit	G6216
Revenues & Benefits	CD43	Housing Benefit	G6218
Revenues & Benefits	CD43	Housing Benefit	G6225
Revenues & Benefits	CD43	_	G6226
Revenues & Benefits	CD43	•	G6230
Revenues & Benefits	CD43	5	G6305
Revenues & Benefits	CD43	_	G6312
Revenues & Benefits	CD43	<u> </u>	
		3	G6316
Revenues & Benefits	CD43	<u> </u>	G6317
Revenues & Benefits	CD43	· ·	K9001
Revenues & Benefits	CD66		G6212
Incomes	CD13		
Incomes	CD13	Incomes - Misc Debt Collection	A0108
Incomes	CD13	Incomes - Misc Debt Collection	A0110
Incomes	CD13	Incomes - Misc Debt Collection	A0111
Incomes	CD13	Incomes - Misc Debt Collection	A0117
Incomes	CD13		
Incomes		Incomes - Misc Debt Collection	
Incomes		Incomes - Misc Debt Collection	
Incomes	CD13		
Incomes	CD13	Incomes - Misc Debt Collection	
Incomes	CD13	Incomes - Misc Debt Collection	
Incomes	CD13	Incomes - Misc Debt Collection	G6216
Incomes	CD13	Incomes - Misc Debt Collection	G6225
Incomes	CD13	Incomes - Misc Debt Collection	G6226
Incomes	CD13	Incomes - Misc Debt Collection	G6230
Incomes	CD13	Incomes - Misc Debt Collection	G6305
Incomes	CD13	Incomes - Misc Debt Collection	
Incomes	CD13	Incomes - Misc Debt Collection	
Incomes	CD13	Incomes - Misc Debt Collection	
	CD13	Incomes - Misc Debt Collection	-
Incomes			
Incomes	CD13	Incomes - Misc Debt Collection	
Incomes	CD13	Incomes - Misc Debt Collection	
Committees & Members		Members Allowances	A0101
Committees & Members		Members Allowances	A0110
Committees & Members	KD01	Members Allowances	A0302
Committees & Members	KD01	Members Allowances	A0303
Committees & Members	KD01	Members Allowances	C2501
Committees & Members	KD01	Members Allowances	C2601
Committees & Members		Members Allowances	D3414
Committees & Members	_	Members Allowances	D3811
Committees & Members	_	Members Allowances	G6103
Committees & Members	_	Members Allowances	G6104
Committees & Members	_	Members Allowances	
Committees & Members	ויטטו	MELLINGIS AllOWALICES	G6105

Committees & Members	KD01	Members Allowances	G6201
Committees & Members	KD01	Members Allowances	G6203
Committees & Members	KD01	Members Allowances	G6204
Committees & Members	KD01	Members Allowances	G6207
Committees & Members	KD01	Members Allowances	G6212
Committees & Members	KD01	Members Allowances	G6216
Committees & Members	KD01	Members Allowances	G6218
Committees & Members	KD01	Members Allowances	G6226
Committees & Members	KD01	Members Allowances	G6305
Committees & Members	KD01	Members Allowances	G6316
Committees & Members	KD01	Members Allowances	L9GFU
Committees & Members	KD02	Members Support	A0602
Committees & Members	KD02	Members Support	D3006
Committees & Members		Members Support	D3104
Committees & Members	KD02	Members Support	D3302
Committees & Members	KD02	Members Support	D3401
Committees & Members	KD02	Members Support	G6105
Committees & Members		Members Support	G6212
Committees & Members		Members Support	G6315
Committees & Members		Members Support	L9GFU
Committees & Members		Democratic Services	A0101
Committees & Members		Democratic Services	A0110
Committees & Members		Democratic Services	A0111
Committees & Members		Democratic Services	A0144
Committees & Members		Democratic Services	A0801
Committees & Members		Democratic Services	C2501
Committees & Members		Democratic Services	C2601
Committees & Members		Democratic Services	
Committees & Members		Democratic Services	D3302
			D3703
Committees & Members		Democratic Services	G6103
Committees & Members Committees & Members		Democratic Services	G6104
		Democratic Services	G6105
Committees & Members		Democratic Services	G6108
Committees & Members		Democratic Services	G6201
Committees & Members		Democratic Services	G6203
Committees & Members		Democratic Services	G6204
Committees & Members		Democratic Services	G6207
Committees & Members		Democratic Services	G6212
Committees & Members		Democratic Services	G6216
Committees & Members		Democratic Services	G6218
Committees & Members		Democratic Services	G6225
Committees & Members		Democratic Services	G6226
Committees & Members		Democratic Services	G6230
Committees & Members		Democratic Services	G6305
Committees & Members		Democratic Services	G6316
Committees & Members		Democratic Services	K9401
Committees & Members	KS08	Democratic Services	L9GFU
Election Services	KB11	City Council Elections	A0109
Election Services	KB11	City Council Elections	B1820
Election Services	KB11	City Council Elections	C2401
Election Services	KB11	City Council Elections	C2601
Election Services	KB11	City Council Elections	D3301
Election Services	KB11	City Council Elections	D3303
Election Services	KB11	City Council Elections	D3401
Election Services	KB11	City Council Elections	D3420
Election Services	KB11	City Council Elections	D3802
Election Services	KB11	City Council Elections	G6212
Election Services	KB11	City Council Elections	G6316
Election Services	KB11	City Council Elections	K9159

Election Services	KC11	Electoral Register	A0101
Election Services	KC11	Electoral Register	A0109
Election Services	KC11	Electoral Register	A0110
Election Services	KC11	Electoral Register	A0111
Election Services	KC11	Electoral Register	A0120
Election Services	KC11	Electoral Register	A0121
Election Services	KC11	Electoral Register	A0144
Election Services	KC11	Electoral Register	A0709
Election Services	KC11	Electoral Register	A0801
Election Services	KC11	Electoral Register	C2501
Election Services	KC11	Electoral Register	C2601
Election Services	KC11	<del>-</del>	
		Electoral Register	D3021
Election Services	KC11	Electoral Register	D3301
Election Services	KC11	Electoral Register	D3302
Election Services	KC11	Electoral Register	D3303
Election Services	KC11	Electoral Register	D3401
Election Services	KC11	Electoral Register	D3428
Election Services	KC11	Electoral Register	D3802
Election Services	KC11	Electoral Register	D3811
Election Services	KC11	Electoral Register	G6103
Election Services	KC11	Electoral Register	G6104
Election Services	KC11	Electoral Register	G6105
Election Services	KC11	Electoral Register	G6108
Election Services	KC11	Electoral Register	G6201
Election Services	KC11	Electoral Register	G6203
Election Services	KC11	Electoral Register	G6204
Election Services	KC11	Electoral Register	G6207
Election Services	KC11	Electoral Register	G6212
Election Services	KC11	Electoral Register	G6216
Election Services	KC11	Electoral Register	G6218
Election Services	KC11	Electoral Register	G6225
Election Services	KC11	Electoral Register	G6226
Election Services	KC11	Electoral Register	G6230
Election Services	KC11	Electoral Register	G6305
Election Services	KC11	Electoral Register	G6316
Election Services	KC11	Electoral Register	G6317
Election Services	KC11	Electoral Register	K9301
Legal Services	KS02	L & G Training	A0622
Legal Services	KS02	L & G Training	G6212
Legal Services	KS02	L & G Training	K9ODS
Legal Services	KS02	L & G Training	L9GFU
Legal Services	KS02	L & G Training	L9HRA
Legal Services	KS04	Legal Services	A0101
Legal Services	KS04	Legal Services	A0110
_		Legal Services  Legal Services	
Legal Services	KS04	· ·	A0111
Legal Services	KS04	Legal Services	A0709
Legal Services	KS04	Legal Services	A0801
Legal Services	KS04	Legal Services	C2501
Legal Services	KS04	Legal Services	C2601
Legal Services	KS04	Legal Services	D3006
Legal Services	KS04	Legal Services	D3021
Legal Services	KS04	Legal Services	D3104
Legal Services	KS04	Legal Services	D3116
Legal Services	KS04	Legal Services	D3302
Legal Services	KS04	Legal Services	D3401
Legal Services	KS04	Legal Services	D3411
Legal Services	KS04	Legal Services	D3415
Legal Services	KS04	Legal Services	D3416
Legal Services	KS04	Legal Services	D3417

•	KS04	Legal Services	D3428
Legal Services	KS04	Legal Services	D3703
•	KS04	Legal Services	D3806
	KS04	Legal Services	D3807
	KS04	Legal Services	G6103
Legal Services	KS04	Legal Services	G6104
Legal Services	KS04	Legal Services	G6105
Legal Services	KS04	Legal Services	G6108
Legal Services	KS04	Legal Services	G6201
Legal Services	KS04	Legal Services	G6203
Legal Services	KS04	Legal Services	G6204
Legal Services	KS04	Legal Services	G6207
•	KS04	Legal Services	G6212
•	KS04	Legal Services	G6216
Legal Services	KS04	Legal Services	G6218
•	KS04	Legal Services	G6225
•	KS04	Legal Services	G6226
•	KS04	Legal Services	G6230
•	KS04	Legal Services	G6305
=	KS04	Legal Services	G6312
•	KS04	Legal Services	G6316
•	KS04	Legal Services	G6317
•	KS04	Legal Services	K6661
<u> </u>	KS04	Legal Services	K9481
•	KS04	Legal Services	K9502
•	KS04	Legal Services	K9504
•	KS04	Legal Services	K9507
•	KS04	Legal Services	K9581
•	KS04	Legal Services	K9ODS
<u> </u>	KS04	Legal Services	L9GFU
•	KS04	Legal Services	L9HRA
Senior Management Tea		CHEX, Directors & Corp Secr	
Senior Management Tea		CHEX, Directors & Corp Secr	
Senior Management Tea		CHEX, Directors & Corp Secr	
Senior Management Tea		CHEX, Directors & Corp Secr	
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Senior Management Tea KK01	CHEX, Directors & Corp Secre	G6226
Senior Management Tea KK01	CHEX, Directors & Corp Secre	G6230
Senior Management Tea KK01	CHEX, Directors & Corp Secr	
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Senior Management Tea KK01	CHEX, Directors & Corp Secr	
Senior Management Tea KK01	CHEX, Directors & Corp Secr	G6316
Senior Management Tea KK01	CHEX, Directors & Corp Secre	G6317
Senior Management Tea KK01	CHEX, Directors & Corp Secre	K9ODS
Senior Management Tea KK01	CHEX, Directors & Corp Secr	
Senior Management Tea KK01	CHEX, Directors & Corp Secretary	
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Senior Management Tea KL01	Emergency Planning	A0801
Senior Management Tea KL01	Emergency Planning	B1318
Senior Management Tea KL01	Emergency Planning	D3401
Senior Management Tea KL01	Emergency Planning	D3503
Senior Management Tea KL01	Emergency Planning	G6212
Information Governance CA02	Information Governance	A0101
	Information Governance	
Information Governance CA02		A0110
Information Governance CA02	Information Governance	A0111
Information Governance CA02	Information Governance	D3513
Information Governance CA02	Information Governance	G6103
Information Governance CA02	Information Governance	G6104
Information Governance CA02	Information Governance	G6105
Information Governance CA02	Information Governance	G6108
Information Governance CA02	Information Governance	G6201
Information Governance CA02	Information Governance	G6203
Information Governance CA02	Information Governance	G6204
Information Governance CA02	Information Governance	G6207
Information Governance CA02	Information Governance	G6212
Information Governance CA02	Information Governance	G6216
Information Governance CA02	Information Governance	G6225
Information Governance CA02	Information Governance	G6226
Information Governance CA02	Information Governance	G6230
Information Governance CA02	Information Governance	G6305
Information Governance CA02	Information Governance	G6316
Information Governance CD58	Business Support	
	• •	A0101
Information Governance CD58	Business Support	A0110
Information Governance CD58	Business Support	A0111
Information Governance CD58	Business Support	G6103
Information Governance CD58	Business Support	G6104
Information Governance CD58	Business Support	G6105
Information Governance CD58	Business Support	G6108
Information Governance CD58		G6201
	Business Support	
Information Governance CD58	Business Support	G6203
Information Governance CD58	Business Support	G6204
Information Governance CD58	Business Support	G6207
Information Governance CD58	Business Support	G6212
Information Governance CD58	Business Support	G6216
Information Governance CD58	Business Support	G6225
Information Governance CD58		
	Business Support	G6226
Information Governance CD58	Business Support	G6230
Information Governance CD58	Business Support	G6305
Information Governance CD58	Business Support	G6316
Information Governance CD58	Business Support	L9GFU
Information Governance KA11	Lord Mayors Secretariat	A0101
Information Governance KA11	Lord Mayors Secretariat	A0110
Information Governance KA11		
	Lord Mayors Secretariat	A0111
Information Governance KA11	Lord Mayors Secretariat	A0801
Information Governance KA11	Lord Mayors Secretariat	B1302
Information Governance KA11	Lord Mayors Secretariat	C2501
Information Governance KA11	Lord Mayors Secretariat	C2601

Information Governance	KA11	Lord Mayors Secretariat	D3006
Information Governance	KA11	Lord Mayors Secretariat	D3027
Information Governance	KA11	Lord Mayors Secretariat	D3101
Information Governance	KA11	Lord Mayors Secretariat	D3104
Information Governance	KA11	Lord Mayors Secretariat	D3303
Information Governance	KA11	Lord Mayors Secretariat	D3307
Information Governance	KA11	Lord Mayors Secretariat	D3401
Information Governance	KA11	Lord Mayors Secretariat	D3601
Information Governance	KA11	Lord Mayors Secretariat	D3803
Information Governance	KA11	Lord Mayors Secretariat	D3811
Information Governance	KA11	Lord Mayors Secretariat	G6212
Information Governance	KA11	Lord Mayors Secretariat	G6218
Information Governance	KA11	Lord Mayors Secretariat	G6317
Information Governance	KA11	Lord Mayors Secretariat	L9GFU
Corporate Management	KF01	Corporate Management (CDC	G6103
Corporate Management	KF01	Corporate Management (CDC	G6104
Corporate Management	KF01	Corporate Management (CDC	G6107
Corporate Management	KF01	Corporate Management (CDC	G6201
Corporate Management	KF01	Corporate Management (CDC	G6207
Corporate Management	KF01	Corporate Management (CDC	G6212
Corporate Management	KF01	Corporate Management (CDC	G6301
Corporate Management	KF01	Corporate Management (CDC	G6303
Corporate Management	KF01	Corporate Management (CDC	G6310
Corporate Management	KF01	Corporate Management (CDC	G6311
Corporate Management		Corporate Management (CDC	G6312
Corporate Management	KF01	Corporate Management (CDC	G6317
Non-Distributed Costs	KE11	NDC - Pension/Early Retirem'	A0706
Non-Distributed Costs	KE11	NDC - Pension/Early Retirem'	A0712
Corporate Provisions & (	GA08	Corporate Contingencies	J9001
Corporate Provisions & (	GA08	Corporate Contingencies	J9003
Corporate Provisions & (	GA08	Corporate Contingencies	J9004
Corporate Provisions & (	GA08	Corporate Contingencies	J9006
Corporate Provisions & (	GA08	Corporate Contingencies	J9007
Corporate Provisions & (	GA08	Corporate Contingencies	J9011
Corporate Provisions & (	GA08	Corporate Contingencies	J9012
Corporate Provisions & (	GA08	Corporate Contingencies	K9ODS
Interest Payable	GF01	Interest payable and similar cl	J8601
Interest Payable	GF01	Interest payable and similar cl	
Interest Payable	GF01	Interest payable and similar cl	
Investment Income	GF02	Interest and investment incom	
Investment Income	GF02	Interest and investment incom	K9602
Investment Income	GF02	Interest and investment incom	K9604
Investment Income	GF02	Interest and investment incom	K9606
Item 8 interest receivable	GF30	Item 8 interest receivable	K9953
Item 8 interest receivable	GF30	Item 8 interest receivable	K9961
Vehicle Finance Lease in	GF44	ODS CI&E Finance Lease Into	K6664
Vehicle Finance Lease in	GF44	ODS CI&E Finance Lease Into	K9602
Council Tax Funding	GA03	Council Tax Funding	K9001
Parish Precept	GB02	Parish Council Precepts	J8527
NDR Funding	GA02	-	K9001
New Homes Bonus	GA04	New Homes Bonus	K9001
Direct Revenue Funding	GF12	Capital expenditure charged to	
Direct Revenue Funding		Capital expenditure charged to	
Minimum Revenue Provi			H7331
Transfers To/From Earm		Net transfers to/from earmark	
Capital Charges (and oth		Depreciation & impairment of	
Suspense	ZA18	Community Infrastructure Lev	
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Account/T\	Controla	Latest Budget Fund
Account(T) Salaries Basic		170,149.00 GF
	1	
Salaries Employers NI	1	21,152.00 GF
Salaries Employers Pension	1	34,947.00 GF
Corporate Project Team	2	98.00 GF
Policy & Performance Management	2	63.00 GF
Transformation Management	2	305.00 GF
Caretaking & Cleaning	2	1,649.00 GF
Media	2	233.00 GF
SLA: HR Training	2	358.00 GF
SLA: Human Resources	2	862.00 GF
SLA: Chief Executive	2	171.00 GF
SLA: Audit & Risk	2	50.00 GF
Post room & Other Admin	2	676.00 GF
SLA: Procurement Team	2	330.00 GF
SLA: Office Accommodation	2	1,292.00 GF
Recharges: FM Payroll	2	247.00 GF
Telephones	2	935.00 GF
Recharges: Customer Services	2	27,467.00 GF
Salaries Basic	1	286,381.00 GF
Salaries Employers NI	1	29,833.00 GF
Salaries Employers Pension	1	58,266.00 GF
Salaries Recharged	1	-42,888.00 GF
Insurance Employee Related	1	430.00 GF
Public Transport	1	110.00 GF
Equipment Hire Charges	1	200.00 GF
Contract Catering (External)	1	50.00 GF
Town Hall Catering Recharge	1	150.00 GF
Books & Publications	1	200.00 GF
General Contracted Services	1	7,000.00 GF
Press Monitoring	1	8,000.00 GF
Corporate Design	1	10,000.00 GF
Web Design And Development	1	7,500.00 GF
Advertising & Publicity	1	22,000.00 GF
Corporate Project Team	2	683.00 GF
Policy & Performance Management	2	446.00 GF
Transformation Management	2	2,137.00 GF
Caretaking & Cleaning	2	11,543.00 GF
Media	2	1,632.00 GF
SLA: HR Training	2	2,511.00 GF
SLA: Human Resources	2	6,029.00 GF
SLA: Chief Executive	2	1,194.00 GF
SLA: FM Accountancy, Creditors & FM General	2	11,016.00 GF
SLA: Audit & Risk	2	353.00 GF
SLA: Business Systems	2	18,283.00 GF
Post room & Other Admin	2	4,733.00 GF
SLA: Procurement Team	2	2,313.00 GF
SLA: Office Accommodation	2	9,042.00 GF
Recharges: FM Payroll	2	1,726.00 GF
Recharges: L&D Legal Services	2	3,679.00 GF
Telephones	2	1,870.00 GF
Oxford Direct Services	2	-124,452.00 GF
General Fund	2	-337,913.00 GF
Housing Revenue Account	2	-9,812.00 GF
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Colodo Podo	4	27 020 00 05
Salaries Basic	1	27,830.00 GF
Salaries Employers NI	1	2,462.00 GF
Salaries Employers Pension	1	5,618.00 GF
Insurance Employee Related	1	50.00 GF
General Contracted Services	1	2,300.00 GF
Contributions	1	5,200.00 GF
Corporate Project Team	2	49.00 GF
Policy & Performance Management	2	32.00 GF
Transformation Management	2	153.00 GF
Caretaking & Cleaning	2	825.00 GF
Media	2	117.00 GF
SLA: HR Training	2	179.00 GF
SLA: Human Resources	2	431.00 GF
SLA: Chief Executive	2	85.00 GF
SLA: FM Accountancy, Creditors & FM General	2	2,561.00 GF
SLA: Audit & Risk	2	56.00 GF
SLA: Business Systems	2	1,483.00 GF
Post room & Other Admin	2	338.00 GF
SLA: Procurement Team	2	165.00 GF
SLA: Office Accommodation	2	645.00 GF
Recharges: FM Payroll	2	123.00 GF
Recharges: L&D Legal Services	2	613.00 GF
Telephones	2	468.00 GF
Oxford Direct Services	2	-13,819.00 GF
General Fund	2	-37,521.00 GF
Housing Revenue Account	2	-1,091.00 GF
Salaries Basic	1	108,923.00 GF
Salaries Employers NI	1	11,217.00 GF
Salaries Employers Pension	1	24,925.00 GF
Insurance Employee Related	1	70.00 GF
Town Hall Catering Recharge	1	210.00 GF
Photocopying/Paper Supplies	1	520.00 GF
General Contracted Services	1	17,420.00 GF
Subsistence	1	470.00 GF
Conferences	1	520.00 GF
Grants	1	10,000.00 GF
Contributions	1	6,000.00 GF
Corporate Project Team	2	332.00 GF
Policy & Performance Management	2	217.00 GF
Transformation Management	2	1,038.00 GF
Caretaking & Cleaning	2	5,607.00 GF
Media	2	793.00 GF
SLA: HR Training	2	1,220.00 GF
SLA: Human Resources	2	2,929.00 GF
SLA: Chief Executive	2	580.00 GF
SLA: FM Accountancy, Creditors & FM General	2	5,384.00 GF
SLA: Audit & Risk	2	172.00 GF
SLA: Business Systems	2	10,970.00 GF
Post room & Other Admin	2	2,299.00 GF
SLA: Procurement Team	2	1,123.00 GF
SLA: Office Accommodation	2	4,392.00 GF
Recharges: FM Payroll	2	839.00 GF
Telephones	2	935.00 GF
Donations & Contributions	1	-24,000.00 GF
		,::::::::::::::::::::::::::::::::::::::

Oxford Direct Services	2	F3.04F.00.0F
General Fund	2 2	-52,045.00 GF
	2	-141,317.00 GF
Housing Revenue Account	1	-4,103.00 GF 50.00 GF
Insurance Employee Related	1	1,000.00 GF
Town Hall Catering Recharge General Contracted Services	1	•
	1	6,320.00 GF
Contributions	1	2,000.00 GF
Advertising & Publicity	1	3,500.00 GF
Hospitality	2	1,500.00 GF
SLA: FM Accountancy, Creditors & FM General Oxford Direct Services		1,971.00 GF
	2	-4,362.00 GF
General Fund	2	-11,845.00 GF
Housing Revenue Account	2	-344.00 GF
Salaries Basic	1	22,190.00 GF
Salaries Employers NI	1	1,908.00 GF
Salaries Employers Pension	1	4,509.00 GF
Consultants Fees	1	14,000.00 GF
Subscriptions	1	190.00 GF
Corporate Project Team	2	59.00 GF
Policy & Performance Management	2	38.00 GF
Transformation Management	2	183.00 GF
Caretaking & Cleaning	2	989.00 GF
Media	2	140.00 GF
SLA: HR Training	2	215.00 GF
SLA: Human Resources	2	518.00 GF
SLA: Chief Executive	2	102.00 GF
SLA: FM Accountancy, Creditors & FM General	2	2,569.00 GF
SLA: Audit & Risk	2	30.00 GF
SLA: Business Systems	2	4,876.00 GF
Post room & Other Admin	2	406.00 GF
SLA: Procurement Team	2	198.00 GF
SLA: Office Accommodation	2	775.00 GF
Recharges: FM Payroll	2	148.00 GF
Telephones	2	468.00 GF
Oxford Direct Services	2	-14,541.00 GF
General Fund	2	-39,489.00 GF
Housing Revenue Account	2	-1,146.00 GF
Salaries Basic	1	16,798.00 GF
Salaries Employers NI	1	1,138.00 GF
Salaries Employers Pension	1	3,406.00 GF
SLA: FM Accountancy, Creditors & FM General	2	45.00 GF
SLA: Business Systems	2	3,047.00 GF
Telephones	2	468.00 GF
Donations & Contributions	1	-20,000.00 GF
Oxford Direct Services	2	-1,304.00 GF
General Fund	2	-3,536.00 GF
Housing Revenue Account	2	-103.00 GF
General Contracted Services	1	250,000.00 GF
Salaries Basic	1	96,223.00 GF
Salaries Employers NI	1	12,048.00 GF
Salaries Employers Pension	1	19,720.00 GF
Insurance Employee Related	1	450.00 GF
Public Transport	1	210.00 GF
Corporate Project Team	2	1,005.00 GF

Policy & Performance Management	2		657.00 GF
Transformation Management	2		3,145.00 GF
Caretaking & Cleaning	2		16,985.00 GF
Media	2		2,402.00 GF
SLA: HR Training	2		3,695.00 GF
SLA: Human Resources	2		8,873.00 GF
SLA: Chief Executive	2		1,757.00 GF
SLA: FM Accountancy, Creditors & FM General	2		9,888.00 GF
SLA: Audit & Risk	2		520.00 GF
SLA: Business Systems	2		6,526.00 GF
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Post room & Other Admin		2	6,965.00 GF
SLA: Procurement Team		2	3403 GF
SLA: Office Accommodation		2	13305 GF
Recharges: FM Payroll		2	2540 GF
Recharges: L&D Legal Services		2	1226 GF
Telephones		2	2338 GF
Recharges: Customer Services		2	27467 GF
Oxford Direct Services		2	-33249 GF
General Fund		2	-196654 GF
Housing Revenue Account		2	-12843 GF
		2	30 GF
SLA: FM Accountancy, Creditors & FM General			
Furniture & Equipment Maintenance & Repairs		1	560 GF
External Telephone Charges		1	379330 GF
Software Maintenance/Running Costs		1	9000 GF
Network Rental		1	76000 GF
Advertising & Publicity		1	-1000 GF
Capital Charge-Depreciation		2	7367 GF
SLA: FM Accountancy, Creditors & FM General		2	15172 GF
Oxford Direct Services		2	-235139 GF
General Fund		2	-246135 GF
Housing Revenue Account		2	-16364 GF
Books & Publications		1	180 GF
Photocopying/Paper Supplies		1	27000 GF
General Contracted Services		1	690912 GF
		1	
Consultants Fees		=	312000 GF
Servitor		1	85150 GF
Software Purchase		1	41920 GF
Software Maintenance/Running Costs		1	851790 GF
CRM Database		1	51807 GF
Hardware Purchase		1	8740 GF
Subsistence		1	100 GF
Conferences		1	710 GF
Advertising & Publicity		1	2400 GF
Capital Charge-Depreciation		2	497078 GF
Unidentified Savings/Bids		1	-50000 GF
SLA: FM Accountancy, Creditors & FM General		2	12138 GF
Oxford Direct Services		2	-531752 GF
General Fund		2	-1775695 GF
		2	
Housing Revenue Account		1	-249796 GF
Software Purchase			120000 GF
Salaries Basic		1	1152907 GF
Temporary Bureau Staffing		1	15380 GF
Salaries Employers NI		1	119986 GF
Salaries Employers Pension		1	232348 GF
Insurance Employee Related		1	380 GF
Public Transport		1	590 GF
Mileage Allowances		1	350 GF
Corporate Project Team		2	1736 GF
•			

Policy & Performance Management	2	1135 GF
Transformation Management	2	5434 GF
Caretaking & Cleaning	2	29353 GF
Media	2	4150 GF
SLA: HR Training	2	6386 GF
SLA: Human Resources	2	15334 GF
SLA: Chief Executive	2	3037 GF
SLA: FM Accountancy, Creditors & FM General	2	19870 GF
SLA: Audit & Risk	2	898 GF
SLA: Business Systems	2	20044 GF
Post room & Other Admin	2	12036 GF
SLA: Procurement Team	2	5881 GF
SLA: Office Accommodation	2	22992 GF
Recharges: FM Payroll	2	4390 GF
Recharges: L&D Legal Services	2	1839 GF
Telephones	2	7480 GF
Oxford Direct Services	2	-307999 GF
General Fund	2	-1163513 GF
Housing Revenue Account	2	-226746 GF
Software Maintenance/Running Costs	1	3000 GF
Hardware Purchase	1	17000 GF
Capital Charge-Depreciation	2	3517 GF
	2	
Corporate Project Team		98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
<u> </u>	2	
SLA: Human Resources		862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	7746 GF
SLA: Audit & Risk	2	50 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Salaries Basic	1	1255248 GF
Salaries Overtime	1	12000 GF
Salaries Other Allowances	1	7140 GF
Salaries Other Fees		
	1	113000 GF
Salaries Employers NI	1	120825 GF
Salaries Employers Pension	1	271057 GF
Staff Turnover Saving	1	-26000 GF
Child Care Vouchers	1	530 GF
Insurance Employee Related	1	2980 GF
· ·		
Public Transport	1	400 GF
Mileage Allowances	1	250 GF
Materials	1	200 GF
Town Hall Catering Recharge	1	1000 GF
Facilities Recharge	1	2030 GF
<u> </u>		
Books & Publications	1	200 GF
General Contracted Services	1	15000 GF
Consultants Fees	1	1500 GF
Waste Disposal & Skip Hire	1	150 GF
Health Screening	1	250 GF
External Telephone Charges	1	11230 GF
Software Maintenance/Running Costs	1	500 GF
Hardware Purchase	1	700 GF
Subscriptions	1	600 GF

Other Insurances	1	3500 GF
Advertising & Publicity	1	2000 GF
Compensation	1	500 GF
Corporate Project Team	2	5316 GF
Policy & Performance Management	2	3475 GF
Transformation Management	2	16639 GF
Caretaking & Cleaning	2	89872 GF
	2	
Media		12708 GF
SLA: HR Training	2	19552 GF
SLA: Human Resources	2	46947 GF
SLA: Chief Executive	2	9299 GF
SLA: FM Accountancy, Creditors & FM General	2	18767 GF
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SLA: Audit & Risk	2	2749 GF
SLA: Business Systems	2	505156 GF
Post room & Other Admin	2	36851 GF
SLA: Procurement Team	2	18006 GF
SLA: Office Accommodation	2	70399 GF
Recharges: FM Payroll	2	13442 GF
Recharges: L&D Legal Services	2	6132 GF
Telephones	2	12623 GF
Oxford Direct Services	2	-237321 GF
General Fund	2	-1601020 GF
Housing Revenue Account	2	-856022 GF
Salaries Basic	1	547191 GF
Salaries Employers NI	1	49467 GF
· ·	1	101708 GF
Salaries Employers Pension	· ·	
Salaries Recharged	1	-190330 GF
Staff Turnover Saving	1	-20000 GF
Insurance Employee Related	1	610 GF
Corporate Project Team	2	2048 GF
Policy & Performance Management	2	1339 GF
Transformation Management	2	6411 GF
Caretaking & Cleaning	2	34630 GF
Media	2	4897 GF
SLA: HR Training	2	7534 GF
SLA: Human Resources	2	18089 GF
SLA: Chief Executive	2	3583 GF
SLA: FM Accountancy, Creditors & FM General	2	2169 GF
SLA: Audit & Risk	2	1059 GF
Post room & Other Admin	2	14199 GF
SLA: Procurement Team	2	6938 GF
SLA: Office Accommodation	2	27126 GF
Recharges: FM Payroll	2	5179 GF
Telephones	2	6078 GF
General Fund	2	-629675 GF
Salaries Basic	1	229563 GF
Salaries Employers NI	1	19999 GF
Salaries Employers Pension	1	46646 GF
Insurance Employee Related	1	320 GF
Furniture & Equipment Maintenance & Repairs	1	1330 GF
General Stationery Supplies	1	35000 GF
* **		
Contract Printing (External)	1	56000 GF
Photocopying/Paper Supplies	1	11500 GF
Postage & Carriage	1	149000 GF
Hardware Rental	1	12000 GF
Corporate Project Team	2	263 GF
	2	
Policy & Performance Management		173 GF
Transformation Management	2	824 GF
Caretaking & Cleaning	2	4452 GF

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Media	2	630 GF
SLA: HR Training	2	968 GF
SLA: Human Resources	2	2326 GF
SLA: Chief Executive	2	461 GF
SLA: FM Accountancy, Creditors & FM General	2	9814 GF
SLA: Audit & Risk	2	136 GF
SLA: Business Systems	2	8265 GF
Post room & Other Admin	2	1826 GF
SLA: Procurement Team	2	892 GF
SLA: Office Accommodation	2	3487 GF
Recharges: FM Payroll	2	666 GF
Telephones	2	1403 GF
Charges to Oxford Direct Services	1	-30000 GF
General Fund	2	-539428 GF
Housing Revenue Account	2	-28462 GF
Salaries Employers NI	_ 1	2250 GF
Travel Scheme Discount	1	29000 GF
Consultants Fees	1	4500 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
Salaries Basic	1	83922 GF
	1	
Salaries Employers NI		8202 GF
Salaries Employers Pension	1	17113 GF
External Learning Programme	1	168000 GF
Insurance Employee Related	1	310 GF
Corporate Project Team	2	224 GF
Policy & Performance Management	2	148 GF
Transformation Management	2	702 GF
Caretaking & Cleaning	2	3793 GF
Media	2	536 GF
SLA: HR Training	2	825 GF
SLA: Human Resources	2	1981 GF
SLA: Chief Executive	2	392 GF
SLA: FM Accountancy, Creditors & FM General	2	8784 GF
SLA: Audit & Risk	2	116 GF
SLA: Business Systems	2	38529 GF
Post room & Other Admin	2	1555 GF
SLA: Procurement Team	2	760 GF
SLA: Office Accommodation	2	2971 GF
Recharges: FM Payroll	2	567 GF
Telephones	2	1403 GF
Oxford Direct Services	2	-179986 GF
General Fund	2	-158953 GF
Housing Revenue Account	2	-10381 GF
Salaries Basic	1	33168 GF
Salaries Employers NI	1	2854 GF
Salaries Employers Pension	1	5611 GF
Corporate Project Team	2	68 GF
Policy & Performance Management	2	45 GF
Transformation Management	2	214 GF
Caretaking & Cleaning	2	1154 GF
Media	2	163 GF
SLA: HR Training	2	252 GF
SLA: Human Resources	2	603 GF
SLA: Chief Executive	2	119 GF
SLA: FM Accountancy, Creditors & FM General	2	1951 GF
SLA: Audit & Risk	2	35 GF
SLA: Business Systems	2	8265 GF
Post room & Other Admin	2	473 GF
SLA: Procurement Team	2	231 GF

SLA: Office Accommodation	2	904 GF
Recharges: FM Payroll	2	173 GF
Telephones	2	935 GF
Oxford Direct Services	2	-25551 GF
General Fund	2	-30851 GF
Housing Revenue Account	2	-2014 GF
Salaries Basic	1	271819 GF
Salaries Employers NI	1	26297 GF
Salaries Employers Pension	1	43616 GF
Insurance Employee Related	1	1250 GF
Public Transport	1	430 GF
Mileage Allowances	1	100 GF
Equipment Hire Charges	1	629 GF
Materials	1	170 GF
Town Hall Catering Recharge	1	495 GF
Books & Publications	1	290 GF
	1	
Photocopying/Paper Supplies		604 GF
General Contracted Services	1	130 GF
Consultants Fees	1	12422 GF
Police Checks	1	10 GF
Hardware Contracted Maintenance	1	2 GF
Subsistence	1	100 GF
Grants	1	50 GF
Subscriptions	1	4810 GF
Advertising & Publicity	1	238 GF
Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
<u> </u>	2	
Caretaking & Cleaning		11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF
SLA: FM Accountancy, Creditors & FM General	2	7707 GF
SLA: Audit & Risk	2	353 GF
SLA: Business Systems	2	36663 GF
Post room & Other Admin	2	4733 GF
SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
· · · · · · · · · · · · · · · · · · ·	2	134905 GF
Recharges: L&D Legal Services		
Telephones	2	4208 GF
Oxford Direct Services	2	-264081 GF
General Fund	2	-318808 GF
Housing Revenue Account	2	-20822 GF
Consultants Fees	1	77010 GF
SLA: FM Accountancy, Creditors & FM General	2	7901 GF
Oxford Direct Services	2	-37925 GF
General Fund	2	-45795 GF
Housing Revenue Account	2	-2990 GF
Salaries Basic	_ 1	176415 GF
Salaries Other Fees	1	6690 GF
	1	19705 GF
Salaries Employers NI		
Salaries Employers Pension	1	35632 GF
Short Courses	1	81830 GF
Compliance Training (H&S)	1	56000 GF
Corporate Development Programme	1	24885 GF
Conferences/Seminars	1	11000 GF
Management Development	1	10000 GF

IT Skills Development	1	5000 GF
Training Supplies	1	4300 GF
Contingency	1	4475 GF
Staff Advertising	1	20000 GF
<u> </u>		
Insurance Employee Related	1	540 GF
Furniture & Equipment Purchase	1	10000 GF
Equipment Hire Charges	1	381 GF
Town Hall Catering Recharge	1	385 GF
Contract Printing (External)	1	750 GF
General Contracted Services	1	200 GF
Consultants Fees	1	4948 GF
	1	1502 GF
Advertising & Publicity		
Corporate Project Team	2	624 GF
Policy & Performance Management	2	408 GF
Transformation Management	2	1954 GF
Caretaking & Cleaning	2	10554 GF
Media	2	1492 GF
SLA: HR Training	2	2296 GF
SLA: Human Resources	2	5513 GF
SLA: Chief Executive	2	1092 GF
	2	
SLA: FM Accountancy, Creditors & FM General		14788 GF
SLA: Audit & Risk	2	323 GF
SLA: Business Systems	2	19732 GF
Post room & Other Admin	2	4327 GF
SLA: Procurement Team	2	2114 GF
SLA: Office Accommodation	2	8267 GF
Recharges: FM Payroll	2	1579 GF
Telephones	2	1870 GF
Oxford Direct Services	2	-83198 GF
General Fund	2	-143230 GF
Housing Revenue Account	2	-9353 GF
Salaries Basic	1	119748 GF
Salaries Employers NI	1	3102 GF
Salaries Employers Pension	1	3866 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
	2	
SLA: HR Training		1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	2338 GF
Oxford Direct Services	2	-57093 GF
General Fund	2	-87931 GF
Housing Revenue Account	2	-5743 GF
Salaries Basic	1	121683 GF
Salaries Employers NI	1	13305 GF
Salaries Employers Pension	1	15697 GF
Corporate Project Team	2	263 GF
Policy & Performance Management	2	173 GF
Transformation Management	2	824 GF
Caretaking & Cleaning	2	4452 GF
Carotaning & Oldaning	۷	4402 GI

Media	2	630 GF
	2	
SLA: HR Training SLA: Human Resources	2	968 GF
		2326 GF
SLA: Chief Executive	2	461 GF
SLA: Audit & Risk	2	136 GF
Post room & Other Admin	2	1826 GF
SLA: Procurement Team	2	892 GF
SLA: Office Accommodation	2	3487 GF
Recharges: FM Payroll	2	666 GF
Telephones	2	1870 GF
General Fund	2	-159202 GF
Housing Revenue Account	2	-10429 GF
Corporate Development Programme	1	60000 GF
Electricity	1	400 GF
Salaries Basic	1	931568 GF
Salaries Employers NI	1	108912 GF
Salaries Employers Pension	1	210787 GF
Staff Advertising	1	930 GF
Staff Medical Examinations	1	120 GF
Insurance Employee Related	1	2210 GF
Petrol, Diesel & Oil	1	1283 GF
Other Licences And Fees	1	50 GF
Public Transport	1	130 GF
Travel Concessions	1	150 GF
Mileage Allowances	1	550 GF
Equipment Hire Charges	1	540 GF
Town Hall Catering Recharge	1	400 GF
Facilities Recharge	1	910 GF
Protective Clothing	1	210 GF
	1	
General Stationery Supplies		750 GF
Books & Publications	1	402 GF
Contract Printing (External)	1	60 GF
Copier Unit Recharges	1	190 GF
Photocopying/Paper Supplies	1	460 GF
Consultants Fees	1	7570 GF
Health Screening	1	80 GF
Storage Costs	1	130 GF
Postage & Carriage	1	1000 GF
Hardware Purchase	1	350 GF
Conferences	1	770 GF
Subscriptions	1	9550 GF
Other Insurances	1	1200 GF
Corporate Project Team	2	2019 GF
Policy & Performance Management	2	1320 GF
Transformation Management	2	6320 GF
Caretaking & Cleaning	2	34135 GF
Media	2	4827 GF
SLA: HR Training	2	7426 GF
SLA: Human Resources	2	17832 GF
SLA: Chief Executive	2	3532 GF
SLA: FM Accountancy, Creditors & FM General	2	29029 GF
SLA: Audit & Risk	2	1044 GF
SLA: Business Systems	2	41777 GF
Post room & Other Admin	2	13997 GF
SLA: Procurement Team	2	6839 GF
SLA: Office Accommodation	2	26739 GF
Recharges: FM Payroll	2	5105 GF
Telephones	2	7480 GF
Recharge To Capital	1	-92000 GF
Toonargo 10 Oupital	1	52000 OI

Oxford Direct Services	2	-61462 GF
Construction Related Services Fee Income	1	-355000 GF
General Fund	2	-821693 GF
Housing Revenue Account	2	-163000 GF
Reactive Maintenance & Minor Repairs	1	120000 GF
Asbestos Work	1	50000 GF
Electrical Services (Inspections etc.)	1	55000 GF
Covered Market D2D Repairs	1	20000 GF
Lift Maintenance / Servicing	1	60000 GF
Water Systems Testing & Sanitary Repairs	1	40000 GF
Fire Alarms and Emergency Lighting	1	80000 GF
Specialist Services Commercial Portfolio - Planned Maintenance	1	2500 GF
Town Hall - External Planned Maintenance	1 1	328000 GF 110000 GF
Community Centres - Planned Maintenance and H&	1	60000 GF
Parks and Cemeteries - PM to Infrastructure	1	40000 GF
Environmental Improvements (DS)	1	12000 GF
Pest Control Work (DS)	1	4000 GF
Parks Services General	1	8000 GF
Building Services Works (DS)	1	184910 GF
Garage Works (DS)	1	100000 GF
Covered Market D2D Repairs (DS)	1	50000 GF
Gas Appliances Planned Maintenance (DS)	1	102000 GF
Highways & Engineering Works (DS)	1	43000 GF
Works Carried out by Street Scene (DS)	1	30000 GF
Community Centres - Planned Repairs (DS)	1	60000 GF
Garages - Planned Repairs (DS)	1	17000 GF
SLA: FM Accountancy, Creditors & FM General	2	15134 GF
Recharges: L&D Legal Services	2	2453 GF
BDC	2	255574 GF
Charges to Oxford Direct Services	1	-30000 GF
Electricity	1	6000 GF
Gas	1	2000 GF
Refuse Collection	1	1000 GF
Street Scene Internal Rechargeable Works	1	19000 GF
Rent	1	40000 GF
Business Rates/Council Tax	1	11567 GF
Buildings Related Insurance	1	47020 GF
Insurance - Other	1	3440 GF
Water & Sewerage Charges	1	400 GF
Capital Charge-Depreciation	2	322977 GF
Consultants Fees	1	50500 GF
Bank Charges/Commission	1	0 GF
Advertising & Publicity	1	1000 GF
SLA: FM Asset Management - Strategic	2	504229 GF 54990 GF
SLA: FM Accountancy, Creditors & FM General	2 2	
Recharges: L&D Legal Services BDC	2	319110 GF 242980 GF
Charges to Oxford Direct Services	1	-599000 GF
Property Service Charges	1	-800 GF
Property Rents/Income	1	-7184000 GF
Licences (Vatable)	1	-12000 GF
Insurance Recharge	1	-18000 GF
Pitch & Site Rents	1	-2000 GF
HRA Other Property Rents/Income (Incl. Shops)	1	-2800 GF
Service Charges	1	-1000 GF
Property Rents/Income	1	-661000 GF
Licences	1	-15000 GF
Interest On Overdue Rent	1	-500 GF

Salaries Basic	1	13327 GF
Salaries Employers NI	1	683 GF
Salaries Employers Pension	1	2762 GF
Electricity	1	1400 GF
Gas	1	2750 GF
Buildings Related Insurance	1	170 GF
Water & Sewerage Charges	1	760 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	576 GF
BDC	2	10040 GF
Service Charges	1	-15000 GF
Property Rents/Income	1	-40000 GF
Refuse Collection	1	26000 GF
Service Charges	1	69300 GF
General Contracted Services	1	6931 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	418 GF
BDC	2	10128 GF
Pitch & Site Rents	1	-51000 GF
Rent	1	2500 GF
Business Rates/Council Tax	1	5637 GF
	2	5864 GF
SLA: FM Asset Management - Strategic	2	
SLA: FM Accountancy, Creditors & FM General	1	194 GF
Salaries Basic	· · · · · · · · · · · · · · · · · · ·	100479 GF
Salaries Employers NI	1	10727 GF
Salaries Employers Pension	1	18959 GF
Electricity	1	25000 GF
Business Rates/Council Tax	1	2033 GF
Buildings Related Insurance	1	10640 GF
Water & Sewerage Charges	1	4000 GF
Petrol, Diesel & Oil	1	33 GF
Furniture & Equipment Purchase	1	5000 GF
Materials	1	250 GF
Advertising & Publicity	1	500 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Asset Management - Strategic	2	70358 GF
SLA: FM Accountancy, Creditors & FM General	2	6810 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	3221 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	491 GF
Telephones	2	468 GF
BDC	2	48526 GF
Recharges: CW Markets Management	1	277440 GF
Service Charges	1	-28000 GF
Property Rents/Income	1	-1117000 GF
Salaries Basic	1	75667 GF
Salaries Employers NI	1	9309 GF
Salaries Employers Pension	1	15587 GF

Staff Turnover Saving	1	-120 GF
Public Transport	1	1000 GF
Mileage Allowances	1	650 GF
-		
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
	2	
Media		233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
	2	9317 GF
SLA: FM Accountancy, Creditors & FM General		
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	14494 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	2698 GF
Recharges: Customer Services	2	27467 GF
General Fund	2	
		-162308 GF
Salaries Basic	1	559654 GF
Salaries Employers NI	1	55942 GF
Salaries Employers Pension	1	107735 GF
Staff Turnover Saving	1	-390 GF
<u> </u>		
Insurance Employee Related	1	960 GF
Petrol, Diesel & Oil	1	926 GF
Public Transport	1	240 GF
Mileage Allowances	1	800 GF
Town Hall Catering Recharge	1	400 GF
Books & Publications	1	700 GF
Stamp Duty & Other Legal Fees	1	5000 GF
Health Screening	1	100 GF
Subscriptions	1	5000 GF
	2	975 GF
Corporate Project Team		
Policy & Performance Management	2	639 GF
Transformation Management	2	3053 GF
Caretaking & Cleaning	2	16490 GF
Property & Fac Management & Support	2	113682 GF
Media	2	2332 GF
SLA: HR Training	2	3588 GF
SLA: Human Resources	2	8614 GF
SLA: Chief Executive	2	1706 GF
	2	
SLA: FM Accountancy, Creditors & FM General		2229 GF
SLA: Audit & Risk	2	504 GF
SLA: Business Systems	2	28552 GF
Post room & Other Admin	2	6762 GF
SLA: Procurement Team	2	3304 GF
SLA: Office Accommodation	2	12918 GF
Recharges: FM Payroll	2	2466 GF
Recharges: L&D Legal Services	2	13490 GF
Telephones	2	3740 GF
Services - General Fees	1	-25000 GF
Oxford Direct Services	2	-44982 GF
General Fund	2	-771116 GF
Housing Revenue Account	2	-122840 GF
Rent	1	3000 GF
	1	
Service Charges	•	6000 GF
SLA: FM Accountancy, Creditors & FM General	2	21 GF

Property Service Charges	1	-15000 GF
Insurance Recharge	1	-1000 GF
Electricity	1	3000 GF
Gas	1	7000 GF
Cleaning Materials	1	250 GF
Toilet Requisites	1	450 GF
Refuse Collection	1	1200 GF
Window Cleaning	1	300 GF
Buildings Related Insurance	1	650 GF
Water & Sewerage Charges	1	650 GF
Capital Charge-Depreciation	2	87161 GF
General Contracted Services	_ 1	50 GF
	1	
Advertising & Publicity		440 GF
SLA: FM Asset Management - Strategic	2	23452 GF
SLA: FM Accountancy, Creditors & FM General	2	1200 GF
BDC	2	1057 GF
Property Rents/Income	1	-120000 GF
Consultants Fees	1	63000 GF
SLA: FM Asset Management - Strategic	2	187620 GF
SLA: FM Accountancy, Creditors & FM General	2	331 GF
Salaries Basic	1	145363 GF
	1	
Salaries Employers NI		17415 GF
Salaries Employers Pension	1	29843 GF
Capital Charge-Depreciation	2	1888 GF
Public Transport	1	200 GF
Mileage Allowances	1	200 GF
Planning Application Fees	1	6000 GF
Consultants Fees	1	23000 GF
Subscriptions	1	1500 GF
Corporate Project Team	2	390 GF
Policy & Performance Management	2	256 GF
Transformation Management	2	1221 GF
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Caretaking & Cleaning		6596 GF
Property & Fac Management & Support	2	48721 GF
Media	2	933 GF
SLA: HR Training	2	1435 GF
SLA: Human Resources	2	3445 GF
SLA: Chief Executive	2	682 GF
SLA: FM Accountancy, Creditors & FM General	2	407 GF
SLA: Audit & Risk	2	202 GF
SLA: Business Systems	2	12883 GF
Post room & Other Admin	2	2705 GF
SLA: Procurement Team	2	1322 GF
SLA: Office Accommodation	2	5167 GF
Recharges: FM Payroll	2	987 GF
Recharges: L&D Legal Services	2	1350 GF
Telephones	2	1403 GF
General Fund	2	-299610 GF
Housing Revenue Account	2	-15769 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	1313 GF
Salaries Basic	1	312072 GF
	1	
Salaries Employers NI		36346 GF
Salaries Employers Pension	1	61302 GF
Salaries Recharged	1	-296000 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF

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Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	160 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	5949 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	468 GF
Salaries Basic	_ 1	58584 GF
Salaries Employers NI	1	7132 GF
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Salaries Employers Pension	1	12299 GF
Staff Turnover Saving	1	-150 GF
Insurance Employee Related	1	90 GF
Street Scene Internal Rechargeable Works	1	9000 GF
Public Transport	1	600 GF
Books & Publications	1	240 GF
General Contracted Services	1	8000 GF
Consultants Fees	1	-30000 GF
	1	1000 GF
Subscriptions		
Capital Charge-Depreciation	2	17644 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
	2	
SLA: FM Accountancy, Creditors & FM General		4113 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	5949 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	2453 GF
Telephones	2	468 GF
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Insurance Employee Related	·	650 GF
Grants	1	18000 GF
SLA: FM Accountancy, Creditors & FM General	2	69 GF
Property Rents/Income	1	-95000 GF
Salaries Basic	1	133001 GF
Salaries Employers NI	1	9119 GF
Salaries Employers Pension	1	12887 GF
Corporate Project Team	2	137 GF
Policy & Performance Management	2	88 GF
Transformation Management	2	427 GF
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Caretaking & Cleaning	2	2309 GF
Media	2	326 GF
SLA: HR Training	2	502 GF
SLA: Human Resources	2	1206 GF
SLA: Chief Executive	2	239 GF
SLA: FM Accountancy, Creditors & FM General	2	125 GF
SLA: Audit & Risk	2	71 GF
SLA: Business Systems	2	5949 GF
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Post room & Other Admin	2	947 GF
SLA: Procurement Team	2	463 GF
SLA: Office Accommodation	2	1808 GF
Recharges: FM Payroll	2	345 GF
Telephones	2	468 GF
Donations & Contributions	1	-10000 GF
Salaries Basic	1	1023 GF
Salaries Employers NI	1	141 GF
Salaries Employers Pension	1	211 GF
Salaries Basic	1	-22411 GF
	1	384000 GF
Temporary Bureau Staffing		
Salaries Employers NI	1	-1282 GF
Salaries Employers Pension	1	-5218 GF
SLA: FM Accountancy, Creditors & FM General	2	15 GF
Salaries Basic	1	94478 GF
Salaries Employers NI	1	12088 GF
Salaries Employers Pension	1	19395 GF
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Insurance Employee Related	1	430 GF
Rent	1	101000 GF
Buildings Related Insurance	1	110 GF
Public Transport	1	100 GF
Mileage Allowances	1	100 GF
Equipment Hire Charges	1	450 GF
Town Hall Catering Recharge	1	600 GF
General Stationery Supplies	1	350 GF
Books & Publications	1	200 GF
Subsistence	1	127000 GF
Conferences	1	3400 GF
Special Events	1	400 GF
·	2	98 GF
Corporate Project Team		
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	9533 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	2229 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
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Recharges: L&D Legal Services	2	3433 GF
Telephones	2	468 GF
Recharges: Customer Services	2	27467 GF
Housing Revenue Account	2	-17940 GF
Salaries Basic	1	296066 GF
Salaries Other Allowances	1	550 GF
Salaries Employers NI	1	30030 GF
Salaries Employers Pension	1	57649 GF
Insurance Employee Related	1	770 GF
Public Transport	1	500 GF
Equipment Hire Charges	1	200 GF
Town Hall Catering Recharge	1	200 GF
Books & Publications	1	61 GF
General Contracted Services	1	6900 GF
	1	1000 GF
Postage & Carriage	ı	1000 GF

Conferences	1	800 GF
Subscriptions	1	10200 GF
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Other Insurances	1	2300 GF
Advertising & Publicity	1	1000 GF
Corporate Project Team	2	810 GF
Policy & Performance Management	2	529 GF
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Transformation Management	2	2534 GF
Caretaking & Cleaning	2	13687 GF
Media	2	1935 GF
SLA: HR Training	2	2978 GF
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SLA: Human Resources	2	7150 GF
SLA: Chief Executive	2	1416 GF
SLA: FM Accountancy, Creditors & FM General	2	7600 GF
SLA: Audit & Risk	2	419 GF
	2	19764 GF
SLA: Business Systems		
Post room & Other Admin	2	5612 GF
SLA: Procurement Team	2	2742 GF
SLA: Office Accommodation	2	10721 GF
Recharges: FM Payroll	2	2047 GF
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Recharges: L&D Legal Services	2	245 GF
Telephones	2	3273 GF
General Charges	1	-150 GF
Housing Revenue Account	2	-41000 GF
	2	
SLA: FM Accountancy, Creditors & FM General		15 GF
General Contracted Services	1	6000 GF
Consultants Fees	1	2000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
Salaries Basic	1	25007 GF
	•	
Salaries Employers NI	1	2239 GF
Salaries Employers Pension	1	4601 GF
General Contracted Services	1	4000 GF
Public Transport	1	1000 GF
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Furniture & Equipment Purchase	1	23000 GF
Furniture Removals	1	2000 GF
Storage Costs	1	3900 GF
Bond Payments Homeless	1	5000 GF
Board & Lodging Payments	1	40000 GF
Provision For Bad Debts	1	5000 GF
SLA: FM Accountancy, Creditors & FM General	2	10136 GF
Recharges: L&D Legal Services	2	1839 GF
Property Rents/Income	1	-20000 GF
Salaries Basic	1	469587 GF
Salaries Overtime	1	8850 GF
Salaries Standby Payments	1	5370 GF
Salaries Employers NI	1	45733 GF
Salaries Employers Pension	1	94935 GF
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Salaries Recharged	1	-36000 GF
Insurance Employee Related	1	490 GF
Electricity	1	30000 GF
Gas	1	10000 GF
	· ·	
Rent	1	740 GF
Business Rates/Council Tax	1	5500 GF
Water & Sewerage Charges	1	25000 GF
Petrol, Diesel & Oil	1	1902 GF
Pooled Transport Recharges	1	3920 GF
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Travel Concessions	1	70 GF
Mileage Allowances	1	2500 GF
Counsel & External Legal Fees	1	2000 GF
Homeless Prevention	1	3000 GF
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Bond Payments Homeless	1	40000 GF
Homelessness Accommodation Lease Payments	1	400000 GF
Provision For Bad Debts	1	20000 GF
Corporate Project Team	2	1288 GF
·	2	842 GF
Policy & Performance Management		
Transformation Management	2	4033 GF
Caretaking & Cleaning	2	21781 GF
Media	2	3080 GF
SLA: HR Training	2	4738 GF
SLA: Human Resources	2	11377 GF
SLA: Chief Executive	2	2254 GF
SLA: FM Accountancy, Creditors & FM General	2	9846 GF
SLA: Audit & Risk	2	
		666 GF
SLA: Business Systems	2	27663 GF
Post room & Other Admin	2	8931 GF
SLA: Procurement Team	2	4364 GF
SLA: Office Accommodation	2	17061 GF
Recharges: FM Payroll	2	3258 GF
Recharges: L&D Legal Services	2	368 GF
Telephones	2	6545 GF
Property Rents/Income	1	-567400 GF
	· ·	
Housing Revenue Account	2	-213000 GF
Salaries Basic	1	195043 GF
Salaries Employers NI	1	19963 GF
Salaries Employers Pension	1	36575 GF
Insurance Employee Related	1	370 GF
Homeless Prevention	1	185000 GF
Social Lettings Agency	1	45000 GF
Advertising & Publicity	1	-5000 GF
Rent Allowance Cheques (Home Choice)	1	333400 GF
Corporate Project Team	2	644 GF
	2	421 GF
Policy & Performance Management		
Transformation Management	2	2015 GF
Caretaking & Cleaning	2	10884 GF
Media	2	1539 GF
SLA: HR Training	2	2368 GF
SLA: Human Resources	2	5685 GF
SLA: Chief Executive	2	1126 GF
SLA: FM Accountancy, Creditors & FM General	2	8042 GF
SLA: Audit & Risk	2	333 GF
SLA: Business Systems	2	12410 GF
Post room & Other Admin	2	4463 GF
SLA: Procurement Team		
	2	2180 GF
SLA: Office Accommodation	2	8526 GF
Recharges: FM Payroll	2	1628 GF
Telephones	2	2338 GF
Rent allowance cheque home choice rtn deposit	1	-70000 GF
General Contracted Services	1	50000 GF
SLA: FM Accountancy, Creditors & FM General	2	1195 GF
Salaries Basic	1	780078 GF
Salaries Overtime	1	990 GF
Salaries Standby Payments	1	4540 GF
Temporary Bureau Staffing	1	3000 GF
Salaries Employers NI	1	86413 GF
Salaries Employers Pension	1	149619 GF
Staff Advertising	1	2910 GF
Interview Expenses	1	90 GF
Staff Medical Examinations	1	70 GF
Unison Rep Funding Recharge	1	30 GF

Insurance Employee Related	1	3620 GF
Public Transport	1	1000 GF
Equipment Hire Charges	1	800 GF
Oxford Register for Affordable Housing	1	3000 GF
CBL Scheme Costs	1	5000 GF
Town Hall Catering Recharge	1	2500 GF
Books & Publications	1	200 GF
Consultants Fees	1	2000 GF
Stamp Duty & Other Legal Fees	1	200 GF
Homeless Prevention	1	10000 GF
Software Maintenance/Running Costs	1	5000 GF
Conferences	1	2000 GF
Subscriptions	1	800 GF
Advertising & Publicity	1	2000 GF
Corporate Project Team	2	2117 GF
Policy & Performance Management	2	1383 GF
Transformation Management	2	6625 GF
Caretaking & Cleaning	2	35784 GF
Media	2	5060 GF
SLA: HR Training	2	7785 GF
SLA: Human Resources	2	18693 GF
SLA: Chief Executive	2	3702 GF
SLA: FM Accountancy, Creditors & FM General	2	6206 GF
SLA: Audit & Risk	2	1095 GF
SLA: Business Systems	2	54409 GF
Post room & Other Admin	2	14673 GF
SLA: Procurement Team	2	7169 GF
SLA: Office Accommodation	2	28031 GF
Recharges: FM Payroll	2	5352 GF
Recharges: L&D Legal Services	2	51509 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	224953 GF
External Grants	1	-80000 GF
General Charges	1	-1000 GF
Housing Revenue Account	2	-245000 GF
Salaries Basic	1	163145 GF
Salaries Employers NI	1	15594 GF
Salaries Employers Pension	1	32506 GF
Insurance Employee Related	1	160 GF
Grants	1	1973279 GF
Corporate Project Team	2	195 GF
Policy & Performance Management	2	128 GF
Transformation Management	2	611 GF
Caretaking & Cleaning	2	3298 GF
Media	2	466 GF
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1723 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	5898 GF
SLA: Audit & Risk	2	101 GF
SLA: Business Systems	2	4157 GF
Post room & Other Admin	2	1352 GF
SLA: Procurement Team	2	661 GF
SLA: Office Accommodation	2	2584 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	493 GF 468 GF
Salaries Basic	1	43150 GF
	1	2060 GF
Salaries Employers NI Salaries Employers Pension	1	6330 GF
Odianes Employers rension	ı	0000 GF

SLA: FM Accountancy, Creditors & FM General	2	2329 GF
Recharges To General Fund A/Cs.	1	-50000 GF
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Reactive Maintenance & Minor Repairs	1	24000 GF
Building Alterations & Modifications	1	4500 GF
Electricity	1	1500 GF
Gas	1	3500 GF
Business Rates/Council Tax	1	200 GF
Water & Sewerage Charges	1	1500 GF
Capital Charge-Depreciation	2	93313 GF
Bond Payments Homeless	1	800 GF
Provision For Bad Debts	1	50000 GF
SLA: FM Accountancy, Creditors & FM General	2	472 GF
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Property Rents/Income	1	-418000 GF
Salaries Basic	1	1793 GF
Salaries Employers NI	1	247 GF
Salaries Employers Pension	1	369 GF
SLA: FM Accountancy, Creditors & FM General	2	792 GF
Telephones	2	468 GF
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Salaries Basic	1	2438 GF
Salaries Employers NI	1	336 GF
Salaries Employers Pension	1	258 GF
Rent Allowance Cheques (Home Choice)	1	30000 GF
SLA: FM Accountancy, Creditors & FM General	2	472 GF
•		
Salaries Basic	1	4470 GF
Salaries Employers NI	1	617 GF
Salaries Employers Pension	1	921 GF
Salaries Basic	1	976 GF
Salaries Employers NI	1	135 GF
Salaries Employers Pension	1	201 GF
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General Contracted Services	1	1500000 GF
Grants	1	1090000 GF
External Grants	1	-377000 GF
Donations & Contributions	1	-1900000 GF
Salaries Basic	1	40746 GF
Salaries Employers NI	1	3537 GF
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Salaries Employers Pension	1	8186 GF
Water & Sewerage Charges	1	300 GF
Mileage Allowances	1	350 GF
Corporate Project Team	2	146 GF
Policy & Performance Management	2	96 GF
Transformation Management	2	458 GF
Caretaking & Cleaning	2	2474 GF
Media	2	350 GF
SLA: HR Training	2	538 GF
SLA: Human Resources	2	1293 GF
SLA: Chief Executive	2	256 GF
	2	
SLA: FM Asset Management - Strategic		11726 GF
SLA: FM Accountancy, Creditors & FM General	2	10481 GF
SLA: Audit & Risk	2	76 GF
SLA: Business Systems	2	5159 GF
Post room & Other Admin	2	1014 GF
SLA: Procurement Team	2	496 GF
SLA: Office Accommodation	2	1937 GF
Recharges: FM Payroll	2	370 GF
HRA Rents - Garages	1	-1038850 GF
Salaries Basic	1	125874 GF
Salaries Employers NI	1	24500 GF
Salaries Employers Pension	1	43581 GF
	· ·	
Salaries Recharged	1	-37468 GF

Corporate Project Team	2	585 GF
Policy & Performance Management	2	383 GF
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Transformation Management	2	1832 GF
Caretaking & Cleaning	2	9894 GF
Media	2	1399 GF
SLA: HR Training	2	2153 GF
SLA: Human Resources	2	5168 GF
SLA: Chief Executive	2	1024 GF
SLA: FM Accountancy, Creditors & FM General	2	110 GF
SLA: Audit & Risk	2	303 GF
SLA: Business Systems	2	8352 GF
Post room & Other Admin	2	4057 GF
	2	
SLA: Procurement Team		1982 GF
SLA: Office Accommodation	2	7751 GF
Recharges: FM Payroll	2	1480 GF
Telephones	2	4675 GF
SLA: FM Accountancy, Creditors & FM General	2	76 GF
Donations & Contributions	1	-35000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	321212 GF
Salaries Other Allowances	1	10000 GF
Salaries Employers NI	1	33158 GF
Salaries Employers Pension	1	57474 GF
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Insurance Employee Related	1	1250 GF
Public Transport	1	360 GF
Mileage Allowances	1	3300 GF
Photocopying/Paper Supplies	1	3500 GF
Subscriptions	1	5000 GF
Advertising & Publicity	1	2800 GF
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Corporate Project Team	2	780 GF
Policy & Performance Management	2	510 GF
Transformation Management	2	2442 GF
Caretaking & Cleaning	2	13192 GF
Media	2	1865 GF
SLA: HR Training	2	2870 GF
<u> </u>	2	
SLA: Human Resources		6891 GF
SLA: Chief Executive	2	1365 GF
SLA: FM Accountancy, Creditors & FM General	2	10999 GF
SLA: Audit & Risk	2	404 GF
SLA: Business Systems	2	46464 GF
Post room & Other Admin	2	5409 GF
SLA: Procurement Team	2	2643 GF
SLA: Office Accommodation	2	10334 GF
Recharges: FM Payroll	2	1973 GF
Telephones	2	1870 GF
Recharges: Customer Services	2	78476 GF
Services - General Fees	1	-469750 GF
	•	
Services - General Fees	1	-10256 GF
Salaries Basic	1	173541 GF
Salaries Employers NI	1	18492 GF
Salaries Employers Pension	1	37558 GF
Non-Contracted Transport Repairs	1	40 GF
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Petrol, Diesel & Oil	1	33 GF
Pooled Transport Recharges	1	3256 GF
Public Transport	1	400 GF
Furniture & Equipment Purchase	1	2000 GF
Materials	1	290 GF
Tools		100 GF
1 0010	· ·	
General Stationery Supplies	1 1	200 GF

Contract Printing (External)	1	200 GF
General Contracted Services	1	15000 GF
	1	400 GF
Advertising & Publicity		
Corporate Project Team	2	449 GF
Policy & Performance Management	2	293 GF
Transformation Management	2	1099 GF
Caretaking & Cleaning	2	5937 GF
Media	2	1073 GF
SLA: HR Training	2	1651 GF
SLA: Human Resources	2	3963 GF
SLA: Chief Executive	2	785 GF
SLA: FM Accountancy, Creditors & FM General	2	8366 GF
SLA: Audit & Risk	2	232 GF
SLA: Business Systems	2	16408 GF
Post room & Other Admin	2	2434 GF
SLA: Procurement Team	2	1520 GF
SLA: Office Accommodation	2	4650 GF
Recharges: FM Payroll	2	1135 GF
Recharges: L&D Legal Services	2	245 GF
Telephones	2	2805 GF
•		
Donations & Contributions	1	-20000 GF
Services - General Fees	1	-140000 GF
Licences	1	-1700 GF
Recharges To General Fund A/Cs.	1	-175000 GF
SLA: FM Accountancy, Creditors & FM General	2	898 GF
Recharges: L&D Legal Services	2	735 GF
Salaries Basic	1	71326 GF
Salaries Employers NI	1	8680 GF
Salaries Employers Pension	1	14693 GF
• •		
Conferences/Seminars	1	660 GF
Insurance Employee Related	1	1950 GF
Public Transport	1	400 GF
Mileage Allowances	1	1200 GF
Equipment Hire Charges	1	300 GF
Materials	1	100 GF
General Stationery Supplies	1	150 GF
Books & Publications	1	50 GF
Contract Printing (External)	1	40 GF
General Contracted Services	1	1600 GF
Stamp Duty & Other Legal Fees	1	5000 GF
Subsistence	1	2 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	98 GF
	2	
Policy & Performance Management		63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
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SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	809 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	10777 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	468 GF
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Salaries Basic	1	370094 GF

Salaries Employers NI	1	38505 GF
Salaries Employers Pension	1	76878 GF
Insurance Employee Related	1	1500 GF
Public Transport	1	650 GF
Mileage Allowances	1	50 GF
Furniture & Equipment Purchase	1	200 GF
Equipment Hire Charges	1	1000 GF
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Materials	1	50 GF
Town Hall Catering Recharge	1	3000 GF
Protective Clothing	1	100 GF
Books & Publications	1	0 GF
Copier Unit Recharges	1	700 GF
General Contracted Services	1	1000 GF
Postage & Carriage	1	50 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	1073 GF
Policy & Performance Management	2	702 GF
Transformation Management	2	3358 GF
<u> </u>	2	18139 GF
Caretaking & Cleaning		
Media	2	2565 GF
SLA: HR Training	2	3946 GF
SLA: Human Resources	2	9476 GF
SLA: Chief Executive	2	1877 GF
SLA: FM Accountancy, Creditors & FM General	2	5295 GF
SLA: Audit & Risk	2	555 GF
SLA: Business Systems	2	55322 GF
Post room & Other Admin	2	7438 GF
SLA: Procurement Team	2	3634 GF
SLA: Office Accommodation	2	14209 GF
Recharges: FM Payroll	2	2713 GF
Recharges: L&D Legal Services	2	613 GF
	2	3740 GF
Telephones		
Services - General Fees	1	-10000 GF
Licences	1	-191028 GF
Salaries Basic	1	309948 GF
Salaries Employers NI	1	32310 GF
Salaries Employers Pension	1	63063 GF
Public Transport	1	350 GF
Mileage Allowances	1	200 GF
Equipment Hire Charges	1	200 GF
Materials	1	50 GF
Town Hall Catering Recharge	1	500 GF
Protective Clothing	1	200 GF
Books & Publications	1	100 GF
Copier Unit Recharges		
	1	300 GF
General Contracted Services	1	1993 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
Caretaking & Cleaning	2	11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF
SLA: FM Accountancy, Creditors & FM General	2	4683 GF
SLA: Audit & Risk	2	353 GF
SLA: Business Systems	2	26943 GF
Post room & Other Admin	2	
FUSTIONII & OTHER AUTHIL	2	4733 GF

SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
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Recharges: L&D Legal Services		5518 GF
Telephones	2	3273 GF
General Charges	1	-36411 GF
Salaries Basic	1	298002 GF
Salaries Employers NI	1	31824 GF
Salaries Employers Pension	1	60913 GF
Mileage Allowances	1	300 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	780 GF
·	2	510 GF
Policy & Performance Management		
Transformation Management	2	2442 GF
Caretaking & Cleaning	2	13192 GF
Media	2	1865 GF
SLA: HR Training	2	2870 GF
SLA: Human Resources	2	6891 GF
SLA: Chief Executive	2	1365 GF
SLA: FM Accountancy, Creditors & FM General	2	7402 GF
SLA: Audit & Risk	2	404 GF
SLA: Business Systems	2	50293 GF
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Post room & Other Admin	2	5409 GF
SLA: Procurement Team	2	2643 GF
SLA: Office Accommodation	2	10334 GF
Recharges: FM Payroll	2	1973 GF
Recharges: L&D Legal Services	2	245 GF
Telephones	2	3740 GF
Administrative Penalty	1	51000 GF
Salaries Basic	1	1040 GF
Salaries Recharged	1	190330 GF
<u> </u>	2	546 GF
Corporate Project Team		
Policy & Performance Management	2	358 GF
Transformation Management	2	1710 GF
Caretaking & Cleaning	2	9235 GF
Media	2	1306 GF
SLA: HR Training	2	2009 GF
SLA: Human Resources	2	4824 GF
SLA: Chief Executive	2	955 GF
SLA: FM Accountancy, Creditors & FM General	2	6843 GF
SLA: Audit & Risk	2	282 GF
SLA: Business Systems	2	36991 GF
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Post room & Other Admin	2	3787 GF
SLA: Procurement Team	2	1850 GF
SLA: Office Accommodation	2	7234 GF
Recharges: FM Payroll	2	1381 GF
Telephones	2	1403 GF
Recharges: Customer Services	2	39238 GF
Licences	1	-733343 GF
Salaries Basic	1	391396 GF
Salaries Employers NI	1	39628 GF
	1	79412 GF
Salaries Employers Pension		
5 in 7 Enhancement	1	1648 GF
Salaries Recharged	1	-6500 GF
Insurance Employee Related	1	940 GF
Reactive Maintenance & Minor Repairs	1	1000 GF
Electricity	1	350 GF
Refuse Collection	1	250 GF
Property Service Charges (Internal)	1	4000 GF
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Petrol, Diesel & Oil	1	500 GF
Pooled Transport Recharges	1	4005 GF
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Public Transport	1	2500 GF
Mileage Allowances	1	700 GF
Furniture & Equipment Purchase	1	1500 GF
Town Hall Catering Recharge	1	300 GF
Protective Clothing	1	400 GF
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Uniforms	1	3000 GF
General Stationery Supplies	1	500 GF
General Contracted Services	1	3480 GF
Court Fees	1	1000 GF
Health Screening	1	500 GF
Police Checks	1	150 GF
Conferences	1	1500 GF
Subscriptions	1	1000 GF
Advertising & Publicity	1	-200 GF
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Corporate Project Team	2	1268 GF
Policy & Performance Management	2	829 GF
Transformation Management	2	3969 GF
Caretaking & Cleaning	2	21437 GF
Media	2	3031 GF
SLA: HR Training	2	4664 GF
SLA: Human Resources	2	11198 GF
SLA: Chief Executive	2	2218 GF
SLA: FM Accountancy, Creditors & FM General	2	12119 GF
SLA: Audit & Risk	2	656 GF
	2	53885 GF
SLA: Business Systems		
Post room & Other Admin	2	8790 GF
SLA: Procurement Team	2	4295 GF
SLA: Office Accommodation	2	16793 GF
Recharges: FM Payroll	2	3206 GF
Recharges: L&D Legal Services	2	29434 GF
	2	
Telephones		4675 GF
External Grants	1	-45575 GF
Licences	1	-25641 GF
Fixed Penalty Notices	1	-4822 GF
Salaries Basic	1	153907 GF
Salaries Employers NI	1	16591 GF
Salaries Employers Pension	1	30995 GF
Salaries Recharged	1	-20025 GF
Conferences/Seminars	1	666 GF
Insurance Employee Related	1	630 GF
Unidentified Savings/Bids	1	-20000 GF
Public Transport	1	500 GF
Mileage Allowances	1	450 GF
Equipment Hire Charges	1	400 GF
Provisions	1	2000 GF
Town Hall Catering Recharge	1	150 GF
General Stationery Supplies	1	340 GF
General Contracted Services	1	1800 GF
Software Purchase	1	200 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
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SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	6629 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	17962 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
	2	1233 GF
Recharges: FM Payroll		
Recharges: L&D Legal Services	2	1226 GF
Telephones	2	1870 GF
External Grants	1	-29562 GF
General Fund	2	-23000 GF
Salaries Out of Hours Payments (EH)	1	14750 GF
Other Miscellaneous Expenses	1	1720 GF
SLA: FM Accountancy, Creditors & FM General	2	3136 GF
Salaries Basic	1	301525 GF
Salaries Employers NI	1	31197 GF
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Salaries Employers Pension	1	60812 GF
Salaries Recharged	1	-6500 GF
Insurance Employee Related	1	680 GF
Public Transport	1	2000 GF
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Mileage Allowances	1	750 GF
Furniture & Equipment Purchase	1	4118 GF
Town Hall Catering Recharge	1	400 GF
General Stationery Supplies	1	300 GF
General Contracted Services	1	-768 GF
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Consultants Fees	1	6000 GF
Subsistence	1	200 GF
Conferences	1	2000 GF
Advertising & Publicity	1	-200 GF
Hospitality	1	3200 GF
Corporate Project Team	2	1005 GF
Policy & Performance Management	2	657 GF
Transformation Management	2	3145 GF
Caretaking & Cleaning	2	16985 GF
Media	2	2402 GF
SLA: HR Training	2	3695 GF
SLA: Human Resources	2	8873 GF
SLA: Chief Executive	2	1757 GF
SLA: FM Accountancy, Creditors & FM General	2	11000 GF
SLA: Audit & Risk	2	520 GF
SLA: Business Systems	2	37088 GF
Post room & Other Admin	2	6965 GF
SLA: Procurement Team	2	3403 GF
SLA: Office Accommodation	2	13305 GF
Recharges: FM Payroll	2	2540 GF
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Recharges: L&D Legal Services	2	36792 GF
Telephones	2	3740 GF
Recharges: Customer Services	2	20898 GF
Recharges To General Fund A/Cs.	1	-18300 GF
Housing Revenue Account	2	-308000 GF
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General Contracted Services	1	12000 GF
Security Services	1	32000 GF
SLA: FM Accountancy, Creditors & FM General	2	1660 GF
Recharges: L&D Legal Services	2	44274 GF
Salaries Basic	1	57693 GF
Salaries Employers NI	1	5711 GF
Salaries Employers Pension	1	5643 GF
Salaries Recharged	1	-15000 GF

Insurance Employee Related	1	230 GF
Public Transport	1	400 GF
Mileage Allowances	1	1000 GF
General Contracted Services	1	1000 GF
Subscriptions	1	1000 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	195 GF
Policy & Performance Management	2	128 GF
Transformation Management	2	611 GF
Caretaking & Cleaning	2	3298 GF
Media	2	466 GF
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1723 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	5049 GF
SLA: Audit & Risk	2	101 GF
SLA: Business Systems	2	7184 GF
Post room & Other Admin	2	1352 GF
SLA: Procurement Team	2	661 GF
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SLA: Office Accommodation		2584 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	935 GF
Licences	1	-238465 GF
Salaries Basic	1	123450 GF
Salaries Employers NI	1	12985 GF
Salaries Employers Pension	1	24766 GF
5 in 7 Enhancement	1	727 GF
Salaries Recharged	1	14400 GF
Insurance Employee Related	1	230 GF
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Mileage Allowances		1500 GF
Furniture & Equipment Purchase	1	1500 GF
Equipment Hire Charges	1	750 GF
Town Hall Catering Recharge	1	1750 GF
General Stationery Supplies	1	750 GF
Books & Publications	1	250 GF
Contract Printing (External)	1	500 GF
General Contracted Services	1	20000 GF
Police Checks	1	18000 GF
Subscriptions	1	300 GF
Advertising & Publicity	1	1000 GF
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Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
Caretaking & Cleaning	2	11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF
SLA: FM Accountancy, Creditors & FM General	2	11715 GF
SLA: Audit & Risk	2	
		353 GF
SLA: Business Systems	2	25146 GF
Post room & Other Admin	2	4733 GF
SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	935 GF
Recharges: Customer Services	2	18423 GF
Licences - Hackney Carriage (Vehicle)	1	-46154 GF
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Licences - Hackney Carriage (Driver)	1	-51283 GF
Licences - Private Hire (Vehicle)	1	-164105 GF
Licences - Private Hire (Driver)	1	-87181 GF
Licences - Operator	1	-20513 GF
CCTV	1	11530 GF
General Contracted Services	1	100000 GF
Consultants Fees	1	4648 GF
Hardware Rental	1	14430 GF
Hardware Contracted Maintenance	1	-2340 GF
SLA: FM Accountancy, Creditors & FM General	2	5945 GF
Internal Recharge Income from the HRA	1	-30000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: FM Accountancy, Creditors & FM General	2	350 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: FM Accountancy, Creditors & FM General	2	2523 GF
Recharges: L&D Legal Services	2	613 GF
SLA: FM Accountancy, Creditors & FM General	2	8540 GF
Salaries Basic	1	954701 GF
	1	
Salaries Employers NI	•	110411 GF
Salaries Employers Pension	1	196530 GF
Insurance Employee Related	1	1660 GF
Non-Contracted Transport Repairs	1	50 GF
Petrol, Diesel & Oil	1	940 GF
Public Transport	1	3000 GF
Travel Concessions	1	100 GF
Equipment Hire Charges	1	2000 GF
Photocopying/Paper Supplies	1	2500 GF
Consultants Fees	1	17150 GF
Subscriptions	1	2000 GF
Advertising & Publicity	1	14500 GF
Corporate Project Team	2	1483 GF
Policy & Performance Management	2	968 GF
Transformation Management	2	4641 GF
Caretaking & Cleaning	2	25065 GF
Media	2	3544 GF
SLA: HR Training	2	5453 GF
SLA: Human Resources	2	13094 GF
SLA: Chief Executive	2	2593 GF
SLA: FM Accountancy, Creditors & FM General	2	13032 GF
SLA: Audit & Risk	2	767 GF
SLA: Business Systems	2	93957 GF
Post room & Other Admin	2	10278 GF
SLA: Procurement Team	2	5022 GF
SLA: Office Accommodation	2	19635 GF
Recharges: FM Payroll	2	3749 GF
	2	103018 GF
Recharges: L&D Legal Services	2	
Telephones	2	6078 GF
Recharges: Customer Services		328013 GF
Occupational Health	2	23000 GF
Services - General Fees	1	-211000 GF
Services - General Fees	1	-1140000 GF
SLA: FM Accountancy, Creditors & FM General	2	26 GF
Services - General Fees	1	-507000 GF
Consultants Fees	1	1285000 GF
Donations & Contributions	1	-260000 GF
Reimbursements Oxfordshire CC	1	-1025000 GF
Salaries Basic	1	117147 GF

Salaries Employers NI	1	13543 GF
Salaries Employers Pension	1	24056 GF
Career Training	1	14000 GF
Insurance Employee Related	1	1420 GF
Public Transport	1	340 GF
Travel Concessions	1	100 GF
Materials	1	100 GF
Town Hall Catering Recharge	1	600 GF
Advertising & Publicity	1	-1000 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Caretaking & Cleaning	2	2638 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	
		273 GF
SLA: FM Accountancy, Creditors & FM General	2	19135 GF
SLA: Audit & Risk	2	81 GF
SLA: Business Systems	2	73796 GF
Post room & Other Admin	2	1082 GF
SLA: Procurement Team	2	529 GF
SLA: Office Accommodation	2	2067 GF
Recharges: FM Payroll	2	395 GF
Telephones	2	468 GF
Recharges: Customer Services	2	27467 GF
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Salaries Recharged	1	10000 GF
Town Hall Catering Recharge	1	500 GF
Consultants Fees	1	2000 GF
SLA: FM Accountancy, Creditors & FM General	2	393 GF
Services - General Fees	_ 1	-12500 GF
Salaries Basic	1	190 GF
Buildings Related Insurance	1	8700 GF
General Stationery Supplies	1	225 GF
Books & Publications	1	50 GF
Stamp Duty & Other Legal Fees	1	11000 GF
Conferences	1	500 GF
SLA: FM Accountancy, Creditors & FM General	2	14248 GF
SLA: Business Systems	2	23794 GF
Recharges: L&D Legal Services	2	9688 GF
Recharges: Customer Services	2	156951 GF
General Charges	1	-213050 GF
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Salaries Basic	1	474070 GF
Salaries Employers NI	1	50865 GF
Salaries Employers Pension	1	96760 GF
Insurance Employee Related	1	1180 GF
Public Transport	1	300 GF
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Mileage Allowances	1	400 GF
Books & Publications	1	500 GF
General Contracted Services	1	20000 GF
Consultants Fees	1	130000 GF
Advertising & Publicity	1	750 GF
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Corporate Project Team	2	966 GF
Policy & Performance Management	2	631 GF
Transformation Management	2	3023 GF
Caretaking & Cleaning	2	16325 GF
Media	2	2308 GF
SLA: HR Training	2	3552 GF
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SLA: Human Resources	2	8528 GF

SLA: Chief Executive	2	1689 GF
SLA: FM Accountancy, Creditors & FM General	2	19821 GF
SLA: Audit & Risk	2	499 GF
SLA: Business Systems	2	55323 GF
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Post room & Other Admin	2	6694 GF
SLA: Procurement Team	2	3271 GF
SLA: Office Accommodation	2	12788 GF
Recharges: FM Payroll	2	2442 GF
Recharges: L&D Legal Services	2	18764 GF
Telephones	2	4675 GF
Services - General Fees	1	-705 GF
Section 106 Monitoring	1	-125030 GF
Salaries Recharged	1	10000 GF
Consultants Fees	1	100000 GF
SLA: FM Accountancy, Creditors & FM General	2	298 GF
Services - General Fees	1	-110000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	245641 GF
Salaries Other Allowances	1	10000 GF
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Salaries Employers NI	1	25251 GF
Salaries Employers Pension	1	48551 GF
Salaries Recharged	1	-11000 GF
Public Transport	1	350 GF
Grants	1	3010 GF
Corporate Project Team	2	702 GF
Policy & Performance Management	2	459 GF
Transformation Management	2	2198 GF
Caretaking & Cleaning	2	11873 GF
Media	2	
		1679 GF
SLA: HR Training	2	2582 GF
SLA: Human Resources	2	6203 GF
SLA: Chief Executive	2	1228 GF
SLA: FM Accountancy, Creditors & FM General	2	281 GF
SLA: Audit & Risk	2	363 GF
SLA: Business Systems	2	39261 GF
Post room & Other Admin	2	4868 GF
SLA: Procurement Team	2	2379 GF
SLA: Office Accommodation	2	9301 GF
Recharges: FM Payroll	2	1776 GF
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Telephones		3740 GF
Services - General Fees	1	-20000 GF
Salaries Basic	1	342975 GF
Salaries Employers NI	1	37525 GF
Salaries Employers Pension	1	70064 GF
Salaries Recharged	1	-9000 GF
Conferences/Seminars	1	667 GF
Travel And Subsistence	1	700 GF
Electricity	1	750 GF
· · · · · · · · · · · · · · · · · · ·	1	1800 GF
Public Transport		
Equipment Hire Charges	1	533 GF
Materials	1	317 GF
Town Hall Catering Recharge	1	250 GF
Contract Printing (External)	1	100 GF
General Contracted Services	1	52264 GF
Subsistence	1	83 GF
Advertising & Publicity	1	-2000 GF
Corporate Project Team	2	449 GF
Policy & Performance Management	2	293 GF
Transformation Management	2	1404 GF
Tanoromation management	2	1707 01

Caretaking & Cleaning	2	7586 GF
Media	2	1073 GF
SLA: HR Training	2	1651 GF
SLA: Human Resources	2	3963 GF
SLA: Chief Executive	2	785 GF
SLA: FM Accountancy, Creditors & FM General	2	4291 GF
SLA: Audit & Risk	2	232 GF
SLA: Business Systems	2	23710 GF
Post room & Other Admin		
	2	3110 GF
SLA: Procurement Team	2	1520 GF
SLA: Office Accommodation	2	5942 GF
	2	1135 GF
Recharges: FM Payroll		
Recharges: L&D Legal Services	2	491 GF
Telephones	2	1403 GF
Reimbursements Oxfordshire CC	1	-26500 GF
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General Charges	1	-1000 GF
Recharges To General Fund A/Cs.	1	-7000 GF
Salaries Basic	1	108560 GF
Salaries Overtime	1	700 GF
Salaries Employers NI	1	12083 GF
Salaries Employers Pension	1	22119 GF
Partnership Payments	1	458 GF
Public Transport	1	500 GF
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Equipment Hire Charges	1	500 GF
Town Hall Catering Recharge	1	400 GF
Protective Clothing	1	50 GF
Copier Unit Recharges	1	1000 GF
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General Contracted Services	1	42988 GF
Consultants Fees	1	93500 GF
Software Maintenance/Running Costs	1	6000 GF
Grants	1	20000 GF
Subscriptions	1	4700 GF
Advertising & Publicity	1	100 GF
Corporate Project Team	2	536 GF
Policy & Performance Management	2	350 GF
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Transformation Management	2	1679 GF
Caretaking & Cleaning	2	9070 GF
Media	2	1282 GF
SLA: HR Training	2	1973 GF
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SLA: Human Resources	2	4738 GF
SLA: Chief Executive	2	938 GF
SLA: FM Accountancy, Creditors & FM General	2	12790 GF
SLA: Audit & Risk	2	277 GF
SLA: Business Systems	2	17962 GF
Post room & Other Admin	2	3719 GF
SLA: Procurement Team	2	1817 GF
SLA: Office Accommodation	2	7104 GF
Recharges: FM Payroll	2	1357 GF
Recharges: L&D Legal Services	2	2085 GF
Telephones	2	1870 GF
Internal Recharge Income from the HRA	_ 1	-9000 GF
SLA: FM Accountancy, Creditors & FM General	2	13 GF
Salaries Basic	1	111503 GF
Salaries Employers NI	1	12034 GF
Salaries Employers Pension	1	22603 GF
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General Contracted Services	1	-500 GF
Consultants Fees	1	61670 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
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Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
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Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	387 GF
SLA: Audit & Risk	2	151 GF
SLA: Business Systems	2	3593 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1403 GF
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Salaries Basic	1	783 GF
Salaries Employers NI	1	108 GF
Salaries Employers Pension	1	161 GF
Capital Charge-Depreciation	2	70436 GF
SLA: FM Accountancy, Creditors & FM General	2	33 GF
Telephones	2	468 GF
Salaries Basic	1	26000 GF
	1	
Salaries Employers NI		2500 GF
Salaries Employers Pension	1	5500 GF
Services - General Fees	1	-15000 GF
Salaries Basic	1	17500 GF
	1	3500 GF
Salaries Employers Pension		
Salaries Basic	1	6410 GF
Salaries Employers NI	1	3862 GF
Salaries Employers Pension	1	7500 GF
General Contracted Services	1	12900 GF
Salaries Basic	1	245784 GF
Salaries Other Fees	1	10000 GF
Salaries Employers NI	1	28106 GF
Salaries Employers Pension	1	43775 GF
· ·		
CPD (Continuous Professional Development)	1	1000 GF
Capital Charge-Depreciation	2	14296 GF
Public Transport	1	250 GF
Mileage Allowances	1	442 GF
<u> </u>		
Furniture & Equipment Purchase	1	1000 GF
Equipment Hire Charges	1	2000 GF
Provisions	1	700 GF
General Stationery Supplies	1	1200 GF
Contract Printing (External)	1	400 GF
General Contracted Services	1	-10580 GF
Consultants Fees	1	10000 GF
Contributions	1	50000 GF
Advertising & Publicity	1	1000 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
<u> </u>		
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	279 GF
SLA: Audit & Risk	2	252 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	
OLA. FIDEUIGHICH I EAIH	۷	1652 GF

SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	1870 GF
Recharges: Customer Services	2	27467 GF
Electricity	1	431265 GF
Gas	1	232840 GF
	-	
Capital Charge-Depreciation	2	1293990 GF
General Contracted Services	1	165500 GF
Consultants Fees	1	500000 GF
Performance Fees	1	70000 GF
Capital Charge-Depreciation	2	5071 GF
SLA: FM Asset Management - Strategic	2	46905 GF
SLA: FM Accountancy, Creditors & FM General	2	29463 GF
SLA: Business Systems	2	7319 GF
Recharges: L&D Legal Services	2	7359 GF
BDC	2	46588 GF
Reimbursements Other (VAT)	1	-39000 GF
Reimbursements Other (Non-VAT)	1	-151567 GF
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Services - General Fees	1	-476500 GF
Feed in Tariff	1	-30000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	33197 GF
	· ·	
Salaries Employers NI	1	3418 GF
Salaries Employers Pension	1	6686 GF
Mileage Allowances	1	370 GF
Copier Unit Recharges	1	200 GF
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General Contracted Services	1	2200 GF
Instructors & Coaching Fees	1	5000 GF
Stamp Duty & Other Legal Fees	1	130 GF
Postage & Carriage	1	400 GF
•		
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	74 GF
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SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	1879 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	935 GF
Donations & Contributions	1	-10000 GF
Salaries Basic	1	108983 GF
Salaries Employers NI	1	11552 GF
Salaries Employers Pension	1	22164 GF
Insurance Employee Related	1	170 GF
Non-Contracted Transport Repairs	1	40 GF
Petrol, Diesel & Oil	1	60 GF
Short Term Vehicle Hire	1	2000 GF
Transport Hire	1	1000 GF
Mileage Allowances	1	140 GF
Copier Unit Recharges	1	110 GF
Photographic Materials	1	130 GF
General Contracted Services	1	23000 GF
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Police Checks	1	260 GF
	1	820 GF
Advertising & Publicity		
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
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Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	8662 GF
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SLA: Audit & Risk	2	151 GF
SLA: Business Systems	2	4944 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1870 GF
·	1	
General Charges		-15000 GF
SLA: FM Accountancy, Creditors & FM General	2	4164 GF
Services - General Fees	1	-12000 GF
Salaries Basic	1	134193 GF
Salaries Other Allowances	1	219 GF
Salaries Standby Payments	1	5364 GF
Salaries Employers NI	1	11544 GF
Salaries Employers Pension	1	27140 GF
5 in 7 Enhancement	1	6833 GF
Street Furniture	1	5200 GF
Services Maintenance (Planned)	1	60000 GF
Non-Contracted Transport Repairs	1	100 GF
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Petrol, Diesel & Oil	1	110 GF
Mileage Allowances	1	400 GF
Furniture & Equipment Purchase	1	200 GF
Materials	1	250 GF
Protective Clothing	1	200 GF
General Stationery Supplies	1	300 GF
General Contracted Services	1	1000 GF
Corporate Project Team	2	429 GF
Policy & Performance Management	2	281 GF
Transformation Management	2	1343 GF
Caretaking & Cleaning	2	7256 GF
Media	2	
		1026 GF
SLA: HR Training	2	1578 GF
SLA: Human Resources	2	3791 GF
SLA: Chief Executive	2	751 GF
SLA: FM Accountancy, Creditors & FM General	2	137 GF
SLA: Audit & Risk	2	222 GF
Post room & Other Admin	2	2975 GF
SLA: Procurement Team	2	1454 GF
SLA: Office Accommodation	2	5684 GF
Recharges: FM Payroll	2	1085 GF
Telephones	2	2338 GF
Parks DLO Recharge	1	100000 GF
<u> </u>		
Capital Charge-Depreciation	2	153349 GF
Materials	1	7700 GF
Capital Charge-Depreciation	2	5400 GF
SLA: FM Accountancy, Creditors & FM General	2	5184 GF
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Recharges: L&D Legal Services		245 GF
General Contracted Services	1	1500 GF

Awards / Prizes	1	1000 GF
Advertising & Publicity	1	1000 GF
Hospitality	1	500 GF
· · · · · · · · · · · · · · · · · · ·	2	
SLA: FM Accountancy, Creditors & FM General		263 GF
Electricity	1	10000 GF
Gas	1	5750 GF
Refuse Collection	1	2500 GF
Business Rates/Council Tax	1	10221 GF
Buildings Related Insurance	1	1200 GF
Water & Sewerage Charges	1	4200 GF
General Contracted Services	1	22727 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
	2	
SLA: FM Accountancy, Creditors & FM General		1258 GF
SLA: Audit & Risk	2	50 GF
SLA: Procurement Team	2	330 GF
Recharges: FM Payroll	2	247 GF
BDC	2	9511 GF
Reimbursements Other (Non-VAT)	1	-7500 GF
Service Charges	1	-7500 GF
Property Rents/Income	1	-16600 GF
Salaries Basic	1	27458 GF
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Temporary Bureau Staffing	1	6000 GF
Salaries Employers NI	1	2627 GF
Salaries Employers Pension	1	5558 GF
5 in 7 Enhancement	1	752 GF
Services Maintenance (Planned)	1	1000 GF
Electricity	1	9000 GF
Gas	1	7000 GF
Cleaning Materials	1	360 GF
Toilet Requisites	1	300 GF
Business Rates/Council Tax	1	34558 GF
Water & Sewerage Charges	1	2000 GF
Capital Charge-Depreciation	2	70000 GF
Waste Disposal & Skip Hire	1	4500 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
	2	
SLA: Chief Executive		512 GF
SLA: FM Accountancy, Creditors & FM General	2	1812 GF
SLA: Audit & Risk	2	151 GF
SLA: Procurement Team	2	991 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	468 GF
Services - General Fees	1	-52000 GF
Hire of Rooms & Buildings	1	-18828 GF
Salaries Basic	1	70260 GF
	1	5786 GF
Salaries Employers NI	· ·	
Salaries Employers Pension	1	14323 GF
5 in 7 Enhancement	1	590 GF
Reactive Maintenance & Minor Repairs	1	500 GF

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Electricity	1	12500 GF
Gas	1	6000 GF
Business Rates/Council Tax	1	9519 GF
Water & Sewerage Charges	1	1250 GF
Capital Charge-Depreciation	2	34423 GF
Furniture & Equipment Purchase	1	1000 GF
· ·		
General Stationery Supplies	1	1000 GF
Books & Publications	1	100 GF
Waste Disposal & Skip Hire	1	4500 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	2560 GF
SLA: Audit & Risk	2	81 GF
SLA: Procurement Team	2	529 GF
Recharges: FM Payroll	2	395 GF
Telephones	2	468 GF
Hire of Rooms & Buildings	1	-11500 GF
	1	
Property Rents/Income		-26295 GF
Salaries Basic	1	225647 GF
Salaries Overtime	1	8000 GF
Salaries Employers NI	1	19338 GF
Salaries Employers Pension	1	45950 GF
5 in 7 Enhancement	1	23346 GF
Services Maintenance (Planned)	1	500 GF
Electricity	1	22495 GF
Gas	1	17500 GF
Cleaning Materials	1	4000 GF
Business Rates/Council Tax	1	37790 GF
Water & Sewerage Charges	1	6000 GF
Capital Charge-Depreciation	2	166324 GF
Public Transport	1	100 GF
Mileage Allowances	1	100 GF
Furniture & Equipment Purchase	1	2500 GF
Materials	1	1000 GF
Uniforms	1	500 GF
General Stationery Supplies	1	1000 GF
Contract Printing (External)	1	1000 GF
Photocopying/Paper Supplies	1	500 GF
General Contracted Services	1	35000 GF
Licences (Non-Transport)	1	315 GF
Corporate Project Team	2	839 GF
Policy & Performance Management	2	548 GF
Transformation Management	2	2626 GF
Media	2	2005 GF
SLA: HR Training	2	3085 GF
SLA: Human Resources	2	7409 GF
SLA: Chief Executive	2	1467 GF
SLA: FM Accountancy, Creditors & FM General	2	3205 GF
SLA: Audit & Risk	2	434 GF
SLA: Procurement Team	2	2841 GF
Recharges: FM Payroll	2	2121 GF
Telephones	2	935 GF
Fitness Room	_ 1	-12000 GF
Feed in Tariff	1	-5000 GF
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Hire of Rooms & Buildings	1	-51620 GF
Property Rents/Income	1	-92380 GF
Internal Recharge Income from the HRA	1	-56000 GF
Salaries Basic	1	59118 GF
Salaries Employers NI	1	5833 GF
Salaries Employers Pension	1	7438 GF
5 in 7 Enhancement	1	2435 GF
Environmental Open Space Improvements	1	6740 GF
Reactive Maintenance & Minor Repairs	1	2000 GF
Services Maintenance (Planned)	1	500 GF
Fire Fighting Equipment	1	220 GF
Electricity	1	5000 GF
Gas	1	6000 GF
Cleaning Materials	1	300 GF
Business Rates/Council Tax	1	7382 GF
Buildings Related Insurance	1	7810 GF
Water & Sewerage Charges	1	3500 GF
Capital Charge-Depreciation	2	257667 GF
Public Transport	1	300 GF
Mileage Allowances	1	300 GF
Furniture & Equipment Purchase	1	500 GF
	1	500 GF
Equipment Hire Charges Materials		
	1	1000 GF
Provisions	1	500 GF
Town Hall Catering Recharge	1	600 GF
Books & Publications	1	400 GF
Contract Printing (External)	1	1000 GF
Copier Unit Recharges	1	300 GF
Photographic Materials	1	500 GF
General Contracted Services	1	5000 GF
Waste Disposal & Skip Hire	1	20400 GF
Postage & Carriage	1	500 GF
Subscriptions	1	500 GF
Advertising & Publicity	1	500 GF
Corporate Project Team	2	332 GF
Policy & Performance Management	2	217 GF
Transformation Management	2	1038 GF
Media	2	793 GF
SLA: HR Training	2	1220 GF
SLA: Human Resources	2	2929 GF
SLA: Chief Executive	2	580 GF
SLA: FM Asset Management - Strategic	2	93810 GF
SLA: FM Accountancy, Creditors & FM General	2	12734 GF
SLA: Audit & Risk	2	172 GF
SLA: Procurement Team	2	1123 GF
Recharges: FM Payroll	2	839 GF
Recharges: L&D Legal Services	2	2698 GF
Telephones	2	935 GF
Hire of Rooms & Buildings	1	-2000 GF
Hire of Rooms & Buildings	1	-3300 GF
Recharges To General Fund A/Cs.	1	-3000 GF
General Contracted Services	1	138370 GF
SLA: FM Accountancy, Creditors & FM General	2	5008 GF
Salaries Basic	1	158240 GF
Salaries Overtime	1	2000 GF
Salaries Other Allowances	1	13150 GF
Salaries Other Fees	1	10000 GF
Salaries Employers NI	1	16024 GF
Salaries Employers Pension	1	32123 GF

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Non-Contracted Transport Repairs	1	250 GF
Petrol, Diesel & Oil	1	454 GF
Pooled Transport Recharges	1	5402 GF
Public Transport	1	300 GF
Mileage Allowances	1	500 GF
General Contracted Services		
	1	12000 GF
Grants	1	60000 GF
Subscriptions	1	1100 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
<u> </u>	2	
Caretaking & Cleaning		8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	12977 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	7374 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	2805 GF
The state of the s		
External Grants	1	-12000 GF
Other Income	1	-10340 GF
Recharges To General Fund A/Cs.	1	-34910 GF
Internal Recharge Income from the HRA	1	-20000 GF
Furniture & Equipment Purchase	1	500 GF
General Stationery Supplies	1	200 GF
General Contracted Services	1	12000 GF
Advertising & Publicity	1	4000 GF
Salaries Basic	1	193215 GF
Salaries Employers NI	1	19688 GF
Salaries Employers Pension	1	39286 GF
5 in 7 Enhancement	1	1352 GF
Reactive Maintenance & Minor Repairs	1	10000 GF
Public Transport	1	200 GF
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Furniture & Equipment Purchase	1	1500 GF
Furniture & Equipment Maintenance & Repairs	1	2000 GF
Equipment Hire Charges	1	1000 GF
Organ & Piano Maintenance	1	1000 GF
Provisions	1	20000 GF
Town Hall Catering Recharge	1	66100 GF
Security Services	1	48000 GF
Performing Rights Fees	1	
5 5	·	6000 GF
Advertising & Publicity	1	10000 GF
Licences (Non-Transport)	1	1000 GF
Special Events	1	20000 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
<u> </u>	2	8245 GF
Caretaking & Cleaning		
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	18769 GF
SLA: Audit & Risk	2	252 GF
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SLA: Business Systems	2	24664 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	402704 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	1870 GF
Catering Sales	1	-115000 GF
Services - General Fees	1	-18000 GF
Christmas Parties	1	-60000 GF
Town Hall Weddings Room Hire	1	-5000 GF
	1	-20000 GF
Equipment Hire		
Hire of Rooms & Buildings	1	-1000 GF
Performing Rights Society Fees	1	-2000 GF
Equipment Hire	1	-50000 GF
Hire of Rooms & Buildings	1	-4000 GF
Service Charges	1	-25000 GF
Property Rents/Income	1	-172000 GF
General Fund	2	-82207 GF
Salaries Basic	1	439819 GF
Salaries Overtime	1	18750 GF
Salaries Other Allowances	1	3400 GF
Salaries Standby Payments	1	8300 GF
Temporary Bureau Staffing	1	2700 GF
Salaries Employers NI	1	38432 GF
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Salaries Employers Pension	1	89770 GF
5 in 7 Enhancement	1	29332 GF
Insurance Employee Related	1	580 GF
Reactive Maintenance & Minor Repairs	1	6500 GF
Services Maintenance (Planned)	1	3000 GF
Internal Lighting	1	500 GF
Cleaning Materials	1	20000 GF
Contract Cleaning	1	7500 GF
Rent	1	39000 GF
Buildings Related Insurance	1	15000 GF
Public Transport	1	450 GF
Furniture & Equipment Purchase	1	25000 GF
Furniture & Equipment Maintenance & Repairs	1	1500 GF
Equipment Hire Charges	1	2000 GF
Materials	1	1500 GF
Vending Machine Provisions	1	3000 GF
Town Hall Catering Recharge	1	250 GF
Uniforms	1	2500 GF
General Contracted Services	1	5000 GF
Waste Disposal & Skip Hire	1	36000 GF
Postage & Carriage	1	650 GF
Licences (Non-Transport)	1	200 GF
Corporate Project Team	2	1687 GF
Policy & Performance Management	2	1102 GF
Transformation Management	2	5282 GF
Caretaking & Cleaning	2	28528 GF
Media	2	4034 GF
SLA: HR Training	2	6207 GF
SLA: Human Resources	2	14903 GF
SLA: Chief Executive	2	2952 GF
SLA: FM Accountancy, Creditors & FM General	2	4817 GF
SLA: Audit & Risk	2	873 GF
SLA: Business Systems	2	97689 GF
Post room & Other Admin	2	
		11698 GF
SLA: Procurement Team	2	5716 GF

SLA: Office Accommodation         2         22347 GF GF Recharges: FM Payroll         2         4267 GF Telephones         2         4267 GF Telephones         2         6545 GF General Fund         2         4949506 GF Telephones         2         -949506 GF Telephones         2         -949506 GF Telephones         2         -949506 GF Telephones         1         1500 GF Telephous Telephones         1         1500 GF Telephones         1         1500 GF Telephones         1         1400 GF Telephones         1         40025 GF Telephones         1         40025 GF Telephones         1         4000 GF Telephones         1         4000 GF Telephones         1         4200 GF Telephones         1         4200 GF Telephones         1         4400 GF Telephones         1         4400 GF Telephones         1         4400 GF Telephones         2         4806 GF Telephones         1         4400 GF Telephones         2         4805 GF Telephones         4         4800 GF Telephones         2         4800 GF Telephones         4			
Telephones         2         6545 GF           General Fund         2         -949506 GF           Housing Revenue Account         2         -69399 GF           Non-Contracted Transport Repairs         1         1500 GF           Petrol, Diesel & Oil         1         356 GF           Probled Transport Recharges         1         40025 GF           Electricity         1         42000 GF           Gas         1         42000 GF           Buildings Related Insurance         1         1400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Accountancy, Creditors & FM General         2         2695 GF           BDC         2         102952 GF           General Fund         2         2696 GF           Housing Revenue Account         2         17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Gras         1         1400 GF           Business Rates/Council Tax         1         1400 GF           Business Rates/Council Tax         1         1400 GF           Buildings Related Insu	SLA: Office Accommodation	2	22347 GF
Telephones         2         6545 GF           General Fund         2         -949506 GF           Housing Revenue Account         2         -69399 GF           Non-Contracted Transport Repairs         1         1500 GF           Petrol, Diesel & Oil         1         356 GF           Probled Transport Recharges         1         40025 GF           Electricity         1         42000 GF           Gas         1         42000 GF           Buildings Related Insurance         1         1400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Accountancy, Creditors & FM General         2         2695 GF           BDC         2         102952 GF           General Fund         2         2696 GF           Housing Revenue Account         2         17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Gras         1         1400 GF           Business Rates/Council Tax         1         1400 GF           Business Rates/Council Tax         1         1400 GF           Buildings Related Insu	Recharges: FM Payroll	2	4267 GF
General Fund         2         -949506 GF           Housing Revenue Account         2         -69399 GF           Non-Contracted Transport Repairs         1         1500 GF           Petrol, Diesel & Oil         1         3956 GF           Pooled Transport Recharges         1         40025 GF           Electricity         1         42500 GF           Business Rates/Council Tax         1         14906 GF           Buildings Related Insurance         1         14400 GF           Water & Sewerage Charges         1         7700 GF           Gapital Charge-Depreciation         2         251133 GF           SLA: FM Asset Management - Strategic         2         261695 GF           SLA: FM Asset Management - Strategic         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         172930 GF           Flectricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         1200 GF           Buildings Related Insurance         1         1400 GF           Window Cleaning         1         1406 GF           SLA: FM Asset Management - Strategic         2<			
Housing Revenue Account   2   -69399 GF   Non-Contracted Transport Repairs   1   1500 GF   Poterlo, Diesel & Oil   1   3956 GF   Poterlo, Diesel & Oil   1   3956 GF   Poterlo, Diesel & Oil   40025 GF   Electricity   1   42500 GF   Gas   1   42000 GF   Business Rates/Council Tax   1   149060 GF   Business Rates/Council Tax   1   149060 GF   Business Rates/Council Tax   1   14400 GF   Business Rates/Council Tax   1   14400 GF   Business Rates de Insurance   1   14400 GF   Water & Sewerage Charges   1   7700 GF   Capital Charge-Depreciation   2   251153 GF   SLA: FM Asset Management - Strategic   2   46905 GF   SLA: FM Asset Management - Strategic   2   46905 GF   SLA: FM Ascountancy, Creditors & FM General   2   102952 GF   BDC   2   102952 GF   General Fund   2   640961 GF   Housing Revenue Account   2   -17890 GF   Electricity   1   34000 GF   Business Rates/Council Tax   1   174067 GF   Buildings Related Insurance   1   4730 GF   Water & Sewerage Charges   1   3400 GF   Capital Charge-Depreciation   2   170934 GF   SLA: FM Ascountancy, Creditors & FM General   2   2642 GF   BDC   2   82872 GF   General Fund   2   -499207 GF   Housing Revenue Account   2   -499207 GF   Housing Revenue Account   2   -36486 GF   SLA: FM Ascountancy, Creditors & FM General   2   2642 GF   BDC   2   82872 GF   General Fund   1   12773 GF   Housing Revenue Account   2   -36486 GF   Slaaries Employers Pension   1   12773 GF   S	•		
Non-Contracted Transport Repairs   1   1500 GF   Petrol, Diesel & Oil   1   3356 GF   Petrol, Diesel & Oil   1   40025 GF   Pooled Transport Recharges   1   40025 GF   Electricity   1   42500 GF   Gas   1   42000 GF   Business Rates/Council Tax   1   149060 GF   Buildings Related Insurance   1   14400 GF   Buildings Related Insurance   1   14400 GF   Water & Sewerage Charges   1   7700 GF   Capital Charge-Depreciation   2   251153 GF   SLA: FM Asset Management - Strategic   2   46905 GF   SLA: FM Asset Management - Strategic   2   102952 GF   SLA: FM Accountancy, Creditors & FM General   2   2251 GF   BDC   2   102952 GF   General Fund   2   640961 GF   Housing Revenue Account   2   17890 GF   Electricity   1   34000 GF   Gas   1   14000 GF   Business Rates/Council Tax   1   174067 GF   Buildings Related Insurance   1   4730 GF   Buildings Related Insurance   1   4730 GF   Buildings Related Insurance   1   4730 GF   Capital Charge-Depreciation   2   17934 GF   SLA: FM Asset Management - Strategic   2   2642 GF   BDC   2   2642 GF   BDC   2   2642 GF   BDC   3   2   2   3   46905 GF   BUSA: FM Accountancy, Creditors & FM General   2   2642 GF   BDC   3   3   4000 GF   Slairies Basic   1   12899 GF   Salaries Employers NI   1   6355 GF   Salaries Employere Related   1   1400 GF   Public Transport   1   1400 GF   Mileage Allowances   1   3400 GF   Provisions   1   1770 GF   Materials   1   200 GF   Provisions   1   1500 GF   Town Hall Catering Recharge   1   350 GF   Corporate Project Team   2   156 GF   Provisions   1   1500 GF   Corporate Project Team   2   156 GF   Policy & Performance Management   2   2638 GF   Media   2   373 GF   SLA: HM Accountancy, Creditors & FM General   2   273 GF   SLA: HM Accountancy, Creditors & FM General   2   273 GF   SLA: HM Accountancy, Creditors & FM General   2   7718 GF   SLA: HM Accountancy, Creditors & FM General   2   7718 GF   SLA: HM Accountancy, Creditors			
Petrol, Diesel & Oil	Housing Revenue Account	2	-69399 GF
Petrol, Diesel & Oil	Non-Contracted Transport Repairs	1	1500 GF
Fooled Transport Recharges	• •	1	
Electricity			
Gas         1         42000 GF           Business Rates/Council Tax         1         149060 GF           Buildings Related Insurance         1         14400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         102952 GF           General Fund         2         -649061 GF           Housing Revenue Account         2         -17890 GF           Flectricity         1         34000 GF           Gas         1         14000 GF           Gas         1         14000 GF           Gas         1         14000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Busilidings Related Insurance         1         174067 GF           Water & Sewerage Charges         1         17400 GF           Vater & Sewerage Charges         1         3400 GF           Cah: FM Asset Management - Strategic         2         48905 GF	•		
Business Rates/Council Tax         1         149060 GF           Buildings Related Insurance         1         14400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2251 GF           BDC         2         102952 GF           General Fund         2         640961 GF           Housing Revenue Account         2         -17890 GF           Fleictricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Window Cleaning         1         2400 GF           Water & Sewerage Charges         1         174067 GF           Sulidings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         17067 GF           SLA: FM Asset Management - Strategic         2	Electricity	1	42500 GF
Buildings Related Insurance         1         14400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174007 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         49	Gas	1	42000 GF
Buildings Related Insurance         1         14400 GF           Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174007 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         49	Business Rates/Council Tax	1	149060 GF
Water & Sewerage Charges         1         7700 GF           Capital Charge-Depreciation         2         251153 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Buildings Related Insurance         1         17406 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         479207 GF           General Fund         2         -489207 GF           Housing Revenue Account         2         36486 GF           Salaries Basic </td <td></td> <td></td> <td></td>			
Capital Charge-Depreciation         2         251153 GF         SLA: FM Asset Management - Strategic         2         46905 GF         BDC         2         2251 GF         BDC         2         102952 GF         General Fund         2         -640961 GF         Housing Revenue Account         2         -17890 GF         General Fund         1         24000 GF         General Fund         1         24000 GF         General Fund General Fund         2         1         17934 GF         General Fund General General General General General Fund General General General General General General General Fund General G	<del>-</del>		
SLA: FM Accountancy, Creditors & FM General         2         2251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Asset Management - Strategic         2         46905 GF           BDC         2         48200 GF			
SLA: FM Accountancy, Creditors & FM General         2         12251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         28272 GF           General Fund         2         2499207 GF           Housing Revenue Account         2         282872 GF           Galaries Basic         1         12273 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1	Capital Charge-Depreciation	2	251153 GF
SLA: FM Accountancy, Creditors & FM General         2         12251 GF           BDC         2         102952 GF           General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         28272 GF           General Fund         2         2499207 GF           Housing Revenue Account         2         282872 GF           Galaries Basic         1         12273 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1	SLA: FM Asset Management - Strategic	2	46905 GF
BDC         2         102952 GF         General Fund         2         -640961 GF         Housing Revenue Account         2         -640980 GF         General Fund         2         -17890 GF         Electricity         1         34000 GF         Gas         1         14000 GF         Gas         1         14000 GF         GWindow Cleaning         1         12000 GF         Buildings Related Insurance         1         174067 GF         Buildings Related Insurance         1         4730 GF         Buildings Related Insurance         1         4730 GF         GWater & Sewerage Charges         1         3400 GF         GEV	<u> </u>		
General Fund         2         -640961 GF           Housing Revenue Account         2         -17890 GF           Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         28272 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         36486 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         6355 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         130 GF <td>•</td> <td></td> <td></td>	•		
Housing Revenue Account   2			
Electricity         1         34000 GF           Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         48905 GF           SLA: FM Ascountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         499207 GF           Housing Revenue Account         2         36486 GF           Salaries Basic         1         12899 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         1450 GF           Insurance Employee Related         1         140 GF           Electricity         1         1200 GF           Public Transport         1         340 GF           Mileage Allowances         1         30 GF			-640961 GF
Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Housing Revenue Account         2         -82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         12899 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12700 GF           Insurance Employee Related         1 <td>Housing Revenue Account</td> <td>2</td> <td>-17890 GF</td>	Housing Revenue Account	2	-17890 GF
Gas         1         14000 GF           Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         6355 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         1400 GF           Insurance Employers Pension         1         12773 GF           Salaries Recharged         1         140 GF           Insurance Employers Pension         1	Electricity	1	34000 GF
Window Cleaning         1         2200 GF           Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers Planion         1         12899 GF           Salaries Employers Pension         1         12773 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         140 GF           Insurance Employee Related         1         140 GF           Insurance Employee Related         1         140 GF           Electricity         1         130 GF           Public Transport         1 <td>•</td> <td>1</td> <td></td>	•	1	
Business Rates/Council Tax         1         174067 GF           Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         6355 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         140 GF           Electricity         1         1200 GF           Public Transport         1         300 GF           Mileage Allowances         1         300 GF           Equipment Hire Charges         1         450 GF           Materials         1         150 GF           Town Hall Catering Recharge         1         50 GF <td></td> <td></td> <td></td>			
Buildings Related Insurance         1         4730 GF           Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         6355 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         140 GF           Insurance Employee Related         1         140 GF           Fublic Transport         1         300 GF           Mileage Allowances         1         300 GF           Equipment Hire Charges         1         450 GF           Materials         1         150 GF           Town Hall Catering Recharge         1         150 GF           Contract Printing (External)         1	<u> </u>		
Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers Pension         1         12873 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         140 GF           Housili Transport         1         340 GF           Materials         1         20 GF           Materials         1 <td< td=""><td>Business Rates/Council Tax</td><td>1</td><td>174067 GF</td></td<>	Business Rates/Council Tax	1	174067 GF
Water & Sewerage Charges         1         3400 GF           Capital Charge-Depreciation         2         170934 GF           SLA: FM Asset Management - Strategic         2         46905 GF           SLA: FM Accountancy, Creditors & FM General         2         2642 GF           BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers Plansion         1         12899 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         140 GF           Insurance Employee Related         1         1200 GF           Insurance Employee Related         1         140 GF           Illectricity         1         1200 GF           Public Transport         1         340 GF           Mileage Allowances         1         300 GF           Equipment Hire Charges         1         350 GF           Materials         1         20 GF	Buildings Related Insurance	1	4730 GF
Capital Charge-Depreciation       2       170934 GF         SLA: FM Asset Management - Strategic       2       46905 GF         SLA: FM Accountancy, Creditors & FM General       2       2642 GF         BDC       2       82872 GF         General Fund       2       -499207 GF         Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       1500 GF         Security Services       1       1500 GF         Co	<u> </u>	1	3400 GF
SLA: FM Asset Management - Strategic       2       46905 GF         SLA: FM Accountancy, Creditors & FM General       2       2642 GF         BDC       2       82872 GF         General Fund       2       -499207 GF         Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Insurance Employee Related       1       140 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       10500 GF         Security Services       1       1500 GF         Corporate Project Team       2       156 GF			
SLA: FM Accountancy, Creditors & FM General       2       2642 GF         BDC       2       82872 GF         General Fund       2       -499207 GF         Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       1500 GF         Security Services       1       1500 GF         Corporate Design       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance Management<			
BDC         2         82872 GF           General Fund         2         -499207 GF           Housing Revenue Account         2         -36486 GF           Salaries Basic         1         12899 GF           Salaries Employers NI         1         6355 GF           Salaries Employers Pension         1         12773 GF           Salaries Recharged         1         -4500 GF           Insurance Employee Related         1         140 GF           Electricity         1         1200 GF           Public Transport         1         340 GF           Mileage Allowances         1         300 GF           Equipment Hire Charges         1         300 GF           Materials         1         200 GF           Provisions         1         150 GF           Town Hall Catering Recharge         1         350 GF           Contract Printing (External)         1         500 GF           General Contracted Services         1         15000 GF           Security Services         1         15000 GF           Corporate Design         1         1500 GF           Corporate Project Team         2         156 GF           Policy & Performance Management <td><u> </u></td> <td></td> <td></td>	<u> </u>		
General Fund       2       -499207 GF         Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       15000 GF         Security Services       1       15000 GF         Corporate Design       1       1000 GF         Other Insurances       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance Management       2       156 GF         Caretaking & Cleaning	•		2642 GF
Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Insurance Employee Related       1       140 GF         Insurance Employee Related       1       1200 GF         Public Transport       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       15000 GF         Security Services       1       15000 GF         Corporate Design       1       1000 GF         Other Insurances       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance	BDC	2	82872 GF
Housing Revenue Account       2       -36486 GF         Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Insurance Employee Related       1       140 GF         Insurance Employee Related       1       1200 GF         Public Transport       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       15000 GF         Security Services       1       15000 GF         Corporate Design       1       1000 GF         Other Insurances       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance	General Fund	2	-499207 GF
Salaries Basic       1       12899 GF         Salaries Employers NI       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       1500 GF         Security Services       1       1500 GF         Corporate Design       1       1000 GF         Corporate Design       1       1500 GF         Corporate Project Team       2       156 GF         Policy & Performance Management       2       156 GF         Transformation Management       2       488 GF         Caretaking & Cleaning       2       2638 GF         Media       2			
Salaries Employers Pension       1       6355 GF         Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       15000 GF         General Contracted Services       1       15000 GF         Corporate Design       1       15000 GF         Corporate Design       1       1000 GF         Other Insurances       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance Management       2       156 GF         Transformation Management       2       488 GF         Caretaking & Cleaning       2       2638 GF         Media <td>•</td> <td></td> <td></td>	•		
Salaries Employers Pension       1       12773 GF         Salaries Recharged       1       -4500 GF         Insurance Employee Related       1       140 GF         Electricity       1       1200 GF         Public Transport       1       340 GF         Mileage Allowances       1       300 GF         Equipment Hire Charges       1       450 GF         Materials       1       200 GF         Provisions       1       150 GF         Town Hall Catering Recharge       1       350 GF         Contract Printing (External)       1       500 GF         General Contracted Services       1       15000 GF         General Contracted Services       1       15000 GF         Security Services       1       15000 GF         Corporate Design       1       1000 GF         Other Insurances       1       750 GF         Corporate Project Team       2       156 GF         Policy & Performance Management       2       156 GF         Folicy & Performance Management       2       488 GF         Caretaking & Cleaning       2       2638 GF         Media       2       373 GF         SLA: Human Resources <td></td> <td>· ·</td> <td></td>		· ·	
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Caretaking & Cleaning       2       2638 GF         Media       2       373 GF         SLA: HR Training       2       574 GF         SLA: Human Resources       2       1379 GF         SLA: Chief Executive       2       273 GF         SLA: FM Accountancy, Creditors & FM General       2       7718 GF         SLA: Audit & Risk       2       81 GF	Transformation Management	2	488 GF
Media       2       373 GF         SLA: HR Training       2       574 GF         SLA: Human Resources       2       1379 GF         SLA: Chief Executive       2       273 GF         SLA: FM Accountancy, Creditors & FM General       2       7718 GF         SLA: Audit & Risk       2       81 GF			
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SLA: Audit & Risk 2 81 GF	SLA: FM Accountancy, Creditors & FM General	2	
SLA. Dusiness Systems 2 5517 GF			
	JLA. DUSINESS SYSTEMS	2	5517 GF

Post room & Other Admin	2	1082 GF
SLA: Procurement Team	2	529 GF
SLA: Office Accommodation	2	2067 GF
Recharges: FM Payroll	2	395 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	935 GF
Pitch & Site Rents	1	-65000 GF
Salaries Basic	1	11755 GF
	-	
Salaries Employers NI	1	1622.5 GF
Salaries Employers Pension	1	2388 GF
General Contracted Services	1	40000 GF
SLA: FM Accountancy, Creditors & FM General	2	193 GF
Salaries Basic	1	33149 GF
Salaries Employers NI	1	6390 GF
Salaries Employers Pension	1	12953 GF
Insurance Employee Related	1	50 GF
Mileage Allowances	1	250 GF
Provisions	1	100 GF
General Contracted Services	1	10000 GF
Grants	1	40600 GF
	2	156 GF
Corporate Project Team		
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Caretaking & Cleaning	2	2638 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	2506 GF
SLA: Audit & Risk	2	81 GF
SLA: Business Systems	2	3047 GF
Post room & Other Admin	2	1082 GF
SLA: Procurement Team	2	529 GF
SLA: Office Accommodation	2	2067 GF
Recharges: FM Payroll	2	395 GF
Recharges: L&D Legal Services	2	1963 GF
	<del>-</del>	
Telephones	2	935 GF
Donations & Contributions	1	-2700 GF
Other Income	1	-3500 GF
Salaries Basic	1	29014 GF
Salaries Employers NI	1	2841 GF
Salaries Employers Pension	1	5896 GF
Insurance Employee Related	1	60 GF
Public Transport	1	150 GF
Mileage Allowances	1	350 GF
General Contracted Services	1	12050 GF
Corporate Project Team	2	78 GF
Policy & Performance Management	2	52 GF
Transformation Management	2	244 GF
Caretaking & Cleaning	2	1319 GF
Media	2	187 GF
	2	287 GF
SLA: HR Training		
SLA: Human Resources	2	689 GF
SLA: Chief Executive	2	136 GF
SLA: FM Accountancy, Creditors & FM General	2	2968 GF
SLA: Audit & Risk	2	40 GF
SLA: Business Systems	2	2471 GF
Post room & Other Admin	2	541 GF
SLA: Procurement Team	2	264 GF

SLA: Office Accommodation	2	1033 GF
Recharges: FM Payroll	2	197 GF
Salaries Basic	1	11755 GF
Salaries Employers NI	1	1622.5 GF
	1	
Salaries Employers Pension		2388 GF
Security Services	1	-2500 GF
Grants	1	4000 GF
Salaries Basic	1	146080 GF
Salaries Employers NI	1	11691 GF
Salaries Employers Pension	1	28984 GF
5 in 7 Enhancement	1	2503 GF
Services Maintenance (Planned)	1	900 GF
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Public Transport	1	200 GF
Furniture & Equipment Purchase	1	1300 GF
Equipment Hire Charges	1	350 GF
Goods For Resale	1	18000 GF
Materials	1	4000 GF
Town Hall Catering Recharge	1	500 GF
General Contracted Services	1	99000 GF
	1	
Bank Charges/Commission		300 GF
Subsistence	1	100 GF
Subscriptions	1	880 GF
Hospitality	1	200 GF
Corporate Project Team	2	312 GF
Policy & Performance Management	2	204 GF
Transformation Management	2	977 GF
Caretaking & Cleaning	2	5277 GF
Media	2	746 GF
	2	
SLA: HR Training		1148 GF
SLA: Human Resources	2	2756 GF
SLA: Chief Executive	2	546 GF
SLA: FM Accountancy, Creditors & FM General	2	1305 GF
SLA: Audit & Risk	2	161 GF
SLA: Business Systems	2	9635 GF
Post room & Other Admin	2	2164 GF
SLA: Procurement Team	2	1057 GF
SLA: Office Accommodation	2	4134 GF
	2	789 GF
Recharges: FM Payroll		
Telephones	2	1403 GF
Reimbursements Other (Non-VAT)	1	-750 GF
Books & Publications	1	-1000 GF
General Sales	1	-30000 GF
General Sales	1	-14000 GF
Services - General Fees	1	-1000 GF
Services - General Fees	1	-2500 GF
Walking Tours - Daily (Non-VAT)	1	-2500 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
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Salaries Basic	1	513 GF
Salaries Employers NI	1	71 GF
Salaries Employers Pension	1	58 GF
SLA: FM Accountancy, Creditors & FM General	2	287 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF

SLA: FM Accountancy, Creditors & FM General	2	71 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	3047 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
	2	
Recharges: FM Payroll		247 GF
Telephones	2	468 GF
Salaries Basic	1	1307 GF
Salaries Employers NI	1	180 GF
Salaries Employers Pension	1	153 GF
SLA: FM Accountancy, Creditors & FM General	2	366 GF
Temporary Bureau Staffing	1	11100 GF
Salaries Recharged	1	4500 GF
Reactive Maintenance & Minor Repairs	1	1500 GF
·	1	
Engineering Internal Works	· ·	10000 GF
Street Scene Internal Rechargeable Works	1	6000 GF
Short Term Vehicle Hire	1	300 GF
Town Hall Catering Recharge	1	40 GF
Books & Publications	1	40 GF
General Contracted Services	1	
		42800 GF
Security Services	1	-2500 GF
Postage & Carriage	1	120 GF
External Telephone Charges	1	100 GF
Contributions	1	4000 GF
Advertising & Publicity	1	100 GF
Hospitality	1	300 GF
SLA: FM Accountancy, Creditors & FM General	2	1176 GF
BDC	2	11889 GF
Pitch & Site Rents	1	-81000 GF
General Contracted Services	1	41000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
Salaries Basic	1	16805 GF
Salaries Employers NI	1	848 GF
Salaries Employers Pension	1	4651 GF
Insurance Employee Related	1	100 GF
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Public Transport	1	500 GF
Other	1	347 GF
General Contracted Services	1	29000 GF
Corporate Project Team	2	117 GF
Policy & Performance Management	2	77 GF
Transformation Management	2	366 GF
Caretaking & Cleaning	2	1979 GF
Media	2	280 GF
SLA: HR Training	2	431 GF
SLA: Human Resources	2	1033 GF
SLA: Chief Executive	2	205 GF
SLA: FM Accountancy, Creditors & FM General	2	2211 GF
SLA: Audit & Risk	2	61 GF
SLA: Business Systems	2	3542 GF
Post room & Other Admin	2	811 GF
	2	
SLA: Procurement Team		396 GF
SLA: Office Accommodation	2	1550 GF
Recharges: FM Payroll	2	296 GF
Telephones	2	935 GF
Business Rates/Council Tax	_ 1	613 GF
	1	
Buildings Related Insurance		40 GF
Capital Charge-Depreciation	2	8531 GF
SLA: FM Accountancy, Creditors & FM General	2	1584 GF

General Charges	1	-54600 GF
Grants	1	1088291 GF
SLA: FM Accountancy, Creditors & FM General	2	15682 GF
	2	
SLA: FM Accountancy, Creditors & FM General		259 GF
Salaries Basic	1	929 GF
Salaries Employers NI	1	128 GF
Salaries Employers Pension	1	103 GF
SLA: FM Accountancy, Creditors & FM General	2	515 GF
Salaries Basic	1	183989 GF
Salaries Other Allowances	1	530 GF
Salaries Employers NI	1	32253 GF
Salaries Employers Pension	1	64068 GF
· ·		
Insurance Employee Related	1	1710 GF
Pooled Transport Recharges	1	3905 GF
Public Transport	1	500 GF
Mileage Allowances	1	1200 GF
Equipment Hire Charges	1	430 GF
Provisions	1	500 GF
Town Hall Catering Recharge	1	500 GF
General Stationery Supplies	1	500 GF
General Contracted Services	1	1200 GF
Instructors & Coaching Fees	1	500 GF
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Health Screening	1	110 GF
Advertising & Publicity	1	500 GF
Hospitality	1	2000 GF
Corporate Project Team	2	878 GF
Policy & Performance Management	2	574 GF
Transformation Management	2	2748 GF
Caretaking & Cleaning	2	14841 GF
Media	2	2099 GF
SLA: HR Training	2	3229 GF
SLA: Human Resources	2	7752 GF
SLA: Chief Executive	2	1536 GF
SLA: FM Accountancy, Creditors & FM General	2	11753 GF
SLA: Audit & Risk	2	454 GF
SLA: Business Systems	2	18296 GF
Post room & Other Admin	2	6085 GF
SLA: Procurement Team	2	2973 GF
SLA: Office Accommodation	2	11626 GF
Recharges: FM Payroll	2	2220 GF
Telephones	2	4675 GF
Recharges: Customer Services	2	27467 GF
General Fund	2	-130000 GF
	2	
Housing Revenue Account		-140000 GF
Contributions	1	72000 GF
SLA: FM Accountancy, Creditors & FM General	2	11730 GF
SLA: FM Accountancy, Creditors & FM General	2	198 GF
Council Tax Benefit Pd - Xfer to Collection Fund	1	9200000 GF
Year Of Account Grant	1	-57926000 GF
Rent Rebates (all types)	1	17500000 GF
Rent Allowance Cheques (Home Choice)	1	31600000 GF
Other Miscellaneous Expenses	1	6000 GF
Unidentified Savings/Bids	1	0 GF
Unidentified Savings/Bids	1	0 GF
Capital Charge-Depreciation	2	11171 GF
Bank Charges/Commission	1	160820 GF
Charges from Oxford Direct Services	1	1995077 GF
SLA: FM Asset Management - Strategic	2	9465 GF
Corporate Project Team	2	195 GF
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Policy & Performance Management	2	128 GF
Transformation Management	2	305 GF
Media	2	466 GF
1112 21121		
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1227 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: Audit & Risk	2	101 GF
	2	4127 GF
SLA: Business Systems		
SLA: Procurement Team	2	661 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	468 GF
Business Rates/Council Tax	1	22095 GF
Capital Charge-Depreciation	2	1440 GF
	2	
Capital Charge-Depreciation		1845 GF
Corporate Project Team	2	232 GF
Policy & Performance Management	2	133 GF
Transformation Management	2	256 GF
Media	2	326 GF
SLA: HR Training	2	804 GF
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SLA: Human Resources	2	1143 GF
SLA: Chief Executive	2	350 GF
SLA: FM Accountancy, Creditors & FM General	2	44 GF
SLA: Audit & Risk	2	111 GF
SLA: Business Systems	2	3822 GF
SLA: Procurement Team	2	613 GF
Recharges: FM Payroll	2	482 GF
Telephones	2	464 GF
Parking Charges	1	1240000 GF
Capital Charge-Depreciation	2	1599 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-60500 GF
<u> </u>		
Car Parking Excess Charges	1	-5700 GF
Business Rates/Council Tax	1	4328 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-29500 GF
Car Parking Excess Charges	1	-6000 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
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Parking Charges	1	-20500 GF
Car Parking Excess Charges	1	-2000 GF
Capital Charge-Depreciation	2	6347 GF
Rent	1	245000 GF
Business Rates/Council Tax	1	323820 GF
SLA: FM Accountancy, Creditors & FM General	2	582 GF
•	1	-402378 GF
Parking Charges	· ·	
Contract Parking Income	1	-1000 GF
Car Parking Excess Charges	1	-66700 GF
Capital Charge-Depreciation	2	1752 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
Rent	1	987500 GF
Business Rates/Council Tax	1	266375 GF
SLA: FM Accountancy, Creditors & FM General	2	889 GF
Parking Charges	1	-1465000 GF
Car Parking Excess Charges	1	-101000 GF
Business Rates/Council Tax	1	153607 GF
Capital Charge-Depreciation	2	205554 GF
	2	3628 GF
Capital Charge-Depreciation		
SLA: FM Accountancy, Creditors & FM General	2	2470 GF
Services - General Fees	1	-2170 GF

Parking Charges	1	-820000 GF
Contract Parking Income	1	-15000 GF
Car Parking Excess Charges	1	-80000 GF
Business Rates/Council Tax	1	21271 GF
SLA: FM Accountancy, Creditors & FM General	2	772 GF
Parking Charges	1	-221000 GF
Car Parking Excess Charges	1	-30000 GF
Business Rates/Council Tax	1	29289 GF
Capital Charge-Depreciation	2	6580 GF
SLA: FM Accountancy, Creditors & FM General	2	183 GF
Parking Charges	1	-353000 GF
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Car Parking Excess Charges	1	-34620 GF
Business Rates/Council Tax	1	30099 GF
Capital Charge-Depreciation	2	14389 GF
SLA: FM Accountancy, Creditors & FM General	2	150 GF
Parking Charges	1	-322000 GF
Contract Parking Income	1	-15000 GF
Car Parking Excess Charges	1	-29530 GF
Business Rates/Council Tax	1	14828 GF
Capital Charge-Depreciation	2	19688 GF
SLA: FM Accountancy, Creditors & FM General	2	137 GF
Parking Charges	1	-251000 GF
Car Parking Excess Charges	1	-30000 GF
Business Rates/Council Tax	1	20435 GF
Capital Charge-Depreciation	2	17949 GF
SLA: FM Accountancy, Creditors & FM General	2	152 GF
Parking Charges	1	-138000 GF
Car Parking Excess Charges	1	-22000 GF
Business Rates/Council Tax	1	11712 GF
	2	
Capital Charge-Depreciation		2000 GF
SLA: FM Accountancy, Creditors & FM General	2	122 GF
Parking Charges	1	-74500 GF
Car Parking Excess Charges	1	-2500 GF
Business Rates/Council Tax	1	4462 GF
Capital Charge-Depreciation	2	8979 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-39500 GF
Car Parking Excess Charges	1	-6580 GF
Business Rates/Council Tax	1	6659 GF
	2	
SLA: FM Accountancy, Creditors & FM General		122 GF
Parking Charges	1	-33500 GF
Car Parking Excess Charges	1	-5770 GF
Car Parking Excess Charges	1	-12000 GF
Rent	1	147500 GF
Business Rates/Council Tax	1	68876 GF
Capital Charge-Depreciation	2	94444 GF
SLA: FM Accountancy, Creditors & FM General	2	254 GF
Services - General Fees	_ 1	-2080 GF
Parking Charges	1	-471000 GF
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Car Parking Excess Charges	1	-25000 GF
Business Rates/Council Tax	1	58596 GF
Capital Charge-Depreciation	2	59000 GF
SLA: FM Accountancy, Creditors & FM General	2	178 GF
Services - General Fees	1	-2080 GF
Parking Charges	1	-521000 GF
Car Parking Excess Charges	1	-34270 GF
Business Rates/Council Tax	1	112052 GF
Capital Charge-Depreciation	2	151266 GF
SLA: FM Accountancy, Creditors & FM General	2	447 GF
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Services - General Fees	1	-2080 GF
Parking Charges	1	-566000 GF
Car Parking Excess Charges	1	-30000 GF
SLA: FM Accountancy, Creditors & FM General	2	86 GF
Parking Charges	1	-55000 GF
Contract Parking Income	1	-10000 GF
Capital Charge-Depreciation	2	13000 GF
SLA: FM Accountancy, Creditors & FM General	2	112 GF
Property Rents/Income	1	-140000 GF
Property Rents/Income	1	-45000 GF
Car Parking Excess Charges	1	-280 GF
•	2	
Capital Charge-Depreciation		47624 GF
Charges from Oxford Direct Services	1	7883036 GF
SLA: FM Asset Management - Strategic	2	3944 GF
Services - General Fees	1	-150000 GF
Reimbursements Oxfordshire CC	1	-185834 GF
General Charges	1	-272000 GF
Reimbursements Oxfordshire CC	1	-643715 GF
General Sales	1	-4238 GF
General Charges	1	-14000 GF
General Charges	1	-810000 GF
Business Rates/Council Tax	1	30924 GF
Capital Charge-Depreciation	2	27262 GF
Capital Charge-Depreciation	2	4847 GF
Charges from Oxford Direct Services	1	5989635 GF
Business Rates/Council Tax	1	17623 GF
Capital Charge-Depreciation	2	306629 GF
Capital Charge-Depreciation	2	11971 GF
Charges from Oxford Direct Services	1	3178699 GF
SLA: FM Asset Management - Strategic	2	2366 GF
Charges from Oxford Direct Services	1	262572 GF
Capital Charge-Depreciation	2	8800 GF
	2	13914 GF
Capital Charge-Depreciation	1	112494 GF
Charges from Oxford Direct Services	1	
Charges to Oxford Direct Services		-2072922 GF
Capital Charge-Depreciation	2	106326 GF
Capital Charge-Depreciation	2	-106326 GF
Oxford Direct Services	2	0 GF
Profit Share	1	-1136719 GF
Services - General Fees	1	50400 GF
Capital Charge-Depreciation	2	247989 GF
Charges from Oxford Direct Services	1	70697 GF
Business Rates/Council Tax	1	114 GF
Business Rates/Council Tax	1	3552 GF
Business Rates/Council Tax	1	550 GF
Business Rates/Council Tax	1	2105 GF
Profit Share	1	-235000 GF
Business Rates/Council Tax	1	2725 GF
Vending Machine Provisions	1	-6000 GF
ODS Sub-Contractor Costs	1	11000 GF
General Contracted Services	1	-5000 GF
Salaries Basic	1	875106 GF
Salaries Other Allowances	1	6000 GF
Salaries Employers NI	1	98945 GF
Salaries Employers Pension	1	185704 GF
Professional Fees	1	2150 GF
Insurance Employee Related	1	9690 GF
Buildings Related Insurance	1	9090 GF 90 GF
•	1	2200 GF
Public Transport	ı	2200 GF

Mileage Allowances	1	150 GF
Furniture & Equipment Purchase	1	50 GF
Equipment Hire Charges	1	2355 GF
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Materials	1	100 GF
Town Hall Catering Recharge	1	1495 GF
General Stationery Supplies	1	423 GF
Books & Publications	1	500 GF
General Contracted Services	1	700 GF
Consultants Fees	1	36000 GF
Health Screening	1	100 GF
Subsistence	1	200 GF
Conferences	1	1700 GF
Subscriptions	1	15000 GF
Corporate Project Team	2	2019 GF
Policy & Performance Management	2	1320 GF
Transformation Management	2	6320 GF
Caretaking & Cleaning	2	34135 GF
Media	2	4827 GF
SLA: HR Training	2	7426 GF
SLA: Human Resources	2	17832 GF
SLA: Chief Executive	2	3532 GF
SLA: FM Accountancy, Creditors & FM General	2	21815 GF
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SLA: Audit & Risk	2	1044 GF
SLA: Business Systems	2	229215 GF
Post room & Other Admin	2	13997 GF
SLA: Procurement Team	2	6839 GF
SLA: Office Accommodation	2	26739 GF
Recharges: FM Payroll	2	5105 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	27467 GF
Charges to Housing Holding Company	1	-105000 GF
Services - General Fees	1	
		-10000 GF
Oxford Direct Services	2	-142664 GF
General Fund	2	-1316108 GF
Housing Revenue Account	2	-116609 GF
Consultants Fees	1	57000 GF
	2	
SLA: FM Accountancy, Creditors & FM General		11482 GF
Recharges: L&D Legal Services	2	1226 GF
Oxford Direct Services	2	-36815 GF
General Fund	2	-32505 GF
Housing Revenue Account	2	-2123 GF
Bad & Doubtful Debts Provision	1	1000 GF
General Fund	2	-1000 GF
Consultants Fees	1	86800 GF
SLA: FM Accountancy, Creditors & FM General	2	6047 GF
General Fund	2	-92845 GF
Bank Charges/Commission	1	85689 GF
SLA: FM Accountancy, Creditors & FM General	2	4464 GF
General Fund	2	-90152 GF
Salaries Basic	1	415147 GF
Salaries Other Allowances	1	1000 GF
Salaries Employers NI	1	41722 GF
Salaries Employers Pension	1	71355 GF
Salaries Recharged	1	-103059 GF
Short Courses	1	400 GF
Conferences/Seminars	1	400 GF
Insurance Employee Related	1	410 GF
Public Transport	1	2000 GF
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Mileage Allowances	1	9000 GF
Town Hall Catering Recharge	1	200 GF
Facilities Recharge	1	610 GF
Contract Printing (External)	1	100 GF
General Contracted Services	1	8000 GF
Health Screening	1	50 GF
<u> </u>		
Police Checks	1	100 GF
Software Maintenance/Running Costs	1	9000 GF
Subsistence	1	400 GF
Conferences	1	1000 GF
Subscriptions	1	15000 GF
Corporate Project Team	2	556 GF
Policy & Performance Management	2	364 GF
Transformation Management	2	1740 GF
	2	
Caretaking & Cleaning		9399 GF
Media	2	1329 GF
SLA: HR Training	2	2045 GF
SLA: Human Resources	2	4910 GF
SLA: Chief Executive	2	973 GF
SLA: FM Accountancy, Creditors & FM General	2	14190 GF
SLA: Audit & Risk	2	288 GF
SLA: Business Systems	2	69787 GF
Post room & Other Admin	2	3854 GF
SLA: Procurement Team	2	1883 GF
SLA: Office Accommodation	2	7363 GF
Recharges: FM Payroll	2	1406 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	3273 GF
Services - General Fees	1	-328000 GF
SLA: FM Accountancy, Creditors & FM General	2	168 GF
Telephones	2	468 GF
Salaries Basic	_ 1	146159 GF
Temporary Bureau Staffing	1	10000 GF
Salaries Employers NI	1	16829 GF
Salaries Employers Pension	1	36857 GF
Partnership Payments	1	-800 GF
Insurance Employee Related	1	200 GF
Public Transport	1	250 GF
Mileage Allowances	1	100 GF
Furniture & Equipment Purchase	1	100 GF
Facilities Recharge	1	810 GF
Microfilming/CD ROM Data Transfer	1	2000 GF
Consultants Fees		1000 GF
	1	
Health Screening	1	100 GF
Subscriptions	1	600 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
-	2	
SLA: Human Resources		4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	20212 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	93517 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
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Recharges: FM Payroll	2	1233 GF
Telephones	2	2338 GF
Oxford Direct Services	2	-266312 GF
General Fund	2	-71516 GF
Housing Revenue Account	2	-36532 GF
General Contracted Services	1	3500 GF
SLA: FM Accountancy, Creditors & FM General	2	3197 GF
General Fund	2	-6695 GF
Salaries Basic	1	229959 GF
Salaries Employers NI	1	21259 GF
Salaries Employers Pension	1	37951 GF
Staff Turnover Saving	1	-2520 GF
Insurance Employee Related	1	420 GF
Mileage Allowances	1	90 GF
Provisions	1	310 GF
Books & Publications	1	1190 GF
General Contracted Services	1	170 GF
Advertising & Publicity	1	-2000 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
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Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	10755 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	4661 GF
•	2	
Post room & Other Admin		3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	2338 GF
Reimbursements Other (VAT)	1	-2000 GF
Oxford Direct Services	2	-120396 GF
General Fund	2	-206437 GF
	2	
Housing Revenue Account		-13483 GF
Salaries Basic	1	626756 GF
Salaries Overtime	1	330 GF
Salaries Employers NI	1	58926 GF
Salaries Employers Pension	1	106479 GF
Salaries Recharged	1	-133370 GF
Staff Medical Examinations	1	120 GF
Insurance Employee Related	1	1530 GF
Public Transport	1	400 GF
·	1	
Mileage Allowances		2150 GF
Furniture & Equipment Purchase	1	240 GF
Equipment Hire Charges	1	100 GF
Materials	1	150 GF
Facilities Recharge	1	933 GF
Protective Clothing	1	200 GF
Books & Publications	1	700 GF
Contract Printing (External)	1	-5780 GF
General Contracted Services	1	9592 GF
Consultants Fees	1	890 GF
Stamp Duty & Other Legal Fees	1	2700 GF
Court Fees	1	16730 GF

Waste Disposal & Skip Hire	1	260 GF
Health Screening	1	100 GF
Bank Charges/Commission	1	28470 GF
Corporate Design	1	1600 GF
External Telephone Charges	1	360 GF
Software Maintenance/Running Costs	1	12370 GF
Hardware Purchase	1	350 GF
Subsistence	1	100 GF
Conferences	1	1000 GF
Subscriptions	1	2330 GF
Advertising & Publicity	1	1590 GF
Compensation	1	1000 GF
Corporate Project Team	2	2224 GF
Policy & Performance Management	2	1453 GF
Transformation Management	2	6961 GF
Caretaking & Cleaning	2	37598 GF
Media	2	5316 GF
SLA: HR Training	2	8179 GF
SLA: Human Resources	2	19640 GF
SLA: Chief Executive	2	3890 GF
SLA: FM Accountancy, Creditors & FM General	2	36297 GF
SLA: Audit & Risk	2	1150 GF
SLA: Business Systems	2	183290 GF
Post room & Other Admin	2	15417 GF
SLA: Procurement Team	2	7533 GF
SLA: Office Accommodation	2	29451 GF
Recharges: FM Payroll	2	5623 GF
Recharges: L&D Legal Services	2	39245 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	731151 GF
Year Of Account Grant	1	-10000 GF
NNDR Administration Contribution		
	1	-221890 GF
County Court Costs	1	-2620 GF
Magistrates Court Costs	1	-440620 GF
Oxfordshire County Council.	1	-20000 GF
Salaries Basic	1	962393 GF
Salaries Overtime	1	470 GF
Salaries Other Allowances	1	1330 GF
Salaries Employers NI	1	89668 GF
Salaries Employers Pension	1	176239 GF
Staff Medical Examinations	1	100 GF
Insurance Employee Related	1	3200 GF
Public Transport	1	900 GF
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Mileage Allowances	1	1100 GF
Furniture & Equipment Purchase	1	500 GF
Equipment Hire Charges	1	100 GF
Materials	1	100 GF
Facilities Recharge	1	155 GF
General Stationery Supplies	1	8323 GF
Books & Publications	1	500 GF
Contract Printing (External)	1	2000 GF
General Contracted Services	1	70408 GF
Consultants Fees	1	5370 GF
Health Screening	1	110 GF
Bank Charges/Commission	1	500 GF
	1	360 GF
External Telephone Charges		
Software Purchase	1	500 GF
Subsistence	1	50 GF
Conferences	1	1200 GF

Subscriptions	1	2000 GF
Advertising & Publicity	1	500 GF
Compensation	1	200 GF
Corporate Project Team	2	3209 GF
Policy & Performance Management	2	2099 GF
Transformation Management	2	10045 GF
<u> </u>	2	54253 GF
Caretaking & Cleaning		
Media	2	7671 GF
SLA: HR Training	2	11802 GF
SLA: Human Resources	2	28340 GF
SLA: Chief Executive	2	5613 GF
SLA: FM Accountancy, Creditors & FM General	2	18714 GF
SLA: Audit & Risk	2	1660 GF
SLA: Business Systems	2	332497 GF
Post room & Other Admin	2	172246 GF
SLA: Procurement Team	2	
		10869 GF
SLA: Office Accommodation	2	42497 GF
Recharges: FM Payroll	2	8115 GF
Recharges: L&D Legal Services	2	9198 GF
Telephones	2	12830 GF
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Recharges: Customer Services	2	481476 GF
Year Of Account Grant	1	-471860 GF
SLA: FM Accountancy, Creditors & FM General	2	36 GF
Salaries Basic	1	90811 GF
	1	3000 GF
Temporary Bureau Staffing		
Salaries Employers NI	1	8729 GF
Salaries Employers Pension	1	17829 GF
Partnership Payments	1	800 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Recharges: L&D Legal Services	2	2453 GF
Telephones	2	1403 GF
General Charges	1	-4250 GF
Oxford Direct Services	2	-124585 GF
General Fund	2	-20328 GF
Housing Revenue Account	2	-825 GF
Salaries Basic	1	3024 GF
Salaries Employers NI	1	9882 GF
	1	130785 GF
Members Special Responsibility Allowance		
Members Basic Allowance	1	243792 GF
Public Transport	1	4000 GF
Mileage Allowances	1	500 GF
Child Minding/Creche Fees	1	1000 GF
<u> </u>	1	
Other Miscellaneous Expenses		10000 GF
Corporate Project Team	2	4682 GF
Policy & Performance Management	2	3061 GF
Transformation Management	2	14655 GF
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Media	2	11192 GF
SLA: HR Training	2	17220 GF
SLA: Human Resources	2	41348 GF
SLA: Chief Executive	2	8190 GF
SLA: FM Accountancy, Creditors & FM General	2	8152 GF
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SLA: Audit & Risk	2	2421 GF
SLA: Business Systems	2	103711 GF
SLA: Procurement Team	2	15858 GF
Recharges: FM Payroll	2	11839 GF
Telephones	2	8416 GF
General Fund	2	-652876 GF
Training Short Courses	1	2500 GF
Equipment Hire Charges	1	5000 GF
Town Hall Catering Recharge	1	3000 GF
Books & Publications	1	1030 GF
General Contracted Services	1	4073 GF
Transformation Management	2	611 GF
SLA: FM Accountancy, Creditors & FM General	2	1869 GF
Town Hall Management	2	82221 GF
General Fund	2	-100288 GF
Salaries Basic	1	207415 GF
Salaries Employers NI	1	21868 GF
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Salaries Employers Pension	1	41356 GF
Staff Turnover Saving	1	-790 GF
Insurance Employee Related	1	780 GF
Public Transport	1	240 GF
Mileage Allowances	1	150 GF
Books & Publications	1	1400 GF
Subscriptions	1	600 GF
Corporate Project Team	2	439 GF
Policy & Performance Management	2	287 GF
Transformation Management	2	1374 GF
Caretaking & Cleaning	2	7421 GF
Media	2	
		1049 GF
SLA: HR Training	2	1614 GF
SLA: Human Resources	2	3876 GF
SLA: Chief Executive	2	768 GF
SLA: FM Accountancy, Creditors & FM General	2	22141 GF
SLA: Audit & Risk	2	192 GF
SLA: Business Systems	2	10803 GF
Post room & Other Admin	2	3043 GF
SLA: Procurement Team	2	1487 GF
SLA: Office Accommodation	2	5812 GF
Recharges: FM Payroll	2	1110 GF
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Telephones	2	2338 GF
Services - General Fees	1	-20000 GF
General Fund	2	-316679 GF
Salaries Other Fees	1	36540 GF
Hire Of Premises/Temp Accom	1	12880 GF
Transport Hire	1	1100 GF
Mileage Allowances	1	40 GF
General Stationery Supplies	1	500 GF
Contract Printing (External)	1	6000 GF
General Contracted Services	1	15000 GF
	1	
Waste Disposal & Skip Hire	1	250 GF
Advertising & Publicity		500 GF
SLA: FM Accountancy, Creditors & FM General	2	1798 GF
Telephones	2	2338 GF
Reimbursements Other (Non-VAT)	1	-1180 GF

Salaries Basic	1	167614 GF
Salaries Other Fees	1	58130 GF
Salaries Employers NI	1	17496 GF
Salaries Employers Pension	1	33486 GF
Child care voucher benefit	1	840 GF
cycle scheme benefit	1	150 GF
Staff Turnover Saving	1	-130 GF
Child Care Vouchers	1	20 GF
Insurance Employee Related	1	110 GF
Public Transport	1	680 GF
Mileage Allowances	1	100 GF
Materials	1	250 GF
General Stationery Supplies	1	164 GF
Books & Publications	1	630 GF
Contract Printing (External)	1	32250 GF
General Contracted Services	1	17000 GF
Health Screening	1	40 GF
Advertising & Publicity	1	250 GF
Other Miscellaneous Expenses	1	100 GF
Corporate Project Team	2	439 GF
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Policy & Performance Management	2	287 GF
Transformation Management	2	1374 GF
Caretaking & Cleaning	2	7421 GF
Media	2	1049 GF
SLA: HR Training	2	1614 GF
SLA: Human Resources	2	3876 GF
SLA: Chief Executive	2	768 GF
SLA: FM Accountancy, Creditors & FM General	2	7973 GF
SLA: Audit & Risk	2	227 GF
SLA: Business Systems	2	10803 GF
Post room & Other Admin	2	3043 GF
SLA: Procurement Team	2	1487 GF
SLA: Office Accommodation	2	5812 GF
Recharges: FM Payroll	2	1110 GF
Telephones	2	1403 GF
Recharges: Customer Services	2	42071 GF
Publications (non-VAT)	1	-2260 GF
Short Courses	1	4000 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
Oxford Direct Services	2	-188 GF
General Fund	2	-3614 GF
Housing Revenue Account	2	-297 GF
Salaries Basic	1	789968 GF
Salaries Employers NI	1	90483 GF
Salaries Employers Pension	1	155487 GF
Child Care Vouchers	1	150 GF
	1	1560 GF
Insurance Employee Related		
Public Transport	1	800 GF
Mileage Allowances	1	250 GF
Equipment Hire Charges	1	500 GF
Materials	1	100 GF
Town Hall Catering Recharge	1	500 GF
Facilities Recharge	1	646 GF
Books & Publications	1	20000 GF
General Contracted Services	1	200 GF
Consultants Fees	1	1500 GF
Stamp Duty & Other Legal Fees	1	4000 GF
Court Fees	1	17500 GF
Counsel & External Legal Fees	1	100360 GF

Health Screening	1	110 GF
Subscriptions	1	500 GF
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Practicing Certificates	1	4500 GF
Special Events	1	500 GF
Corporate Project Team	2	1434 GF
Policy & Performance Management	2	938 GF
Transformation Management	2	4488 GF
Caretaking & Cleaning	2	24241 GF
<u> </u>		
Media	2	3428 GF
SLA: HR Training	2	5274 GF
SLA: Human Resources	2	12662 GF
SLA: Chief Executive	2	2508 GF
SLA: FM Accountancy, Creditors & FM General	2	16430 GF
SLA: Audit & Risk	2	742 GF
SLA: Business Systems	2	31136 GF
Post room & Other Admin	2	
		9940 GF
SLA: Procurement Team	2	4857 GF
SLA: Office Accommodation	2	18988 GF
Recharges: FM Payroll	2	3626 GF
•		
Recharges: L&D Legal Services	2	6132 GF
Telephones	2	5610 GF
Recharges: Customer Services	2	27467 GF
Charges to Housing Holding Company	1	-66000 GF
	· · · · · · · · · · · · · · · · · · ·	
External Client Income	1	-20000 GF
County Court Costs	1	-500 GF
Magistrates Court Costs (Solicitors)	1	-8500 GF
Conveyancing Costs	1	-43200 GF
•		
S106 Income	1	-9000 GF
Oxford Direct Services	2	-56454 GF
General Fund	2	-1079774 GF
Housing Revenue Account	2	-88473 GF
Salaries Basic	1	519295 GF
Salaries Other Allowances	1	20621 GF
Salaries Employers NI	1	69281 GF
Salaries Employers Pension	1	113023 GF
· ·		
Management Development	1	1000 GF
Insurance Employee Related	1	1230 GF
Public Transport	1	1000 GF
•	1	240 GF
Mileage Allowances		
Equipment Hire Charges	1	1100 GF
Town Hall Catering Recharge	1	1200 GF
General Stationery Supplies	1	266 GF
Books & Publications		
	1	1000 GF
General Contracted Services	1	5920 GF
Health Screening	1	20 GF
Conferences	1	2750 GF
Subscriptions	1	15250 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
<u> </u>	2	
Caretaking & Cleaning		8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
	2	
SLA: Chief Executive		853 GF
SLA: FM Accountancy, Creditors & FM General	2	14165 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	20759 GF
Post room & Other Admin	2	3381 GF
1 Ook 100m & Other Aumin	4	3301 GF

SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Recharges: L&D Legal Services	2	9812 GF
<u> </u>		
Telephones	2	2805 GF
Recharges: Customer Services	2	117716 GF
Oxford Direct Services	2	-91055 GF
General Fund	2	-664647 GF
Housing Revenue Account	2	-198580 GF
Insurance Employee Related	1	50 GF
Flood Prevention	1	500 GF
General Contracted Services	1	80 GF
External Telephone Charges	1	-200 GF
SLA: FM Accountancy, Creditors & FM General	2	388 GF
Salaries Basic	1	139077 GF
Salaries Employers NI	1	14428 GF
Salaries Employers Pension	1	28328 GF
Software Maintenance/Running Costs	1	4000 GF
<del>_</del>		
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	9511 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1403 GF
Salaries Basic	1	219323 GF
Salaries Employers NI	1	22682 GF
Salaries Employers Pension	1	45195 GF
Corporate Project Team	2	1492 GF
	2	
Policy & Performance Management		975 GF
Transformation Management	2	4671 GF
Caretaking & Cleaning	2	25230 GF
Media	2	3568 GF
SLA: HR Training	2	5489 GF
SLA: Human Resources	2	13179 GF
SLA: Chief Executive	2	2610 GF
SLA: FM Accountancy, Creditors & FM General	2	2185 GF
SLA: Audit & Risk	2	772 GF
Post room & Other Admin	2	10345 GF
SLA: Procurement Team	2	5055 GF
SLA: Office Accommodation	2	19763 GF
Recharges: FM Payroll	2	3774 GF
Telephones	2	6078 GF
General Fund	2	-392202 GF
Salaries Basic	1	10345 GF
Salaries Employers NI	1	180 GF
Salaries Employers Pension	1	1435 GF
Insurance Employee Related	1	80 GF
Engineering Internal Works	1	4000 GF
	1	
Public Transport		420 GF
Mileage Allowances	1	100 GF

Equipment Hire Charges Floral Decorations	1 1	1270 GF 200 GF
Provisions	1	6700 GF
Town Hall Catering Recharge	1	750 GF
Contract Printing (External)	1	820 GF
Photographic Materials	1	50 GF
General Contracted Services	1	500 GF
Subsistence	1	100 GF
Hospitality	1	14000 GF
Other Miscellaneous Expenses	1	2500 GF
SLA: FM Accountancy, Creditors & FM General	2	856 GF
SLA: Business Systems	2	3912 GF
Recharges: Customer Services	2	27467 GF
General Fund	2	-75660 GF
	2	78530 GF
Corporate Project Team	2	51334 GF
Policy & Performance Management Area Co-ordinators	2	130000 GF
	2	
Media		187735 GF
SLA: Chief Executive	2	554805 GF
SLA: FM Accountancy, Creditors & FM General	2	434824 GF
Recharges: FM District Audit	2	93847 GF
Recharges: Bank Charges	2	90153 GF
Recharges: L&D Members Services	2	829717 GF
Recharges: L&D Committee Services	2	316773 GF
Recharges: L&D Legal Services	2	183961 GF
Recharges: Customer Services	2	110264 GF
Enhanced Pensions	1	398470 GF
Early Retirement Capitalised Cost	1	203792 GF
Utilities Inflation	1	278044 RAC
Pension Actuarial Review	1	-390000 RAC
Pay Inflation	1	588400 RAC
Provision for High Risk Savings	1	1170000 RAC
NNDR Inflation	1	472409 RAC
NCIL Drawdown	1	-485000 RAC
COVID Loss Grant (SFC)	1	-1000000 RAC
Oxford Direct Services	2	0 RAC
PWLB - HRA Loan interest	1	6865611 GF
PWLB - GF Loan interest	1	562869 GF
Non Specified Investments	1	800000 GF
Interest on HRA cash balances	1	12062 GF
nvestment Interest	1	-805146 GF
Interest on Capital Fund Advances	1	-3266363 GF
Other Interest	1	0 GF
HRA Interest on Internal Borrowing	1	-1231242 GF
HRA Interest on PWLB Borrowing	1	-6865611 GF
Charges to Oxford Direct Services	1	-561411 GF
Investment Interest	1	-43964 GF
Year Of Account Grant	1	-14911465 RAC
Parishes	1	277834 PA
Year Of Account Grant	1	-8475845 RAC
Year Of Account Grant	1	-538126 RAC
Direct Revenue Financing	1	318987 GF
City Works Vehicles	1	1830000 GF
Minimum Revenue Provision	1	165079 GF
	1	-5063074 GF
Transfer to/from Balance Sheet		33333. 1 31
		-4822186 RAC
Transfer to/from Balance Sheet Capital Charge - Depreciation Balance at 1st April	2 1	-4822186 RAC 0 HAC

# **Environmental Sustainability**

### **Service Overview**

### Service Manager: Mish Tullar Contact Number: 01865 (52)9147

Environmental Sustainability is the policy hub and Council's lead on climate change, environmental quality (including air quality, flood risk, land quality and ecology), natural resource management (including energy bureau, energy purchasing and management along with water management). It leads Low Carbon Oxford, along with the OLEV funded EV On Street Charging Project and the OLEV EV Taxi Project.

### **Budgeted FTE's**

Service	2020-21	2021-22
ED11 Environmental Quality	7.35	7.35
ED13 Energy and Natural Resources	3.50	3.50
ED14 Sustainable City	4.00	4.00
Total FTE's	14.85	14.85

# **Environmental Sustainability Budget 2021/22**

	Service	2021/22		
2020/21		Gross	Gross	Net
Budget		Expenditure	Income	Expenditure
£		£	£	£
	Energy & Natural Resources			
318,658	Carbon Management	313,658	(9,000)	304,658
318,658	Total Energy & Natural Resources	313,658	(9,000)	304,658
	Environmental Quality			
700,528	Environmental Policy	497,028	(34,500)	462,528
700,528	Total Environmental Quality	497,028	(34,500)	462,528
	Smart, Sustainable Cities			
	Go Ultra Low Oxford	34,000	(15,000)	19,000
	Northway & Marston Flood Alleviation Project	1,052	-	1,052
21,000	Oxford Flood Alleviation Scheme	21,000	-	21,000
30,672	Oxford Waterways	30,672	-	30,672
207,310	Sustainable City	207,310	-	207,310
279,034	Total Smart, Sustainable Cities	294,034	(15,000)	279,034
1,298,220	Total Environmental Sustainability	1,104,720	(58,500)	1,046,220
040.000	OLA- And Ossifal Observa			000 000
218,389	SLAs And Capital Charges			223,923
1,516,609	Total Net Budget			1,270,143

# Subjective Analysis 2021/22

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Energy & Natural							
Resources	143,920	-	500	169,238	(9,000)	69,560	374,218
<b>Environmental Quality</b>	442,931	750	1,800	51,547	(34,500)	59,038	521,566
Smart, Sustainable Cities	219,964	-	-	74,070	(15,000)	95,325	374,359
Total Net Budget	806,815	750	2,300	294,855	(58,500)	223,923	1,270,143

# Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Covid 19 slip back - Delivery of consultancy service around EV to explore income generation		(34)		
2	Slip back - Advice and procurement consultancy service (linked to line above)		(15)	(20)	
3	Bid to provide minimum additional biodiversity work to meet commitments made following the Citizens Assembly	36			
4	Reduced bid to provided minimum additional engagement work to meet commitments made following the Citizens Assembly. This delivers Retrofit Summit,	15			
5	To purchase green gas to deliver on net Zero Council by 2020/21. Citizens Assembly commitment.	71	61		
6	Zero Emission Zone development and implementation. Political steering group (Cllr Hayes and Cllr Hollingsworth) have nominally agreed with County to	23		(23)	
Total Saving	s & Pressure	145	12	(43)	0

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	Ras(T)	Servhead	Servhead(T)	Servsub1
A	Employees	S01	Corporate Strategy	S01A
Α	Employees	S01	Corporate Strategy	S01A
Α	Employees	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
G	Support Services	S01	Corporate Strategy	S01A
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
Α	Employees	S01	Corporate Strategy	S01B
С	Transport	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
D	Supplies & Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
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G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
G	Support Services	S01	Corporate Strategy	S01B
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01B
L	Recharge Income	S01	Corporate Strategy	S01B
L	Recharge Income	S01	Corporate Strategy	S01B
_		501	corporate offacesy	3010

Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
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G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy Corporate Strategy	S01D
	Supplies & Services	S01	,	
D	• •		Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	SO1D
G	Support Services	S01	Corporate Strategy	SO1D
G	Support Services	S01	Corporate Strategy	SO1D
G	Support Services	S01	Corporate Strategy	SO1D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
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G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D

V	Income (Evaluding Decharge Income)	CO1	Corporato Stratogy	CO1 D
K	Income (Excluding Recharge Income)	S01 S01	Corporate Strategy	S01D
L	Recharge Income		Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
D	Supplies & Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
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G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
A	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
Α	Employees	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01	Corporate Strategy	S01D
G	Support Services	S01		S01D
K	• •	S01	Corporate Strategy	
	Income (Excluding Recharge Income)		Corporate Strategy	S01D
K	Income (Excluding Recharge Income)	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
L	Recharge Income	S01	Corporate Strategy	S01D
D	Supplies & Services	S03	Business Improvement	
Α	Employees	S03	Business Improvement	
Α	Employees	S03	Business Improvement	
Α	Employees	S03	Business Improvement	
Α	Employees	S03	Business Improvement	
С	Transport	S03	Business Improvement	
G	Support Services	S03	Business Improvement	t SO3E

G	Support Services	S03	<b>Business Improvement S03E</b>
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G	Support Services	S03	Business Improvement S03E
G	Support Services	S03	Business Improvement S03E
G	Support Services	S03	Business Improvement S03E
G	Support Services	S03	<b>Business Improvement S03E</b>
G	Support Services	S03	Business Improvement S03E
Κ	Income (Excluding Recharge Income)	S03	Business Improvement S03E
L	Recharge Income	S03	Business Improvement S03E
L	Recharge Income	S03	Business Improvement S03E
G	Support Services	S03	Business Improvement S03E
D	Supplies & Services	S03	Business Improvement S03F
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D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	<b>Business Improvement S03F</b>
D	Supplies & Services	S03	<b>Business Improvement S03F</b>
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D	Supplies & Services	S03	Business Improvement S03F
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D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
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D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
Α	Employees	S03	Business Improvement S03F
Α	Employees	S03	Business Improvement S03F
Α	Employees	S03	<b>Business Improvement S03F</b>
Α	Employees	S03	<b>Business Improvement S03F</b>

Α	Employees	S03	<b>Business Improvement S03F</b>
С	Transport	S03	Business Improvement S03F
С	Transport	S03	<b>Business Improvement S03F</b>
G	Support Services	S03	<b>Business Improvement S03F</b>
G	Support Services	S03	<b>Business Improvement S03F</b>
G	Support Services	S03	<b>Business Improvement S03F</b>
G	Support Services	S03	<b>Business Improvement S03F</b>
G	Support Services	S03	<b>Business Improvement S03F</b>
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G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
K	Income (Excluding Recharge Income)	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
L	Recharge Income	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement S03F
D	Supplies & Services	S03	Business Improvement SO3F
G	Support Services	S03	Business Improvement SO3F
G	Support Services	S03	Business Improvement SO3F
G	Support Services	S03	Business Improvement SO3F
G	Support Services	S03	Business Improvement SO3F
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	Support Services		·
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
G	Support Services	S03	Business Improvement S03F
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
С	Transport	S03	Business Improvement S03G
С	Transport	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G

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D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
D	Supplies & Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
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G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
K	Income (Excluding Recharge Income)	S03	Business Improvement S03G
L	Recharge Income	S03	Business Improvement S03G
L	Recharge Income	S03	Business Improvement S03G
A	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
A	Employees	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G		S03	Business Improvement S03G
G	Support Services	S03	•
	Support Services		Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	Business Improvement S03G
L	Recharge Income	S03	Business Improvement S03G

Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	Business Improvement S03G
Α	Employees	S03	<b>Business Improvement S03G</b>
Α	Employees	S03	Business Improvement S03G
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
D	Supplies & Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	Business Improvement S03G
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
G	Support Services	S03	<b>Business Improvement S03G</b>
K	Income (Excluding Recharge Income)	S03	<b>Business Improvement S03G</b>
L	Recharge Income	S03	<b>Business Improvement S03G</b>
L	Recharge Income	S03	<b>Business Improvement S03G</b>
Α	Employees	S03	Business Improvement S03H
С	Transport	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	<b>Business Improvement S03H</b>
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	<b>Business Improvement S03H</b>
G	Support Services	S03	Business Improvement S03H
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G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H

IZ.	Income (Evaluating Decharge Income)	coa	Durain and Image and coall
K	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
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G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
A	Employees	S03	Business Improvement S03H
A	Employees	S03	Business Improvement S03H
A	• •	S03	•
	Employees	S03	Business Improvement SO3H
A C	Employees	S03	Business Improvement S03H
	Transport	S03	Business Improvement S03H
C	Transport		Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
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G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
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G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
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Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
D	Supplies & Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
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G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	• •	S03	•
	Support Services		Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
K	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H

L	Pochargo Incomo	S03	Pusings Improvement 5034
	Recharge Income		Business Improvement S03H
A	Employees	S03	Business Improvement S03H
A	Employees	S03	Business Improvement S03H
A	Employees	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
Κ	Income (Excluding Recharge Income)	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
	Support Services  Support Services	S03	· •
G	• •	S03	Business Improvement S03H
G	Support Services		Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
G	Support Services	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
L	Recharge Income	S03	Business Improvement S03H
Α	Employees	S03	Business Improvement S03H
В	Premises	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
Α	Employees	S09	Corporate Property S09A
С	Transport	S09	Corporate Property S09A
С	Transport	S09	Corporate Property S09A
С	Transport	S09	Corporate Property S09A
С	Transport	S09	Corporate Property S09A
С	Transport	S09	Corporate Property S09A

D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
D	Supplies & Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A
L	Recharge Income	S09	Corporate Property	S09A
L	Recharge Income	S09	Corporate Property	S09A
L	Recharge Income	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
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В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
G	Support Services	S09	Corporate Property	S09A
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09A
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	SO9B
D	Supplies & Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B

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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	SO9B
Α	Employees	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
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G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
	• •	S09		
G	Support Services		Corporate Property	SOOB
K	Income (Excluding Recharge Income)	S09	Corporate Property	SOOB
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
A	Employees	S09	Corporate Property	SO9B
A	Employees	S09	Corporate Property	SO9B
A	Employees	S09	Corporate Property	SO9B
A	Employees	S09	Corporate Property	SO9B
С	Transport	S09	Corporate Property	SO9B
C	Transport	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B

G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
L	Recharge Income	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
Α	Employees	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
С	Transport	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
		S09		S09B
G	Support Services		Corporate Property	
G	Support Services	S09	Corporate Property	SOOB
G	Support Services	S09	Corporate Property	SOOB
G	Support Services	S09	Corporate Property	SOOB
G	Support Services	S09	Corporate Property	SOOB
G	Support Services	S09	Corporate Property	SOOB
G	Support Services	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
L	Recharge Income	S09	Corporate Property	SO9B
L	Recharge Income	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	SO9B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	S09B

В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
В	Premises	S09	Corporate Property	SO9B
В	Premises	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
G	Support Services	S09	Corporate Property	S09B
K	Income (Excluding Recharge Income)	S09	Corporate Property	S09B
D	Supplies & Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
Α	Employees	S09	Corporate Property	S09C
Α	Employees	S09	Corporate Property	S09C
Α	Employees	S09	Corporate Property	S09C
В	Premises	S09	Corporate Property	S09C
C	Transport	S09	Corporate Property	S09C
C	Transport	S09	Corporate Property	SO9C
D	Supplies & Services	S09	Corporate Property	S09C
D	Supplies & Services	S09	Corporate Property	S09C
D	Supplies & Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09		S09C
G	• •	S09	Corporate Property	S09C
	Support Services		Corporate Property	S09C
G	Support Services	S09 S09	Corporate Property	
G	Support Services		Corporate Property	SO9C
G	Support Services	S09	Corporate Property	SO9C
G	Support Services	S09	Corporate Property	SO9C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09C
L	Recharge Income	S09	Corporate Property	S09C
L	Recharge Income	S09	Corporate Property	S09C
G	Support Services	S09	Corporate Property	S09X
G	Support Services	S09	Corporate Property	S09X
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	

		64.0	5 .: 0.5
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
В	Premises	S10	Regeneration & Econor S10A
C	Transport	S10	Regeneration & Econor S10A
D	Supplies & Services	S10	Regeneration & Econor S10A
D	Supplies & Services	S10	Regeneration & Econor S10A
D	Supplies & Services	S10	Regeneration & Econor S10A
D	Supplies & Services	S10	Regeneration & Econor S10A
	• •	S10	_
D	Supplies & Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services		Regeneration & Econor S10A
G	Support Services	S10 S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A Regeneration & Econor S10A
G	Support Services	S10	•
G	Support Services		Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
D	Supplies & Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
K	Income (Excluding Recharge Income)	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
Α	Employees	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A
G	Support Services	S10	Regeneration & Econor S10A

G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
G	Support Services	S10	Regeneration & Econo	r S10A
K	Income (Excluding Recharge Income)	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10A
Α	Employees	S10	Regeneration & Econo	r S10D
Α	Employees	S10	Regeneration & Econo	r S10D
Α	Employees	S10	Regeneration & Econo	r S10D
Α	Employees	S10	Regeneration & Econo	
G	Support Services	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
В	Premises	S13	Housing Services	S13D
В	Premises	S13	Housing Services	S13D
C	Transport	S13	Housing Services	S13D
C	Transport	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	• •	S13	Housing Services	S13D
G	Supplies & Services	S13	Housing Services	S13D
G	Support Services			
	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
G	Support Services	S13	Housing Services	S13D
L	Recharge Income	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D

Α	Employees	S13	<b>Housing Services</b>	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
Α	Employees	S13	Housing Services	S13D
С	Transport	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	Housing Services	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
K	Income (Excluding Recharge Income)	S13	<b>Housing Services</b>	S13D
L	Recharge Income	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
G	Support Services	S13	<b>Housing Services</b>	S13D
Α	Employees	S13	<b>Housing Services</b>	S13D
Α	Employees	S13	<b>Housing Services</b>	S13D
Α	Employees	S13	<b>Housing Services</b>	S13D
D	Supplies & Services	S13	<b>Housing Services</b>	S13D
С	Transport	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K

Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
С	Transport	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
K	Income (Excluding Recharge Income)	S13	<b>Housing Services</b>	S13K
L	Recharge Income	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
F	Transfer Payments	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K

G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
С	Transport	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
D	Supplies & Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
			-	

L	Recharge Income	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
		S13	<u>-</u>	
D	Supplies & Services		Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
Α	Employees	S13	<b>Housing Services</b>	S13K
G	Support Services	S13	<b>Housing Services</b>	S13K
L	Recharge Income	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
В	Premises	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
G		S13	Housing Services	S13K
	Support Services	S13	•	S13K
A	Employees		Housing Services	
A	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
F	Transfer Payments	S13	Housing Services	S13K
G	Support Services	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
A	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K
Α	Employees	S13	Housing Services	S13K

D	Supplies & Services	S13	Housing Services	S13K
D	Supplies & Services	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
K	Income (Excluding Recharge Income)	S13	Housing Services	S13K
Α	Employees	S13	<b>Housing Services</b>	S13L
Α	Employees	S13	<b>Housing Services</b>	S13L
Α	Employees	S13	<b>Housing Services</b>	S13L
В	Premises	S13	<b>Housing Services</b>	S13L
С	Transport	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	<b>Housing Services</b>	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
G	Support Services	S13	Housing Services	S13L
K	Income (Excluding Recharge Income)	S13	Housing Services	S13L
A	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
Α	Employees	S13	Housing Services	S13R
G	• •	S13		S13R
G	Support Services	S13	Housing Services	
	Support Services		Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	Housing Services	S13R
G	Support Services	S13	<b>Housing Services</b>	S13R
G	Support Services	S13	<b>Housing Services</b>	S13R
K	Income (Excluding Recharge Income)	S13	<b>Housing Services</b>	S13R
G	Support Services	S13	<b>Housing Services</b>	S13R
Α	Employees	S15	Regulatory Services	& (S15A
Α	Employees	S15	Regulatory Services	& (S15A
Α	Employees	S15	Regulatory Services	& (S15A
Α	Employees	S15	Regulatory Services	& (S15A
Α	Employees	S15	Regulatory Services	& (S15A

С	Transport	S15	Regulatory Services & (S15A
C	Transport	S15	Regulatory Services & CS15A
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D	Supplies & Services		Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
C	Transport	S15	Regulatory Services & (S15A
C	Transport	S15	Regulatory Services & CS15A
C	Transport	S15	Regulatory Services & CS15A
C	Transport	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	• •	S15	Regulatory Services & CS15A
	Supplies & Services		
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (\$15A
G	Support Services	S15	Regulatory Services & (\$15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
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G	Support Services	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15A
L	Recharge Income	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
С	Transport	S15	Regulatory Services & CS15A
C	Transport	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & CS15A
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D	Supplies & Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
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G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
Α	Employees	S15	Regulatory Services & CS15A
Α	Employees	S15	Regulatory Services & CS15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
С	Transport	S15	Regulatory Services & (S15A
С	Transport	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & CS15A
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D	Supplies & Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
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G	Support Services	S15	Regulatory Services & CS15A
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G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15A
Κ	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
С	Transport	S15	Regulatory Services & (S15A
C	Transport	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & (S15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & CS15A
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G	Support Services Support Services	S15	Regulatory Services & CS15A
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	Support Services	S15	
G	Support Services		Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
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G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
A	Employees	S15	Regulatory Services & CS15A
A	Employees	S15	Regulatory Services & CS15A
Α	Employees	S15	Regulatory Services & CS15A

С	Transport	S15	Regulatory Services & CS15A
D	Supplies & Services	S15	Regulatory Services & (S15A
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G	Support Services		Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
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G	Support Services	S15	Regulatory Services & (S15A
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G	Support Services	S15	Regulatory Services & CS15A
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G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
G	Support Services	S15	Regulatory Services & CS15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
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G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & CS15A
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G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
G	Support Services	S15	Regulatory Services & (S15A
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15A
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & (S15C
В	Premises	S15	Regulatory Services & (S15C
В	Premises	S15	Regulatory Services & CS15C
В	Premises	S15	Regulatory Services & CS15C
В	Premises	S15	Regulatory Services & (S15C
С	Transport	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
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D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
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D	Supplies & Services		Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
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D	Supplies & Services	S15	Regulatory Services & CS15C
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D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & (\$15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15C
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15C
K	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15C
A	Employees	S15	Regulatory Services & CS15C
A	Employees	S15	Regulatory Services & CS15C
A	Employees	S15	Regulatory Services & CS15C
A	Employees	S15	Regulatory Services & CS15C
A	Employees	S15	Regulatory Services & CS15C
	Employees	S15	Regulatory Services & CS15C
A	• •		Regulatory Services & CS15C
A	Employees	S15	•
C	Transport	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & (\$15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
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G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (\$15C
L	Recharge Income	S15	Regulatory Services & (\$15C
A	Employees	S15	Regulatory Services & (\$15C
D	Supplies & Services	S15	Regulatory Services & (\$15C
G	Support Services	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & (S15C
С	Transport	S15	Regulatory Services & (S15C
С	Transport	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
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G	• •	S15	
	Support Services		Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
L	Recharge Income	S15	Regulatory Services & (\$15C
L	Recharge Income	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C

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G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
С	Transport	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
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G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
Κ	Income (Excluding Recharge Income)	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & CS15C
Α	Employees	S15	Regulatory Services & (S15C
Α	Employees	S15	Regulatory Services & (S15C
С	Transport	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & CS15C
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D	Supplies & Services	S15	Regulatory Services & (S15C
D	Supplies & Services	S15	Regulatory Services & CS15C
D	Supplies & Services	S15	Regulatory Services & (S15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C
G	Support Services	S15	Regulatory Services & CS15C

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G	Support Services	S15	Regulatory Services & CS15	
G	Support Services	S15	Regulatory Services & CS15	
G	Support Services	S15	Regulatory Services & CS15	
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G	Support Services	S15	Regulatory Services & (S15	C
G	Support Services	S15	Regulatory Services & CS15	C
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G	Support Services	S15	Regulatory Services & CS15	С
G	Support Services	S15	Regulatory Services & (S15	С
G	Support Services	S15	Regulatory Services & (S15)	С
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15	С
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15	С
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15	
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (S15)	
K	Income (Excluding Recharge Income)	S15	Regulatory Services & (\$150	
В	Premises	S15	Regulatory Services & (S15)	
D	Supplies & Services	S15	Regulatory Services & (S15)	
D	Supplies & Services	S15	Regulatory Services & CS15	
D	Supplies & Services	S15	Regulatory Services & CS15	
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D	Supplies & Services		Regulatory Services & CS15	
G	Support Services	S15	Regulatory Services & CS15	
L	Recharge Income	S15	Regulatory Services & (S15)	
G	Support Services	S15	Regulatory Services & CS15	
G	Support Services	S15	Regulatory Services & CS15	
G	Support Services	S15	Regulatory Services & (S15	
G	Support Services	S15	Regulatory Services & (S15	
G	Support Services	S15	Regulatory Services & (S15	
G	Support Services	S15	Regulatory Services & (S15	C
G	Support Services	S15	Regulatory Services & (S15)	C
G	Support Services	S15	Regulatory Services & CS15	C
Α	Employees	S16	Planning Services S16	Α
Α	Employees	S16	Planning Services \$16	Α
Α	Employees	S16	Planning Services S16	Α
Α	Employees	S16	Planning Services S16	Α
С	Transport	S16	Planning Services S16	Α
С	Transport	S16	Planning Services S16	Α
С	Transport	S16	Planning Services S16	Α
С	Transport	S16	Planning Services S16	
D	Supplies & Services	S16	Planning Services S16	
D	Supplies & Services	S16	Planning Services S16	
D	Supplies & Services	S16	Planning Services S16	
D	Supplies & Services	S16	Planning Services S16	
D	Supplies & Services	S16	Planning Services S16	
G	Support Services	S16	Planning Services S16	
G	Support Services	S16	Planning Services S16	
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G	Support Services	S16	Planning Services \$16	
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G	Support Services	S16	Planning Services S16	
G	Support Services	S16	Planning Services S16	Α

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G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
G	Support Services	S16	Planning Services	S16A
K	Income (Excluding Recharge Income)	S16	Planning Services	S16A
D	Supplies & Services	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
С	Transport	S16	Planning Services	S16B
С	Transport	S16	Planning Services	S16B
D	Supplies & Services	S16	Planning Services	S16B
D	Supplies & Services	S16	Planning Services	S16B
D	Supplies & Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
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G	Support Services	S16	Planning Services	S16B
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G	Support Services	S16	Planning Services	S16B
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G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16B
D	Supplies & Services	S16	Planning Services	S16B
D	Supplies & Services	S16	Planning Services	S16B
G	Support Services	S16	Planning Services	S16B
K	Income (Excluding Recharge Income)	S16	Planning Services	S16B
Α	Employees	S16	Planning Services	S16C
В	Premises	S16	Planning Services	S16C
D	Supplies & Services	S16	Planning Services	S16C
D	Supplies & Services	S16	Planning Services	S16C
D	Supplies & Services	S16	<b>Planning Services</b>	S16C
D	Supplies & Services	S16	Planning Services	S16C
G	Support Services	S16	Planning Services	S16C

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G	Support Services	S16	Planning Services	S16C
G	Support Services	S16	Planning Services	S16C
G	Support Services	S16	Planning Services	S16C
K	Income (Excluding Recharge Income)	S16	Planning Services	S16C
A	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
С	Transport	S16	Planning Services	S16D
С	Transport	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
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G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
Α	Employees	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
K	Income (Excluding Recharge Income)	S16	Planning Services	S16D
G	Support Services	S16	Planning Services  Planning Services	S16D
	• •		Planning Services  Planning Services	
A	Employees	S16	· ·	S16D
A	Employees	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
A	Employees	S16	Planning Services	S16D
C	Transport	S16	Planning Services	S16D
D	Supplies & Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D
G	Support Services	S16	Planning Services	S16D

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G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
G	Support Services	S16	Planning Services S16D
K	Income (Excluding Recharge Income)	S16	Planning Services S16D
Α	Employees	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20A
В	Premises	S20	Environmental Sustaina S20A
С	Transport	S20	Environmental Sustaina S20A
D	Supplies & Services	S20	Environmental Sustaina S20A
D	Supplies & Services	S20	Environmental Sustaina S20A
D	Supplies & Services	S20	Environmental Sustaina S20A
D	Supplies & Services	S20	Environmental Sustaina S20A
D	Supplies & Services	S20	Environmental Sustaine S20A
D	Supplies & Services	S20	Environmental Sustaine S20A
D	Supplies & Services	S20	Environmental Sustaine S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
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G	Support Services	S20	Environmental Sustaina S20A
G	Support Services		
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
G	Support Services	S20	Environmental Sustaina S20A
K	Income (Excluding Recharge Income)	S20	Environmental Sustaina S20A
K	Income (Excluding Recharge Income)	S20	Environmental Sustaina S20A
L	Recharge Income	S20	Environmental Sustaina S20A
Α	Employees	S20	Environmental Sustaina S20B
Α	Employees	S20	Environmental Sustaina S20B
Α	Employees	S20	Environmental Sustaina S20B
Α	Employees	S20	Environmental Sustaina S20B
Α	Employees	S20	Environmental Sustaina S20B
С	Transport	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
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D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
D	Supplies & Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
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	Support Services		Environmental Sustaina S20B
G	Support Services	S20	
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
L	Recharge Income	S20	Environmental Sustaina S20B
G	Support Services	S20	Environmental Sustaina S20B
Α	Employees	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
D	Supplies & Services	S20	Environmental Sustaina S20C
D	Supplies & Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	• •	S20	Environmental Sustaina S20C
	Support Services		
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
A	Employees	S20	Environmental Sustaina S20C
В	Premises	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
G	Support Services	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C
Α	Employees	S20	Environmental Sustaina S20C

K	Income (Excluding Recharge Income)	S20	Environmental Sustaina S20	<b>1</b> C
A	Employees	S20	Environmental Sustaina S20	
A	Employees	S20	Environmental Sustaina S20	
		S20	Environmental Sustaina S20	
A	Employees	S20	Environmental Sustaina S20	
A	Employees	S20		
A	Employees		Environmental Sustaina S20	
D	Supplies & Services	S20	Environmental Sustaina S20	
A	Employees	S22	Community Services S22	
A	Employees	S22	Community Services S22	
A	Employees	S22	Community Services S22	
A	Employees	S22	Community Services S22	
A	Employees	S22	Community Services S22	
В	Premises	S22	Community Services S22	
С	Transport	S22	Community Services S22	
С	Transport	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	2A
D	Supplies & Services	S22	Community Services S22	2A
D	Supplies & Services	S22	Community Services S22	2A
D	Supplies & Services	S22	Community Services S22	2A
D	Supplies & Services	S22	Community Services S22	2A
D	Supplies & Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	2A
G	Support Services	S22	Community Services S22	
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G	Support Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
В	Premises	S22	Community Services S22	
В	Premises	S22	-	
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В	Premises	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
D	Supplies & Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
G	Support Services	S22	Community Services S22	
K	Income (Excluding Recharge Income)	S22	Community Services S22	
K	Income (Excluding Recharge Income)	S22	Community Services S22	2A

K	Income (Excluding Recharge Income)	S22	Community Services	S22A
K	Income (Excluding Recharge Income)	S22	Community Services	S22A
G	Support Services	S22	Community Services	S22A
Α	Employees	S22	Community Services	S22C
Α	Employees	S22	Community Services	S22C
Α	Employees	S22	Community Services	S22C
С	Transport	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
G	Support Services	S22	Community Services	S22C
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G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
K	Income (Excluding Recharge Income)	S22	Community Services	S22C
A	Employees	S22	Community Services	S22C
Α	Employees	S22	Community Services	S22C
Α	Employees	S22	Community Services	S22C
Α	Employees	S22	Community Services	S22C
C	Transport	S22	Community Services	S22C
С	Transport	S22	Community Services	S22C
С	Transport	S22	Community Services	S22C
С		S22	•	S22C
	Transport		Community Services	
C	Transport	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
D	Supplies & Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C

G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
G	Support Services	S22	Community Services	S22C
K	Income (Excluding Recharge Income)	S22	Community Services	S22C
G	Support Services	S22	<b>Community Services</b>	S22C
K	Income (Excluding Recharge Income)	S22	<b>Community Services</b>	S22C
Α	Employees	S22	<b>Community Services</b>	S22G
Α	Employees	S22	<b>Community Services</b>	S22G
Α	Employees	S22	<b>Community Services</b>	S22G
Α	Employees	S22	<b>Community Services</b>	S22G
Α	Employees	S22	<b>Community Services</b>	S22G
Α	Employees	S22	<b>Community Services</b>	S22G
В	Premises	S22	Community Services	S22G
В	Premises	S22	Community Services	S22G
С	Transport	S22	Community Services	S22G
С	Transport	S22	Community Services	S22G
С	Transport	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	• •	S22	Community Services	S22G
G	Support Services	S22	•	
	Support Services		Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
В	Premises	S22	Community Services	S22G
В	Premises	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
D	Supplies & Services	S22	Community Services	S22G
G	Support Services	S22	Community Services	S22G
В	Premises	S22	<b>Community Services</b>	S22I
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Α	Employees	S22	Community Services	S22K
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В	Premises	S22	Community Services	S22K
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L	Recharge Income	S22	Community Services	S22K
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A	Employees			
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В	Premises	S22	Community Services	S22K
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C	Transport	S22	Community Services	S22K
D	Supplies & Services	S22	Community Services	S22K
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Α	Employees	S22	<b>Community Services</b>	S22L
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Α	Employees	S22	<b>Community Services</b>	S22L
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C	Transport	S22	Community Services	S22L
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K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	<b>Community Services</b>	S22L
G	Support Services	S22	Community Services	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
Α	Employees	S22	Community Services	S22L
Α	Employees	S22	Community Services	S22L
Α	Employees	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
A	Employees	S22	Community Services	S22L
Α	Employees	S22	Community Services	S22L
В	Premises	S22	Community Services	S22L
В	Premises	S22	Community Services	S22L
В	Premises	S22	Community Services	S22L
C	Transport	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
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D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
D	Supplies & Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	Community Services	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
Α	Employees	S22	<b>Community Services</b>	S22L
С	Transport	S22	<b>Community Services</b>	S22L
С	Transport	S22	<b>Community Services</b>	S22L
D	Supplies & Services	S22	<b>Community Services</b>	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
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G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
G	Support Services	S22	Community Services	522L
	• •	S22		522L
В	Premises Premises	S22	Community Services	322L S22L
В			Community Services	
В	Premises	S22	Community Services	S22L
G	Support Services	S22	Community Services	S22L
K	Income (Excluding Recharge Income)	S22	Community Services	S22L
D	Supplies & Services	S22	Community Services	S22P
G	Support Services	S22	Community Services	S22P
G	Support Services	S22	Community Services	S22P
A	Employees	S22	Community Services	S22P
A	Employees	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
G	Support Services	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
Α	Employees	S22	Community Services	S22P
С	Transport	S22	Community Services	S22P
С	Transport	S22	Community Services	S22P
С	Transport	S22	<b>Community Services</b>	S22P
D	Supplies & Services	S22	<b>Community Services</b>	S22P

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D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	• •	S22	Community Services S22P
	Support Services		•
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
L	Recharge Income	S22	Community Services S22P
L	Recharge Income	S22	Community Services S22P
D	Supplies & Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
G	Support Services	S22	Community Services S22P
F	Transfer Payments	S25	Local Cost Of Benefits S25A
Κ	Income (Excluding Recharge Income)	S25	Local Cost Of Benefits S25A
J	Miscellaneous	S25	Local Cost Of Benefits S25A
F	Transfer Payments	S25	Local Cost Of Benefits S25A
D	Supplies & Services	S25	Local Cost Of Benefits S25A
D	Supplies & Services	S25	Local Cost Of Benefits S25A
K	Income (Excluding Recharge Income)	S25	Local Cost Of Benefits S25A
В	Premises	S26	Oxford Direct Services (S26A
D	Supplies & Services	S26	Oxford Direct Services (S26A
D	Supplies & Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
			Oxford Direct Services (\$26A
G	Support Services	S26	
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A

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В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (\$26A
D	Supplies & Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
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G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K		S26	Oxford Direct Services (\$26A)
	Income (Excluding Recharge Income)		
В	Premises	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
D	Supplies & Services	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (\$26A
В	Premises	S26	Oxford Direct Services (\$26A
D	Supplies & Services	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
	• •	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)		Oxford Direct Services (\$26A)
K	Income (Excluding Recharge Income)	S26	
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A

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В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
Κ	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
В	Premises	S26	Oxford Direct Services (\$26A
В	Premises	S26	Oxford Direct Services (\$26A
_		S26	Oxford Direct Services (\$26A
G K	Support Services	S26	Oxford Direct Services (\$26A
	Income (Excluding Recharge Income)	S26	
K	Income (Excluding Recharge Income)		Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (\$26A
В	Premises	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (\$26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
В	Premises	S26	Oxford Direct Services (S26A
G	Support Services	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26A
D	Supplies & Services	S26	Oxford Direct Services (S26B
D	Supplies & Services	S26	Oxford Direct Services (S26B
G	Support Services	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26B
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26B
В	Premises	S26	Oxford Direct Services (\$26C
В	Premises	S26	Oxford Direct Services (\$26C
D	Supplies & Services	S26	Oxford Direct Services (\$26C
D	Supplies & Services	S26	Oxford Direct Services (\$26C
В	Premises	S26	Oxford Direct Services (\$26D
В	Premises	S26	Oxford Direct Services (\$26D)
		S26	Oxford Direct Services (\$26D)
D	Supplies & Services		
D	Supplies & Services	S26	Oxford Direct Services (S26D
G	Support Services	S26	Oxford Direct Services (S26D
D	Supplies & Services	S26	Oxford Direct Services (S26E
В	Premises	S26	Oxford Direct Services (S26F
D	Supplies & Services	S26	Oxford Direct Services (\$26G
D	Supplies & Services	S26	Oxford Direct Services (\$26G
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26G
В	Premises	S26	Oxford Direct Services (\$26H
D	Supplies & Services	S26	Oxford Direct Services (S26H
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (\$26H
J	Miscellaneous	S26	Oxford Direct Services (S26H
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services (S26H
В	Premises	S26	Oxford Direct Services (S26I
D	Supplies & Services	S26	Oxford Direct Services (S26I
В	Premises	S26	Oxford Direct Services (S26X
В	Premises	S26	Oxford Direct Services (S26X
В	Premises	S26	Oxford Direct Services (S26X
В	Premises	S26	Oxford Direct Services (S26X
J	Miscellaneous	S26	Oxford Direct Services (S26X
В	Premises	S26	Oxford Direct Services (S26X
D	Supplies & Services	S26	Oxford Direct Services (S26X
D	Supplies & Services	S26	Oxford Direct Services (S26X
D	Supplies & Services	S26	Oxford Direct Services (S26X
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A
Α	Employees	S32	Financial Services S32A

А	Employees	S32	Financial Services	S32A
В	Employees Premises	S32	Financial Services	532A S32A
			Financial Services	
С	Transport	S32		S32A
С	Transport	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
G	Support Services	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
K	Income (Excluding Recharge Income)	S32	Financial Services	S32A
L	Recharge Income	S32	Financial Services	S32A
L	Recharge Income	S32	Financial Services	S32A
D	Supplies & Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
K	Income (Excluding Recharge Income)	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
K	Income (Excluding Recharge Income)	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
D	Supplies & Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
D	Supplies & Services	S32	Financial Services	S32D
G	Support Services	S32	Financial Services	S32D
L	Recharge Income	S32	Financial Services	S32D
Α	Employees	S32	Financial Services	S32E

Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
Α	Employees	S32	Financial Services	S32E
С	Transport	S32	Financial Services	S32E
С	Transport	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	<b>Financial Services</b>	S32E
D	Supplies & Services	S32	Financial Services	S32E
D	Supplies & Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
G	Support Services	S32	Financial Services	S32E
K	• •	S32	Financial Services	S32E
G	Income (Excluding Recharge Income)	532 S32	Financial Services	
	Support Services	532 S32	Financial Services	S32E
G	Support Services			S32E
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F

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G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
	• •	S32	Financial Services	532F S32F
L A	Recharge Income	S32	Financial Services	532F S32F
	Employees	S32	Financial Services	
A	Employees			S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32F
С	Transport	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
D	Supplies & Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
G	Support Services	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
K	Income (Excluding Recharge Income)	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
L	Recharge Income	S32	Financial Services	S32F
A	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
		332	a.ioidi oci vices	3320

Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G
С	Transport	S32	Financial Services	S32G
С	Transport	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
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G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
Α	Employees	S32	Financial Services	S32G

۸	Employees	S32	Financial Services	S32G
A A	Employees Employees	S32	Financial Services	532G S32G
A		S32	Financial Services	S32G
A	Employees	S32	Financial Services	532G S32G
	Employees	S32	Financial Services	532G S32G
A	Employees			
A	Employees	S32	Financial Services	S32G
C	Transport	S32	Financial Services	S32G
С	Transport	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
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D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
D	Supplies & Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
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G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
G	• •	S32	Financial Services	
	Support Services			S32G
K	Income (Excluding Recharge Income)	S32	Financial Services	S32G
G	Support Services	S32	Financial Services	S32G
A	Employees	S32	Financial Services	S32H
A	Employees	S32	Financial Services	S32H
A	Employees	S32	Financial Services	S32H
A	Employees	S32	Financial Services	S32H
A	Employees	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H

G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
G	Support Services	S32	Financial Services	S32H
K	Income (Excluding Recharge Income)	S32	Financial Services	S32H
K	Income (Excluding Recharge Income)	S32	Financial Services	S32H
L	Recharge Income	S32	Financial Services	S32H
L	Recharge Income	S32	Financial Services	S32H
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34A
С	Transport	S34	Law and Governance	S34A

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С	Transport	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
D	Supplies & Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
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G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
G	Support Services	S34	Law and Governance	S34A
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34A
L	Recharge Income	S34	Law and Governance	S34A
Α	Employees	S34	Law and Governance	S34B
В	Premises	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34B
A		534 S34	Law and Governance	S34B
A	Employees Employees	534 S34	Law and Governance	S34B
	• •	534 S34	Law and Governance	
A	Employees			S34B
A	Employees	S34	Law and Governance	S34B
A	Employees	S34	Law and Governance	S34B
A	Employees	S34	Law and Governance	S34B
A	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
С	Transport	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
D	Supplies & Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
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G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
G	Support Services	S34	Law and Governance	S34B
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34B
Α	Employees	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34C
С	Transport	S34	Law and Governance	S34C
С	Transport	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
D	Supplies & Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	• •	S34	Law and Governance	S34C
	Support Services			
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C

G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
G	Support Services	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
L	Recharge Income	S34	Law and Governance	S34C
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34F
С	Transport	S34	Law and Governance	S34F
С	Transport	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
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G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
K	Income (Excluding Recharge Income)	S34	Law and Governance	S34F
L	Recharge Income	S34	Law and Governance	S34F
L	Recharge Income	534 S34	Law and Governance	534F
A	Employees	534 S34	Law and Governance	334F S34F
В	Premises	534 S34	Law and Governance	334F S34F
ט	1 101111303	JJ4	Law and Governance	JJ4F

D	Supplies & Services	S34	Law and Governance	S34F
D	Supplies & Services	S34	Law and Governance	S34F
G	Support Services	S34	Law and Governance	S34F
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
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G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	S34G
L	Recharge Income	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
Α	Employees	S34	Law and Governance	S34G
В	Premises	S34	Law and Governance	S34G
С	Transport	S34	Law and Governance	S34G
C	Transport	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
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D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
D	Supplies & Services	S34	Law and Governance	S34G
G	Support Services	S34	Law and Governance	534G
G	Support Services	S34	Law and Governance	534G
	• •	534 S34		534G S34G
G	Support Services	534 S34	Law and Governance	
L	Recharge Income		Law and Governance CDC & NDC	S34G
G	Support Services	S44		S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
G	Support Services	S44	CDC & NDC	S44A
Α	Employees	S44	CDC & NDC	S44C
Α	Employees	S44	CDC & NDC	S44C
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
J	Miscellaneous	S45	Corporate Provisions	& S45A
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K	Income (Excluding Recharge Income)	S46	Interest Payable & Inv	
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Corporate Strategy	KK12	Head of Corporate Strategy	A0101
Corporate Strategy	KK12	Head of Corporate Strategy	A0110
Corporate Strategy	KK12	Head of Corporate Strategy	A0111
Corporate Strategy	KK12	Head of Corporate Strategy	G6103
Corporate Strategy	KK12	Head of Corporate Strategy	G6104
Corporate Strategy	KK12	Head of Corporate Strategy	G6105
Corporate Strategy	KK12	Head of Corporate Strategy	G6108
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Corporate Strategy	KK12	Head of Corporate Strategy	G6207
Corporate Strategy	KK12	Head of Corporate Strategy	G6216
Corporate Strategy	KK12	Head of Corporate Strategy	G6225
Corporate Strategy	KK12	Head of Corporate Strategy	G6226
Corporate Strategy	KK12	Head of Corporate Strategy	G6230
Corporate Strategy	KK12	Head of Corporate Strategy	G6305
Corporate Strategy	KK12	Head of Corporate Strategy	G6316
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Communications	KP01	Media & Communications	A0116
Communications	KP01	Media & Communications	A0801
Communications	KP01	Media & Communications	C2501
Communications	KP01	Media & Communications	D3006
Communications	KP01	Media & Communications	D3103
Communications	KP01	Media & Communications	D3104
Communications	KP01	Media & Communications	D3302
Communications	KP01	Media & Communications	D3401
Communications	KP01	Media & Communications	D3442
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Communications	KP01	Media & Communications	G6312
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Communications	KP01	Media & Communications	K9ODS
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Policy & Partnerships	KK02	Corporate Projects Team	G6108
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Business Support	CA01	Business Improvement Management	G6103

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Customer Services	CD41	Customer Contact	A0109
Customer Services	CD41	Customer Contact	A0110
Customer Services	CD41	Customer Contact	A0111
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Customer Services	CD41	Customer Contact	A0709
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Customer Services	CD41	Customer Contact	D3104
Customer Services	CD41	Customer Contact	D3116

Customer Services	CD41	Customer Contact	D3302
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Human Resources & Organisational DP07	Organisational Learning & Development	D3001
Human Resources & Organisational DP07	Organisational Learning & Development	D3006
Human Resources & Organisational DP07	Organisational Learning & Development	D3104
Human Resources & Organisational DP07	Organisational Learning & Development	D3303
Human Resources & Organisational DP07	Organisational Learning & Development	D3401
Human Resources & Organisational DP07	Organisational Learning & Development	D3411
Human Resources & Organisational DP07	Organisational Learning & Development	D3802
Human Resources & Organisational DP07	Organisational Learning & Development	G6103
Human Resources & Organisational DP07	Organisational Learning & Development Organisational Learning & Development	G6104
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Human Resources & Organisational DP07	•	G6105
Human Resources & Organisational DP07	Organisational Learning & Development	G6108
Human Resources & Organisational DP07	Organisational Learning & Development	G6201
Human Resources & Organisational DP07	Organisational Learning & Development	G6203
Human Resources & Organisational DP07	Organisational Learning & Development	G6204
Human Resources & Organisational DP07	Organisational Learning & Development	G6207
Human Resources & Organisational DP07	Organisational Learning & Development	G6212
Human Resources & Organisational DP07	Organisational Learning & Development	G6216
Human Resources & Organisational DP07	Organisational Learning & Development	G6218
Human Resources & Organisational DP07	Organisational Learning & Development	G6225
Human Resources & Organisational DP07	Organisational Learning & Development	G6226
Human Resources & Organisational DP07	Organisational Learning & Development	G6230
Human Resources & Organisational DP07	Organisational Learning & Development	G6305
Human Resources & Organisational DP07	Organisational Learning & Development	G6316
Human Resources & Organisational DP07	Organisational Learning & Development	K9ODS
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Human Resources & Organisational		Apprentices Scheme	A0101
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Human Resources & Organisational		Apprentices Scheme	A0110
Human Resources & Organisational		Apprentices Scheme	A0111
Human Resources & Organisational		Apprentices Scheme	G6103
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Human Resources & Organisational		Apprentices Scheme	G6105
Human Resources & Organisational		Apprentices Scheme	G6108
Human Resources & Organisational		Apprentices Scheme	G6201
Human Resources & Organisational	DP11	Apprentices Scheme	G6203
Human Resources & Organisational	DP11	Apprentices Scheme	G6204
Human Resources & Organisational	DP11	Apprentices Scheme	G6207
Human Resources & Organisational	DP11	Apprentices Scheme	G6212
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Human Resources & Organisational		Apprentices Scheme	G6226
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Human Resources & Organisational		Apprentices Scheme	G6316
Human Resources & Organisational		Apprentices Scheme	K9ODS
Human Resources & Organisational		Apprentices Scheme	L9GFU
Human Resources & Organisational		Apprentices Scheme	L9HRA
Human Resources & Organisational		HR Business Partners	A0101
Human Resources & Organisational		HR Business Partners	A0110
Human Resources & Organisational		HR Business Partners	A0110 A0111
Human Resources & Organisational		HR Business Partners	G6103
Human Resources & Organisational		HR Business Partners	G6104
Human Resources & Organisational		HR Business Partners	G6105
Human Resources & Organisational		HR Business Partners	G6108
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Human Resources & Organisational		HR Business Partners	G6316
Human Resources & Organisational		HR Business Partners	L9GFU
Human Resources & Organisational		HR Business Partners	L9HRA
Human Resources & Organisational		Positive Action	A0631
Property Services	BN24	Civil Engineering	B1501
Property Services	BN43	Building Design & Construction	A0101
Property Services	BN43	Building Design & Construction	A0110
Property Services	BN43	Building Design & Construction	A0111
Property Services	BN43	Building Design & Construction	A0702
Property Services	BN43	Building Design & Construction	A0704
Property Services	BN43	Building Design & Construction	A0801
Property Services	BN43	Building Design & Construction	C2201
Property Services	BN43	Building Design & Construction	C2203
Property Services	BN43	Building Design & Construction	C2501
Property Services	BN43	Building Design & Construction	C2503
Property Services	BN43	Building Design & Construction	C2601

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Property Services	BN43	Building Design & Construction	D3006
Property Services	BN43	Building Design & Construction	D3104
Property Services	BN43	Building Design & Construction	D3116
Property Services	BN43	Building Design & Construction	D3201
Property Services	BN43	Building Design & Construction	D3301
Property Services	BN43	Building Design & Construction	D3302
Property Services	BN43	Building Design & Construction	D3303
Property Services	BN43	Building Design & Construction	D3304
Property Services	BN43	Building Design & Construction	D3306
Property Services	BN43	Building Design & Construction	D3411
Property Services	BN43	Building Design & Construction	D3428
Property Services	BN43	Building Design & Construction	D3430
Property Services	BN43	Building Design & Construction	D3501
Property Services	BN43	Building Design & Construction	D3520
Property Services	BN43	Building Design & Construction	D3602
Property Services	BN43	Building Design & Construction	D3703
Property Services	BN43	Building Design & Construction	D3801
Property Services	BN43	Building Design & Construction	G6103
Property Services	BN43	Building Design & Construction	G6104
Property Services	BN43	Building Design & Construction	G6105
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Property Services	BN43	Building Design & Construction	G6316
Property Services	BN43	Building Design & Construction	K9CAP
Property Services	BN43	Building Design & Construction	K9ODS
Property Services	BN43	Building Design & Construction	L9703
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Property Services	BN43	-	L9GFO
Property Services	BN44	Building Design & Construction	
Property Services		Corporate Property Maintenance Programme	B1101
Property Services	BN44	Corporate Property Maintenance Programme	B1106
Property Services	BN44	Corporate Property Maintenance Programme	B1153
Property Services	BN44	Corporate Property Maintenance Programme	B1161
Property Services	BN44	Corporate Property Maintenance Programme	B1203
Property Services	BN44	Corporate Property Maintenance Programme	B1208
Property Services	BN44	Corporate Property Maintenance Programme	B1241
Property Services	BN44	Corporate Property Maintenance Programme	B1306
Property Services	BN44	Corporate Property Maintenance Programme	B2000
Property Services	BN44	Corporate Property Maintenance Programme	B2002
Property Services	BN44	Corporate Property Maintenance Programme	B2003
Property Services	BN44	Corporate Property Maintenance Programme	B2004
Property Services	BN44	Corporate Property Maintenance Programme	B7003
Property Services	BN44	Corporate Property Maintenance Programme	B7005
Property Services	BN44	Corporate Property Maintenance Programme	B7006
Property Services	BN44	Corporate Property Maintenance Programme	B7008

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Property Services	BN44	Corporate Property Maintenance Programme	B7012
Property Services	BN44	Corporate Property Maintenance Programme	B7016 B7029
Property Services	BN44	Corporate Property Maintenance Programme	B7029
Property Services	BN44	Corporate Property Maintenance Programme	
Property Services	BN44	Corporate Property Maintenance Programme	B7042
Property Services	BN44	Corporate Property Maintenance Programme	B7044
Property Services	BN44	Corporate Property Maintenance Programme	B7046
Property Services	BN44	Corporate Property Maintenance Programme	G6212
Property Services	BN44	Corporate Property Maintenance Programme	G6312
Property Services	BN44	Corporate Property Maintenance Programme	G6322
Property Services	BN44	Corporate Property Maintenance Programme	K6664
Asset Management	BG11	Residential & Commercial Property	B1501
Asset Management	BG11	Residential & Commercial Property	B1502
Asset Management	BG11	Residential & Commercial Property	B1605
Asset Management	BG11	Residential & Commercial Property	B1610
Asset Management	BG11	Residential & Commercial Property	B1701
Asset Management	BG11	Residential & Commercial Property	B1702
Asset Management	BG11	Residential & Commercial Property	B1801
Asset Management	BG11	Residential & Commercial Property	B1802
Asset Management	BG11	Residential & Commercial Property	B1830
Asset Management	BG11	Residential & Commercial Property	B1952
Asset Management	BG11	Residential & Commercial Property	D3411
Asset Management	BG11	Residential & Commercial Property	D3433
Asset Management	BG11	Residential & Commercial Property	D3802
Asset Management	BG11	Residential & Commercial Property	G6210
Asset Management	BG11	Residential & Commercial Property	G6212
Asset Management	BG11	Residential & Commercial Property	G6312
Asset Management	BG11	Residential & Commercial Property	G6322
Asset Management	BG11	Residential & Commercial Property	K6664
Asset Management	BG11	Residential & Commercial Property	K9446
Asset Management	BG11	Residential & Commercial Property	K9450
Asset Management	BG11	Residential & Commercial Property	K9471
Asset Management	BG11	Residential & Commercial Property	K9509
Asset Management	BG11	Residential & Commercial Property	K9534
Asset Management	BG11	Residential & Commercial Property	K9545
Asset Management	BG11	Residential & Commercial Property	K9546
Asset Management	BG11	Residential & Commercial Property	K9550
Asset Management	BG11	Residential & Commercial Property	K9571
Asset Management	BG11	Residential & Commercial Property	K9607
Asset Management	BG12	Bury Knowle House	A0101
Asset Management	BG12	Bury Knowle House	A0110
Asset Management	BG12	Bury Knowle House	A0111
Asset Management	BG12	Bury Knowle House	B1501
Asset Management	BG12	Bury Knowle House	B1502
Asset Management	BG12	Bury Knowle House	B1801
Asset Management	BG12	Bury Knowle House	B1830
Asset Management	BG12	Bury Knowle House	G6210
Asset Management	BG12	Bury Knowle House	G6212
Asset Management	BG12	Bury Knowle House	G6322
Asset Management	BG12	Bury Knowle House	K9546
Asset Management	BG12	Bury Knowle House	K9550
Asset Management	BG18	Gloucester Green Market Square	B1605
Asset Management	BG18	Gloucester Green Market Square	B1821
Asset Management	BG18	Gloucester Green Market Square	D3401
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Asset Management		Gloucester Green Market Square	G6322
Asset Management	BG18	Gloucester Green Market Square	K9534
Asset Management	BG18	Gloucester Green Market Square	
Asset Management	BG26	Port Meadow Moorings	B1701
Asset Management	BG26	Port Meadow Moorings	B1702
Asset Management	BG26	Port Meadow Moorings	G6210
Asset Management	BG26	Port Meadow Moorings	G6212
Asset Management	BJ12	Covered Market	A0101
Asset Management	BJ12	Covered Market	A0110
Asset Management	BJ12	Covered Market	A0111
Asset Management	BJ12	Covered Market	B1501
Asset Management	BJ12	Covered Market	B1702
Asset Management	BJ12	Covered Market	B1801
Asset Management	BJ12	Covered Market	B1830
Asset Management	BJ12	Covered Market	C2201
Asset Management	BJ12	Covered Market	D3001
Asset Management	BJ12	Covered Market	D3021
Asset Management	BJ12	Covered Market	D3802
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Asset Management	BJ12	Covered Market	G6325
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Asset Management	BN01	Property and Facilities Management and Suppo	oı A0101
Asset Management	BN01	Property and Facilities Management and Suppo	oı A0110
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Asset Management	BN01	Property and Facilities Management and Suppo	
Asset Management	BN22	Estates Valuation & Management	A0101
Asset Management	BN22	Estates Valuation & Management	A0110
Asset Management	BN22	Estates Valuation & Management	A0111
Asset Management	BN22	Estates Valuation & Management	A0144
Asset Management	BN22	Estates Valuation & Management	A0801
Asset Management	BN22	Estates Valuation & Management	C2201
Asset Management	BN22	Estates Valuation & Management	C2501
Asset Management	BN22	Estates Valuation & Management	C2601
Asset Management	BN22	Estates Valuation & Management	D3104
Asset Management	BN22	Estates Valuation & Management	D3302
Asset Management	BN22	Estates Valuation & Management	D3415
Asset Management	BN22	Estates Valuation & Management	D3428
Asset Management	BN22	Estates Valuation & Management	D3703
Asset Management	BN22	Estates Valuation & Management	G6103
Asset Management	BN22	Estates Valuation & Management	G6104
Asset Management	BN22	Estates Valuation & Management	G6105
Asset Management	BN22	Estates Valuation & Management	G6108
Asset Management	BN22	Estates Valuation & Management	G6109
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Asset Management	BN22	Estates Valuation & Management	G6204
Asset Management	BN22	Estates Valuation & Management	G6207
Asset Management	BN22	Estates Valuation & Management	G6212
Asset Management	BN22	Estates Valuation & Management	G6216
Asset Management	BN22	Estates Valuation & Management	G6218
Asset Management	BN22	Estates Valuation & Management	G6225
Asset Management	BN22	Estates Valuation & Management	G6226
Asset Management	BN22	Estates Valuation & Management	G6230
Asset Management	BN22	Estates Valuation & Management	G6305
Asset Management	BN22	Estates Valuation & Management	G6312
Asset Management	BN22	Estates Valuation & Management	G6316
Asset Management	BN22	Estates Valuation & Management	K9401
Asset Management	BN22	Estates Valuation & Management	K9ODS
Asset Management	BN22	Estates Valuation & Management	L9GFU
Asset Management	BN22	Estates Valuation & Management	L9HRA
Asset Management	BR26	Ramsay House (20a-24 Queen St)	B1701
Asset Management	BR26	Ramsay House (20a-24 Queen St)	B1821
Asset Management	BR26	Ramsay House (20a-24 Queen St)	G6212
Asset Management	BR26	Ramsay House (20a-24 Queen St)	K9446
Asset Management	BR26	Ramsay House (20a-24 Queen St)	K9509
Asset Management	HT20	Enterprise Centre (Standingford House)	B1501
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Asset Management	HT20	Enterprise Centre (Standingford House)	B1604
Asset Management	HT20	Enterprise Centre (Standingford House)	B1605
Asset Management	HT20	Enterprise Centre (Standingford House)	B1606
Asset Management	HT20	Enterprise Centre (Standingford House)	B1801
Asset Management	HT20	Enterprise Centre (Standingford House)	B1830
Asset Management	HT20	Enterprise Centre (Standingford House)	B1952
Asset Management	HT20	Enterprise Centre (Standingford House)	D3401
Asset Management	HT20	Enterprise Centre (Standingford House)	D3802
Asset Management	HT20	Enterprise Centre (Standingford House)	G6210
Asset Management	HT20	Enterprise Centre (Standingford House)	G6212
Asset Management	HT20	Enterprise Centre (Standingford House)	G6322
Asset Management	HT20	Enterprise Centre (Standingford House)	K9550
Transactions & Special Projects	BN25	Regeneration Projects	D3411
Transactions & Special Projects	BN25	Regeneration Projects	G6210
Transactions & Special Projects	BN25	Regeneration Projects	G6212
Transactions & Special Projects	BN26	Major Projects and Disposals	A0101
Transactions & Special Projects	BN26	Major Projects and Disposals	A0110
Transactions & Special Projects	BN26	Major Projects and Disposals	A0111
Transactions & Special Projects	BN26	Major Projects and Disposals	B1952
Transactions & Special Projects	BN26	Major Projects and Disposals	C2501
Transactions & Special Projects	BN26	Major Projects and Disposals	C2601
Transactions & Special Projects	BN26	Major Projects and Disposals	D3402
Transactions & Special Projects	BN26	Major Projects and Disposals	D3411
Transactions & Special Projects	BN26	Major Projects and Disposals	D3703
Transactions & Special Projects	BN26	Major Projects and Disposals	G6103
Transactions & Special Projects	BN26	Major Projects and Disposals	G6104
Transactions & Special Projects	BN26	Major Projects and Disposals	G6105
Transactions & Special Projects	BN26	Major Projects and Disposals	G6108
Transactions & Special Projects	BN26	Major Projects and Disposals	G6109
Transactions & Special Projects	BN26	Major Projects and Disposals	G6201
Transactions & Special Projects	BN26	Major Projects and Disposals	G6203
Transactions & Special Projects	BN26	Major Projects and Disposals	G6204
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Transactions & Special Projects	BN26	Major Projects and Disposals	G6212
Transactions & Special Projects	BN26	Major Projects and Disposals	G6216
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Transactions & Special Projects	BN26	Major Projects and Disposals	G6225
Transactions & Special Projects	BN26	Major Projects and Disposals	G6226
Transactions & Special Projects	BN26	Major Projects and Disposals	G6230
Transactions & Special Projects	BN26	Major Projects and Disposals	G6305
Transactions & Special Projects	BN26	Major Projects and Disposals	G6312
Transactions & Special Projects	BN26	Major Projects and Disposals	G6316
Transactions & Special Projects	BN26	Major Projects and Disposals	L9GFU
Transactions & Special Projects	BN26	Major Projects and Disposals	L9HRA
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Economic Development	HA23	City Regeneration	A0101
Economic Development	HA23	City Regeneration	A0101
Economic Development	HA23	City Regeneration	A0110
Economic Development	HA23	City Regeneration	A0111
Economic Development	HA23	City Regeneration	G6103
Economic Development	HA23	City Regeneration	G6104
Economic Development	HA23	City Regeneration	G6104 G6105
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Economic Development	HA23	City Regeneration	G6201
Economic Development	HA23	City Regeneration	G6203 G6204
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Economic Development	HA23	City Regeneration	
Economic Development	HA23	City Regeneration	G6212
Economic Development	HA23	City Regeneration	G6216
Economic Development	HA23	City Regeneration	G6218 G6225
Economic Development	HA23	City Regeneration	
Economic Development	HA23	City Regeneration	G6226
Economic Development	HA23	City Regeneration	G6230
Economic Development	HA23	City Regeneration	G6305
Economic Development	HA23	City Regeneration	G6316
Economic Development	HT11	City Centre Management	A0101
Economic Development	HT11	City Centre Management	A0110
Economic Development	HT11	City Centre Management	A0111
Economic Development	HT11	City Centre Management	A0144
Economic Development	HT11	City Centre Management	A0801
Economic Development	HT11	City Centre Management	B1610
Economic Development	HT11	City Centre Management	C2501
Economic Development	HT11	City Centre Management	D3302
Economic Development	HT11	City Centre Management	D3401
Economic Development	HT11	City Centre Management	D3411
Economic Development	HT11	City Centre Management	D3703
Economic Development	HT11	City Centre Management	D3952
Economic Development	HT11	City Centre Management	G6103
Economic Development	HT11	City Centre Management	G6104
Economic Development	HT11	City Centre Management	G6105
Economic Development	HT11	City Centre Management	G6108
Economic Development	HT11	City Centre Management	G6201
Economic Development	HT11	City Centre Management	G6203
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Economic Development	HT11	City Centre Management	G6207
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Economic Development	HT11	City Centre Management	G6218
Economic Development	HT11	City Centre Management	G6225
Economic Development	HT11	City Centre Management	G6226
Economic Development	HT11	City Centre Management	G6230
Economic Development	HT11	City Centre Management	G6305
Economic Development	HT11	City Centre Management	G6312
Economic Development	HT11	City Centre Management	G6316
Economic Development	HT30	Tourism Expenses	A0801
Economic Development	HT30	Tourism Expenses	D3701
Economic Development	HT30	Tourism Expenses	G6212
Economic Development	HT30	Tourism Expenses	K9450
Economic Development	HT32	Economic Development	A0101
Economic Development	HT32	Economic Development	A0110
Economic Development	HT32	Economic Development	A0111
Economic Development	HT32	Economic Development	G6103
Economic Development	HT32	Economic Development	G6104
Economic Development	HT32	Economic Development	G6105
Economic Development	HT32	Economic Development	G6108
Economic Development	HT32	Economic Development	G6201
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Economic Development	HT32	Economic Development	G6204 G6207
Economic Development	HT32	Economic Development Economic Development	G6212
Economic Development	HT32	•	G6212
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Economic Development	HT32	Economic Development	G6225
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Economic Development	HT32	Economic Development	G6230
Economic Development	HT32	Economic Development	G6305
Economic Development	HT32	Economic Development	G6316
Economic Development	HT32	Economic Development	K9141
Economic Development	HT36	ISFB - Smart Oxford Programme	A0101
Economic Development	HT36	ISFB - Smart Oxford Programme	A0110
Economic Development	HT36	ISFB - Smart Oxford Programme	A0111
Development Team & PMO	BN10	Development Team & PMO	A0101
Development Team & PMO	BN10	Development Team & PMO	A0108
Development Team & PMO	BN10	Development Team & PMO	A0110
Development Team & PMO	BN10	Development Team & PMO	A0111
Community Housing & Strategy	EK05	Housing Company Startup Costs	G6212
Community Housing & Strategy	EK09	Community Housing Management	A0101
Community Housing & Strategy	EK09	Community Housing Management	A0110
Community Housing & Strategy	EK09	Community Housing Management	A0111
Community Housing & Strategy	EK09	Community Housing Management	A0801
Community Housing & Strategy	EK09	Community Housing Management	B1701
Community Housing & Strategy	EK09	Community Housing Management	B1801
Community Housing & Strategy	EK09	Community Housing Management	C2501
Community Housing & Strategy	EK09	Community Housing Management	C2601
Community Housing & Strategy	EK09	Community Housing Management	D3006
Community Housing & Strategy	EK09	Community Housing Management	D3104
Community Housing & Strategy	EK09	Community Housing Management	D3301
Community Housing & Strategy	EK09	Community Housing Management	D3302
Community Housing & Strategy	EK09	Community Housing Management	D3601
Community Housing & Strategy	EK09	Community Housing Management	D3602
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Community Housing & Strategy	EK09	Community Housing Management	G6104
Community Housing & Strategy	EK09	Community Housing Management	G6105
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Community Housing & Strategy	EK09	Community Housing Management	G6212
Community Housing & Strategy	EK09	Community Housing Management	G6216
Community Housing & Strategy	EK09	Community Housing Management	G6218
Community Housing & Strategy	EK09	Community Housing Management	G6225
Community Housing & Strategy	EK09	Community Housing Management	G6226
Community Housing & Strategy	EK09	Community Housing Management	G6230
Community Housing & Strategy	EK09	Community Housing Management	G6305
Community Housing & Strategy	EK09	Community Housing Management	G6312
Community Housing & Strategy	EK09	Community Housing Management	G6316
Community Housing & Strategy	EK09	Community Housing Management	G6317
Community Housing & Strategy	EK09	Community Housing Management	L9HRA
Community Housing & Strategy	EK15	Strategy & Enabling Team	A0101
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Community Housing & Strategy	EK15	Strategy & Enabling Team	A0105
Community Housing & Strategy	EK15	Strategy & Enabling Team	A0110
Community Housing & Strategy	EK15	Strategy & Enabling Team	A0111
Community Housing & Strategy	EK15	Strategy & Enabling Team	A0801
Community Housing & Strategy	EK15	Strategy & Enabling Team	C2501
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3006
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3104
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3302
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3401
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3501
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3602
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3703
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3801
Community Housing & Strategy	EK15	Strategy & Enabling Team	D3802
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6103
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6104
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6105
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6108
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6201
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6203
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6204
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6207
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6212
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6216
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6218
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Community Housing & Strategy	EK15	Strategy & Enabling Team	G6305
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6312
Community Housing & Strategy	EK15	Strategy & Enabling Team	G6316
Community Housing & Strategy	EK15	Strategy & Enabling Team	K9511
Community Housing & Strategy	EK15	Strategy & Enabling Team	L9HRA
Community Housing & Strategy	EK19	Enabling	G6212
Community Housing & Strategy	EK20	Empty Homes	D3401
Community Housing & Strategy	EK20	Empty Homes	D3411
Community Housing & Strategy	EK20	Empty Homes	G6212
Community Housing & Strategy	EK28	Supply and Enabling Team	A0101
Community Housing & Strategy	EK28	Supply and Enabling Team	A0110
Community Housing & Strategy	EK28	Supply and Enabling Team	A0111
Community Housing & Strategy	EK28	Supply and Enabling Team	D3401
Housing Needs	EK01	Homelessness Running Expenditure	C2501
Housing Needs	EK01	Homelessness Running Expenditure	D3001
Housing Needs	EK01	Homelessness Running Expenditure	D3425
Housing Needs	EK01	Homelessness Running Expenditure	D3430
Housing Needs	EK01	Homelessness Running Expenditure	D3600
Housing Needs	EK01	Homelessness Running Expenditure	D3604
Housing Needs	EK01	Homelessness Running Expenditure	D3903
Housing Needs	EK01	Homelessness Running Expenditure	G6212
Housing Needs	EKO1	Homelessness Running Expenditure	G6312
Housing Needs	EKO1	Homelessness Running Expenditure	K9550
Housing Needs	EKO3	Private Lease Scheme	A0101
Housing Needs	EKO3	Private Lease Scheme	A0101
Housing Needs	EKO3	Private Lease Scheme	A0102
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Housing Needs	EK03	Private Lease Scheme	A0110
Housing Needs	EK03	Private Lease Scheme	A0111
Housing Needs	EK03	Private Lease Scheme	A0116
Housing Needs	EK03	Private Lease Scheme	A0801
Housing Needs	EK03	Private Lease Scheme	B1501
Housing Needs	EK03	Private Lease Scheme	B1502
Housing Needs	EK03	Private Lease Scheme	B1701
Housing Needs	EK03	Private Lease Scheme	B1702
Housing Needs	EK03	Private Lease Scheme	B1830
Housing Needs	EK03	Private Lease Scheme	C2201
Housing Needs	EK03	Private Lease Scheme	C2301
Housing Needs	EK03	Private Lease Scheme	C2503
Housing Needs	EK03	Private Lease Scheme	C2601
Housing Needs	EK03	Private Lease Scheme	D3417
Housing Needs	EK03	Private Lease Scheme	D3426
Housing Needs	EK03	Private Lease Scheme	D3600
Housing Needs	EK03	Private Lease Scheme	D3611
Housing Needs	EK03	Private Lease Scheme	D3903
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Housing Needs	EK03	Private Lease Scheme	G6105
Housing Needs	EK03	Private Lease Scheme	G6108
Housing Needs	EK03	Private Lease Scheme	G6201
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Housing Needs	EK03	Private Lease Scheme	G6204
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Housing Needs	EK03	Private Lease Scheme	G6216
Housing Needs	EK03	Private Lease Scheme	G6218
Housing Needs	EK03	Private Lease Scheme	G6225
Housing Needs	EK03	Private Lease Scheme	G6226
Housing Needs	EK03	Private Lease Scheme	G6230
Housing Needs	EK03	Private Lease Scheme	G6305
Housing Needs	EK03	Private Lease Scheme	G6312
Housing Needs	EK03	Private Lease Scheme	G6316
Housing Needs	EK03	Private Lease Scheme	K9550
Housing Needs	EK03	Private Lease Scheme	L9HRA
Housing Needs	EK04	Home Choice Scheme	A0101
Housing Needs	EK04	Home Choice Scheme	A0110
Housing Needs	EK04	Home Choice Scheme	A0111
Housing Needs	EK04	Home Choice Scheme	A0801
Housing Needs	EK04	Home Choice Scheme	D3426
Housing Needs	EK04	Home Choice Scheme	D3420
Housing Needs	EK04	Home Choice Scheme	D3802
Housing Needs	EK04	Home Choice Scheme	F5033
Housing Needs	EKO4	Home Choice Scheme	G6103
Housing Needs	EKO4	Home Choice Scheme	G6104
Housing Needs	EKO4	Home Choice Scheme	G6104 G6105
Housing Needs	EKO4	Home Choice Scheme	G6103
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Housing Needs			
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Housing Needs	EKO4	Home Choice Scheme	G6207
Housing Needs	EK04	Home Choice Scheme	G6212

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Housing Needs	EK04	Home Choice Scheme	G6218
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Housing Needs	EK04	Home Choice Scheme	G6226
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Housing Needs	EK04	Home Choice Scheme	G6316
Housing Needs	EK04	Home Choice Scheme	K9585
Housing Needs	EK06	Housing Advice	D3401
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Housing Needs	EK10	Housing Options & Allocations	A0101
Housing Needs	EK10	Housing Options & Allocations	A0102
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Housing Needs	EK10	Housing Options & Allocations	A0801
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Housing Needs	EK10	Housing Options & Allocations	D3302
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Housing Needs	EK10	Housing Options & Allocations	D3602
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Housing Needs	EK10	Housing Options & Allocations	G6226
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Housing Needs	EK10	Housing Options & Allocations	G6316
Housing Needs	EK10	Housing Options & Allocations	G6317
Housing Needs	EK10	Housing Options & Allocations	K9140
Housing Needs	EK10	Housing Options & Allocations	K9511

Housing Noods	EK10	Housing Options & Allocations	L9HRA
Housing Needs Housing Needs	EK10	Housing Options & Allocations Single Homeless Team	A0101
Housing Needs	EK13	Single Homeless Team	A0101
Housing Needs	EK13	Single Homeless Team	A0110
_	EK13	Single Homeless Team	A0111
Housing Needs		•	D3701
Housing Needs	EK13	Single Homeless Team	
Housing Needs	EK13 EK13	Single Homeless Team	G6103 G6104
Housing Needs		Single Homeless Team	
Housing Needs	EK13	Single Homeless Team	G6105
Housing Needs	EK13	Single Homeless Team	G6108 G6201
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Housing Needs	EK13	Single Homeless Team	G6203
Housing Needs	EK13	Single Homeless Team	G6204
Housing Needs	EK13	Single Homeless Team	G6207
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Housing Needs	EK13	Single Homeless Team	G6226
Housing Needs	EK13	Single Homeless Team	G6230
Housing Needs	EK13	Single Homeless Team	G6305
Housing Needs	EK13	Single Homeless Team	G6316
Housing Needs	EK16	Enhanced Housing Options Project	A0101
Housing Needs	EK16	Enhanced Housing Options Project	A0110
Housing Needs	EK16	Enhanced Housing Options Project	A0111
Housing Needs	EK16	Enhanced Housing Options Project	G6212
Housing Needs	EK16	Enhanced Housing Options Project	L9726
Housing Needs	EK21	GF Temporary Accommodation	B1101
Housing Needs	EK21	GF Temporary Accommodation	B1108
Housing Needs	EK21	GF Temporary Accommodation	B1501
Housing Needs	EK21	GF Temporary Accommodation	B1502
Housing Needs	EK21	GF Temporary Accommodation	B1702
Housing Needs	EK21	GF Temporary Accommodation	B1830
Housing Needs	EK21	GF Temporary Accommodation	B1952
Housing Needs	EK21	GF Temporary Accommodation	D3600
Housing Needs	EK21	GF Temporary Accommodation	D3903
Housing Needs	EK21	GF Temporary Accommodation	G6212
Housing Needs	EK21	GF Temporary Accommodation	K9550
Housing Needs	EK22	Syrian Vulnerable Persons Relocation Scheme	A0101
Housing Needs	EK22	Syrian Vulnerable Persons Relocation Scheme	A0110
Housing Needs	EK22	Syrian Vulnerable Persons Relocation Scheme	A0111
Housing Needs	EK22	Syrian Vulnerable Persons Relocation Scheme	G6212
Housing Needs	EK22	Syrian Vulnerable Persons Relocation Scheme	G6316
Housing Needs	EK23	Rent Guarantee Scheme	A0101
Housing Needs	EK23	Rent Guarantee Scheme	A0110
Housing Needs	EK23	Rent Guarantee Scheme	A0111
Housing Needs	EK23	Rent Guarantee Scheme	F5033
Housing Needs	EK23	Rent Guarantee Scheme	G6212
Housing Needs	EK24	Trailblazers (Homeless Prevention)	A0101
Housing Needs	EK24	Trailblazers (Homeless Prevention)	A0110
Housing Needs	EK24	Trailblazers (Homeless Prevention)	A0111
Housing Needs	EK25	Rough Sleeping Initiative Grant	A0101
Housing Needs	EK25	Rough Sleeping Initiative Grant	A0110
Housing Needs	EK25	Rough Sleeping Initiative Grant	A0111

Housing Needs	EK27	Rapid Re-Housing Pathways Project (Navigators	D3401
Housing Needs	EK27	Rapid Re-Housing Pathways Project (Navigators	
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Housing Needs	EK27	Rapid Re-Housing Pathways Project (Navigators	
Property Services	EK17	Garages (Asset Transfer)	A0101
Property Services	EK17	Garages (Asset Transfer)	A0110
Property Services	EK17	Garages (Asset Transfer)	A0111
Property Services	EK17	Garages (Asset Transfer)	B1830
Property Services	EK17	Garages (Asset Transfer)	C2601
Property Services	EK17	Garages (Asset Transfer)	G6103
Property Services	EK17	Garages (Asset Transfer)	G6104
Property Services	EK17	Garages (Asset Transfer)	G6105
Property Services	EK17	Garages (Asset Transfer)	G6108
Property Services	EK17	Garages (Asset Transfer)	G6201
Property Services	EK17	Garages (Asset Transfer)	G6203
Property Services	EK17	Garages (Asset Transfer)	G6204
Property Services	EK17	Garages (Asset Transfer)	G6207
Property Services	EK17	Garages (Asset Transfer)	G6210
Property Services	EK17	Garages (Asset Transfer)	G6212
Property Services	EK17	Garages (Asset Transfer)	G6216
Property Services	EK17	Garages (Asset Transfer)	G6218
Property Services	EK17	Garages (Asset Transfer)	G6225
Property Services	EK17	Garages (Asset Transfer)	G6226
Property Services	EK17	Garages (Asset Transfer)	G6230
Property Services	EK17	Garages (Asset Transfer)	G6305
Property Services	EK17	Garages (Asset Transfer)	K9544
Welfare Reform	CD61	Welfare Reform Team	A0101
Welfare Reform	CD61	Welfare Reform Team	A0110
Welfare Reform	CD61	Welfare Reform Team	A0111
Welfare Reform	CD61	Welfare Reform Team	A0116
Welfare Reform	CD61	Welfare Reform Team	G6103
Welfare Reform	CD61	Welfare Reform Team	G6104
Welfare Reform	CD61	Welfare Reform Team	G6105
Welfare Reform	CD61	Welfare Reform Team	G6108
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Welfare Reform	CD61	Welfare Reform Team	G6207
Welfare Reform	CD61	Welfare Reform Team	G6212
Welfare Reform	CD61	Welfare Reform Team	G6216
Welfare Reform	CD61	Welfare Reform Team	G6218
Welfare Reform	CD61	Welfare Reform Team	G6225
Welfare Reform	CD61	Welfare Reform Team	G6226
Welfare Reform	CD61	Welfare Reform Team	G6230
Welfare Reform	CD61	Welfare Reform Team	G6305
Welfare Reform	CD61	Welfare Reform Team	G6316
Welfare Reform	CD67	ESF - Building Better Opportunities	G6212
Welfare Reform	CD67	ESF - Building Better Opportunities	K9141
Welfare Reform	CD68	ESF - Community Grants	G6212
Regulatory Services	BN64	Building Control - Charging Account	A0101
Regulatory Services	BN64	Building Control - Charging Account	A0105
Regulatory Services	BN64	Building Control - Charging Account	A0110
Regulatory Services	BN64	Building Control - Charging Account	A0111
Regulatory Services	BN64	Building Control - Charging Account	A0801

Regulatory Services	BN64	Building Control - Charging Account	C2501
Regulatory Services	BN64	Building Control - Charging Account	C2601
Regulatory Services	BN64	Building Control - Charging Account	D3306
Regulatory Services	BN64	Building Control - Charging Account	D3703
Regulatory Services	BN64	Building Control - Charging Account	D3802
Regulatory Services	BN64	Building Control - Charging Account	G6103
Regulatory Services	BN64	Building Control - Charging Account	G6104
Regulatory Services	BN64	Building Control - Charging Account	G6105
Regulatory Services	BN64	Building Control - Charging Account	G6108
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Regulatory Services	BN64	Building Control - Charging Account	G6226
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Regulatory Services	BN64	Building Control - Charging Account	G6305
Regulatory Services	BN64	Building Control - Charging Account	G6316
Regulatory Services	BN64	Building Control - Charging Account	G6317
Regulatory Services	BN64	Building Control - Charging Account	K9401
Regulatory Services	BN64	Building Control - Charging Account	K9501
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Regulatory Services	ED05	Home Improvement Agency	A0110
Regulatory Services	ED05	Home Improvement Agency	A0111
Regulatory Services	ED05	Home Improvement Agency	C2101
Regulatory Services	ED05	Home Improvement Agency	C2201
Regulatory Services	ED05	Home Improvement Agency	C2301
Regulatory Services	ED05	Home Improvement Agency	C2501
Regulatory Services	ED05	Home Improvement Agency	D3001
Regulatory Services	ED05	Home Improvement Agency	D3021
Regulatory Services	ED05	Home Improvement Agency	D3023
Regulatory Services	ED05	Home Improvement Agency	D3301
Regulatory Services	ED05	Home Improvement Agency	D3303
Regulatory Services	ED05	Home Improvement Agency	D3401
Regulatory Services	ED05	Home Improvement Agency	D3802
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Regulatory Services	ED05	Home Improvement Agency	G6108
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Regulatory Services	ED05	Home Improvement Agency	K9141
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Regulatory Services	ED05	Home Improvement Agency	K9571
Regulatory Services	ED05	Home Improvement Agency	L9726
Regulatory Services	ED06	Public Health Burials	G6212
Regulatory Services	ED06	Public Health Burials	G6312
Regulatory Services	ED07	Public Health	A0101
Regulatory Services	ED07	Public Health	A0110
Regulatory Services	ED07	Public Health	A0111
Regulatory Services	ED07	Public Health	A0636
Regulatory Services	ED07	Public Health	A0801
Regulatory Services	ED07	Public Health	C2501
Regulatory Services	ED07	Public Health	C2601
Regulatory Services	ED07	Public Health	D3006
Regulatory Services	ED07	Public Health	D3021
Regulatory Services	ED07	Public Health	D3301
Regulatory Services	ED07	Public Health	D3302
Regulatory Services	ED07	Public Health	D3303
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Regulatory Services	ED07	Public Health	D3415
Regulatory Services	ED07	Public Health	D3601
Regulatory Services	ED07	Public Health	D3802
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Regulatory Services	ED07	Public Health	G6104
Regulatory Services	ED07	Public Health	G6105
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Regulatory Services	ED07	Public Health	G6226
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Regulatory Services	ED16	Business Regulation	A0110
Regulatory Services	ED16	Business Regulation	A0111
Regulatory Services	ED16	Business Regulation	A0801
Regulatory Services	ED16	Business Regulation	C2501
Regulatory Services	ED16	Business Regulation	C2601
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Regulatory Services	ED16	Business Regulation	D3006
Regulatory Services	ED16	Business Regulation	D3021
Regulatory Services	ED16	Business Regulation	D3104
Regulatory Services	ED16	Business Regulation	D3201
Regulatory Services	ED16	Business Regulation	D3302
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Regulatory Services	ED16	Business Regulation	G6312
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Regulatory Services	ED16	Business Regulation	K9571
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Regulatory Services	ED17	Private Sector Safety  Private Sector Safety	C2501
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Regulatory Services	ED17	Private Sector Safety	D3021
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Regulatory Services	ED17	Private Sector Safety	D3302
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Regulatory Services	ED17	Private Sector Safety	D3802
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Regulatory Services	ED17	Private Sector Safety	G6226
Regulatory Services	ED17	Private Sector Safety	G6230
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Regulatory Services	ED17	Private Sector Safety	G6316
Regulatory Services	ED17	Private Sector Safety	K9511
Regulatory Services	ED18	HMO Enforcement	A0101
Regulatory Services	ED18	HMO Enforcement	A0110
Regulatory Services	ED18	HMO Enforcement	A0111

Regulatory Services	ED18	HMO Enforcement	C2601
Regulatory Services	ED18	HMO Enforcement	D3802
Regulatory Services	ED18	HMO Enforcement	G6103
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Community Safety	ED04	Community Response Team	D3001
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Community Safety	ED04	Community Response Team	D3201
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Community Safety	ED04	Community Response Team	K9571
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Community Safety	ED08	Community Safety Team	A0110
Community Safety	ED08	Community Safety Team	A0111
Community Safety	ED08	Community Safety Team	A0116
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Community Safety	FA21	CCTV	D3522
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Community Safety	FA21	CCTV	L9841
Community Safety	KN03	Neighbourhood Policing	G6212
Community Safety	KN13	Drug Strategy	G6212
Community Safety	KN15	TARGET HARDENING	G6212
Community Safety	KN33	Nightsafe	G6212
Community Safety	KN65	COMMUNICATION AND AD.	G6212
Community Safety	KN89	Community Safety Projects	G6212
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Community Safety	KV05	Community Safety Partnership	G6212
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Development	HK11	Dev Cont Gen Exp	C2503
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Development	HK11 HK11	Dev Cont Gen Exp	G6225 G6226
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Development	HK11	Dev Cont Con Exp	
Development		Dev Cont Gen Exp	K9501 G6212
Development	HK14	Planning Performance Agreements	
Development	HK14	Planning Performance Agreements	K9401
Support Services	HA04	Growth Deal - JSSP	D3411
Support Services	HA04	Growth Deal - JSSP	K9141
Support Services	HA04	Growth Deal - JSSP	K9151
Support Services	HA19	Planning Management	A0101
Support Services	HA19	Planning Management	A0110
Support Services	HA19	Planning Management	A0111
Support Services	HA19	Planning Management	A0621
Support Services	HA19	Planning Management	A0801
Support Services	HA19	Planning Management	C2501
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Support Services	HA19	Planning Management	D3021
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Support Services	HA19	Planning Management	D3802
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Support Services	HA22	BOB Design Network	D3104
Support Services	HA22	BOB Design Network	D3411
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Support Services	HA22	BOB Design Network	K9501
Information Services	HL11	Land Charges	A0101
Information Services	HL11	Land Charges	B1801
Information Services	HL11	Land Charges	D3301
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Information Services	HL11	Land Charges	K9511
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Spatial Development	HJ11	Plan Policy Gen Exp	K9501
Spatial Development	HJ11	Plan Policy Gen Exp	K9941
Spatial Development	HJ12	Planning Design and Review Panel	A0116
Spatial Development	HJ12	Planning Design and Review Panel	D3411
Spatial Development	HJ12	Planning Design and Review Panel	G6212
Spatial Development	HJ12	Planning Design and Review Panel	K9401
Spatial Development	HJ14	Oxford Growth Strategy	G6212
Spatial Development	HK12	Heritage & Specialist	A0101
Spatial Development	HK12	Heritage & Specialist	A0105
Spatial Development	HK12	Heritage & Specialist	A0110
Spatial Development	HK12	Heritage & Specialist	A0111
Spatial Development	HK12	Heritage & Specialist	A0116
Spatial Development	HK12	Heritage & Specialist	C2501
Spatial Development	HK12	Heritage & Specialist	D3701
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Spatial Development	HK12	Heritage & Specialist	G6204
Spatial Development	HK12	Heritage & Specialist	G6207
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Spatial Development	HK12	Heritage & Specialist	K9401
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Environmental Quality	ED11	Environmental Policy	B1501
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Environmental Quality	ED11	Environmental Policy	D3104
Environmental Quality	ED11	Environmental Policy	D3303
Environmental Quality	ED11	Environmental Policy	D3401
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Environmental Quality	ED11	Environmental Policy	K9511
Environmental Quality	ED11	Environmental Policy	L9726
Energy & Natural Resources	ED13	Carbon Management	A0101
Energy & Natural Resources	ED13	Carbon Management	A0102
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Energy & Natural Resources	ED13	Carbon Management	A0117
Energy & Natural Resources	ED13	Carbon Management	C2501
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Energy & Natural Resources	ED13	Carbon Management	D3201
Energy & Natural Resources	ED13	Carbon Management	D3304
Energy & Natural Resources	ED13	Carbon Management	D3401

Francis Q National Danasinas	ED43	Caulage Managana	D2444
Energy & Natural Resources	ED13	Carbon Management	D3411
Energy & Natural Resources	ED13	Carbon Management	D3513
Energy & Natural Resources	ED13	Carbon Management	D3701
Energy & Natural Resources	ED13	Carbon Management	D3703
Energy & Natural Resources	ED13	Carbon Management	D3802
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Energy & Natural Resources	ED13	Carbon Management	G6104
Energy & Natural Resources	ED13	Carbon Management	G6105
Energy & Natural Resources	ED13	Carbon Management	G6108
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Energy & Natural Resources	ED13	Carbon Management	G6316
Energy & Natural Resources	ED13	Carbon Management	L9841
Energy & Natural Resources	ES99	SALIX - Funded Projects	G6212
Smart, Sustainable Cities	ED14	Sustainable City	A0101
Smart, Sustainable Cities	ED14	Sustainable City	A0110
Smart, Sustainable Cities	ED14	Sustainable City	A0111
Smart, Sustainable Cities	ED14	Sustainable City	D3401
Smart, Sustainable Cities	ED14	Sustainable City	D3411
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Smart, Sustainable Cities	ED14	Sustainable City	G6104
Smart, Sustainable Cities	ED14	Sustainable City	G6105
Smart, Sustainable Cities	ED14	Sustainable City	G6103
Smart, Sustainable Cities	ED14	Sustainable City	G6201
Smart, Sustainable Cities	ED14	Sustainable City Sustainable City	G6201
Smart, Sustainable Cities		•	
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Smart, Sustainable Cities	ED14	Sustainable City	G6207
Smart, Sustainable Cities	ED14	Sustainable City	G6212
Smart, Sustainable Cities	ED14	Sustainable City	G6216
Smart, Sustainable Cities	ED14	Sustainable City	G6218
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Smart, Sustainable Cities	ED14	Sustainable City	G6230
Smart, Sustainable Cities	ED14	Sustainable City	G6305
Smart, Sustainable Cities	ED14	Sustainable City	G6316
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	A0101
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	A0110
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	A0111
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	B1952
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	G6212
Smart, Sustainable Cities	ED30	Northway & Marston Flood Alleviation Project	G6316
Smart, Sustainable Cities	ED31	Go Ultra Low Oxford	A0101
Smart, Sustainable Cities	ED31	Go Ultra Low Oxford	A0110
Smart, Sustainable Cities	ED31	Go Ultra Low Oxford	A0111

Smart, Sustainable Cities	ED31	Go Ultra Low Oxford	K9501
Smart, Sustainable Cities	ED34	Oxford Flood Alleviation Scheme	A0101
Smart, Sustainable Cities	ED34	Oxford Flood Alleviation Scheme	A0111
Smart, Sustainable Cities	ES20	Oxford Waterways	A0101
Smart, Sustainable Cities	ES20	Oxford Waterways	A0110
Smart, Sustainable Cities	ES20	Oxford Waterways	A0111
Smart, Sustainable Cities	ES20	Oxford Waterways	D3401
Leisure Management	AB01	Leisure Central Management	A0101
Leisure Management	AB01	Leisure Central Management	A0109
Leisure Management	AB01	Leisure Central Management	A0110
Leisure Management	AB01	Leisure Central Management	A0111
Leisure Management	AB01	Leisure Central Management	A0634
Leisure Management	AB01	Leisure Central Management	B1952
Leisure Management	AB01	Leisure Central Management	C2501
Leisure Management	AB01	Leisure Central Management	C2601
Leisure Management	AB01	Leisure Central Management	D3001
Leisure Management	AB01	Leisure Central Management	D3006
Leisure Management	AB01	Leisure Central Management	D3101
Leisure Management	AB01	Leisure Central Management	D3301
Leisure Management	AB01	Leisure Central Management	D3303
Leisure Management	AB01	Leisure Central Management	D3401
Leisure Management	AB01	Leisure Central Management	D3411
Leisure Management	AB01	Leisure Central Management	D3702
Leisure Management	AB01	Leisure Central Management	D3802
Leisure Management	AB01	Leisure Central Management	G6103
Leisure Management	AB01	Leisure Central Management	G6104
Leisure Management	AB01	Leisure Central Management	G6105
Leisure Management	AB01	Leisure Central Management	G6108
Leisure Management	AB01	Leisure Central Management	G6201
Leisure Management	AB01	Leisure Central Management	G6203
Leisure Management	AB01	Leisure Central Management	G6204
Leisure Management	AB01	Leisure Central Management	G6207
Leisure Management		Leisure Central Management	G6212
Leisure Management	AB01	Leisure Central Management	G6216
Leisure Management	AB01	Leisure Central Management	G6225
Leisure Management	AB01	Leisure Central Management	G6226
Leisure Management	AB01	Leisure Central Management	G6230
Leisure Management	AB01	Leisure Central Management	G6305
Leisure Management	AB01	Leisure Central Management	G6316
Leisure Management	AB01	Leisure Central Management	G6317
Leisure Management	AB03	Leisure Client Management	B1501
Leisure Management	AB03	Leisure Client Management	B1502
Leisure Management	AB03	Leisure Client Management	B1952
Leisure Management	AB03	Leisure Client Management	D3401
Leisure Management	AB03	Leisure Client Management	D3411
Leisure Management	AB03	Leisure Client Management	D3412
Leisure Management	AB03	Leisure Client Management	D3952
Leisure Management	AB03	Leisure Client Management	G6210
Leisure Management	AB03	Leisure Client Management	G6212
Leisure Management	AB03	Leisure Client Management	G6218
Leisure Management	AB03	Leisure Client Management	G6312
Leisure Management	AB03	Leisure Client Management	G6322
Leisure Management	AB03	Leisure Client Management	K9158
Leisure Management	AB03	Leisure Client Management	K9159

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Leisure Management		Leisure Client Management	K9401
Leisure Management		Leisure Client Management	K9528
Leisure Management	AB05	Leisure Repairs and Maintenance	G6212
Sports Development		Go Active OCC	A0101
Sports Development		Go Active OCC	A0110
Sports Development	AM05	Go Active OCC	A0111
Sports Development	AM05	Go Active OCC	C2601
Sports Development	AM05	Go Active OCC	D3304
Sports Development	AM05	Go Active OCC	D3401
Sports Development	AM05	Go Active OCC	D3413
Sports Development	AM05	Go Active OCC	D3415
Sports Development	AM05	Go Active OCC	D3501
Sports Development	AM05	Go Active OCC	G6103
Sports Development		Go Active OCC	G6104
Sports Development		Go Active OCC	G6105
Sports Development		Go Active OCC	G6108
Sports Development		Go Active OCC	G6201
Sports Development		Go Active OCC	G6203
Sports Development		Go Active OCC	G6204
Sports Development		Go Active OCC	G6207
Sports Development		Go Active OCC	G6212
Sports Development		Go Active OCC	G6216
		Go Active OCC	G6218
Sports Development		Go Active OCC	G6225
Sports Development			
Sports Development		Go Active OCC	G6226
Sports Development		Go Active OCC	G6230
Sports Development		Go Active OCC	G6305
Sports Development		Go Active OCC	G6316
Sports Development		Go Active OCC	K9141
Sports Development		Service Sports Development	A0101
Sports Development		Service Sports Development	A0110
Sports Development		Service Sports Development	A0111
Sports Development		Service Sports Development	A0801
Sports Development		Service Sports Development	C2101
Sports Development		Service Sports Development	C2201
Sports Development		Service Sports Development	C2304
Sports Development		Service Sports Development	C2401
Sports Development		Service Sports Development	C2601
Sports Development		Service Sports Development	D3304
Sports Development	AM19	Service Sports Development	D3307
Sports Development	AM19	Service Sports Development	D3401
Sports Development	AM19	Service Sports Development	D3429
Sports Development	AM19	Service Sports Development	D3802
Sports Development	AM19	Service Sports Development	G6103
Sports Development	AM19	Service Sports Development	G6104
Sports Development	AM19	Service Sports Development	G6105
Sports Development	AM19	Service Sports Development	G6108
Sports Development	AM19	Service Sports Development	G6201
Sports Development	AM19	Service Sports Development	G6203
Sports Development		Service Sports Development	G6204
Sports Development	AM19	Service Sports Development	G6207
Sports Development	AM19	Service Sports Development	G6212
Sports Development		Service Sports Development	G6216
Sports Development		Service Sports Development	G6218
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Sports Development Sports Development		Service Sports Development Service Sports Development	G6226
Sports Development		Service Sports Development	G6230
Sports Development		Service Sports Development	G6305
·		·	G6316
Sports Development		Service Sports Development	K9511
Sports Development		Service Sports Development	
Sports Development		Primary School Premium	G6212
Sports Development		Primary School Premium	K9401
Parks Development		Parks Development Team	A0101
Parks Development		Parks Development Team	A0105
Parks Development	AG10	Parks Development Team	A0107
Parks Development	AG10	•	A0110
Parks Development		Parks Development Team	A0111
Parks Development		Parks Development Team	A0113
Parks Development	AG10	Parks Development Team	B1014
Parks Development	AG10	·	B1103
Parks Development		Parks Development Team	C2101
Parks Development	AG10	Parks Development Team	C2201
Parks Development	AG10	Parks Development Team	C2601
Parks Development	AG10	Parks Development Team	D3001
Parks Development	AG10	Parks Development Team	D3021
Parks Development	AG10	Parks Development Team	D3201
Parks Development	AG10	Parks Development Team	D3301
Parks Development	AG10	Parks Development Team	D3401
Parks Development	AG10	Parks Development Team	G6103
Parks Development	AG10	Parks Development Team	G6104
Parks Development	AG10	Parks Development Team	G6105
Parks Development	AG10	Parks Development Team	G6108
Parks Development	AG10	Parks Development Team	G6201
Parks Development	AG10	Parks Development Team	G6203
Parks Development	AG10	Parks Development Team	G6204
Parks Development	AG10	Parks Development Team	G6207
Parks Development	AG10	Parks Development Team	G6212
Parks Development		Parks Development Team	G6216
Parks Development	AG10	Parks Development Team	G6225
Parks Development	AG10	Parks Development Team	G6226
Parks Development	AG10	Parks Development Team	G6230
Parks Development	AG10	Parks Development Team	G6305
Parks Development	AG10	Parks Development Team	G6316
Parks Development	AG13	Play Area Maintenance	B1060
Parks Development	AG13	Play Area Maintenance	B1952
Parks Development	AG13	Play Area Maintenance	D3021
Parks Development	AG13	Play Area Maintenance	D3952
·	AG13	•	G6212
Parks Development	AG13	Play Area Maintenance	G6312
Parks Development		Play Area Maintenance	
Parks Development	AG14	Green Neighbourhood Scheme	D3401
Parks Development	AG14	Green Neighbourhood Scheme	D3705
Parks Development	AG14	Green Neighbourhood Scheme	D3802
Parks Development	AG14	Green Neighbourhood Scheme	D3803
Parks Development	AG14	Green Neighbourhood Scheme	G6212
Community Centres	AC14	Barton Community Centre	B1501
Community Centres	AC14	Barton Community Centre	B1502
Community Centres	AC14	Barton Community Centre	B1605
Community Centres	AC14	Barton Community Centre	B1702

Community Centres	AC14	Barton Community Centre	B1801
Community Centres	AC14	Barton Community Centre	B1830
Community Centres	AC14	Barton Community Centre	D3401
Community Centres	AC14	Barton Community Centre	G6103
Community Centres	AC14	Barton Community Centre	G6104
Community Centres	AC14	Barton Community Centre	G6105
Community Centres	AC14	Barton Community Centre	G6201
Community Centres	AC14	Barton Community Centre	G6203
Community Centres	AC14	Barton Community Centre	G6204
Community Centres	AC14	Barton Community Centre	G6207
Community Centres	AC14	Barton Community Centre	G6212
Community Centres	AC14	Barton Community Centre	G6216
Community Centres	AC14	Barton Community Centre	G6226
Community Centres	AC14	Barton Community Centre	G6305
Community Centres	AC14	Barton Community Centre	G6322
Community Centres	AC14	Barton Community Centre	K9159
Community Centres	AC14	Barton Community Centre	K9546
Community Centres	AC14	Barton Community Centre	K9550
Community Centres	AC18	Blackbird Leys Community Centre	A0101
Community Centres	AC18	Blackbird Leys Community Centre	A0108
Community Centres	AC18	Blackbird Leys Community Centre	A0110
Community Centres	AC18	Blackbird Leys Community Centre	A0111
Community Centres	AC18	Blackbird Leys Community Centre	A0113
Community Centres	AC18	Blackbird Leys Community Centre	B1103
Community Centres	AC18	Blackbird Leys Community Centre	B1501
Community Centres	AC18	Blackbird Leys Community Centre	B1502
Community Centres	AC18	Blackbird Leys Community Centre	B1601
Community Centres	AC18	Blackbird Leys Community Centre	B1604
Community Centres	AC18	Blackbird Leys Community Centre	B1702
Community Centres	AC18	Blackbird Leys Community Centre	B1830
Community Centres	AC18	Blackbird Leys Community Centre	B1952
Community Centres	AC18	Blackbird Leys Community Centre	D3420
Community Centres	AC18	Blackbird Leys Community Centre	G6103
Community Centres	AC18	Blackbird Leys Community Centre	G6104
Community Centres	AC18	Blackbird Leys Community Centre	G6105
Community Centres	AC18	Blackbird Leys Community Centre	G6201
Community Centres	AC18	Blackbird Leys Community Centre	G6203
Community Centres	AC18	Blackbird Leys Community Centre	G6204
Community Centres	AC18	Blackbird Leys Community Centre	G6207
Community Centres	AC18	Blackbird Leys Community Centre	G6212
Community Centres	AC18	Blackbird Leys Community Centre	G6216
Community Centres	AC18	Blackbird Leys Community Centre	G6226
Community Centres	AC18	Blackbird Leys Community Centre	G6305
Community Centres	AC18	Blackbird Leys Community Centre	G6316
Community Centres	AC18	Blackbird Leys Community Centre	K9501
Community Centres	AC18	Blackbird Leys Community Centre	K9540
Community Centres	AC19	East Oxford Community Centre	A0101
Community Centres	AC19	East Oxford Community Centre	A0110
Community Centres	AC19	East Oxford Community Centre	A0111
Community Centres	AC19	East Oxford Community Centre	A0113
Community Centres	AC19	East Oxford Community Centre	B1101
Community Centres	AC19	East Oxford Community Centre	B1501
Community Centres	AC19	East Oxford Community Centre	B1501
Community Centres	AC19	East Oxford Community Centre	B1702
Community Centres	,,,,,,	Last Oxiora Community Centre	D1/02

Community Centres	AC19	East Oxford Community Centre	B1830
Community Centres	AC19	East Oxford Community Centre	B1952
Community Centres	AC19	East Oxford Community Centre	D3001
Community Centres	AC19	East Oxford Community Centre	D3301
Community Centres	AC19	East Oxford Community Centre	D3302
Community Centres	AC19	East Oxford Community Centre	D3420
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Community Centres	AC19	East Oxford Community Centre	G6105
Community Centres	AC19	East Oxford Community Centre	G6201
Community Centres	AC19	East Oxford Community Centre	G6203
Community Centres	AC19	East Oxford Community Centre	G6204
Community Centres	AC19	East Oxford Community Centre	G6207
Community Centres	AC19	East Oxford Community Centre	G6212
Community Centres	AC19	East Oxford Community Centre	G6216
Community Centres	AC19	East Oxford Community Centre	G6226
Community Centres	AC19	East Oxford Community Centre	G6305
Community Centres	AC19	East Oxford Community Centre	G6316
Community Centres	AC19	East Oxford Community Centre	K9540
Community Centres	AC19	East Oxford Community Centre	K9550
Community Centres	AC20	Rose Hill Community Centre	A0101
Community Centres	AC20	Rose Hill Community Centre	A0102
Community Centres	AC20	Rose Hill Community Centre	A0110
Community Centres	AC20	Rose Hill Community Centre	A0111
Community Centres	AC20	Rose Hill Community Centre	A0113
Community Centres	AC20	Rose Hill Community Centre	B1103
Community Centres	AC20	Rose Hill Community Centre	B1501
Community Centres	AC20	Rose Hill Community Centre	B1502
Community Centres	AC20	Rose Hill Community Centre	B1601
Community Centres	AC20	Rose Hill Community Centre	B1702
Community Centres	AC20	Rose Hill Community Centre	B1830
Community Centres	AC20	Rose Hill Community Centre	B1952
Community Centres	AC20	Rose Hill Community Centre	C2501
Community Centres	AC20	Rose Hill Community Centre	C2601
Community Centres	AC20	Rose Hill Community Centre	D3001
Community Centres	AC20	Rose Hill Community Centre	D3021
Community Centres	AC20	Rose Hill Community Centre	D3202
Community Centres	AC20	Rose Hill Community Centre	D3301
Community Centres	AC20	Rose Hill Community Centre	D3303
Community Centres	AC20	Rose Hill Community Centre	D3306
Community Centres	AC20	Rose Hill Community Centre	D3401
Community Centres	AC20	Rose Hill Community Centre	D3804
Community Centres	AC20	Rose Hill Community Centre	G6103
Community Centres	AC20	Rose Hill Community Centre	G6104
Community Centres	AC20	Rose Hill Community Centre	G6105
Community Centres	AC20	Rose Hill Community Centre	G6201
Community Centres	AC20	Rose Hill Community Centre	G6203
Community Centres	AC20	Rose Hill Community Centre	G6204
Community Centres	AC20	Rose Hill Community Centre	G6207
Community Centres	AC20	Rose Hill Community Centre	G6212
Community Centres	AC20	Rose Hill Community Centre	G6216
Community Centres	AC20	Rose Hill Community Centre	G6226
Community Centres	AC20	Rose Hill Community Centre	G6305
Community Centres	AC20	Rose Hill Community Centre	G6316
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Community Centres	AC20	Rose Hill Community Centre	K9340
Community Centres	AC20	Rose Hill Community Centre	K9528
Community Centres	AC20	Rose Hill Community Centre	K9540
Community Centres	AC20	Rose Hill Community Centre	K9550
Community Centres	AC20	Rose Hill Community Centre	L9841
Community Centres	HT60	Community Centres General	A0101
Community Centres	HT60	Community Centres General	A0110
Community Centres	HT60	Community Centres General	A0111
Community Centres	HT60	Community Centres General	A0113
Community Centres	HT60	Community Centres General	B1003
Community Centres	HT60	Community Centres General	B1101
Community Centres	HT60	Community Centres General	B1103
Community Centres	HT60	Community Centres General	B1240
Community Centres	HT60	Community Centres General	B1501
Community Centres	HT60	Community Centres General	B1502
Community Centres	HT60	Community Centres General	B1601
Community Centres	HT60	Community Centres General	B1702
Community Centres	HT60	Community Centres General	B1801
Community Centres	HT60	Community Centres General	B1830
Community Centres	HT60	Community Centres General	B1952
Community Centres	HT60	Community Centres General	C2501
Community Centres	HT60	Community Centres General	C2601
Community Centres	HT60	Community Centres General	D3001
Community Centres	HT60	Community Centres General	D3006
Community Centres	HT60	Community Centres General	D3021
Community Centres	HT60	Community Centres General	D3101
Community Centres	HT60	Community Centres General	D3104
Community Centres	HT60	Community Centres General	D3302
Community Centres	HT60	Community Centres General	D3303
Community Centres	HT60	Community Centres General	D3304
Community Centres	HT60	Community Centres General	D3307
Community Centres	HT60	Community Centres General	D3401
Community Centres	HT60	Community Centres General	D3420
Community Centres	HT60	Community Centres General	D3501
Community Centres	HT60	Community Centres General	D3703
Community Centres	HT60	Community Centres General	D3802
Community Centres	HT60	Community Centres General	G6103
Community Centres	HT60	Community Centres General	G6104
Community Centres	HT60	Community Centres General	G6105
Community Centres	HT60	Community Centres General	G6201
Community Centres	HT60	Community Centres General	G6203
Community Centres	HT60	Community Centres General	G6204
Community Centres	HT60	Community Centres General	G6207
Community Centres	HT60	Community Centres General	G6210
Community Centres	HT60	Community Centres General	G6212
Community Centres	HT60	Community Centres General	G6216
Community Centres	HT60	Community Centres General	G6226
Community Centres	HT60	Community Centres General	G6305
Community Centres	HT60	Community Centres General	G6312
Community Centres	HT60	Community Centres General	G6316
Community Centres	HT60	Community Centres General	K9440
Community Centres	HT60	Community Centres General	K9540
Community Centres	HT60	Community Centres General	L9726
Youth Ambition	AE07	Children's Holiday Activities	D3401
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Youth Ambition	AE07	Children's Holiday Activities	G6212
Youth Ambition	KV06	Youth Ambition Programme	A0101
Youth Ambition	KV06	Youth Ambition Programme	A0102
Youth Ambition	KV06	Youth Ambition Programme	A0105
Youth Ambition	KV06	Youth Ambition Programme	A0109
Youth Ambition	KV06	Youth Ambition Programme	A0110
Youth Ambition	KV06	Youth Ambition Programme	A0111
Youth Ambition	KV06	Youth Ambition Programme	C2101
Youth Ambition	KV06	Youth Ambition Programme	C2201
Youth Ambition	KV06	Youth Ambition Programme	C2301
Youth Ambition	KV06	Youth Ambition Programme	C2501
Youth Ambition	KV06	Youth Ambition Programme	C2601
Youth Ambition	KV06	Youth Ambition Programme	D3401
Youth Ambition	KV06	Youth Ambition Programme	D3701
Youth Ambition	KV06	Youth Ambition Programme	D3703
Youth Ambition	KV06	Youth Ambition Programme	G6103
Youth Ambition	KV06	Youth Ambition Programme	G6104
Youth Ambition	KV06	Youth Ambition Programme	G6105
Youth Ambition	KV06	Youth Ambition Programme	G6108
Youth Ambition	KV06	Youth Ambition Programme	G6201
Youth Ambition	KV06	Youth Ambition Programme	G6203
Youth Ambition	KV06	Youth Ambition Programme	G6204
Youth Ambition	KV06	Youth Ambition Programme	G6207
Youth Ambition	KV06	Youth Ambition Programme	G6212
Youth Ambition	KV06	Youth Ambition Programme	G6216
Youth Ambition	KV06	Youth Ambition Programme	G6218
Youth Ambition	KV06	Youth Ambition Programme	G6225
Youth Ambition	KV06	Youth Ambition Programme	G6226
Youth Ambition	KV06	Youth Ambition Programme	G6230
Youth Ambition	KV06	Youth Ambition Programme	G6305
Youth Ambition	KV06	Youth Ambition Programme	G6316
Youth Ambition	KV06	Youth Ambition Programme	K9140
Youth Ambition	KV06	Youth Ambition Programme	K9198
Youth Ambition	KV06	Youth Ambition Programme	L9726
Youth Ambition	KV06	Youth Ambition Programme	L9841
Youth Ambition	KV07	Youth Ambition Resources	D3001
Youth Ambition	KV07	Youth Ambition Resources	D3301
Youth Ambition	KV07	Youth Ambition Resources	D3401
Youth Ambition	KV07	Youth Ambition Resources	D3802
Town Hall & Facilities	BL10	Town Hall Civic Management	A0101
Town Hall & Facilities	BL10 BL10	Town Hall Civic Management	A0110
Town Hall & Facilities		Town Hall Civic Management	A0111
Town Hall & Facilities	BL10	Town Hall Civic Management	A0113
Town Hall & Facilities	BL10	Town Hall Civic Management	B1101
Town Hall & Facilities	BL10	Town Hall Civic Management	C2501
Town Hall & Facilities	BL10	Town Hall Civic Management	D3001
Town Hall & Facilities Town Hall & Facilities	BL10 BL10	Town Hall Civic Management	D3002 D3006
Town Hall & Facilities	BL10	Town Hall Civic Management	D3008
Town Hall & Facilities	BL10 BL10	Town Hall Civic Management	D3008
Town Hall & Facilities	BL10 BL10	Town Hall Civic Management	D3101
Town Hall & Facilities	BL10 BL10	Town Hall Civic Management	D3104
Town Hall & Facilities	BL10	Town Hall Civic Management Town Hall Civic Management	D3418
Town Hall & Facilities	BL10	Town Hall Civic Management	D3704 D3802
TOWN HAIT & LACHINES	PLIO	10wii Hali Civic Ivianagement	D3002

Town Hall & Facilities	BL10	Town Hall Civic Management	D3804
Town Hall & Facilities	BL10	Town Hall Civic Management	D3807
Town Hall & Facilities	BL10	Town Hall Civic Management	G6103
Town Hall & Facilities	BL10	Town Hall Civic Management	G6104
Town Hall & Facilities	BL10	Town Hall Civic Management	G6105
Town Hall & Facilities	BL10	Town Hall Civic Management	G6108
Town Hall & Facilities	BL10	Town Hall Civic Management	G6201
Town Hall & Facilities	BL10	Town Hall Civic Management	G6203
Town Hall & Facilities	BL10	Town Hall Civic Management	G6204
Town Hall & Facilities	BL10	Town Hall Civic Management	G6207
Town Hall & Facilities	BL10	Town Hall Civic Management	G6212
Town Hall & Facilities	BL10	Town Hall Civic Management	G6216
Town Hall & Facilities	BL10	Town Hall Civic Management	G6218
Town Hall & Facilities	BL10	Town Hall Civic Management	G6225
Town Hall & Facilities	BL10	Town Hall Civic Management	G6226
Town Hall & Facilities	BL10	Town Hall Civic Management	G6230
Town Hall & Facilities	BL10	Town Hall Civic Management	G6305
Town Hall & Facilities	BL10	Town Hall Civic Management	G6316
Town Hall & Facilities	BL10	Town Hall Civic Management	K9208
Town Hall & Facilities	BL10	Town Hall Civic Management	K9401
Town Hall & Facilities	BL10	Town Hall Civic Management	K9403
Town Hall & Facilities	BL10	Town Hall Civic Management	K9404
Town Hall & Facilities	BL10	Town Hall Civic Management	K9430
Town Hall & Facilities	BL10	Town Hall Civic Management	K9440
Town Hall & Facilities	BL10	Town Hall Civic Management	K9473
Town Hall & Facilities	BL10	Town Hall Civic Management	K9530
Town Hall & Facilities	BL10	Town Hall Civic Management	K9540
Town Hall & Facilities	BL10	Town Hall Civic Management	K9546
Town Hall & Facilities	BL10	Town Hall Civic Management	K9550
Town Hall & Facilities	BL10	Town Hall Civic Management	L9GFU
Town Hall & Facilities	BL16	Facilities	A0101
Town Hall & Facilities	BL16	Facilities	A0102
Town Hall & Facilities	BL16	Facilities	A0105
Town Hall & Facilities	BL16	Facilities	A0107
Town Hall & Facilities	BL16	Facilities	A0108
Town Hall & Facilities	BL16	Facilities	A0110
Town Hall & Facilities	BL16	Facilities	A0111
Town Hall & Facilities	BL16	Facilities	A0113
Town Hall & Facilities	BL16	Facilities	A0801
Town Hall & Facilities	BL16	Facilities	B1101
Town Hall & Facilities	BL16	Facilities	B1101
Town Hall & Facilities	BL16	Facilities	B1151
Town Hall & Facilities	BL16	Facilities	B1601
Town Hall & Facilities	BL16	Facilities	B1601
Town Hall & Facilities	BL16	Facilities	B1701
Town Hall & Facilities	BL16	Facilities	B1801
Town Hall & Facilities		Facilities	
Town Hall & Facilities	BL16 BL16	Facilities	C2501 D3001
Town Hall & Facilities		Facilities	D3001
	BL16		
Town Hall & Facilities	BL16	Facilities Facilities	D3006
Town Hall & Facilities	BL16	Facilities Facilities	D3021
Town Hall & Facilities	BL16	Facilities Facilities	D3102
Town Hall & Facilities	BL16	Facilities	D3104
Town Hall & Facilities	BL16	Facilities	D3202

Town Hall & Facilities	BL16	Facilities	D3401
Town Hall & Facilities	BL16	Facilities	D3420
Town Hall & Facilities	BL16	Facilities	D3501
Town Hall & Facilities	BL16	Facilities	D3804
Town Hall & Facilities	BL16	Facilities	G6103
Town Hall & Facilities	BL16	Facilities	G6104
Town Hall & Facilities	BL16	Facilities	G6105
Town Hall & Facilities	BL16	Facilities	G6108
Town Hall & Facilities	BL16	Facilities	G6201
Town Hall & Facilities	BL16	Facilities	G6203
Town Hall & Facilities	BL16	Facilities	G6204
Town Hall & Facilities	BL16	Facilities	G6207
Town Hall & Facilities	BL16	Facilities	G6212
Town Hall & Facilities	BL16	Facilities	G6216
Town Hall & Facilities	BL16	Facilities	G6218
Town Hall & Facilities	BL16	Facilities	G6225
Town Hall & Facilities	BL16	Facilities	G6226
Town Hall & Facilities	BL16	Facilities	G6230
Town Hall & Facilities	BL16	Facilities	G6305
Town Hall & Facilities	BL16	Facilities	G6316
Town Hall & Facilities	BL16	Facilities	L9GFU
Town Hall & Facilities	BL16	Facilities	L9HRA
Town Hall & Facilities	BL17	Facilities Pool Cars	C2101
Town Hall & Facilities	BL17	Facilities Pool Cars	C2201
Town Hall & Facilities	BL17	Facilities Pool Cars	C2301
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1501
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1502
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1702
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1801
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1830
Town Hall & Facilities	BR11	Town Hall Administration Offices	B1952
Town Hall & Facilities	BR11	Town Hall Administration Offices	G6210
Town Hall & Facilities	BR11	Town Hall Administration Offices	G6212
Town Hall & Facilities	BR11	Town Hall Administration Offices	G6322
Town Hall & Facilities	BR11	Town Hall Administration Offices	L9GFU
Town Hall & Facilities	BR11	Town Hall Administration Offices	L9HRA
Town Hall & Facilities	BR12	St Aldates Chambers	B1501
Town Hall & Facilities	BR12	St Aldates Chambers	B1501
Town Hall & Facilities	BR12	St Aldates Chambers	B1606
Town Hall & Facilities	BR12	St Aldates Chambers	B1702
Town Hall & Facilities	BR12	St Aldates Chambers	B1801
Town Hall & Facilities	BR12	St Aldates Chambers	B1830
Town Hall & Facilities	BR12	St Aldates Chambers	B1952
Town Hall & Facilities		St Aldates Chambers	G6210
Town Hall & Facilities	BR12	St Aldates Chambers St Aldates Chambers	
	BR12		G6212
Town Hall & Facilities	BR12	St Aldates Chambers	G6322
Town Hall & Facilities	BR12	St Aldates Chambers	L9GFU
Town Hall & Facilities	BR12	St Aldates Chambers	L9HRA
Culture	AE15	Events	A0101
Culture	AE15	Events	A0110
Culture	AE15	Events	A0111
Culture	AE15	Events	A0116
Culture	AE15	Events	A0801
Culture	AE15	Events	B1501

Culture	AE15	Events	C2501
Culture	AE15	Events	C2601
Culture	AE15	Events	D3006
Culture	AE15	Events	D3021
Culture	AE15	Events	D3101
Culture	AE15	Events	D3101
Culture	AE15	Events	D3303
Culture	AE15	Events	D3303
Culture	AE15	Events	D3401
Culture	AE15	Events	D3444
Culture	AE15	Events	D3444 D3801
Culture	AE15	Events	G6103
Culture	AE15	Events	G6103
Culture	AE15	Events	G6104 G6105
Culture	AE15	Events	G6103
Culture	AE15	Events	G6201
Culture	AE15	Events	G6203
Culture	AE15	Events	G6204
	AE15		G6204 G6207
Culture Culture	AE15	Events	G6212
Culture	AE15	Events	G6212 G6216
		Events	
Culture	AE15	Events	G6218
Culture	AE15	Events	G6225
Culture	AE15	Events	G6226
Culture	AE15	Events	G6230
Culture	AE15	Events	G6305
Culture	AE15	Events	G6312
Culture	AE15	Events	G6316
Culture	AE15	Events Christman Light Factival	K9534
Culture	AE16	Christmas Light Festival	A0101
Culture	AE16	Christmas Light Festival	A0110
Culture	AE16	Christmas Light Festival	A0111
Culture	AE16	Christmas Light Festival	D3401
Culture	AE16	Christmas Light Festival	G6212
Culture	AE18	Arts Development	A0101
Culture	AE18	Arts Development	A0110
Culture	AE18	Arts Development	A0111
Culture	AE18	Arts Development	A0801
Culture	AE18	Arts Development	C2601
Culture	AE18	Arts Development	D3101
Culture	AE18	Arts Development	D3401
Culture	AE18	Arts Development	D3701
Culture	AE18	Arts Development	G6103
Culture	AE18	Arts Development	G6104
Culture	AE18	Arts Development	G6105
Culture	AE18	Arts Development	G6108
Culture	AE18	Arts Development	G6201
Culture	AE18	Arts Development	G6203
Culture	AE18	Arts Development	G6204
Culture	AE18	Arts Development	G6207
Culture	AE18	Arts Development	G6212
Culture	AE18	Arts Development	G6216
Culture	AE18	Arts Development	G6218
Culture	AE18	Arts Development	G6225

Culture	AE18	Arts Development	G6226
Culture	AE18	Arts Development	G6230
Culture	AE18	Arts Development	G6305
Culture	AE18	Arts Development	G6312
Culture	AE18	Arts Development	G6316
Culture	AE18	Arts Development	K9141
Culture	AE18	Arts Development	К9198
Culture	AE19	Dance Development	A0101
Culture	AE19	Dance Development	A0110
Culture	AE19	Dance Development	A0111
Culture	AE19	Dance Development	A0801
Culture	AE19	Dance Development	C2501
Culture	AE19	Dance Development	C2601
Culture	AE19	Dance Development	D3401
Culture	AE19	Dance Development	G6103
Culture	AE19	Dance Development	G6104
Culture	AE19	Dance Development	G6105
Culture	AE19	Dance Development	G6108
Culture	AE19	Dance Development	G6201
Culture	AE19	Dance Development	G6203
Culture	AE19	Dance Development	G6204
Culture	AE19	Dance Development	G6207
Culture	AE19	Dance Development	G6212
Culture	AE19	Dance Development	G6216
Culture	AE19	Dance Development	G6218
Culture	AE19	Dance Development	G6225
Culture	AE19	Dance Development	G6226
Culture	AE19	Dance Development	G6230
Culture	AE19	Dance Development	G6305
Culture	AE22	May Morning	A0101
Culture	AE22	May Morning	A0110
Culture	AE22	May Morning	A0111
Culture	AE22	May Morning	D3418
Culture	AE22	May Morning	D3701
Culture	AJ01	Museum Of Oxford	A0101
Culture	AJ01	Museum Of Oxford	A0110
Culture	AJ01	Museum Of Oxford	A0111
Culture	AJ01	Museum Of Oxford	A0113
Culture	AJ01	Museum Of Oxford	B1103
Culture	AJ01	Museum Of Oxford	C2501
Culture	AJ01	Museum Of Oxford	D3001
Culture	AJ01	Museum Of Oxford	D3006
Culture	AJ01	Museum Of Oxford	D3011
Culture	AJ01	Museum Of Oxford	D3021
Culture	AJ01	Museum Of Oxford	D3104
Culture	AJ01	Museum Of Oxford	D3401
Culture	AJ01	Museum Of Oxford	D3433
Culture	AJ01	Museum Of Oxford	D3601
Culture	AJ01	Museum Of Oxford	D3703
Culture	AJ01	Museum Of Oxford	D3803
Culture	AJ01	Museum Of Oxford	G6103
Culture	AJ01	Museum Of Oxford	G6104
Culture	AJ01	Museum Of Oxford	G6105
Culture	AJ01	Museum Of Oxford	G6108

Cultura	A IO1	Museum Of Outerd	C6201
Culture Culture	AJ01 AJ01	Museum Of Oxford Museum Of Oxford	G6201 G6203
Culture	AJ01	Museum Of Oxford	G6204
Culture	AJ01	Museum Of Oxford	G6207
Culture	AJ01	Museum Of Oxford	G6212
	AJO1	Museum Of Oxford	G6212
Culture			
Culture Culture	AJ01 AJ01	Museum Of Oxford Museum Of Oxford	G6218 G6225
	AJO1	Museum Of Oxford	
Culture	AJO1 AJO1	Museum Of Oxford	G6226
Culture Culture			G6230
	AJ01	Museum Of Oxford	G6305
Culture	AJ01	Museum Of Oxford	G6316
Culture	AJ01	Museum Of Oxford	K9159
Culture	AJ01	Museum Of Oxford	K9201
Culture	AJ01	Museum Of Oxford	K9207
Culture	AJ01	Museum Of Oxford	K9307
Culture	AJ01	Museum Of Oxford	K9401
Culture	AJ01	Museum Of Oxford	K9501
Culture	AJ01	Museum Of Oxford	K9557
Culture	AJ02	Museum - Exhibitions	G6212
Culture	AJ03	Museum - Aspire Funding	A0101
Culture	AJ03	Museum - Aspire Funding	A0110
Culture	AJ03	Museum - Aspire Funding	A0111
Culture	AJ03	Museum - Aspire Funding	G6212
Culture	AJ11	Museum Development	G6103
Culture	AJ11	Museum Development	G6104
Culture	AJ11	Museum Development	G6105
Culture	AJ11	Museum Development	G6108
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Culture	AJ11	Museum Development	G6203
Culture	AJ11	Museum Development	G6204
Culture	AJ11	Museum Development	G6207
Culture	AJ11	Museum Development	G6212
Culture	AJ11	Museum Development	G6216
Culture	AJ11	Museum Development	G6218
Culture	AJ11	Museum Development	G6225
Culture	AJ11	Museum Development	G6226
Culture	AJ11	Museum Development	G6230
Culture	AJ11	Museum Development	G6305
Culture	AJ11	Museum Development	G6316
Culture	AJ12	Museum Development Project (HLF Grant)	A0101
Culture	AJ12	Museum Development Project (HLF Grant)	A0110
Culture	AJ12	Museum Development Project (HLF Grant)	A0111
Culture	AJ12	Museum Development Project (HLF Grant)	G6212
Culture	BJ13	St Giles Fair	A0108
Culture	BJ13	St Giles Fair	A0116
Culture	BJ13	St Giles Fair	B1101
Culture	BJ13	St Giles Fair	B1302
Culture	BJ13	St Giles Fair	B1610
Culture	BJ13	St Giles Fair	C2304
Culture	BJ13	St Giles Fair	D3104
Culture	BJ13	St Giles Fair	D3302
Culture	BJ13	St Giles Fair	D3401
Culture	BJ13	St Giles Fair	D3418

Cultura	BJ13	St Cilos Enir	D2E01
Culture Culture	BJ13	St Giles Fair St Giles Fair	D3501 D3503
Culture	BJ13	St Giles Fair	D3303
Culture	BJ13	St Giles Fair	D3702
Culture	BJ13	St Giles Fair	D3802
Culture	BJ13	St Giles Fair	G6212
Culture	BJ13	St Giles Fair St Giles Fair	G6322
Culture	BJ13		K9534
Culture	FA26	Festive Lights	D3401 G6212
Culture	FA26	Festive Lights	
Culture	KA20	International Exch - Other	A0101
Culture	KA20	International Exch - Other	A0110
Culture	KA20	International Exch - Other	A0111
Culture	KA20	International Exch - Other	A0801
Culture	KA20	International Exch - Other	C2501
Culture	KA20	International Exch - Other	C2502
Culture	KA20	International Exch - Other	D3401
Culture	KA20	International Exch - Other	G6103
Culture	KA20	International Exch - Other	G6104
Culture	KA20	International Exch - Other	G6105
Culture	KA20	International Exch - Other	G6108
Culture	KA20	International Exch - Other	G6201
Culture	KA20	International Exch - Other	G6203
Culture	KA20	International Exch - Other	G6204
Culture	KA20	International Exch - Other	G6207
Culture	KA20	International Exch - Other	G6212
Culture	KA20	International Exch - Other	G6216
Culture	KA20	International Exch - Other	G6218
Culture	KA20	International Exch - Other	G6225
Culture	KA20	International Exch - Other	G6226
Culture	KA20	International Exch - Other	G6230
Culture	KA20	International Exch - Other	G6305
Culture	KA20	International Exch - Other	G6316
Culture	KR02	Carfax Tower	B1702
Culture	KR02	Carfax Tower	B1801
Culture	KR02	Carfax Tower	B1952
Culture	KR02	Carfax Tower	G6212
Culture	KR02	Carfax Tower	K9411
Localities Team	EL01	Community Grants	D3701
Localities Team	EL01	Community Grants	G6212
Localities Team	EL14	Community Projects	G6212
Localities Team	EL15	Barton Healthy Towns	A0101
Localities Team	EL15	Barton Healthy Towns	A0110
Localities Team	EL15	Barton Healthy Towns	A0111
Localities Team	EL15	Barton Healthy Towns	G6212
Localities Team	KF03	Localities Team	A0101
Localities Team	KF03	Localities Team	A0105
Localities Team	KF03	Localities Team	A0110
Localities Team	KF03	Localities Team	A0111
Localities Team	KF03	Localities Team	A0801
Localities Team	KF03	Localities Team	C2301
Localities Team	KF03	Localities Team	C2501
Localities Team	KF03	Localities Team	C2601
Localities Team	KF03	Localities Team	D3006

Localities Team	KF03	Localities Team	D3101
Localities Team	KF03	Localities Team	D3101
Localities Team	KF03	Localities Team	D3301
Localities Team	KF03	Localities Team	D3401
Localities Team	KF03	Localities Team	D3413
Localities Team	KF03	Localities Team	D3428
Localities Team	KF03	Localities Team	D3802
Localities Team	KF03	Localities Team	D3803
Localities Team	KF03	Localities Team	G6103
Localities Team	KF03	Localities Team	G6104
Localities Team	KF03	Localities Team	G6105
Localities Team	KF03	Localities Team	G6108
Localities Team	KF03	Localities Team	G6201
Localities Team	KF03	Localities Team	G6203
Localities Team	KF03	Localities Team	G6204
Localities Team	KF03	Localities Team	G6207
Localities Team	KF03	Localities Team	G6212
Localities Team	KF03	Localities Team	G6216
Localities Team	KF03	Localities Team	G6218
Localities Team	KF03	Localities Team	G6225
Localities Team	KF03	Localities Team	G6226
Localities Team	KF03	Localities Team	G6230
Localities Team	KF03	Localities Team	G6305
Localities Team	KF03	Localities Team	G6316
Localities Team	KF03	Localities Team	G6317
Localities Team	KF03	Localities Team	L9GFU
Localities Team	KF03	Localities Team	L9HRA
Localities Team	KK06	Ward Members Budget	D3702
Localities Team	KK06	Ward Members Budget	G6212
Localities Team	KK14	Neighbourhood CIL	G6212
Local Cost Of Benefits	CK01	Council Tax Benefit	F5001
Local Cost Of Benefits	CK11	Subsidy Claim Form	K9001
Local Cost Of Benefits	CK15	Rent Rebates (HB Overpayments)	J8325
Local Cost Of Benefits	CK16	HB Cheque Payments	F5033
Local Cost Of Benefits	CK17	Benefits Overpayment Provision	D3811
Local Cost Of Benefits	CK17	Benefits Overpayment Provision	D3996
Local Cost Of Benefits	CK17	Benefits Overpayment Provision	K9996
Parking Management	DS30	Car Parking	B1952
Parking Management	DS30	Car Parking	D3433
Parking Management	DS30	Car Parking	D6664
Parking Management	DS30	Car Parking	G6210
Parking Management	FA20	Shopmobility	G6103
Parking Management	FA20	Shopmobility	G6104
Parking Management	FA20	Shopmobility	G6105
Parking Management	FA20	Shopmobility	G6201
Parking Management	FA20	Shopmobility	G6203
Parking Management	FA20	Shopmobility	G6204
Parking Management	FA20	Shopmobility	G6207
Parking Management	FA20	Shopmobility	G6212
Parking Management	FA20	Shopmobility	G6216
Parking Management	FA20	Shopmobility	G6218
Parking Management	FA20	Shopmobility	G6226
Parking Management	FA20	Shopmobility	G6305
Parking Management	FA20	Shopmobility	G6316
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Parking Management	FC01	Car Parks Management	B1702
Parking Management	FC01	Car Parks Management	B1952
Parking Management	FC01	Car Parks Management	D3952
Parking Management	FC01	Car Parks Management	G6103
Parking Management	FC01	Car Parks Management	G6104
Parking Management	FC01	Car Parks Management	G6105
Parking Management	FC01	Car Parks Management	G6201
Parking Management	FC01	Car Parks Management	G6203
Parking Management	FC01	Car Parks Management	G6204
Parking Management	FC01	Car Parks Management	G6207
Parking Management	FC01	Car Parks Management	G6212
Parking Management	FC01	Car Parks Management	G6216
Parking Management	FC01	Car Parks Management	G6218
Parking Management	FC01	Car Parks Management	G6226
Parking Management	FC01	Car Parks Management	G6305
Parking Management	FC01	Car Parks Management	G6316
Parking Management	FC01	Car Parks Management	K9467
Parking Management	FC02	Oatlands Recreation Car Park	B1952
Parking Management	FC03	Cutteslowe - Harbord Road	G6212
Parking Management	FC03	Cutteslowe - Harbord Road	K9467
Parking Management	FC03	Cutteslowe - Harbord Road	K9568
Parking Management	FC04	Alexandra Courts - Woodstock Road	B1702
Parking Management	FC04	Alexandra Courts - Woodstock Road	G6212
Parking Management	FC04	Alexandra Courts - Woodstock Road	K9467
Parking Management	FC04	Alexandra Courts - Woodstock Road	K9568
Parking Management	FC05	Cutteslowe - A40	G6212
Parking Management	FC05	Cutteslowe - A40	K9467
Parking Management	FC05	Cutteslowe - A40	K9568
Parking Management	FC09	Court Place Farm	B1952
Parking Management	FC21	City Centre- Oxpens Car Park	B1701
Parking Management	FC21	City Centre- Oxpens Car Park	B1701
Parking Management	FC21	City Centre- Oxpens Car Park	G6212
Parking Management	FC21	City Centre- Oxpens Car Park	K9467
Parking Management	FC21	City Centre- Oxpens Car Park	K9486
Parking Management	FC21	City Centre- Oxpens Car Park	K9568
Parking Management	FC22	City Centre-Oxpens Coach Prk	D3952
Parking Management	FC22	·	G6212
	FC23	City Centre-Oxpens Coach Prk City Centre-Worcester Street	B1701
Parking Management		•	
Parking Management	FC23	City Centre Worcester Street	B1702 G6212
Parking Management	FC23	City Centre-Worcester Street	
Parking Management	FC23	City Centre-Worcester Street	K9467
Parking Management	FC23	City Centre-Worcester Street	K9568
Parking Management	FC24	City Centre-Gloucester Green	B1702
Parking Management	FC24	City Centre-Gloucester Green	B1952
Parking Management	FC24	City Centre-Gloucester Green	D3952
Parking Management	FC24	City Centre-Gloucester Green	G6212
Parking Management	FC24	City Centre-Gloucester Green	K9401
Parking Management	FC24	City Centre-Gloucester Green	K9467
Parking Management	FC24	City Centre-Gloucester Green	K9486
Parking Management	FC24	City Centre-Gloucester Green	K9568
Parking Management	FC26	City Centre - St Clements	B1702
Parking Management	FC26	City Centre - St Clements	G6212
Parking Management	FC26	City Centre - St Clements	K9467
Parking Management	FC26	City Centre - St Clements	K9568

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Parking Management	FC51	Suburban - Summertown	B1702
Parking Management	FC51	Suburban - Summertown	B1952
Parking Management	FC51	Suburban - Summertown	G6212
Parking Management	FC51	Suburban - Summertown	K9467
Parking Management	FC51	Suburban - Summertown	K9568
Parking Management	FC52	Suburban- Headington High St	B1702
Parking Management	FC52	Suburban- Headington High St	B1952
Parking Management	FC52	Suburban- Headington High St	G6212
Parking Management	FC52	Suburban- Headington High St	K9467
Parking Management	FC52	Suburban- Headington High St	K9486
Parking Management	FC52	Suburban- Headington High St	K9568
Parking Management	FC53	Suburban- Union St Cowley Rd	B1702
Parking Management	FC53	Suburban- Union St Cowley Rd	B1952
Parking Management	FC53	Suburban- Union St Cowley Rd	G6212
Parking Management	FC53	Suburban- Union St Cowley Rd	K9467
Parking Management	FC53	Suburban- Union St Cowley Rd	K9568
Parking Management	FC54	Suburban - Ferry Centre	B1702
Parking Management	FC54	Suburban - Ferry Centre	B1952
Parking Management	FC54	Suburban - Ferry Centre	G6212
Parking Management	FC54	Suburban - Ferry Centre	K9467
Parking Management	FC54	Suburban - Ferry Centre	K9568
Parking Management	FC55	St Leonards Road	B1702
Parking Management	FC55	St Leonards Road	B1952
Parking Management	FC55	St Leonards Road	G6212
Parking Management	FC55	St Leonards Road	K9467
Parking Management	FC55	St Leonards Road	K9568
Parking Management	FC57	Suburban - Walton Well Road	B1702
Parking Management	FC57	Suburban - Walton Well Road	B1952
Parking Management	FC57	Suburban - Walton Well Road	G6212
Parking Management	FC57	Suburban - Walton Well Road	K9467
Parking Management	FC57	Suburban - Walton Well Road	K9568
Parking Management	FC58	Suburban - Hinksey Park	B1702
Parking Management	FC58	Suburban - Hinksey Park	G6212
Parking Management	FC58	Suburban - Hinksey Park	K9467
Parking Management	FC58	Suburban - Hinksey Park	K9568
Parking Management	FC66	Blackbird Leys Pool Parking	K9568
Parking Management	FC73	Peartree Pay & Display	B1701
Parking Management	FC73	Peartree Pay & Display	B1702
Parking Management	FC73	Peartree Pay & Display	B1952
Parking Management	FC73	Peartree Pay & Display	G6212
Parking Management	FC73	Peartree Pay & Display	K9401
Parking Management	FC73	Peartree Pay & Display	K9467
Parking Management	FC73	Peartree Pay & Display	K9568
Parking Management	FC74	Seacourt Pay & Display	B1702
Parking Management	FC74	Seacourt Pay & Display	B1952
Parking Management	FC74	Seacourt Pay & Display	G6212
Parking Management	FC74	Seacourt Pay & Display Seacourt Pay & Display	K9401
Parking Management	FC74	Seacourt Pay & Display Seacourt Pay & Display	K9467
Parking Management	FC74	Seacourt Pay & Display Seacourt Pay & Display	K9568
Parking Management	FC75	Redbridge Pay & Display	B1702
Parking Management	FC75	Redbridge Pay & Display  Redbridge Pay & Display	B1702
Parking Management	FC75	Redbridge Pay & Display  Redbridge Pay & Display	G6212
Parking Management	FC75	Redbridge Pay & Display  Redbridge Pay & Display	K9401
Parking Management	FC75	Redbridge Pay & Display Redbridge Pay & Display	K9401
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Parking Management	FC75	Redbridge Pay & Display	K9568
Parking Management	FC76	Redbridge Coach Park	G6212
Parking Management	FC76	Redbridge Coach Park	K9467
Parking Management	FC76	Redbridge Coach Park	K9486
Parking Management	FD24	Gloucester Green Bus Station	B1952
Parking Management	FD24	Gloucester Green Bus Station	G6212
Parking Management	FD24	Gloucester Green Bus Station	K9450
Parking Management	FD24	Gloucester Green Bus Station	K9550
Parking Management	FD24	Gloucester Green Bus Station	K9568
Domestic Waste	DS31	Domestic Waste	D3952
Domestic Waste	DS31	Domestic Waste	D6664
Domestic Waste	DS31	Domestic Waste	G6210
Domestic Waste	DS31	Domestic Waste	K9401
Domestic Waste	TR60	Domestic Refuse	K9151
Domestic Waste	TR61	Bulky Refuse Collection	K9511
Domestic Waste	TR63	Co Mingled Recycling Collection	K9151
Domestic Waste	TR63	Co Mingled Recycling Collection	K9207
Domestic Waste	TR63	Co Mingled Recycling Collection	K9511
Domestic Waste	TR65	Garden Waste Service	K9511
Street Cleansing	DS32	Street Cleansing	B1702
Street Cleansing	DS32	Street Cleansing	B1952
Street Cleansing	DS32	Street Cleansing	D3952
Street Cleansing	DS32	Street Cleansing	D6664
Parks & Open Spaces	DS33	Parks & Open Spaces	B1702
Parks & Open Spaces	DS33	Parks & Open Spaces	B1952
Parks & Open Spaces	DS33	Parks & Open Spaces	D3952
Parks & Open Spaces	DS33	Parks & Open Spaces	D6664
Parks & Open Spaces	DS33	Parks & Open Spaces	G6210
Pest Control	DS34	Pest Control	D6664
Engineering	DS35	Oxfordshire County Council S42 Works	B1952
Motor Transport	DS36	Motor Transport	D3952
Motor Transport	DS36	Motor Transport	D6664
Motor Transport	DS36	Motor Transport	K6664
Overheads and Profit Share	DS37	ODS Client General	B1952
Overheads and Profit Share	DS37	ODS Client General	D3952
Overheads and Profit Share	DS37	ODS Client General	K9ODS
Overheads and Profit Share	DS38	Profit Share	J8136
Overheads and Profit Share	DS38	Profit Share	K9401
Local Overhead Cost in OX	DS40	Overheads Cost in OX	B1952
Local Overhead Cost in OX	DS40	Overheads Cost in OX	D6664
Closed Cost Centres	AG01	Parks Management	B1702
Closed Cost Centres	AS01	Burial Services	B1702
Closed Cost Centres	QA09	Horspath Road Facilities	B1702
Closed Cost Centres	-	Stores for Building Services	B1702
Closed Cost Centres		Oxford Direct Services	J8136
Closed Cost Centres	TA21	Cowley Marsh Administration	B1702
Closed Cost Centres	TA21	Cowley Marsh Administration	D3102
Closed Cost Centres	TA21	Cowley Marsh Administration	D3318
Closed Cost Centres	TA21	Cowley Marsh Administration	D3401
Accountancy	CD11	Accountancy	A0101
Accountancy	CD11	Accountancy	A0105
Accountancy	CD11	Accountancy	A0110
Accountancy	CD11	Accountancy	A0111
Accountancy	CD11	Accountancy	A0151
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A	CD11	Assessments	40001
Accountancy	CD11 CD11	Accountancy	A0801 B1801
Accountancy	CD11	Accountancy	C2501
Accountancy	CD11	Accountancy Accountancy	C2601
Accountancy	CD11	Accountancy	D3001
Accountancy	CD11	•	D3001
Accountancy		Accountancy	D3000
Accountancy	CD11 CD11	Accountancy	D3021
Accountancy	CD11	Accountancy	D3104
Accountancy	CD11	Accountancy	D3301
Accountancy		Accountancy	D3302
Accountancy	CD11	Accountancy	
Accountancy	CD11	Accountancy	D3411
Accountancy	CD11	Accountancy	D3428
Accountancy	CD11	Accountancy	D3601
Accountancy	CD11	Accountancy	D3602
Accountancy	CD11	Accountancy	D3703
Accountancy	CD11	Accountancy	G6103
Accountancy	CD11	Accountancy	G6104
Accountancy	CD11	Accountancy	G6105
Accountancy	CD11	Accountancy	G6108
Accountancy	CD11	Accountancy	G6201
Accountancy	CD11	Accountancy	G6203
Accountancy	CD11	Accountancy	G6204
Accountancy	CD11	Accountancy	G6207
Accountancy	CD11	Accountancy	G6212
Accountancy	CD11	Accountancy	G6216
Accountancy	CD11	Accountancy	G6218
Accountancy	CD11	Accountancy	G6225
Accountancy	CD11	Accountancy	G6226
Accountancy	CD11	Accountancy	G6230
Accountancy	CD11	Accountancy	G6305
Accountancy	CD11	Accountancy	G6312
Accountancy	CD11	Accountancy	G6316
Accountancy	CD11	Accountancy	G6317
Accountancy	CD11	Accountancy	K6661
Accountancy	CD11	Accountancy	K9401
Accountancy	CD11	Accountancy	K9ODS
Accountancy	CD11	Accountancy	L9GFU
Accountancy	CD11	Accountancy	L9HRA
Corporate Finance	CD21	Internal Audit	D3411
Corporate Finance	CD21	Internal Audit	G6212
Corporate Finance	CD21	Internal Audit	G6312
Corporate Finance	CD21	Internal Audit	K9ODS
Corporate Finance	CD21	Internal Audit	L9GFU
Corporate Finance	CD21	Internal Audit	L9HRA
Corporate Finance	CM11	Bad Debts Contribution	K9830
Corporate Finance	CM11	Bad Debts Contribution	L9GFU
Corporate Finance	CM12	External Audit	D3411
Corporate Finance	CM12	External Audit	G6212
Corporate Finance	CM12	External Audit	L9GFU
Corporate Finance	CM13	Bank Charges	D3433
Corporate Finance	CM13	Bank Charges	G6212
Corporate Finance	CM13	Bank Charges	L9GFU
Investigations	CD22	Investigations	A0101

Investigations	CD22	Investigations	A0105
Investigations	CD22	Investigations	A0103
Investigations		Investigations	
Investigations	CD22	Investigations	A0111
Investigations	CD22	Investigations	A0116
Investigations	CD22	Investigations	A0622
Investigations	CD22	Investigations	A0636
Investigations	CD22	Investigations	A0801
Investigations	CD22	Investigations	C2501
Investigations	CD22	Investigations	C2601
Investigations	CD22	Investigations	D3104
Investigations	CD22	Investigations	D3116
Investigations	CD22	Investigations	D3303
Investigations	CD22	Investigations	D3401
Investigations	CD22	Investigations	D3428
Investigations	CD22	Investigations	D3429
Investigations	CD22	Investigations	D3513
Investigations	CD22	Investigations	D3601
Investigations	CD22	Investigations	D3602
Investigations	CD22	Investigations	D3703
Investigations	CD22	Investigations	G6103
Investigations	CD22	Investigations	G6104
Investigations	CD22	Investigations	G6105
Investigations	CD22	Investigations	G6108
Investigations	CD22	Investigations	G6201
Investigations	CD22	Investigations	G6203
Investigations	CD22	Investigations	G6204
Investigations	CD22	Investigations	G6207
Investigations	CD22	Investigations	G6212
Investigations	CD22	Investigations	G6216
Investigations	CD22	Investigations	G6218
Investigations	CD22	Investigations	G6225
Investigations	CD22	Investigations	G6226
Investigations	CD22	Investigations	G6230
Investigations	CD22	Investigations	G6305
Investigations	CD22	Investigations	G6312
Investigations	CD22	Investigations	G6316
Investigations	CD22	Investigations	K9401
_	CD23	Fraud Hub	G6212
Investigations Investigations	CD23	Fraud Hub	G6316
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Procurement & Payments	CD10 CD10	Payments Payments	A0101 A0108
Procurement & Payments	CD10	•	A0108
Procurement & Payments		Payments	
Procurement & Payments	CD10	Payments	A0111
Procurement & Payments	CD10	Payments	A0117
Procurement & Payments	CD10	Payments	A0801
Procurement & Payments	CD10	Payments	C2501
Procurement & Payments	CD10	Payments	C2601
Procurement & Payments	CD10	Payments	D3001
Procurement & Payments	CD10	Payments	D3116
Procurement & Payments	CD10	Payments	D3308
Procurement & Payments	CD10	Payments	D3411
Procurement & Payments	CD10	Payments	D3428
Procurement & Payments	CD10	Payments	D3703
Procurement & Payments	CD10	Payments	G6103

Procurement & Payments	CD10	Payments	G6104
Procurement & Payments	CD10	Payments	G6105
Procurement & Payments	CD10	Payments	G6108
Procurement & Payments	CD10	Payments	G6201
Procurement & Payments	CD10	Payments	G6203
Procurement & Payments	CD10	Payments	G6204
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Procurement & Payments	CD10	Payments	G6212
Procurement & Payments	CD10	Payments	G6216
Procurement & Payments	CD10	Payments	G6218
Procurement & Payments	CD10	Payments	G6225
Procurement & Payments	CD10	Payments	G6226
Procurement & Payments	CD10	Payments	G6230
Procurement & Payments	CD10	Payments	G6305
Procurement & Payments	CD10	Payments	G6316
Procurement & Payments	CD10	Payments	K9ODS
Procurement & Payments	CD10	Payments	L9GFU
Procurement & Payments	CD10	Payments	L9HRA
Procurement & Payments	CD31	Cash Van Contract	D3401
Procurement & Payments	CD31	Cash Van Contract	G6212
Procurement & Payments	CD31	Cash Van Contract	L9GFU
Procurement & Payments	KT14	Procurement	A0101
Procurement & Payments	KT14	Procurement	A0110
Procurement & Payments	KT14	Procurement	A0111
Procurement & Payments	KT14	Procurement	A0144
Procurement & Payments	KT14	Procurement	A0801
Procurement & Payments	KT14	Procurement	C2601
Procurement & Payments	KT14	Procurement	D3101
Procurement & Payments	KT14	Procurement	D3302
Procurement & Payments	KT14	Procurement	D3401
Procurement & Payments	KT14	Procurement	D3802
Procurement & Payments	KT14	Procurement	G6103
Procurement & Payments	KT14	Procurement	G6104
Procurement & Payments	KT14	Procurement	G6105
Procurement & Payments	KT14	Procurement	G6108
Procurement & Payments	KT14	Procurement	G6201
•	KT14		G6203
Procurement & Payments Procurement & Payments	KT14	Procurement Procurement	G6204
•	KT14		G6207
Procurement & Payments		Procurement	G6212
Procurement & Payments	KT14 KT14	Procurement	G6212 G6216
Procurement & Payments		Procurement	
Procurement & Payments	KT14	Procurement	G6218
Procurement & Payments	KT14	Procurement	G6225
Procurement & Payments	KT14	Procurement	G6226
Procurement & Payments	KT14	Procurement	G6230
Procurement & Payments	KT14	Procurement	G6305
Procurement & Payments	KT14	Procurement	G6312
Procurement & Payments	KT14	Procurement	G6316
Procurement & Payments	KT14	Procurement	K9158
Procurement & Payments	KT14	Procurement	K9ODS
Procurement & Payments	KT14	Procurement	L9GFU
Procurement & Payments	KT14	Procurement	L9HRA
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0101
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0102

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Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0110
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0111
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0116
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0704
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	A0801
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	C2501
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	C2601
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3001
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3006
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3021
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3116
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3201
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3302
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3303
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3401
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3411
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3415
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3416
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3420
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3428
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3433
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3444
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3503
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3513
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3520
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3601
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3602
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3703
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3802
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	D3805
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6103
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6104
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6105
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6108
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6201
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6203
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6204
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6207
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6212
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6216
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6218
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6225
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6226
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6230
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6305
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6312
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6316
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	G6317
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	K9001
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	K9005
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	K9502
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	K9503
Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)	K9801
Revenues & Benefits	CD43	Housing Benefit	A0101

Revenues & Benefits	CD43	Housing Benefit	A0102
Revenues & Benefits	CD43	Housing Benefit	A0105
Revenues & Benefits	CD43	Housing Benefit	A0110
Revenues & Benefits	CD43	Housing Benefit	A0111
Revenues & Benefits	CD43	Housing Benefit	A0704
Revenues & Benefits	CD43	Housing Benefit	A0801
Revenues & Benefits	CD43	Housing Benefit	C2501
Revenues & Benefits	CD43	Housing Benefit	C2601
Revenues & Benefits	CD43	Housing Benefit	D3001
Revenues & Benefits	CD43	Housing Benefit	D3006
Revenues & Benefits	CD43	Housing Benefit	D3021
Revenues & Benefits	CD43	Housing Benefit	D3116
Revenues & Benefits	CD43	Housing Benefit	D3301
Revenues & Benefits	CD43	Housing Benefit	D3302
Revenues & Benefits	CD43	Housing Benefit	D3303
Revenues & Benefits	CD43	Housing Benefit	D3401
Revenues & Benefits	CD43	Housing Benefit	D3411
Revenues & Benefits	CD43	Housing Benefit	D3428
Revenues & Benefits	CD43	Housing Benefit	D3433
Revenues & Benefits	CD43	Housing Benefit	D3503
Revenues & Benefits	CD43	Housing Benefit	D3511
Revenues & Benefits	CD43	Housing Benefit	D3601
Revenues & Benefits	CD43	Housing Benefit	D3602
Revenues & Benefits	CD43	Housing Benefit	D3703
Revenues & Benefits	CD43	Housing Benefit	D3802
Revenues & Benefits	CD43	Housing Benefit	D3805
Revenues & Benefits	CD43	Housing Benefit	G6103
Revenues & Benefits	CD43	Housing Benefit	G6104
Revenues & Benefits	CD43	Housing Benefit	G6105
Revenues & Benefits	CD43	Housing Benefit	G6108
Revenues & Benefits	CD43	Housing Benefit	G6201
Revenues & Benefits	CD43	Housing Benefit	G6203
Revenues & Benefits	CD43	Housing Benefit	G6204
Revenues & Benefits	CD43	Housing Benefit	G6207
Revenues & Benefits	CD43	Housing Benefit	G6212
Revenues & Benefits	CD43	Housing Benefit	G6216
Revenues & Benefits	CD43	Housing Benefit	G6218
Revenues & Benefits	CD43	Housing Benefit	G6225
Revenues & Benefits	CD43	Housing Benefit	G6226
Revenues & Benefits	CD43	Housing Benefit	G6230
Revenues & Benefits	CD43	Housing Benefit	G6305
Revenues & Benefits	CD43	Housing Benefit	G6312
Revenues & Benefits	CD43	Housing Benefit	G6316
Revenues & Benefits	CD43	Housing Benefit	G6317
Revenues & Benefits	CD43	Housing Benefit	K9001
Revenues & Benefits	CD66	Revenue & Benefits Grant	G6212
Incomes	CD13	Incomes - Misc Debt Collection	A0101
Incomes	CD13	Incomes - Misc Debt Collection	A0108
Incomes	CD13	Incomes - Misc Debt Collection	A0110
Incomes	CD13	Incomes - Misc Debt Collection	A0111
Incomes	CD13	Incomes - Misc Debt Collection	A0117
Incomes	CD13	Incomes - Misc Debt Collection	G6103
Incomes	CD13	Incomes - Misc Debt Collection	G6104
Incomes	CD13	Incomes - Misc Debt Collection	G6105

Incomes	CD13	Incomes - Misc Debt Collection	G6108
Incomes	CD13	Incomes - Misc Debt Collection	G6201
Incomes	CD13	Incomes - Misc Debt Collection	G6203
Incomes	CD13	Incomes - Misc Debt Collection	G6204
Incomes	CD13	Incomes - Misc Debt Collection	G6207
Incomes	CD13	Incomes - Misc Debt Collection	G6212
Incomes	CD13	Incomes - Misc Debt Collection	G6216
Incomes	CD13	Incomes - Misc Debt Collection	G6225
Incomes	CD13	Incomes - Misc Debt Collection	G6226
Incomes	CD13	Incomes - Misc Debt Collection	G6230
Incomes	CD13	Incomes - Misc Debt Collection	G6305
Incomes	CD13	Incomes - Misc Debt Collection	G6312
Incomes	CD13	Incomes - Misc Debt Collection	G6316
Incomes	CD13	Incomes - Misc Debt Collection	K9411
Incomes	CD13	Incomes - Misc Debt Collection	K9ODS
Incomes	CD13	Incomes - Misc Debt Collection	L9GFU
Incomes	CD13	Incomes - Misc Debt Collection	L9HRA
Committees & Members Services	KD01	Members Allowances	A0101
Committees & Members Services	KD01	Members Allowances	A0110
Committees & Members Services	KD01	Members Allowances	A0302
Committees & Members Services	KD01	Members Allowances	A0303
Committees & Members Services	KD01	Members Allowances	C2501
Committees & Members Services	KD01	Members Allowances	C2601
Committees & Members Services	KD01	Members Allowances	D3414
Committees & Members Services	KD01	Members Allowances	D3811
Committees & Members Services	KD01	Members Allowances	G6103
Committees & Members Services	KD01	Members Allowances	G6104
Committees & Members Services	KD01	Members Allowances	G6105
Committees & Members Services	KD01	Members Allowances	G6201
Committees & Members Services	KD01	Members Allowances	G6203
Committees & Members Services	KD01	Members Allowances	G6204
Committees & Members Services	KD01	Members Allowances	G6207
Committees & Members Services	KD01	Members Allowances	G6212
Committees & Members Services	KD01	Members Allowances	G6216
Committees & Members Services	KD01	Members Allowances	G6218
Committees & Members Services	KD01	Members Allowances	G6226
Committees & Members Services	KD01	Members Allowances	G6305
Committees & Members Services	KD01	Members Allowances	G6316
Committees & Members Services	KD01	Members Allowances	L9GFU
Committees & Members Services	KD02	Members Support	A0602
Committees & Members Services	KD02	Members Support	D3006
Committees & Members Services	KD02	Members Support	D3104
Committees & Members Services	KD02	Members Support	D3302
Committees & Members Services	KD02	Members Support	D3401
Committees & Members Services	KD02	Members Support	G6105
Committees & Members Services	KD02	Members Support	G6212
Committees & Members Services	KD02	Members Support	G6315
Committees & Members Services	KD02	Members Support	L9GFU
Committees & Members Services	KS08	Democratic Services	A0101
Committees & Members Services	KS08	Democratic Services	A0110
Committees & Members Services	KS08	Democratic Services	A0111
Committees & Members Services	KS08	Democratic Services	A0111 A0144
Committees & Members Services	KS08	Democratic Services	A0801
Committees & Members Services	KS08	Democratic Services	C2501
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Committees & Members Services	KS08	Democratic Services	C2601
Committees & Members Services	KS08	Democratic Services	D3302
Committees & Members Services	KS08	Democratic Services	D3703
Committees & Members Services	KS08	Democratic Services	G6103
Committees & Members Services	KS08	Democratic Services	G6104
Committees & Members Services	KS08	Democratic Services	G6105
Committees & Members Services	KS08	Democratic Services	G6108
Committees & Members Services	KS08	Democratic Services	G6201
Committees & Members Services	KS08	Democratic Services	G6203
Committees & Members Services	KS08	Democratic Services	G6204
Committees & Members Services	KS08	Democratic Services	G6207
Committees & Members Services	KS08	Democratic Services	G6212
Committees & Members Services	KS08	Democratic Services	G6216
Committees & Members Services	KS08	Democratic Services	G6218
Committees & Members Services	KS08	Democratic Services	G6225
Committees & Members Services	KS08	Democratic Services	G6226
Committees & Members Services	KS08	Democratic Services	G6230
Committees & Members Services	KS08	Democratic Services	G6305
Committees & Members Services	KS08	Democratic Services	G6316
Committees & Members Services	KS08	Democratic Services	K9401
Committees & Members Services	KS08	Democratic Services	L9GFU
Election Services	KB11	City Council Elections	A0109
Election Services	KB11	City Council Elections	B1820
Election Services	KB11	City Council Elections	C2401
Election Services	KB11	City Council Elections	C2601
Election Services	KB11	City Council Elections	D3301
Election Services	KB11	City Council Elections	D3303
Election Services	KB11	City Council Elections	D3401
Election Services	KB11	City Council Elections	D3420
Election Services	KB11	City Council Elections	D3802
Election Services	KB11	City Council Elections	G6212
Election Services	KB11	City Council Elections	G6316
Election Services	KB11	City Council Elections	K9159
Election Services	KC11	Electoral Register	A0101
Election Services	KC11	Electoral Register	A0109
Election Services	KC11	Electoral Register	A0110
Election Services	KC11	Electoral Register	A0111
Election Services	KC11	Electoral Register	A0120
Election Services	KC11	Electoral Register	A0121
Election Services	KC11	Electoral Register	A0144
Election Services	KC11	Electoral Register	A0709
Election Services	KC11	Electoral Register	A0801
Election Services	KC11	Electoral Register	C2501
Election Services	KC11	Electoral Register	C2601
Election Services	KC11	Electoral Register	D3021
Election Services	KC11	Electoral Register	D3301
Election Services	KC11	Electoral Register	D3302
Election Services	KC11	Electoral Register	D3303
Election Services	KC11	Electoral Register	D3401
Election Services	KC11	Electoral Register	D3428
Election Services	KC11	Electoral Register	D3802
Election Services	KC11	Electoral Register	D3811
Election Services	KC11	Electoral Register	G6103
Election Services	KC11	Electoral Register	G6104

Election Services	KC11	Electoral Register	G6105
Election Services	KC11	Electoral Register	G6108
Election Services	KC11	Electoral Register	G6201
Election Services	KC11	Electoral Register	G6203
Election Services	KC11	Electoral Register	G6204
Election Services	KC11	Electoral Register	G6207
Election Services	KC11	Electoral Register	G6212
Election Services	KC11	Electoral Register	G6216
Election Services	KC11	Electoral Register	G6218
Election Services	KC11	Electoral Register	G6225
Election Services	KC11	Electoral Register	G6226
Election Services	KC11	Electoral Register	G6230
Election Services	KC11	Electoral Register	G6305
Election Services	KC11	Electoral Register	G6316
Election Services	KC11	Electoral Register	G6317
Election Services	KC11	Electoral Register	K9301
Legal Services	KS02	L & G Training	A0622
Legal Services	KS02	L & G Training	G6212
Legal Services	KS02	L & G Training	K9ODS
Legal Services	KS02	L & G Training	L9GFU
Legal Services	KS02	L & G Training	L9HRA
Legal Services	KS04	Legal Services	A0101
Legal Services	KS04	Legal Services	A0110
Legal Services	KS04	Legal Services	A0111
Legal Services	KS04	Legal Services	A0709
Legal Services	KS04	Legal Services	A0801
Legal Services	KS04	Legal Services	C2501
Legal Services	KS04	Legal Services	C2601
Legal Services	KS04	Legal Services	D3006
Legal Services	KS04	Legal Services	D3021
Legal Services	KS04	Legal Services	D3104
Legal Services	KS04	Legal Services	D3116
Legal Services	KS04	Legal Services	D3302
Legal Services	KS04	Legal Services	D3401
Legal Services	KS04	Legal Services	D3411
Legal Services	KS04	Legal Services	D3415
Legal Services	KS04	Legal Services	D3416
Legal Services	KS04	Legal Services	D3417
Legal Services	KS04	Legal Services	D3428
Legal Services	KS04	Legal Services	D3703
Legal Services	KS04	Legal Services	D3806
Legal Services	KS04	Legal Services	D3807
Legal Services	KS04	Legal Services	G6103
Legal Services	KS04	Legal Services	G6104
Legal Services	KS04	Legal Services	G6105
Legal Services	KS04	Legal Services	G6108
Legal Services	KS04	Legal Services	G6201
Legal Services	KS04	Legal Services	G6203
Legal Services	KS04	Legal Services	G6204
Legal Services	KS04	Legal Services	G6207
Legal Services	KS04	Legal Services	G6212
Legal Services	KS04	Legal Services	G6216
Legal Services	KS04	Legal Services	G6218
Legal Services	KS04	Legal Services	G6225

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Legal Services	KS04	Legal Services	G6226
Legal Services	KS04	Legal Services	G6230
Legal Services	KS04	Legal Services	G6305
Legal Services	KS04	Legal Services	G6312
Legal Services	KS04	Legal Services	G6316
Legal Services	KS04	Legal Services	G6317
Legal Services	KS04	Legal Services	K6661
Legal Services	KS04	Legal Services	K9481
Legal Services	KS04	Legal Services	K9502
Legal Services	KS04	Legal Services	K9504
Legal Services	KS04	Legal Services	K9507
Legal Services	KS04	Legal Services	K9581
Legal Services	KS04	Legal Services	K9ODS
Legal Services	KS04	Legal Services	L9GFU
Legal Services	KS04	Legal Services	L9HRA
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0101
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0105
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0110
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0111
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0637
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	A0801
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	C2501
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	C2601
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3006
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3104
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3301
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3302
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3401
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3428
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3602
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	D3703
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6103
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6104
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6105
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6108
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6201
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6203
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6204
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6207
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6212
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6216
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6218
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6225
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6226
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6230
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6305
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6312
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6316
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	G6317
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	K9ODS
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	L9GFU
Senior Management Team	KK01	CHEX, Directors & Corp Secretariat	L9HRA
Senior Management Team	KL01	Emergency Planning	A0801
Senior Management Team	KL01	Emergency Planning	B1318
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Senior Management Team KL01  Senior Management Team KL01	Emergency Planning Emergency Planning	D3401
S		G6212
S	Emergency Planning	
Information Governance & Business CA02	Information Governance	A0101
Information Governance & Business CA02	Information Governance	A0110
Information Governance & Business CA02	Information Governance	A0111
Information Governance & Business CA02	Information Governance	D3513
Information Governance & Business CA02	Information Governance	G6103
Information Governance & Business CA02	Information Governance	G6104
Information Governance & Business CA02	Information Governance	G6105
Information Governance & Business CA02	Information Governance	G6108
Information Governance & Business CA02	Information Governance	G6201
Information Governance & Business CA02	Information Governance	G6203
Information Governance & Business CA02	Information Governance	G6204
Information Governance & Business CA02	Information Governance	G6207
Information Governance & Business CA02	Information Governance	G6212
Information Governance & Business CA02	Information Governance	G6216
Information Governance & Business CA02	Information Governance	G6225
Information Governance & Business CA02	Information Governance	G6226
Information Governance & Business CA02	Information Governance	G6230
Information Governance & Business CA02	Information Governance	G6305
Information Governance & Business CA02	Information Governance	G6316
Information Governance & Business CD58	Business Support	A0101
Information Governance & Business CD58	Business Support	A0110
Information Governance & Business CD58	Business Support	A0111
Information Governance & Business CD58	· ·	G6103
Information Governance & Business CD58	Business Support	G6104
Information Governance & Business CD58	Business Support	G6105
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Information Governance & Business CD58	• •	G6201
Information Governance & Business CD58		G6203
Information Governance & Business CD58	Business Support	G6204
Information Governance & Business CD58	Business Support	G6207
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Information Governance & Business CD58	• • • • • • • • • • • • • • • • • • • •	L9GFU
Information Governance & Business KA11	Lord Mayors Secretariat	A0101
Information Governance & Business KA11	Lord Mayors Secretariat	A0110
Information Governance & Business KA11	Lord Mayors Secretariat	A0111
Information Governance & Business KA11	Lord Mayors Secretariat	A0801
Information Governance & Business KA11	Lord Mayors Secretariat	B1302
Information Governance & Business KA11	Lord Mayors Secretariat	C2501
Information Governance & Business KA11	Lord Mayors Secretariat	C2601
Information Governance & Business KA11	Lord Mayors Secretariat	D3006
Information Governance & Business KA11	Lord Mayors Secretariat	D3027
Information Governance & Business KA11	Lord Mayors Secretariat	D3101
Information Governance & Business KA11	Lord Mayors Secretariat	D3101
Information Governance & Business KA11	Lord Mayors Secretariat	D3303
Information Governance & Business KA11	Lord Mayors Secretariat	D3307
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Corporate Management	KF01	Corporate Management (CDC Support Services	-
Corporate Management	KF01	Corporate Management (CDC Support Services	-
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Corporate Management	KF01	Corporate Management (CDC Support Services	•
Non-Distributed Costs	KE11	NDC - Pension/Early Retirem't)	ΑC
Non-Distributed Costs	KE11	NDC - Pension/Early Retirem't)	ΑC
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	J9
Corporate Provisions & Contingence	i GA08	Corporate Contingencies	К9
Interest Payable	GF01	Interest payable and similar charges	J8
Interest Payable	GF01	Interest payable and similar charges	J8
Interest Payable	GF01	Interest payable and similar charges	J8
Investment Income	GF02	Interest and investment income	H7
Investment Income	GF02	Interest and investment income	К9
Investment Income	GF02	Interest and investment income	К9
Investment Income	GF02	Interest and investment income	К9
Item 8 interest receivable	GF30	Item 8 interest receivable	К9
Item 8 interest receivable	GF30	Item 8 interest receivable	К9
Vehicle Finance Lease interest	GF44	ODS CI&E Finance Lease Interest	К6
Vehicle Finance Lease interest	GF44	ODS CI&E Finance Lease Interest	К9
Council Tax Funding	GA03	Council Tax Funding	К9
Parish Precept	GB02	Parish Council Precepts	J8
NDR Funding	GA02	NNDR redistribution	K9
New Homes Bonus	GA04	New Homes Bonus	K9
Direct Revenue Funding	GF12	Capital expenditure charged to GF balance	H7
Direct Revenue Funding	GF12	Capital expenditure charged to GF balance	H7
Minimum Revenue Provision	GF04	MRP for capital financing	H7
Transfers To/From Earmarked Rese		Net transfers to/from earmarked reserves	J8:
Transfers To/From Earmarked Rese		•	Jo:
Capital Charges (and other) Reversa	2 CEVE	Depreciation & impairment of FA	

Account(T)         Controlal Salaries Basic         1 170149 GF         Fund GF           Salaries Employers NI         1 170149 GF         Salaries Employers Pension         1 34947 GF         GF           Salaries Employers Pension         1 34947 GF         GF         GF           Corporate Project Team         2 98 GF         GF <th>A cocumb(T)</th> <th>Controlo</th> <th>Latast Dudast</th> <th>C. oad</th>	A cocumb(T)	Controlo	Latast Dudast	C. oad
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Salaries Employers Pension         1         34947 GF           Corporate Project Team         2         98 GF           Policy & Performance Management         2         63 GF           Transformation Management         2         305 GF           Caretaking & Cleaning         2         1649 GF           Media         2         338 GF           SLA: HR Training         2         358 GF           SLA: Human Resources         2         862 GF           SLA: Chiff Executive         2         171 GF           SLA: Addit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         335 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         286381 GF           Salaries Employers Pension         1         28266 GF		_		
Corporate Project Team         2         98 GF           Policy & Performance Management         2         63 GF           Transformation Management         2         305 GF           Caretaking & Cleaning         2         1649 GF           Media         2         233 GF           SLA: Human Resources         2         862 GF           SLA: Human Resources         2         171 GF           SLA: Chief Executive         2         171 GF           SLA: Audit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         29836 GF           Salaries Employers Pension         1         29836 GF <td>• •</td> <td></td> <td></td> <td></td>	• •			
Policy & Performance Management	• •	_		
Transformation Management         2         305 GF           Caretaking & Cleaning         2         1649 GF           Media         2         233 GF           SLA: HR Training         2         358 GF           SLA: Human Resources         2         862 GF           SLA: Chief Executive         2         171 GF           SLA: Audit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         2935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Bemployers Pension         1         288381 GF           Salaries Employers Pension         1         5286 GF           Salaries Recharged         1         42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         10 GF           Equipment Hire Charges         1         200 GF           Contract C				
Caretaking & Cleaning         2         1649 GF           Media         2         233 GF           SLA: H Training         2         358 GF           SLA: Human Resources         2         862 GF           SLA: Chief Executive         2         171 GF           SLA: Audit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         289833 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         286881 GF           Salaries Recharged         1         430 GF           Public Transport         1         10 GF           Equipment Hir				
Media         2         2333 GF           SLA: HR Training         2         358 GF           SLA: Human Resources         2         862 GF           SLA: Chief Executive         2         171 GF           SLA: Chief Executive         2         171 GF           SLA: Chief Executive         2         171 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         247 GF           Telephones         2         247 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Employers Pension         1         58266 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         286381 GF           Salaries Employers Pension         1         420 GF           Salaries Employers Pension         1         29833 GF				
SLA: HR Training         2         358 GF           SLA: Human Resources         2         862 GF           SLA: Chief Executive         2         171 GF           SLA: Audit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         42888 GF           Insurance Employee Related         1         42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         10 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF				
SLA: Human Resources         2         862 GF           SLA: Chief Executive         2         171 GF           SLA: Audit & Risk         2         50 GF           Post room & Other Admin         2         676 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         2935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         286381 GF           Salaries Employers Pension         1         286381 GF           Salaries Recharged         1         42888 GF           Insurance Employee Related         1         42888 GF           Insurance Employee Related         1         410 GF           Public Transport         1         10 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         50 GF           Books & Publications         1         200 GF <td></td> <td></td> <td></td> <td></td>				
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Post room & Other Admin         2         676 GF           SLA: Procurement Team         2         330 GF           SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         110 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         1000 GF           Veb Design And Development         1         7500 GF <td>SLA: Audit &amp; Risk</td> <td>2</td> <td></td> <td></td>	SLA: Audit & Risk	2		
SLA: Office Accommodation         2         1292 GF           Recharges: FM Payroll         2         247 GF           Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         29833 GF           Salaries Recharged         1         42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         10 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         2000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         466 GF <td>Post room &amp; Other Admin</td> <td>2</td> <td></td> <td></td>	Post room & Other Admin	2		
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Telephones         2         935 GF           Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         -42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         110 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         8000 GF           Corporate Design And Development         1         7500 GF           Advertising & Publicity         1         22000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         466 GF           Transformation Management         2         4153 GF           SLA: HR Training         2         153 GF<	SLA: Office Accommodation	2	1292	GF
Recharges: Customer Services         2         27467 GF           Salaries Basic         1         286381 GF           Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         -42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         110 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           General Contracted Services         1         7000 GF           Fress Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         22000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         446 GF           Transformation Management         2	Recharges: FM Payroll	2	247	GF
Salaries Basic         1         286381 GF           Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         -42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         110 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         22000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         446 GF           Transformation Management         2         11543 GF           Kacia HR Training         2         2137 GF           SLA: HR Training         2         2511 GF <td>Telephones</td> <td>2</td> <td>935</td> <td>GF</td>	Telephones	2	935	GF
Salaries Employers NI         1         29833 GF           Salaries Employers Pension         1         58266 GF           Salaries Recharged         1         -42888 GF           Insurance Employee Related         1         430 GF           Public Transport         1         100 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Press Monitoring         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         22000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         446 GF           Transformation Management         2         11543 GF           Media         2         1632 GF           SLA: HR Training         2         2511 GF <td>Recharges: Customer Services</td> <td>2</td> <td>27467</td> <td>GF</td>	Recharges: Customer Services	2	27467	GF
Salaries Employers Pension       1       58266 GF         Salaries Recharged       1       -42888 GF         Insurance Employee Related       1       430 GF         Public Transport       1       110 GF         Equipment Hire Charges       1       200 GF         Contract Catering (External)       1       50 GF         Town Hall Catering Recharge       1       150 GF         Books & Publications       1       200 GF         General Contracted Services       1       7000 GF         Press Monitoring       1       8000 GF         Corporate Design       1       10000 GF         Web Design And Development       1       7500 GF         Advertising & Publicity       1       22000 GF         Corporate Project Team       2       683 GF         Policy & Performance Management       2       446 GF         Transformation Management       2       11543 GF         Caretaking & Cleaning       2       11543 GF         Media       2       1632 GF         SLA: HR Training       2       2511 GF         SLA: Human Resources       2       6029 GF         SLA: Chief Executive       2       1194 GF	Salaries Basic	1	286381	GF
Salaries Recharged       1       -42888 GF         Insurance Employee Related       1       430 GF         Public Transport       1       110 GF         Equipment Hire Charges       1       200 GF         Contract Catering (External)       1       50 GF         Town Hall Catering Recharge       1       150 GF         Books & Publications       1       200 GF         General Contracted Services       1       7000 GF         Press Monitoring       1       8000 GF         Corporate Design       1       10000 GF         Web Design And Development       1       7500 GF         Advertising & Publicity       1       2000 GF         Corporate Project Team       2       683 GF         Policy & Performance Management       2       446 GF         Transformation Management       2       11543 GF         Garetaking & Cleaning       2       11543 GF         Media       2       1632 GF         SLA: HR Training       2       2511 GF         SLA: Hawan Resources       2       6029 GF         SLA: Chief Executive       2       11016 GF         SLA: Audit & Risk       2       353 GF         SL	Salaries Employers NI	1	29833	GF
Insurance Employee Related         1         430 GF           Public Transport         1         110 GF           Equipment Hire Charges         1         200 GF           Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         2000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         446 GF           Transformation Management         2         11543 GF           Caretaking & Cleaning         2         11543 GF           Media         2         1632 GF           SLA: HR Training         2         2511 GF           SLA: Horie Executive         2         1194 GF           SLA: FM Accountancy, Creditors & FM General         2         11016 GF           SLA: Audit & Risk         2         353 G	Salaries Employers Pension	1	58266	GF
Public Transport       1       110 GF         Equipment Hire Charges       1       200 GF         Contract Catering (External)       1       50 GF         Town Hall Catering Recharge       1       150 GF         Books & Publications       1       200 GF         General Contracted Services       1       7000 GF         General Contracted Services       1       8000 GF         Cerporate Design       1       8000 GF         Corporate Design And Development       1       7500 GF         Advertising & Publicity       1       22000 GF         Corporate Project Team       2       683 GF         Policy & Performance Management       2       466 GF         Transformation Management       2       1543 GF         Caretaking & Cleaning       2       11543 GF         Media       2       1543 GF         SLA: HR Training       2       2511 GF         SLA: Human Resources       2       6029 GF         SLA: Chief Executive       2       1194 GF         SLA: PM Accountancy, Creditors & FM General       2       11016 GF         SLA: Business Systems       2       18283 GF         Post room & Other Admin       2       4	Salaries Recharged	1	-42888	GF
Equipment Hire Charges  Contract Catering (External)  Town Hall Catering Recharge  Books & Publications  General Contracted Services  Press Monitoring  1 200 GF  Rosport Design  1 10000 GF  Web Design And Development  1 7000 GF  Advertising & Publicity  1 22000 GF  Corporate Project Team  2 683 GF  Policy & Performance Management  2 11543 GF  Caretaking & Cleaning  Media  2 11543 GF  Media  2 1632 GF  SLA: HR Training  SLA: HR Training  SLA: FM Accountancy, Creditors & FM General  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Procurement Team  SLA: Procurement Team  SLA: Procurement Team  SLA: Office Accommodation  Recharges: L&D Legal Services  2 1870 GF  Coxford Direct Services  2 124452 GF  General Fund	Insurance Employee Related	1	430	GF
Contract Catering (External)         1         50 GF           Town Hall Catering Recharge         1         150 GF           Books & Publications         1         200 GF           General Contracted Services         1         7000 GF           Press Monitoring         1         8000 GF           Corporate Design         1         10000 GF           Web Design And Development         1         7500 GF           Advertising & Publicity         1         22000 GF           Corporate Project Team         2         683 GF           Policy & Performance Management         2         446 GF           Transformation Management         2         2 11543 GF           Caretaking & Cleaning         2         11543 GF           Media         2         1632 GF           SLA: HR Training         2         2511 GF           SLA: Hwana Resources         2         6029 GF           SLA: Chief Executive         2         1194 GF           SLA: FM Accountancy, Creditors & FM General         2         11016 GF           SLA: Business Systems         2         18283 GF           Post room & Other Admin         2         4733 GF           SLA: Procurement Team         2	Public Transport	1		
Town Hall Catering Recharge1150 GFBooks & Publications1200 GFGeneral Contracted Services17000 GFPress Monitoring18000 GFCorporate Design110000 GFWeb Design And Development17500 GFAdvertising & Publicity122000 GFCorporate Project Team2683 GFPolicy & Performance Management2446 GFTransformation Management22137 GFCaretaking & Cleaning211543 GFMedia21632 GFSLA: HR Training22511 GFSLA: Human Resources26029 GFSLA: Chief Executive21194 GFSLA: Chief Executive211016 GFSLA: Audit & Risk2353 GFSLA: Business Systems218283 GFPost room & Other Admin24733 GFSLA: Procurement Team22313 GFSLA: Office Accommodation29042 GFRecharges: FM Payroll21726 GFRecharges: L&D Legal Services23679 GFTelephones2124452 GFOxford Direct Services2-124452 GFGeneral Fund2-337913 GF		1		
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Corporate Design  Web Design And Development  Advertising & Publicity  Corporate Project Team  Policy & Performance Management  Transformation Management  Caretaking & Cleaning  Media  SLA: HR Training  SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Recharges: L&D Legal Services  General Fund  1 10000 GF  1 7500 GF  1 2000 GF  1 2000 GF  1 2000 GF  2 446 GF  2 11543 GF  2 11543 GF  2 11543 GF  2 1632 GF  2 2511 GF  2 2511 GF  2 6029 GF  SLA: Human Resources  2 1194 GF  SLA: Chief Executive  2 1194 GF  SLA: Procurement  2 2 353 GF  SLA: Business Systems  2 18283 GF  Post room & Other Admin  2 4733 GF  SLA: Procurement Team  2 2 313 GF  SLA: Office Accommodation  2 9042 GF  Recharges: L&D Legal Services  2 1870 GF  Oxford Direct Services  2 -124452 GF  General Fund				
Web Design And Development17500 GFAdvertising & Publicity122000 GFCorporate Project Team2683 GFPolicy & Performance Management2446 GFTransformation Management22137 GFCaretaking & Cleaning211543 GFMedia21632 GFSLA: HR Training22511 GFSLA: Human Resources26029 GFSLA: Chief Executive21194 GFSLA: FM Accountancy, Creditors & FM General211016 GFSLA: Business Systems218283 GFPost room & Other Admin24733 GFSLA: Procurement Team22313 GFSLA: Office Accommodation29042 GFRecharges: FM Payroll21726 GFRecharges: L&D Legal Services23679 GFTelephones21870 GFOxford Direct Services2-124452 GFGeneral Fund2-337913 GF	_			
Advertising & Publicity  Corporate Project Team  Policy & Performance Management  Transformation Management  Caretaking & Cleaning  Media  Lateral HR Training  Lateral Human Resources  Lateral Human Resources  Lateral Haccountancy, Creditors & FM General  Lateral Haccountancy, Creditors & FM General  Lateral Haccountancy, Creditors & FM General  Lateral Husiness Systems  Lateral Husiness Systems  Lateral Human Resources  Lateral Human Resourc				
Corporate Project Team2683 GFPolicy & Performance Management2446 GFTransformation Management22137 GFCaretaking & Cleaning211543 GFMedia21632 GFSLA: HR Training22511 GFSLA: Human Resources26029 GFSLA: Chief Executive21194 GFSLA: FM Accountancy, Creditors & FM General211016 GFSLA: Audit & Risk2353 GFSLA: Business Systems218283 GFPost room & Other Admin24733 GFSLA: Procurement Team22313 GFSLA: Office Accommodation29042 GFRecharges: FM Payroll21726 GFRecharges: L&D Legal Services23679 GFTelephones21870 GFOxford Direct Services2-124452 GFGeneral Fund2-337913 GF		_	, 555	•
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Caretaking & Cleaning  Media  2 11543 GF  Media  2 1632 GF  SLA: HR Training  2 2511 GF  SLA: Human Resources  2 6029 GF  SLA: Chief Executive  2 1194 GF  SLA: FM Accountancy, Creditors & FM General  2 11016 GF  SLA: Audit & Risk  2 353 GF  SLA: Business Systems  2 18283 GF  Post room & Other Admin  2 4733 GF  SLA: Procurement Team  2 2313 GF  SLA: Office Accommodation  2 9042 GF  Recharges: FM Payroll  2 1726 GF  Recharges: L&D Legal Services  2 3679 GF  Telephones  2 1870 GF  Oxford Direct Services  2 -124452 GF  General Fund				
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SLA: HR Training SLA: Human Resources SLA: Chief Executive SLA: Chief Executive SLA: FM Accountancy, Creditors & FM General SLA: Audit & Risk SLA: Business Systems SLA: Business Systems SLA: Post room & Other Admin SLA: Procurement Team SLA: Office Accommodation SLA: Office Accommodation SLA: Office Accommodation SLA: Degal Services SLA: Degal Services SLA: Office Services SLA: Office Services SLA: Office Services SLA: Office Accommodation SLA: Office Acco				
SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: FM Accountancy, Creditors & FM General  SLA: Audit & Risk  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Recharges: L&D Legal Services  Telephones  Cxford Direct Services  General Fund  2 6029 GF  6029 G				
SLA: Chief Executive 2 1194 GF SLA: FM Accountancy, Creditors & FM General 2 11016 GF SLA: Audit & Risk 2 353 GF SLA: Business Systems 2 18283 GF Post room & Other Admin 2 4733 GF SLA: Procurement Team 2 2313 GF SLA: Office Accommodation 2 9042 GF Recharges: FM Payroll 2 1726 GF Recharges: L&D Legal Services 2 3679 GF Telephones 2 1870 GF Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF	_			
SLA: FM Accountancy, Creditors & FM General 2 11016 GF SLA: Audit & Risk 2 353 GF SLA: Business Systems 2 18283 GF Post room & Other Admin 2 4733 GF SLA: Procurement Team 2 2313 GF SLA: Office Accommodation 2 9042 GF Recharges: FM Payroll 2 1726 GF Recharges: L&D Legal Services 2 3679 GF Telephones 2 1870 GF Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF				
SLA: Audit & Risk  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Recharges: L&D Legal Services  Telephones  Oxford Direct Services  General Fund  2 353 GF  2 18283 GF  2 4733 GF  2 2313 GF  2 2313 GF  2 9042 GF  2 1726 GF  2 3679 GF  2 1870 GF  2 1870 GF  2 -124452 GF				
SLA: Business Systems  Post room & Other Admin  LA: Procurement Team  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Recharges: L&D Legal Services  Telephones  Cxford Direct Services  General Fund  2 18283 GF  2 4733 GF  2 2313 GF  2 9042 GF  2 1726 GF  2 3679 GF  2 1870 GF  2 1870 GF  2 -124452 GF	•			
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SLA: Procurement Team 2 2313 GF SLA: Office Accommodation 2 9042 GF Recharges: FM Payroll 2 1726 GF Recharges: L&D Legal Services 2 3679 GF Telephones 2 1870 GF Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF	•			
SLA: Office Accommodation 2 9042 GF Recharges: FM Payroll 2 1726 GF Recharges: L&D Legal Services 2 3679 GF Telephones 2 1870 GF Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF				
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Telephones 2 1870 GF Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF	Recharges: FM Payroll	2	1726	GF
Oxford Direct Services 2 -124452 GF General Fund 2 -337913 GF	Recharges: L&D Legal Services	2	3679	GF
General Fund 2 -337913 GF	Telephones	2	1870	GF
	Oxford Direct Services	2	-124452	GF
Housing Revenue Account 2 -9812 GF	General Fund	2	-337913	GF
	Housing Revenue Account	2	-9812	GF

Salaries Basic	1	27830 GF
Salaries Employers NI	1	2462 GF
Salaries Employers Pension	1	5618 GF
Insurance Employee Related	1	50 GF
General Contracted Services	1	2300 GF
Contributions	1	5200 GF
Corporate Project Team	2	49 GF
Policy & Performance Management	2	32 GF
Transformation Management	2	153 GF
Caretaking & Cleaning	2	825 GF
Media	2	117 GF
SLA: HR Training	2	179 GF
SLA: Human Resources	2	431 GF
SLA: Chief Executive	2	85 GF
SLA: FM Accountancy, Creditors & FM General	2	2561 GF
SLA: Audit & Risk	2	56 GF
SLA: Business Systems	2	1483 GF
Post room & Other Admin	2	338 GF
SLA: Procurement Team	2	165 GF
SLA: Office Accommodation	2	645 GF
Recharges: FM Payroll	2	123 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	468 GF
Oxford Direct Services	2	-13819 GF
General Fund	2	-37521 GF
Housing Revenue Account	2	-1091 GF
Salaries Basic	1	108923 GF
Salaries Employers NI	1	11217 GF
Salaries Employers Pension	1	24925 GF
Insurance Employee Related	1	70 GF
Town Hall Catering Recharge	1	210 GF
Photocopying/Paper Supplies	1	520 GF
General Contracted Services	1	17420 GF
Subsistence	1	470 GF
Conferences	1	520 GF
Grants	1	10000 GF
Contributions	1	6000 GF
Corporate Project Team	2	332 GF
Policy & Performance Management	2	217 GF
Transformation Management	2	1038 GF
Caretaking & Cleaning	2	5607 GF
Media	2	793 GF
SLA: HR Training	2	1220 GF
SLA: Human Resources	2	2929 GF
SLA: Chief Executive	2	580 GF
SLA: FM Accountancy, Creditors & FM General	2	5384 GF
SLA: Audit & Risk	2	172 GF
SLA: Business Systems	2	10970 GF
Post room & Other Admin	2	2299 GF
SLA: Procurement Team	2	1123 GF
SLA: Office Accommodation	2	4392 GF
Recharges: FM Payroll	2	839 GF
Telephones	2	935 GF
Donations & Contributions	1	-24000 GF

Oxford Direct Services	2	-52045 GF
General Fund	2	-141317 GF
Housing Revenue Account	2	-4103 GF
Insurance Employee Related	1	50 GF
Town Hall Catering Recharge	1	1000 GF
General Contracted Services	1	6320 GF
Contributions	1	2000 GF
Advertising & Publicity	1	3500 GF
Hospitality	1	1500 GF
SLA: FM Accountancy, Creditors & FM General	2	1971 GF
Oxford Direct Services	2	-4362 GF
General Fund	2	-11845 GF
Housing Revenue Account	2	-344 GF
Salaries Basic	1	22190 GF
Salaries Employers NI	1	1908 GF
Salaries Employers Pension	1	4509 GF
Consultants Fees	1	14000 GF
Subscriptions	1	190 GF
Corporate Project Team	2	59 GF
Policy & Performance Management	2	38 GF
Transformation Management	2	183 GF
Caretaking & Cleaning	2	989 GF
Media	2	140 GF
SLA: HR Training	2	215 GF
SLA: Human Resources	2	518 GF
SLA: Chief Executive	2	102 GF
SLA: FM Accountancy, Creditors & FM General	2	2569 GF
SLA: Audit & Risk	2	30 GF
SLA: Business Systems	2	4876 GF
Post room & Other Admin	2	406 GF
SLA: Procurement Team	2	198 GF
SLA: Office Accommodation	2	775 GF
Recharges: FM Payroll	2	148 GF
Telephones	2	468 GF
Oxford Direct Services	2	-14541 GF
General Fund	2	-39489 GF
Housing Revenue Account	2	-1146 GF
Salaries Basic	1	16798 GF
Salaries Employers NI	1	1138 GF
Salaries Employers Pension	1 2	3406 GF
SLA: FM Accountancy, Creditors & FM General	2	45 GF
SLA: Business Systems	2	3047 GF
Telephones Donations & Contributions	1	468 GF -20000 GF
Oxford Direct Services	2	-20000 GF -1304 GF
General Fund	2	
	2	-3536 GF
Housing Revenue Account General Contracted Services	1	-103 GF 250000 GF
Salaries Basic	1	96223 GF
Salaries Employers NI	1	12048 GF
Salaries Employers Ni Salaries Employers Pension	1	19720 GF
Insurance Employee Related	1	450 GF
Public Transport	1	210 GF
Corporate Project Team	2	1005 GF
corporate rioject realii	_	1000 01

Policy & Performance Management	2	657 GF
Transformation Management	2	3145 GF
Caretaking & Cleaning	2	16985 GF
Media	2	2402 GF
SLA: HR Training	2	3695 GF
SLA: Human Resources	2	8873 GF
SLA: Chief Executive	2	1757 GF
SLA: FM Accountancy, Creditors & FM General	2	9888 GF
SLA: Audit & Risk	2	520 GF
SLA: Business Systems	2	6526 GF
Post room & Other Admin	2	6965 GF
SLA: Procurement Team	2	3403 GF
SLA: Office Accommodation	2	
		13305 GF
Recharges: FM Payroll	2	2540 GF
Recharges: L&D Legal Services	2	1226 GF
Telephones	2	2338 GF
Recharges: Customer Services	2	27467 GF
Oxford Direct Services	2	-33249 GF
General Fund	2	-196654 GF
Housing Revenue Account	2	-12843 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
Furniture & Equipment Maintenance & Repairs	1	560 GF
External Telephone Charges	1	379330 GF
Software Maintenance/Running Costs	1	9000 GF
Network Rental	1	76000 GF
Advertising & Publicity	1	-1000 GF
Capital Charge-Depreciation	2	7367 GF
SLA: FM Accountancy, Creditors & FM General	2	15172 GF
Oxford Direct Services	2	
		-235139 GF
General Fund	2	-246135 GF
Housing Revenue Account	2	-16364 GF
Books & Publications	1	180 GF
Photocopying/Paper Supplies	1	27000 GF
General Contracted Services	1	690912 GF
Consultants Fees	1	312000 GF
Servitor	1	85150 GF
Software Purchase	1	41920 GF
Software Maintenance/Running Costs	1	851790 GF
CRM Database	1	51807 GF
Hardware Purchase	1	8740 GF
Subsistence	1	100 GF
Conferences	1	710 GF
Advertising & Publicity	1	2400 GF
Capital Charge-Depreciation	2	497078 GF
Unidentified Savings/Bids	1	-50000 GF
<del>-</del> '	2	12138 GF
SLA: FM Accountancy, Creditors & FM General		
Oxford Direct Services	2	-531752 GF
General Fund	2	-1775695 GF
Housing Revenue Account	2	-249796 GF
Software Purchase	1	120000 GF
Salaries Basic	1	1152907 GF
Temporary Bureau Staffing	1	15380 GF
Salaries Employers NI	1	119986 GF
Salaries Employers Pension	1	232348 GF

Insurance Employee Related	1	380 GF
Public Transport	1	590 GF
Mileage Allowances	1	350 GF
Corporate Project Team	2	1736 GF
Policy & Performance Management	2	1135 GF
Transformation Management	2	5434 GF
Caretaking & Cleaning	2	29353 GF
Media	2	4150 GF
SLA: HR Training	2	6386 GF
SLA: Human Resources	2	15334 GF
SLA: Chief Executive	2	3037 GF
SLA: FM Accountancy, Creditors & FM General	2	19870 GF
SLA: Audit & Risk	2	898 GF
SLA: Business Systems	2	20044 GF
Post room & Other Admin	2	12036 GF
SLA: Procurement Team	2	5881 GF
SLA: Office Accommodation	2	22992 GF
Recharges: FM Payroll	2	4390 GF
Recharges: L&D Legal Services	2	1839 GF
Telephones	2	7480 GF
Oxford Direct Services	2	-307999 GF
General Fund	2	-1163513 GF
Housing Revenue Account	2	-226746 GF
Software Maintenance/Running Costs	1	3000 GF
Hardware Purchase	1	17000 GF
Capital Charge-Depreciation	2	3517 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	7746 GF
SLA: Audit & Risk	2	50 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Salaries Basic	1	1255248 GF
Salaries Overtime	1	12000 GF
Salaries Other Allowances	1	7140 GF
Salaries Other Fees	1	113000 GF
Salaries Employers NI	1	120825 GF
Salaries Employers Pension	1	271057 GF
Staff Turnover Saving	1	-26000 GF
Child Care Vouchers	1	530 GF
Insurance Employee Related	1	2980 GF
Public Transport	1	400 GF
Mileage Allowances	1	250 GF
Materials Tayon Hall Catagina Bashagan	1	200 GF
Town Hall Catering Recharge	1	1000 GF
Facilities Recharge	1	2030 GF

Books & Publications	1	200 GF
General Contracted Services	1	15000 GF
Consultants Fees	1	1500 GF
Waste Disposal & Skip Hire	1	150 GF
Health Screening	1	250 GF
External Telephone Charges	1	11230 GF
Software Maintenance/Running Costs	1	500 GF
Hardware Purchase	1	700 GF
Subscriptions	1	600 GF
Other Insurances	1	3500 GF
Advertising & Publicity	1	2000 GF
Compensation	1	500 GF
Corporate Project Team	2	5316 GF
Policy & Performance Management	2	3475 GF
Transformation Management	2	16639 GF
Caretaking & Cleaning	2	89872 GF
Media	2	12708 GF
SLA: HR Training	2	19552 GF
SLA: Human Resources	2	46947 GF
SLA: Chief Executive	2	9299 GF
SLA: FM Accountancy, Creditors & FM General	2	18767 GF
SLA: Audit & Risk	2	2749 GF
SLA: Business Systems	2	505156 GF
Post room & Other Admin	2	36851 GF
SLA: Procurement Team	2	18006 GF
SLA: Office Accommodation	2	70399 GF
Recharges: FM Payroll	2	13442 GF
Recharges: L&D Legal Services	2	6132 GF
Telephones	2	12623 GF
Oxford Direct Services	2	-237321 GF
General Fund	2	-1601020 GF
Housing Revenue Account	2	-856022 GF
Salaries Basic	1	547191 GF
Salaries Employers NI	1	49467 GF
Salaries Employers Pension	1	101708 GF
Salaries Recharged	1	-190330 GF
Staff Turnover Saving	1	-20000 GF
Insurance Employee Related	1	610 GF
Corporate Project Team	2	2048 GF
Policy & Performance Management	2	1339 GF
Transformation Management	2	6411 GF
Caretaking & Cleaning	2	34630 GF
Media	2	4897 GF
SLA: HR Training	2	7534 GF
SLA: Human Resources	2	18089 GF
SLA: Chief Executive	2	3583 GF
SLA: FM Accountancy, Creditors & FM General	2	2169 GF
SLA: Audit & Risk	2	1059 GF
Post room & Other Admin	2	14199 GF
SLA: Procurement Team	2	6938 GF
SLA: Office Accommodation	2	27126 GF
Recharges: FM Payroll	2	5179 GF
Telephones	2	6078 GF
General Fund	2	-629675 GF

Salaries Basic	1	229563 GF
Salaries Employers NI	1	19999 GF
Salaries Employers Pension	1	46646 GF
Insurance Employee Related	1	320 GF
Furniture & Equipment Maintenance & Repairs	1	1330 GF
General Stationery Supplies	1	35000 GF
Contract Printing (External)	1	56000 GF
Photocopying/Paper Supplies	1	11500 GF
Postage & Carriage	1	149000 GF
Hardware Rental	1	12000 GF
Corporate Project Team	2	263 GF
Policy & Performance Management	2	173 GF
Transformation Management	2	824 GF
Caretaking & Cleaning	2	4452 GF
Media	2	630 GF
SLA: HR Training	2	968 GF
SLA: Human Resources	2	2326 GF
SLA: Chief Executive	2	461 GF
SLA: FM Accountancy, Creditors & FM General	2	9814 GF
SLA: Audit & Risk	2	136 GF
SLA: Business Systems	2	8265 GF
Post room & Other Admin	2	1826 GF
SLA: Procurement Team	2	892 GF
SLA: Office Accommodation	2	3487 GF
Recharges: FM Payroll	2	666 GF
Telephones	2	1403 GF
Charges to Oxford Direct Services	1	-30000 GF
General Fund	2	-539428 GF
Housing Revenue Account	2	-28462 GF
Salaries Employers NI	1	2250 GF
Travel Scheme Discount	1	29000 GF
Consultants Fees	1	4500 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
Salaries Basic	1	83922 GF
Salaries Employers NI	1	8202 GF
Salaries Employers Pension	1	17113 GF
External Learning Programme	1	168000 GF
Insurance Employee Related	1	310 GF
Corporate Project Team	2	224 GF
Policy & Performance Management	2	148 GF
Transformation Management	2	702 GF
Caretaking & Cleaning	2	3793 GF
Media	2	536 GF
SLA: HR Training	2	825 GF
SLA: Human Resources	2	1981 GF
SLA: Chief Executive	2	392 GF
SLA: FM Accountancy, Creditors & FM General	2	8784 GF
SLA: Audit & Risk	2	116 GF
SLA: Business Systems	2	38529 GF
Post room & Other Admin	2	1555 GF
SLA: Procurement Team	2	760 GF
SLA: Office Accommodation	2	2971 GF
Recharges: FM Payroll	2	567 GF
Telephones	2	1403 GF
Γειεφποτίες	۷	1403 (1

Oxford Direct Services	2	-179986 GF
General Fund	2	-158953 GF
Housing Revenue Account	2	-10381 GF
Salaries Basic	1	33168 GF
Salaries Employers NI	1	2854 GF
Salaries Employers Pension	1	5611 GF
Corporate Project Team	2	68 GF
Policy & Performance Management	2	45 GF
Transformation Management	2	214 GF
Caretaking & Cleaning	2	1154 GF
Media	2	163 GF
SLA: HR Training	2	252 GF
SLA: Human Resources	2	603 GF
SLA: Chief Executive	2	119 GF
SLA: FM Accountancy, Creditors & FM General	2	1951 GF
SLA: Audit & Risk	2	35 GF
SLA: Business Systems	2	8265 GF
Post room & Other Admin	2	473 GF
SLA: Procurement Team	2	231 GF
SLA: Office Accommodation	2	904 GF
Recharges: FM Payroll	2	173 GF
Telephones	2	935 GF
Oxford Direct Services	2	-25551 GF
General Fund	2	-30851 GF
Housing Revenue Account	2	-2014 GF
Salaries Basic	1	271819 GF
Salaries Employers NI	1	26297 GF
Salaries Employers Pension	1	43616 GF
	1	1250 GF
Insurance Employee Related	1	
Public Transport	1	430 GF 100 GF
Mileage Allowances	_	
Equipment Hire Charges	1	629 GF
Materials	1	170 GF
Town Hall Catering Recharge	1	495 GF
Books & Publications	1	290 GF
Photocopying/Paper Supplies	1	604 GF
General Contracted Services	1	130 GF
Consultants Fees	1	12422 GF
Police Checks	1	10 GF
Hardware Contracted Maintenance	1	2 GF
Subsistence	1	100 GF
Grants	1	50 GF
Subscriptions	1	4810 GF
Advertising & Publicity	1	238 GF
Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
Caretaking & Cleaning	2	11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF
SLA: FM Accountancy, Creditors & FM General	2	7707 GF
SLA: Audit & Risk	2	353 GF

SLA: Business Systems	2	36663 GF
Post room & Other Admin	2	4733 GF
SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
Recharges: L&D Legal Services	2	134905 GF
Telephones	2	4208 GF
Oxford Direct Services	2	-264081 GF
General Fund	2	-318808 GF
Housing Revenue Account Consultants Fees	2 1	-20822 GF
	2	77010 GF
SLA: FM Accountancy, Creditors & FM General Oxford Direct Services	2	7901 GF -37925 GF
General Fund	2	-37925 GF -45795 GF
Housing Revenue Account	2	-43793 GF -2990 GF
Salaries Basic	1	176415 GF
Salaries Other Fees	1	6690 GF
Salaries Employers NI	1	19705 GF
Salaries Employers Pension	1	35632 GF
Short Courses	1	81830 GF
Compliance Training (H&S)	1	56000 GF
Corporate Development Programme	1	24885 GF
Conferences/Seminars	1	11000 GF
Management Development	1	10000 GF
IT Skills Development	1	5000 GF
Training Supplies	1	4300 GF
Contingency	1	4475 GF
Staff Advertising	1	20000 GF
Insurance Employee Related	1	540 GF
Furniture & Equipment Purchase	1	10000 GF
Equipment Hire Charges	1	381 GF
Town Hall Catering Recharge	1	385 GF
Contract Printing (External)	1	750 GF
General Contracted Services	1	200 GF
Consultants Fees	1	4948 GF
Advertising & Publicity	1	1502 GF
Corporate Project Team	2	624 GF
Policy & Performance Management	2	408 GF
Transformation Management	2	1954 GF
Caretaking & Cleaning	2	10554 GF
Media	2	1492 GF
SLA: HR Training	2	2296 GF
SLA: Human Resources	2	5513 GF
SLA: Chief Executive	2	1092 GF
SLA: FM Accountancy, Creditors & FM General	2	14788 GF
SLA: Audit & Risk	2	323 GF
SLA: Business Systems	2	19732 GF
Post room & Other Admin	2	4327 GF
SLA: Procurement Team	2	2114 GF
SLA: Office Accommodation	2	8267 GF
Recharges: FM Payroll	2	1579 GF
Telephones	2	1870 GF
Oxford Direct Services	2	-83198 GF
General Fund	2	-143230 GF

Housing Revenue Account	2	-9353 GF
Salaries Basic	1	119748 GF
Salaries Employers NI	1	3102 GF
Salaries Employers Pension	1	3866 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	2338 GF
Oxford Direct Services	2	-57093 GF
General Fund	2	-87931 GF
Housing Revenue Account	2	-5743 GF
Salaries Basic	1	121683 GF
Salaries Employers NI	1	13305 GF
Salaries Employers Pension	1	15697 GF
Corporate Project Team	2	263 GF
Policy & Performance Management	2	173 GF
Transformation Management	2	824 GF
Caretaking & Cleaning	2	4452 GF
Media	2	630 GF
SLA: HR Training	2	968 GF
SLA: Human Resources	2	2326 GF
SLA: Chief Executive	2	461 GF
SLA: Audit & Risk	2	136 GF
Post room & Other Admin	2	1826 GF
SLA: Procurement Team	2	892 GF
SLA: Office Accommodation	2	3487 GF
Recharges: FM Payroll	2	666 GF
Telephones	2	1870 GF
General Fund	2	-159202 GF
Housing Revenue Account	2	-10429 GF
Corporate Development Programme	1	60000 GF
Electricity	1	400 GF
Salaries Basic	1	931568 GF
Salaries Employers NI	1	108912 GF
Salaries Employers Pension	1	210787 GF
Staff Advertising	1	930 GF
Staff Medical Examinations	1	120 GF
Insurance Employee Related	1	2210 GF
Petrol, Diesel & Oil	1	1283 GF
Other Licences And Fees	1	50 GF
Public Transport	1	130 GF
Travel Concessions	1	150 GF
Mileage Allowances	1	550 GF

Equipment Hire Charges	1	540 GF
Town Hall Catering Recharge	1	400 GF
Facilities Recharge	1	910 GF
Protective Clothing	1	210 GF
General Stationery Supplies	1	750 GF
Books & Publications	1	402 GF
Contract Printing (External)	1	60 GF
Copier Unit Recharges	1	190 GF
Photocopying/Paper Supplies	1	460 GF
Consultants Fees	1	7570 GF
Health Screening	1	80 GF
Storage Costs	1	130 GF
Postage & Carriage	1	1000 GF
Hardware Purchase	1	350 GF
Conferences	1	770 GF
Subscriptions	1	9550 GF
Other Insurances	1	1200 GF
Corporate Project Team	2	2019 GF
Policy & Performance Management	2	1320 GF
Transformation Management	2	6320 GF
Caretaking & Cleaning	2	34135 GF
Media	2	4827 GF
SLA: HR Training	2	7426 GF
SLA: Human Resources	2	17832 GF
SLA: Chief Executive	2	3532 GF
SLA: FM Accountancy, Creditors & FM General	2	29029 GF
SLA: Audit & Risk	2	1044 GF
SLA: Business Systems	2	41777 GF
Post room & Other Admin	2	13997 GF
SLA: Procurement Team	2	6839 GF
SLA: Office Accommodation	2	26739 GF
Recharges: FM Payroll	2	5105 GF
Telephones	2	7480 GF
Recharge To Capital	1	-92000 GF
Oxford Direct Services	2	-61462 GF
Construction Related Services Fee Income	1	-355000 GF
General Fund	2	-821693 GF
Housing Revenue Account	2	-163000 GF
Reactive Maintenance & Minor Repairs	1	120000 GF
Asbestos Work	1	50000 GF
Electrical Services (Inspections etc.)	1	55000 GF
Covered Market D2D Repairs	1	20000 GF
Lift Maintenance / Servicing	1	60000 GF
Water Systems Testing & Sanitary Repairs	1	40000 GF
Fire Alarms and Emergency Lighting	1	80000 GF
Specialist Services	1	2500 GF
Commercial Portfolio - Planned Maintenance	1	328000 GF
Town Hall - External Planned Maintenance	1	110000 GF
Community Centres - Planned Maintenance and H&S	1	60000 GF
Parks and Cemeteries - PM to Infrastructure	1	40000 GF
Environmental Improvements (DS)	1	12000 GF
Pest Control Work (DS)	1	4000 GF
Parks Services General	1	8000 GF
Building Services Works (DS)	1	184910 GF

Garage Works (DS)	1	100000 GF
Covered Market D2D Repairs (DS)	1	50000 GF
Gas Appliances Planned Maintenance (DS)	1	102000 GF
Highways & Engineering Works (DS)	1	43000 GF
Works Carried out by Street Scene (DS)	1	30000 GF
Community Centres - Planned Repairs (DS)	1	60000 GF
Garages - Planned Repairs (DS)	1	17000 GF
SLA: FM Accountancy, Creditors & FM General	2	15134 GF
Recharges: L&D Legal Services	2	2453 GF
BDC	2	255574 GF
Charges to Oxford Direct Services	1	-30000 GF
Electricity	1	6000 GF
Gas	1	2000 GF
Refuse Collection	1	1000 GF
Street Scene Internal Rechargeable Works	1	19000 GF
Rent	1	40000 GF
Business Rates/Council Tax	1	11567 GF
Buildings Related Insurance	1	47020 GF
Insurance - Other	1	3440 GF
Water & Sewerage Charges	1	400 GF
Capital Charge-Depreciation	2	322977 GF
Consultants Fees	1	50500 GF
Bank Charges/Commission	1	0 GF
Advertising & Publicity	1	1000 GF
SLA: FM Asset Management - Strategic	2	504229 GF
SLA: FM Accountancy, Creditors & FM General	2	54990 GF
Recharges: L&D Legal Services	2	319110 GF
BDC	2	242980 GF
Charges to Oxford Direct Services	1	-599000 GF
Property Service Charges	1	-800 GF
Property Rents/Income	1	-7184000 GF
Licences (Vatable)	1	-12000 GF
Insurance Recharge	1	-18000 GF
Pitch & Site Rents	1	-2000 GF
HRA Other Property Rents/Income (Incl. Shops)	1	-2800 GF
Service Charges	1	-1000 GF
Property Rents/Income	1	-661000 GF
Licences	1	-15000 GF
Interest On Overdue Rent	1	-500 GF
Salaries Basic	1	13327 GF
Salaries Employers NI	1	683 GF
Salaries Employers Pension	1	2762 GF
Electricity	1	1400 GF
Gas	1	2750 GF
Buildings Related Insurance	1	170 GF
Water & Sewerage Charges	1	760 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	576 GF
BDC	2	10040 GF
Service Charges	1	-15000 GF
Property Rents/Income	1	-40000 GF
Refuse Collection	1	26000 GF
Service Charges	1	69300 GF
General Contracted Services	1	6931 GF
General Contracted Jervices	Τ.	0931 01

SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	418 GF
BDC	2	10128 GF
Pitch & Site Rents	1	-51000 GF
Rent	1	2500 GF
Business Rates/Council Tax	1	5637 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	194 GF
Salaries Basic	1	100479 GF
Salaries Employers NI	1	10727 GF
Salaries Employers Pension	1	18959 GF
Electricity	1	25000 GF
Business Rates/Council Tax	1	2033 GF
Buildings Related Insurance	1	10640 GF
Water & Sewerage Charges	1	4000 GF
Petrol, Diesel & Oil	1	33 GF
Furniture & Equipment Purchase	1	5000 GF
Materials	1	250 GF
Advertising & Publicity	1	500 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Asset Management - Strategic	2	70358 GF
SLA: FM Accountancy, Creditors & FM General	2	6810 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	3221 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	491 GF
Telephones	2	468 GF
BDC	2	48526 GF
Recharges: CW Markets Management	1	277440 GF
Service Charges	1	-28000 GF
Property Rents/Income	1	-1117000 GF
Salaries Basic	1	75667 GF
Salaries Employers NI	1	9309 GF
Salaries Employers Pension	1	15587 GF
Staff Turnover Saving	1	-120 GF
Public Transport	1	1000 GF
Mileage Allowances	1	650 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF

SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	9317 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	14494 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	2698 GF
Recharges: Customer Services	2	27467 GF
General Fund	2	-162308 GF
Salaries Basic	1	559654 GF
Salaries Employers NI	1	55942 GF
Salaries Employers Pension	1	107735 GF
Staff Turnover Saving	1	-390 GF
Insurance Employee Related	1	960 GF
Petrol, Diesel & Oil	1	926 GF
Public Transport	1	240 GF
Mileage Allowances	1	800 GF
Town Hall Catering Recharge	1	400 GF
Books & Publications	1	700 GF
Stamp Duty & Other Legal Fees	1	5000 GF
Health Screening	1	100 GF
Subscriptions	1	5000 GF
Corporate Project Team	2	975 GF
Policy & Performance Management	2	639 GF
Transformation Management	2	3053 GF
Caretaking & Cleaning	2	16490 GF
Property & Fac Management & Support	2	113682 GF
Media	2	2332 GF
SLA: HR Training	2	3588 GF
SLA: Human Resources	2	8614 GF
SLA: Chief Executive	2	1706 GF
SLA: FM Accountancy, Creditors & FM General	2	2229 GF
SLA: Audit & Risk	2	504 GF
SLA: Business Systems	2	28552 GF
Post room & Other Admin	2	6762 GF
SLA: Procurement Team	2	3304 GF
SLA: Office Accommodation	2	12918 GF
Recharges: FM Payroll	2	2466 GF
Recharges: L&D Legal Services	2	13490 GF
Telephones	2	3740 GF
Services - General Fees	1	-25000 GF
Oxford Direct Services	2	-44982 GF
General Fund	2	-771116 GF
Housing Revenue Account	2	-122840 GF
Rent	1	3000 GF
Service Charges	1	6000 GF
SLA: FM Accountancy, Creditors & FM General	2	21 GF
Property Service Charges	1	-15000 GF
Insurance Recharge	1	-1000 GF
Electricity	1	3000 GF
Gas	1	7000 GF
Cleaning Materials	1	250 GF

Toilet Requisites	1	450 GF
Refuse Collection	1	1200 GF
Window Cleaning	1	300 GF
Buildings Related Insurance	1	650 GF
Water & Sewerage Charges	1	650 GF
Capital Charge-Depreciation	2	87161 GF
General Contracted Services	1	50 GF
Advertising & Publicity	1	440 GF
SLA: FM Asset Management - Strategic	2	23452 GF
SLA: FM Accountancy, Creditors & FM General	2	1200 GF
BDC	2	1057 GF
Property Rents/Income	1	-120000 GF
Consultants Fees	1	63000 GF
SLA: FM Asset Management - Strategic	2	187620 GF
SLA: FM Accountancy, Creditors & FM General	2	331 GF
Salaries Basic	1	145363 GF
Salaries Employers NI	1	17415 GF
Salaries Employers Pension	1	29843 GF
Capital Charge-Depreciation	2	1888 GF
Public Transport	1	200 GF
Mileage Allowances	1	200 GF
Planning Application Fees	1	6000 GF
Consultants Fees	1	23000 GF
Subscriptions	1	1500 GF
Corporate Project Team	2	390 GF
Policy & Performance Management	2	256 GF
Transformation Management	2	1221 GF
Caretaking & Cleaning	2	6596 GF
Property & Fac Management & Support	2	48721 GF
Media	2	933 GF
SLA: HR Training	2	1435 GF
SLA: Human Resources	2	3445 GF
SLA: Chief Executive	2	682 GF
SLA: FM Accountancy, Creditors & FM General	2	407 GF
SLA: Audit & Risk	2	202 GF
SLA: Business Systems	2	12883 GF
Post room & Other Admin	2	2705 GF
SLA: Procurement Team	2	1322 GF
SLA: Office Accommodation	2	5167 GF
Recharges: FM Payroll	2	987 GF
Recharges: L&D Legal Services	2	1350 GF
Telephones	2	1403 GF
General Fund	2	-299610 GF
Housing Revenue Account	2	-15769 GF
SLA: FM Asset Management - Strategic	2	5864 GF
SLA: FM Accountancy, Creditors & FM General	2	1313 GF
Salaries Basic	1	312072 GF
Salaries Employers NI	1	36346 GF
Salaries Employers Pension	1	61302 GF
Salaries Recharged	1	-296000 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF

Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	160 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	5949 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	468 GF
Salaries Basic	1	58584 GF
Salaries Employers NI	1	7132 GF
Salaries Employers Pension	1	12299 GF
Staff Turnover Saving	1	-150 GF
Insurance Employee Related	1	90 GF
Street Scene Internal Rechargeable Works	1	9000 GF
Public Transport	1	600 GF
Books & Publications	1	240 GF
General Contracted Services	1	8000 GF
Consultants Fees	1	-30000 GF
Subscriptions	1	1000 GF
Capital Charge-Depreciation	2	17644 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	4113 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	5949 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	2453 GF
Telephones	2	468 GF
Insurance Employee Related	1	650 GF
Grants	1	18000 GF
SLA: FM Accountancy, Creditors & FM General	2	69 GF
Property Rents/Income	1	-95000 GF
Salaries Basic	1	133001 GF
Salaries Employers NI	1	9119 GF
Salaries Employers Pension	1	12887 GF
Corporate Project Team	2	137 GF
Policy & Performance Management	2	88 GF
Transformation Management	2	427 GF
Caretaking & Cleaning	2	2309 GF
Media	2	326 GF
SLA: HR Training	2	502 GF
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SLA: Human Resources	2	1206 GF
SLA: Chief Executive	2	239 GF
SLA: FM Accountancy, Creditors & FM General	2	125 GF
SLA: Audit & Risk	2	71 GF
SLA: Business Systems	2	5949 GF
Post room & Other Admin	2	947 GF
SLA: Procurement Team	2	463 GF
SLA: Office Accommodation	2	1808 GF
Recharges: FM Payroll	2	345 GF
Telephones	2	468 GF
Donations & Contributions	1	-10000 GF
Salaries Basic	1	1023 GF
Salaries Employers NI	1	141 GF
Salaries Employers Pension	1	211 GF
Salaries Basic	1	-22411 GF
Temporary Bureau Staffing	1	384000 GF
Salaries Employers NI	1	-1282 GF
Salaries Employers Pension	1	-5218 GF
SLA: FM Accountancy, Creditors & FM General	2	15 GF
Salaries Basic	1	94478 GF
Salaries Employers NI	1	12088 GF
Salaries Employers Pension	1	19395 GF
Insurance Employee Related	1	430 GF
Rent	1	101000 GF
Buildings Related Insurance	1	110 GF
Public Transport	1	100 GF
Mileage Allowances	1	100 GF
Equipment Hire Charges	1	450 GF
Town Hall Catering Recharge	1	600 GF
General Stationery Supplies	1	350 GF
Books & Publications	1	200 GF
Subsistence	1	127000 GF
Conferences	1	3400 GF
Special Events	1	400 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	9533 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	2229 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Recharges: L&D Legal Services	2	3433 GF
Telephones	2	468 GF
Recharges: Customer Services	2	27467 GF
Housing Revenue Account	2	-17940 GF
Salaries Basic	1	296066 GF
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Salaries Other Allowances	1	550 GF
Salaries Employers NI	1	30030 GF
Salaries Employers Pension	1	57649 GF
Insurance Employee Related	1	770 GF
Public Transport	1	500 GF
Equipment Hire Charges	1	200 GF
Town Hall Catering Recharge	1	200 GF
Books & Publications	1	61 GF
General Contracted Services	1	6900 GF
Postage & Carriage	1	1000 GF
Conferences	1	800 GF
Subscriptions	1	10200 GF
Other Insurances	1	2300 GF
Advertising & Publicity	1	1000 GF
Corporate Project Team	2	810 GF
Policy & Performance Management	2	529 GF
Transformation Management	2	2534 GF
Caretaking & Cleaning	2	13687 GF
Media	2	1935 GF
SLA: HR Training	2	2978 GF
SLA: Human Resources	2	7150 GF
SLA: Chief Executive	2	1416 GF
SLA: FM Accountancy, Creditors & FM General	2	7600 GF
SLA: Audit & Risk	2	419 GF
SLA: Business Systems	2	19764 GF
Post room & Other Admin	2	5612 GF
SLA: Procurement Team	2	2742 GF
SLA: Office Accommodation	2	10721 GF
Recharges: FM Payroll	2	2047 GF
Recharges: L&D Legal Services	2	245 GF
Telephones	2	3273 GF
General Charges	1	-150 GF
Housing Revenue Account	2	-41000 GF
SLA: FM Accountancy, Creditors & FM General	2	15 GF
General Contracted Services	1	6000 GF
Consultants Fees	1	2000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
Salaries Basic	1	25007 GF
Salaries Employers NI	1	2239 GF
Salaries Employers Pension	1	4601 GF
General Contracted Services	1	4000 GF
Public Transport	1	1000 GF
Furniture & Equipment Purchase	1	23000 GF
Furniture Removals	1	2000 GF
Storage Costs	1	3900 GF
Bond Payments Homeless	1	5000 GF
Board & Lodging Payments	1	40000 GF
Provision For Bad Debts	1	5000 GF
SLA: FM Accountancy, Creditors & FM General	2	10136 GF
Recharges: L&D Legal Services	2	1839 GF
Property Rents/Income	1	-20000 GF
Salaries Basic	1	469587 GF
Salaries Overtime	1	8850 GF
Salaries Standby Payments	1	5370 GF

Salaries Employers NI	1	45733 GF
Salaries Employers Pension	1	94935 GF
Salaries Recharged	1	-36000 GF
Insurance Employee Related	1	490 GF
Electricity	1	30000 GF
Gas	1	10000 GF
Rent	1	740 GF
Business Rates/Council Tax	1	5500 GF
Water & Sewerage Charges	1	25000 GF
Petrol, Diesel & Oil	1	1902 GF
Pooled Transport Recharges	1	3920 GF
Travel Concessions	1	70 GF
Mileage Allowances	1	2500 GF
Counsel & External Legal Fees	1	2000 GF
Homeless Prevention	1	3000 GF
Bond Payments Homeless	1	40000 GF
Homelessness Accommodation Lease Payments	1	400000 GF
Provision For Bad Debts	1	20000 GF
Corporate Project Team	2	1288 GF
Policy & Performance Management	2	842 GF
Transformation Management	2	4033 GF
Caretaking & Cleaning	2	21781 GF
Media	2	3080 GF
SLA: HR Training	2	4738 GF
SLA: Human Resources	2	11377 GF
SLA: Chief Executive	2	2254 GF
SLA: FM Accountancy, Creditors & FM General	2	9846 GF
SLA: Audit & Risk	2	666 GF
SLA: Business Systems	2	27663 GF
Post room & Other Admin	2	8931 GF
SLA: Procurement Team	2	4364 GF
SLA: Office Accommodation	2	17061 GF
Recharges: FM Payroll	2	3258 GF
Recharges: L&D Legal Services	2	368 GF
Telephones	2	6545 GF
Property Rents/Income	1	-567400 GF
Housing Revenue Account	2	-213000 GF
Salaries Basic	1	195043 GF
Salaries Employers NI	1	19963 GF
Salaries Employers Pension	1	36575 GF
Insurance Employee Related	1	370 GF
Homeless Prevention	1	185000 GF
Social Lettings Agency	1	45000 GF
Advertising & Publicity	1	-5000 GF
Rent Allowance Cheques (Home Choice)	1	333400 GF
Corporate Project Team	2	644 GF
Policy & Performance Management	2	421 GF
Transformation Management	2	2015 GF
Caretaking & Cleaning	2	10884 GF
Media	2	1539 GF
SLA: HR Training	2	2368 GF
SLA: Human Resources	2	5685 GF
SLA: Chief Executive	2	1126 GF
SLA: FM Accountancy, Creditors & FM General	2	8042 GF

SLA: Audit & Risk	2	333 GF
	2	
SLA: Business Systems		12410 GF
Post room & Other Admin	2	4463 GF
SLA: Procurement Team	2	2180 GF
SLA: Office Accommodation	2	8526 GF
Recharges: FM Payroll	2	1628 GF
Telephones	2	2338 GF
Rent allowance cheque home choice rtn deposit	1	-70000 GF
General Contracted Services	1	50000 GF
SLA: FM Accountancy, Creditors & FM General	2	1195 GF
Salaries Basic	1	780078 GF
Salaries Overtime	1	990 GF
Salaries Standby Payments	1	4540 GF
Temporary Bureau Staffing	1	3000 GF
Salaries Employers NI	1	86413 GF
Salaries Employers Pension	1	149619 GF
Staff Advertising	1	2910 GF
Interview Expenses	1	90 GF
Staff Medical Examinations	1	70 GF
Unison Rep Funding Recharge	1	30 GF
Insurance Employee Related	1	3620 GF
Public Transport	1	1000 GF
Equipment Hire Charges	1	800 GF
Oxford Register for Affordable Housing	1	3000 GF
CBL Scheme Costs	1	5000 GF
Town Hall Catering Recharge	1	2500 GF
Books & Publications	1	200 GF
Consultants Fees	1	2000 GF
Stamp Duty & Other Legal Fees	1	2000 GF
Homeless Prevention	1	10000 GF
Software Maintenance/Running Costs	1	5000 GF
Conferences	1	2000 GF
Subscriptions	1	800 GF
Advertising & Publicity		2000 GF
,	1 2	2000 GF 2117 GF
Corporate Project Team		
Policy & Performance Management	2	1383 GF
Transformation Management	2	6625 GF
Caretaking & Cleaning	2	35784 GF
Media	2	5060 GF
SLA: HR Training	2	7785 GF
SLA: Human Resources	2	18693 GF
SLA: Chief Executive	2	3702 GF
SLA: FM Accountancy, Creditors & FM General	2	6206 GF
SLA: Audit & Risk	2	1095 GF
SLA: Business Systems	2	54409 GF
Post room & Other Admin	2	14673 GF
SLA: Procurement Team	2	7169 GF
SLA: Office Accommodation	2	28031 GF
Recharges: FM Payroll	2	5352 GF
Recharges: L&D Legal Services	2	51509 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	224953 GF
External Grants	1	-80000 GF
General Charges	1	-1000 GF

Housing Revenue Account	2	-245000 GF
Salaries Basic	1	163145 GF
Salaries Employers NI	1	15594 GF
Salaries Employers Pension	1	32506 GF
Insurance Employee Related	1	160 GF
Grants	1	1973279 GF
Corporate Project Team	2	195 GF
Policy & Performance Management	2	128 GF
Transformation Management	2	611 GF
Caretaking & Cleaning	2	3298 GF
Media	2	466 GF
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1723 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	5898 GF
SLA: Audit & Risk	2	101 GF
SLA: Business Systems	2	4157 GF
Post room & Other Admin	2	1352 GF
SLA: Procurement Team	2	661 GF
SLA: Office Accommodation	2	2584 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	468 GF
Salaries Basic	1	43150 GF
Salaries Employers NI	1	2060 GF
Salaries Employers Pension	1	6330 GF
SLA: FM Accountancy, Creditors & FM General	2	2329 GF
Recharges To General Fund A/Cs.	1	-50000 GF
Reactive Maintenance & Minor Repairs	1	24000 GF
Building Alterations & Modifications	1	4500 GF
Electricity	1	1500 GF
Gas	1	3500 GF
Business Rates/Council Tax	1	200 GF
Water & Sewerage Charges	1	1500 GF
Capital Charge-Depreciation	2	93313 GF
Bond Payments Homeless	1	800 GF
Provision For Bad Debts	1	50000 GF
SLA: FM Accountancy, Creditors & FM General	2	472 GF
Property Rents/Income	1	-418000 GF
Salaries Basic	1	1793 GF
Salaries Employers NI	1	247 GF
Salaries Employers Pension	1	369 GF
SLA: FM Accountancy, Creditors & FM General	2	792 GF
Telephones	2	468 GF
Salaries Basic	1	2438 GF
Salaries Employers NI	1	336 GF
Salaries Employers Pension	1	258 GF
Rent Allowance Cheques (Home Choice)	1	30000 GF
SLA: FM Accountancy, Creditors & FM General	2	472 GF
Salaries Basic	1	4470 GF
Salaries Employers NI	1	617 GF
Salaries Employers Pension	1	921 GF
Salaries Basic	1	976 GF
Salaries Employers NI	1	135 GF
Salaries Employers Pension	1	201 GF

General Contracted Services	1	1500000 GF
Grants	1	1090000 GF
External Grants	1	-377000 GF
Donations & Contributions	1	-1900000 GF
Salaries Basic	1	40746 GF
Salaries Employers NI	1	3537 GF
Salaries Employers Pension	1	8186 GF
Water & Sewerage Charges	1	300 GF
Mileage Allowances	1	350 GF
Corporate Project Team	2	146 GF
Policy & Performance Management	2	96 GF
Transformation Management	2	458 GF
Caretaking & Cleaning	2	2474 GF
Media	2	350 GF
SLA: HR Training	2	538 GF
SLA: Human Resources	2	1293 GF
SLA: Chief Executive	2	256 GF
SLA: FM Asset Management - Strategic	2	11726 GF
SLA: FM Accountancy, Creditors & FM General	2	10481 GF
SLA: Audit & Risk	2	76 GF
SLA: Business Systems	2	5159 GF
Post room & Other Admin	2	1014 GF
SLA: Procurement Team	2	496 GF
SLA: Office Accommodation	2	1937 GF
Recharges: FM Payroll	2	370 GF
HRA Rents - Garages	1	-1038850 GF
Salaries Basic	1	125874 GF
Salaries Employers NI	1	24500 GF
Salaries Employers Pension	1	43581 GF
Salaries Recharged	1	-37468 GF
Corporate Project Team	2	585 GF
Policy & Performance Management	2	383 GF
Transformation Management	2	1832 GF
Caretaking & Cleaning	2	9894 GF
Media	2	1399 GF
SLA: HR Training	2	2153 GF
SLA: Human Resources	2	5168 GF
SLA: Chief Executive	2	1024 GF
SLA: FM Accountancy, Creditors & FM General	2	110 GF
SLA: Audit & Risk	2	303 GF
	2	8352 GF
SLA: Business Systems Post room & Other Admin	2	4057 GF
	2	
SLA: Procurement Team		1982 GF
SLA: Office Accommodation	2	7751 GF
Recharges: FM Payroll	2	1480 GF
Telephones	2	4675 GF
SLA: FM Accountancy, Creditors & FM General	2	76 GF
Donations & Contributions	1	-35000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	321212 GF
Salaries Other Allowances	1	10000 GF
Salaries Employers NI	1	33158 GF
Salaries Employers Pension	1	57474 GF
Insurance Employee Related	1	1250 GF

Public Transport	1	360 GF
Mileage Allowances	1	3300 GF
Photocopying/Paper Supplies	1	3500 GF
Subscriptions	1	5000 GF
Advertising & Publicity	1	2800 GF
Corporate Project Team	2	780 GF
Policy & Performance Management	2	510 GF
Transformation Management	2	2442 GF
Caretaking & Cleaning	2	13192 GF
Media	2	1865 GF
SLA: HR Training	2	2870 GF
SLA: Human Resources	2	6891 GF
SLA: Chief Executive	2	1365 GF
SLA: FM Accountancy, Creditors & FM General	2	10999 GF
SLA: Audit & Risk	2	404 GF
SLA: Business Systems	2	46464 GF
Post room & Other Admin	2	5409 GF
SLA: Procurement Team	2	2643 GF
SLA: Office Accommodation	2	10334 GF
Recharges: FM Payroll	2	1973 GF
Telephones	2	1870 GF
Recharges: Customer Services	2	78476 GF
Services - General Fees	1	-469750 GF
Services - General Fees	1	-10256 GF
Salaries Basic	1	173541 GF
Salaries Employers NI	1	18492 GF
Salaries Employers Pension	1	37558 GF
Non-Contracted Transport Repairs	1	40 GF
Petrol, Diesel & Oil	1	33 GF
Pooled Transport Recharges	1	3256 GF
Public Transport	1	400 GF
Furniture & Equipment Purchase	1	2000 GF
Materials	1	290 GF
Tools	1	100 GF
General Stationery Supplies	1	200 GF
Contract Printing (External)	1	200 GF
General Contracted Services	1	15000 GF
Advertising & Publicity	1	400 GF
Corporate Project Team	2	449 GF
Policy & Performance Management	2	293 GF
Transformation Management	2	1099 GF
Caretaking & Cleaning	2	5937 GF
Media	2	1073 GF
SLA: HR Training	2	1651 GF
SLA: Human Resources	2	3963 GF
SLA: Chief Executive	2	785 GF
SLA: FM Accountancy, Creditors & FM General	2	8366 GF
SLA: Audit & Risk	2	232 GF
SLA: Business Systems	2	16408 GF
Post room & Other Admin	2	2434 GF
SLA: Procurement Team	2	1520 GF
SLA: Office Accommodation	2	4650 GF
Recharges: FM Payroll	2	1135 GF
Recharges: L&D Legal Services	2	245 GF

Telephones	2	2805 GF
Donations & Contributions	1	-20000 GF
Services - General Fees	1	-140000 GF
Licences	1	-1700 GF
Recharges To General Fund A/Cs.	1	-175000 GF
SLA: FM Accountancy, Creditors & FM General	2	898 GF
Recharges: L&D Legal Services	2	735 GF
Salaries Basic	1	71326 GF
Salaries Employers NI	1	8680 GF
Salaries Employers Pension	1	14693 GF
Conferences/Seminars	1	660 GF
Insurance Employee Related	1	1950 GF
Public Transport	1	400 GF
Mileage Allowances	1	1200 GF
Equipment Hire Charges	1	300 GF
Materials	1	100 GF
General Stationery Supplies	1	150 GF
Books & Publications	1	50 GF
Contract Printing (External)	1	40 GF
General Contracted Services	1	1600 GF
Stamp Duty & Other Legal Fees	1	5000 GF
Subsistence	1	2 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	809 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	10777 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	468 GF
Salaries Basic	1	370094 GF
Salaries Employers NI	1	38505 GF
Salaries Employers Pension	1	76878 GF
Insurance Employee Related	1	1500 GF
Public Transport	1	650 GF
Mileage Allowances	1	50 GF
Furniture & Equipment Purchase	1	200 GF
Equipment Hire Charges	1	1000 GF
Materials	1	50 GF
Town Hall Catering Recharge	1	3000 GF
Protective Clothing	1	100 GF
Books & Publications	1	0 GF
Copier Unit Recharges	1	700 GF
General Contracted Services	1	1000 GF
Postage & Carriage	1	50 GF
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Advertising & Publicity	1	-200 GF
Corporate Project Team	2	1073 GF
Policy & Performance Management	2	702 GF
Transformation Management	2	3358 GF
Caretaking & Cleaning	2	18139 GF
Media	2	2565 GF
SLA: HR Training	2	3946 GF
SLA: Human Resources	2	9476 GF
SLA: Chief Executive	2	1877 GF
SLA: FM Accountancy, Creditors & FM General	2	5295 GF
SLA: Audit & Risk	2	555 GF
SLA: Business Systems	2	55322 GF
Post room & Other Admin	2	7438 GF
SLA: Procurement Team	2	3634 GF
SLA: Office Accommodation	2	14209 GF
Recharges: FM Payroll	2	2713 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	3740 GF
Services - General Fees	1	-10000 GF
Licences	1	-191028 GF
Salaries Basic	1	309948 GF
Salaries Employers NI	1	32310 GF
Salaries Employers Pension	1	63063 GF
Public Transport	1	350 GF
Mileage Allowances	1	200 GF
_	1	200 GF
Equipment Hire Charges		50 GF
Materials Town Hall Catoring Bosharge	1	
Town Hall Catering Recharge	1	500 GF
Protective Clothing	1	200 GF
Books & Publications	1	100 GF
Copier Unit Recharges	1	300 GF
General Contracted Services	1	1993 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
Caretaking & Cleaning	2	11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF
SLA: FM Accountancy, Creditors & FM General	2	4683 GF
SLA: Audit & Risk	2	353 GF
SLA: Business Systems	2	26943 GF
Post room & Other Admin	2	4733 GF
SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	3273 GF
General Charges	1	-36411 GF
Salaries Basic	1	298002 GF
Salaries Employers NI	1	31824 GF
Salaries Employers Pension	1	60913 GF

Mileage Allowances	1	300 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	780 GF
Policy & Performance Management	2	510 GF
Transformation Management	2	2442 GF
Caretaking & Cleaning	2	13192 GF
Media	2	1865 GF
SLA: HR Training	2	2870 GF
SLA: Human Resources	2	6891 GF
SLA: Chief Executive	2	1365 GF
SLA: FM Accountancy, Creditors & FM General	2	7402 GF
SLA: Audit & Risk	2	404 GF
SLA: Business Systems	2	50293 GF
Post room & Other Admin	2	5409 GF
SLA: Procurement Team	2	2643 GF
SLA: Office Accommodation	2	10334 GF
Recharges: FM Payroll	2	1973 GF
Recharges: L&D Legal Services	2	245 GF
Telephones	2	3740 GF
Administrative Penalty	1	51000 GF
Salaries Basic	1	1040 GF
Salaries Recharged	1	190330 GF
Corporate Project Team	2	546 GF
Policy & Performance Management	2	358 GF
Transformation Management	2	1710 GF
Caretaking & Cleaning	2	9235 GF
Media	2	1306 GF
SLA: HR Training	2	2009 GF
SLA: Human Resources	2	4824 GF
SLA: Chief Executive	2	955 GF
SLA: FM Accountancy, Creditors & FM General	2	6843 GF
SLA: Audit & Risk	2	282 GF
SLA: Business Systems	2	36991 GF
Post room & Other Admin	2	3787 GF
SLA: Procurement Team	2	1850 GF
SLA: Office Accommodation	2	7234 GF
Recharges: FM Payroll	2	1381 GF
Telephones	2	1403 GF
Recharges: Customer Services	2	39238 GF
Licences	1	-733343 GF
Salaries Basic	1	391396 GF
Salaries Employers NI	1	39628 GF
Salaries Employers Pension	1	79412 GF
5 in 7 Enhancement	1	1648 GF
Salaries Recharged	1	-6500 GF
Insurance Employee Related	1	940 GF
Reactive Maintenance & Minor Repairs	1	1000 GF
Electricity	1	350 GF
Refuse Collection	1	250 GF
Property Service Charges (Internal)	1	4000 GF
Petrol, Diesel & Oil	1	500 GF
Pooled Transport Recharges	1	4005 GF
Public Transport	1	2500 GF
Mileage Allowances	1	700 GF

Furniture & Equipment Purchase	1	1500 GF
Town Hall Catering Recharge	1	300 GF
Protective Clothing	1	400 GF
Uniforms	1	3000 GF
General Stationery Supplies	1	500 GF
General Contracted Services	1	3480 GF
Court Fees	1	1000 GF
Health Screening	1	500 GF
Police Checks	1	150 GF
Conferences	1	1500 GF
Subscriptions	1	1000 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	1268 GF
Policy & Performance Management	2	829 GF
Transformation Management	2	3969 GF
Caretaking & Cleaning	2	21437 GF
Media	2	3031 GF
SLA: HR Training	2	4664 GF
SLA: Human Resources	2	11198 GF
SLA: Chief Executive	2	2218 GF
SLA: FM Accountancy, Creditors & FM General	2	12119 GF
SLA: Audit & Risk	2	656 GF
SLA: Business Systems	2	53885 GF
Post room & Other Admin	2	8790 GF
SLA: Procurement Team	2	4295 GF
SLA: Office Accommodation	2	16793 GF
Recharges: FM Payroll	2	3206 GF
Recharges: L&D Legal Services	2	29434 GF
Telephones	2	4675 GF
External Grants	1	-45575 GF
Licences	1	-25641 GF
Fixed Penalty Notices	1	-4822 GF
Salaries Basic	1	153907 GF
Salaries Employers NI	1	16591 GF
Salaries Employers Pension	1	30995 GF
Salaries Recharged	1	-20025 GF
Conferences/Seminars	1	666 GF
Insurance Employee Related	1	630 GF
Unidentified Savings/Bids	1	-20000 GF
Public Transport	1	500 GF
Mileage Allowances	1	450 GF
Equipment Hire Charges	1	400 GF
Provisions	1	2000 GF
Town Hall Catering Recharge	1	150 GF
General Stationery Supplies	1	340 GF
General Contracted Services	1	1800 GF
Software Purchase	1	200 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
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SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	6629 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	17962 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Recharges: L&D Legal Services	2	1226 GF
Telephones	2	1870 GF
External Grants	1	-29562 GF
General Fund	2	-23000 GF
Salaries Out of Hours Payments (EH)	1	14750 GF
Other Miscellaneous Expenses	1	1720 GF
SLA: FM Accountancy, Creditors & FM General	2	3136 GF
Salaries Basic	1	301525 GF
Salaries Employers NI	1	31197 GF
Salaries Employers Pension	1	60812 GF
Salaries Recharged	1	-6500 GF
Insurance Employee Related	1	680 GF
Public Transport	1	2000 GF
Mileage Allowances	1	750 GF
Furniture & Equipment Purchase	1	4118 GF
Town Hall Catering Recharge	1	400 GF
General Stationery Supplies	1	300 GF
General Contracted Services	1	-768 GF
Consultants Fees	1	6000 GF
Subsistence	1	200 GF
Conferences	1	2000 GF
Advertising & Publicity	1	-200 GF
Hospitality	1	3200 GF
Corporate Project Team	2	1005 GF
Policy & Performance Management	2	657 GF
Transformation Management	2	3145 GF
Caretaking & Cleaning	2	16985 GF
Media	2	2402 GF
SLA: HR Training	2	3695 GF
SLA: Human Resources	2	8873 GF
SLA: Chief Executive	2	1757 GF
SLA: FM Accountancy, Creditors & FM General	2	11000 GF
SLA: Audit & Risk	2	520 GF
SLA: Business Systems	2	37088 GF
Post room & Other Admin	2	6965 GF
SLA: Procurement Team	2	3403 GF
SLA: Office Accommodation	2	13305 GF
Recharges: FM Payroll	2	2540 GF
Recharges: L&D Legal Services	2	36792 GF
Telephones	2	3740 GF
Recharges: Customer Services	2	20898 GF
Recharges To General Fund A/Cs.	1	-18300 GF
Housing Revenue Account	2	-308000 GF
General Contracted Services	1	12000 GF
Security Services	1	32000 GF

SLA: FM Accountancy, Creditors & FM General	2	1660 GF
Recharges: L&D Legal Services	2	44274 GF
Salaries Basic	1	57693 GF
Salaries Employers NI	1	5711 GF
Salaries Employers Pension	1	5643 GF
Salaries Recharged	1	-15000 GF
Insurance Employee Related	1	230 GF
Public Transport	1	400 GF
Mileage Allowances	1	1000 GF
General Contracted Services	1	1000 GF
Subscriptions	1	1000 GF
Advertising & Publicity	1	-200 GF
Corporate Project Team	2	195 GF
Policy & Performance Management	2	128 GF
Transformation Management	2	611 GF
Caretaking & Cleaning	2	3298 GF
Media	2	466 GF
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1723 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	5049 GF
SLA: Audit & Risk	2	101 GF
SLA: Business Systems	2	7184 GF
Post room & Other Admin	2	1352 GF
SLA: Procurement Team	2	661 GF
SLA: Office Accommodation	2	2584 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	935 GF
Licences	1	-238465 GF
Salaries Basic	1	123450 GF
Salaries Employers NI	1	12985 GF
Salaries Employers Pension	1	24766 GF
5 in 7 Enhancement	1	727 GF
Salaries Recharged	1	14400 GF
Insurance Employee Related	1	230 GF
Mileage Allowances	1	1500 GF
Furniture & Equipment Purchase	1	1500 GF
Equipment Hire Charges	1	750 GF
Town Hall Catering Recharge	1	1750 GF
General Stationery Supplies	1	750 GF
Books & Publications	1	250 GF
Contract Printing (External)	1	500 GF
General Contracted Services	1	20000 GF
Police Checks	1	18000 GF
Subscriptions	1	300 GF
Advertising & Publicity	1	1000 GF
Corporate Project Team	2	683 GF
Policy & Performance Management	2	446 GF
Transformation Management	2	2137 GF
Caretaking & Cleaning	2	11543 GF
Media	2	1632 GF
SLA: HR Training	2	2511 GF
SLA: Human Resources	2	6029 GF
SLA: Chief Executive	2	1194 GF

SLA: FM Accountancy, Creditors & FM General	2	11715 GF
SLA: Audit & Risk	2	353 GF
SLA: Business Systems	2	25146 GF
Post room & Other Admin	2	4733 GF
SLA: Procurement Team	2	2313 GF
SLA: Office Accommodation	2	9042 GF
Recharges: FM Payroll	2	1726 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	935 GF
Recharges: Customer Services	2	18423 GF
Licences - Hackney Carriage (Vehicle)	1	-46154 GF
Licences - Hackney Carriage (Driver)	1	-51283 GF
Licences - Private Hire (Vehicle)	1	-164105 GF
Licences - Private Hire (Driver)	1	-87181 GF
Licences - Operator	1	-20513 GF
CCTV	1	11530 GF
General Contracted Services	1	100000 GF
Consultants Fees	1	4648 GF
Hardware Rental	1	14430 GF
Hardware Contracted Maintenance	1	-2340 GF
SLA: FM Accountancy, Creditors & FM General	2	5945 GF
Internal Recharge Income from the HRA	1	-30000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: FM Accountancy, Creditors & FM General	2	350 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
SLA: FM Accountancy, Creditors & FM General	2	2523 GF
Recharges: L&D Legal Services	2	613 GF
SLA: FM Accountancy, Creditors & FM General	2	8540 GF
Salaries Basic	1	954701 GF
Salaries Employers NI	1	110411 GF
Salaries Employers Pension	1	196530 GF
Insurance Employee Related	1	1660 GF
Non-Contracted Transport Repairs	1	50 GF
Petrol, Diesel & Oil	1	940 GF
Public Transport	1	3000 GF
Travel Concessions	1	100 GF
Equipment Hire Charges	1	2000 GF
Photocopying/Paper Supplies	1	2500 GF
Consultants Fees	1	17150 GF
Subscriptions	1	2000 GF
Advertising & Publicity	1	14500 GF
Corporate Project Team	2	1483 GF
Policy & Performance Management	2	968 GF
Transformation Management	2	4641 GF
Caretaking & Cleaning	2	25065 GF
Media	2	3544 GF
SLA: HR Training	2	5453 GF
SLA: Human Resources	2	13094 GF
SLA: Chief Executive	2	2593 GF
SLA: FM Accountancy, Creditors & FM General	2	13032 GF
SLA: Audit & Risk	2	767 GF
SLA: Business Systems	2	93957 GF

Post room & Other Admin	2	10278 GF
SLA: Procurement Team	2	5022 GF
SLA: Office Accommodation	2	19635 GF
Recharges: FM Payroll	2	3749 GF
Recharges: L&D Legal Services	2	103018 GF
Telephones	2	6078 GF
Recharges: Customer Services	2	328013 GF
Occupational Health	2	23000 GF
Services - General Fees	1	-211000 GF
Services - General Fees	1	-1140000 GF
SLA: FM Accountancy, Creditors & FM General	2	26 GF
Services - General Fees	1	-507000 GF
Consultants Fees	1	1285000 GF
Donations & Contributions	1	-260000 GF
Reimbursements Oxfordshire CC	1	-1025000 GF
Salaries Basic	1	117147 GF
Salaries Employers NI	1	13543 GF
Salaries Employers Pension	1	24056 GF
Career Training	1	14000 GF
Insurance Employee Related	1	1420 GF
Public Transport	1	340 GF
Travel Concessions	1	100 GF
Materials	1	100 GF
Town Hall Catering Recharge	1	600 GF
Advertising & Publicity	1	-1000 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Caretaking & Cleaning	2	2638 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	19135 GF
SLA: Audit & Risk	2	81 GF
SLA: Business Systems	2	73796 GF
Post room & Other Admin	2	1082 GF
SLA: Procurement Team	2	529 GF
SLA: Office Accommodation	2	2067 GF
Recharges: FM Payroll	2	395 GF
Telephones	2	468 GF
Recharges: Customer Services	2	27467 GF
Salaries Recharged	1	10000 GF
Town Hall Catering Recharge	1	500 GF
Consultants Fees	1	2000 GF
SLA: FM Accountancy, Creditors & FM General	2	393 GF
Services - General Fees	1	-12500 GF
Salaries Basic	1	190 GF
Buildings Related Insurance	1	8700 GF
General Stationery Supplies	1	225 GF
Books & Publications	1	50 GF
Stamp Duty & Other Legal Fees	1	11000 GF
Conferences	1	500 GF
SLA: FM Accountancy, Creditors & FM General	2	14248 GF

SLA: Business Systems	2	23794 GF
Recharges: L&D Legal Services	2	9688 GF
Recharges: Customer Services	2	156951 GF
General Charges	1	-213050 GF
Salaries Basic	1	474070 GF
Salaries Employers NI	1	50865 GF
Salaries Employers Pension	1	96760 GF
Insurance Employee Related	1	1180 GF
Public Transport	1	300 GF
Mileage Allowances	1	400 GF
Books & Publications	1	500 GF
General Contracted Services	1	20000 GF
Consultants Fees	1	130000 GF
Advertising & Publicity	1	750 GF
Corporate Project Team	2	966 GF
Policy & Performance Management	2	631 GF
Transformation Management	2	3023 GF
Caretaking & Cleaning	2	16325 GF
Media	2	2308 GF
SLA: HR Training	2	3552 GF
SLA: Human Resources	2	8528 GF
SLA: Chief Executive	2	1689 GF
SLA: FM Accountancy, Creditors & FM General	2	19821 GF
SLA: Audit & Risk	2	499 GF
SLA: Business Systems	2	55323 GF
Post room & Other Admin	2	6694 GF
SLA: Procurement Team	2	3271 GF
SLA: Office Accommodation	2	12788 GF
Recharges: FM Payroll	2	2442 GF
Recharges: L&D Legal Services	2	18764 GF
Telephones	2	4675 GF
Services - General Fees	1	-705 GF
Section 106 Monitoring	1	-125030 GF
Salaries Recharged	1	10000 GF
Consultants Fees	1	100000 GF
SLA: FM Accountancy, Creditors & FM General	2	298 GF
Services - General Fees	1	-110000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	245641 GF
Salaries Other Allowances	1	10000 GF
Salaries Employers NI	1	25251 GF
Salaries Employers Pension	1	48551 GF
Salaries Recharged	1	-11000 GF
Public Transport	1	350 GF
Grants	1	3010 GF
Corporate Project Team	2	702 GF
Policy & Performance Management	2	459 GF
Transformation Management	2	2198 GF
Caretaking & Cleaning	2	11873 GF
Media	2	1679 GF
SLA: HR Training	2	2582 GF
SLA: Human Resources	2	6203 GF
SLA: Chief Executive	2	1228 GF
SLA: FM Accountancy, Creditors & FM General	2	281 GF
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SLA: Audit & Risk	2	363 GF
SLA: Business Systems	2	39261 GF
Post room & Other Admin	2	4868 GF
SLA: Procurement Team	2	2379 GF
SLA: Office Accommodation	2	9301 GF
Recharges: FM Payroll	2	1776 GF
Telephones	2	3740 GF
Services - General Fees	1	-20000 GF
Salaries Basic	1	342975 GF
Salaries Employers NI	1	37525 GF
Salaries Employers Pension	1	70064 GF
Salaries Recharged	1	-9000 GF
Conferences/Seminars	1	667 GF
Travel And Subsistence	1	700 GF
Electricity	1	750 GF
Public Transport	1	1800 GF
Equipment Hire Charges	1	533 GF
Materials	1	317 GF
Town Hall Catering Recharge	1	250 GF
Contract Printing (External)	1	100 GF
General Contracted Services	1	52264 GF
Subsistence	1	83 GF
Advertising & Publicity	1	-2000 GF
Corporate Project Team	2	449 GF
Policy & Performance Management	2	293 GF
Transformation Management	2	1404 GF
Caretaking & Cleaning	2	7586 GF
Media	2	1073 GF
SLA: HR Training	2	1651 GF
SLA: Human Resources	2	3963 GF
SLA: Chief Executive	2	785 GF
SLA: FM Accountancy, Creditors & FM General	2	4291 GF
SLA: Audit & Risk	2	232 GF
SLA: Business Systems	2	23710 GF
Post room & Other Admin	2	3110 GF
SLA: Procurement Team	2	1520 GF
SLA: Office Accommodation	2	5942 GF
Recharges: FM Payroll	2	1135 GF
Recharges: L&D Legal Services	2	491 GF
Telephones	2	1403 GF
Reimbursements Oxfordshire CC	1	-26500 GF
General Charges	1	-1000 GF
Recharges To General Fund A/Cs.	1	-7000 GF
Salaries Basic	1	108560 GF
Salaries Overtime	1	700 GF
Salaries Employers NI	1	12083 GF
Salaries Employers Pension	1	22119 GF
Partnership Payments	1	458 GF
Public Transport	1	500 GF
Equipment Hire Charges	1	500 GF
Town Hall Catering Recharge	1	400 GF
Protective Clothing	1	50 GF
Copier Unit Recharges	1	1000 GF
General Contracted Services	1	42988 GF
General Contracted Jervices	1	72300 GF

Consultants Fees	1	93500 GF
Software Maintenance/Running Costs	1	6000 GF
Grants	1	20000 GF
Subscriptions	1	4700 GF
Advertising & Publicity	1	100 GF
Corporate Project Team	2	536 GF
Policy & Performance Management	2	350 GF
Transformation Management	2	1679 GF
Caretaking & Cleaning	2	9070 GF
Media	2	1282 GF
SLA: HR Training	2	1973 GF
SLA: Human Resources	2	4738 GF
SLA: Chief Executive	2	938 GF
SLA: FM Accountancy, Creditors & FM General	2	12790 GF
SLA: Audit & Risk	2	277 GF
SLA: Business Systems	2	17962 GF
Post room & Other Admin	2	3719 GF
SLA: Procurement Team	2	1817 GF
SLA: Office Accommodation	2	7104 GF
Recharges: FM Payroll	2	1357 GF
Recharges: L&D Legal Services	2	2085 GF
Telephones	2	1870 GF
Internal Recharge Income from the HRA	1	-9000 GF
SLA: FM Accountancy, Creditors & FM General	2	13 GF
Salaries Basic	1	111503 GF
Salaries Employers NI	1	12034 GF
Salaries Employers Pension	1	22603 GF
General Contracted Services	1	-500 GF
Consultants Fees	1	61670 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	387 GF
SLA: Audit & Risk	2	151 GF
SLA: Business Systems	2	3593 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1403 GF
Salaries Basic	1	783 GF
Salaries Employers NI	1	108 GF
Salaries Employers Pension	1	161 GF
Capital Charge-Depreciation	2	70436 GF
SLA: FM Accountancy, Creditors & FM General	2	33 GF
Telephones	2	468 GF
Salaries Basic	1	26000 GF
Salaries Employers NI	1	2500 GF
Salaries Employers Pension	1	5500 GF

Services	- General Fees	1	-15000 GF
Salaries E	Basic	1	17500 GF
Salaries E	Employers Pension	1	3500 GF
Salaries E	Basic	1	6410 GF
Salaries E	Employers NI	1	3862 GF
Salaries E	Employers Pension	1	7500 GF
General (	Contracted Services	1	12900 GF
Salaries E	Basic	1	245784 GF
Salaries (	Other Fees	1	10000 GF
Salaries E	Employers NI	1	28106 GF
	Employers Pension	1	43775 GF
	ntinuous Professional Development)	1	1000 GF
	harge-Depreciation	2	14296 GF
Public Tr	•	1	250 GF
	Allowances	1	442 GF
_	e & Equipment Purchase	1	1000 GF
	nt Hire Charges	1	2000 GF
Provision	•	1	700 GF
	Stationery Supplies	1	1200 GF
	Printing (External)	- 1	400 GF
	Contracted Services	1	-10580 GF
Consulta		1	10000 GF
Contribu		1	50000 GF
	ng & Publicity	1	1000 GF
	e Project Team	2	488 GF
	Performance Management	2	318 GF
•	mation Management	2	1527 GF
	ng & Cleaning	2	8245 GF
Media	ig & Cicarinig	2	1166 GF
SLA: HR	Fraining	2	1793 GF
	nan Resources	2	4307 GF
	of Executive	2	4507 GI 853 GF
	Accountancy, Creditors & FM General	2	279 GF
SLA: FIVE	• •	2	279 GF 252 GF
	n & Other Admin	2	3381 GF
	curement Team	2	1652 GF
	ce Accommodation	2	
			6459 GF
	es: FM Payroll	2	1233 GF
Telephor		2	1870 GF
	es: Customer Services	2	27467 GF
Electricit	У	1	431265 GF
Gas	have Danasistian	1	232840 GF
	harge-Depreciation	2	1293990 GF
	Contracted Services	1	165500 GF
Consulta		1	500000 GF
	ance Fees	1	70000 GF
•	harge-Depreciation	2	5071 GF
	Asset Management - Strategic	2	46905 GF
	Accountancy, Creditors & FM General	2	29463 GF
	ness Systems	2	7319 GF
_	es: L&D Legal Services	2	7359 GF
BDC		2	46588 GF
	sements Other (VAT)	1	-39000 GF
Reimbur	sements Other (Non-VAT)	1	-151567 GF

Services - General Fees	1	-476500 GF
Feed in Tariff	1	-30000 GF
SLA: FM Accountancy, Creditors & FM General	2	61 GF
Salaries Basic	1	33197 GF
Salaries Employers NI	1	3418 GF
Salaries Employers Pension	1	6686 GF
Mileage Allowances	1	370 GF
Copier Unit Recharges	1	200 GF
General Contracted Services	1	2200 GF
Instructors & Coaching Fees	1	5000 GF
Stamp Duty & Other Legal Fees	1	130 GF
Postage & Carriage	1	400 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
	2	358 GF
SLA: HR Training SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	74 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	1879 GF
Post room & Other Admin	2	676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	935 GF
Donations & Contributions	1	-10000 GF
Salaries Basic	1	108983 GF
Salaries Employers NI	1	11552 GF
Salaries Employers Pension	1	22164 GF
Insurance Employee Related	1	170 GF
Non-Contracted Transport Repairs	1	40 GF
Petrol, Diesel & Oil	1	60 GF
Short Term Vehicle Hire	1	2000 GF
Transport Hire	1	1000 GF
Mileage Allowances	1	140 GF
Copier Unit Recharges	1	110 GF
Photographic Materials	1	130 GF
General Contracted Services	1	23000 GF
Police Checks	1	260 GF
Advertising & Publicity	1	820 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	8662 GF
SLA: Audit & Risk	2	151 GF
	2	4944 GF
SLA: Business Systems	۷	4344 GF

Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1870 GF
General Charges	1	-15000 GF
SLA: FM Accountancy, Creditors & FM General	2 1	4164 GF
Services - General Fees Salaries Basic	1	-12000 GF
	1	134193 GF
Salaries Other Allowances	1	219 GF
Salaries Standby Payments	1	5364 GF
Salaries Employers NI	_	11544 GF
Salaries Employers Pension	1	27140 GF
5 in 7 Enhancement	1	6833 GF
Street Furniture	1	5200 GF
Services Maintenance (Planned)	1	60000 GF
Non-Contracted Transport Repairs	1	100 GF
Petrol, Diesel & Oil	1	110 GF
Mileage Allowances	1	400 GF
Furniture & Equipment Purchase	1	200 GF
Materials	1	250 GF
Protective Clothing	1	200 GF
General Stationery Supplies	1	300 GF
General Contracted Services	1	1000 GF
Corporate Project Team	2	429 GF
Policy & Performance Management	2	281 GF
Transformation Management	2	1343 GF
Caretaking & Cleaning	2	7256 GF
Media	2	1026 GF
SLA: HR Training	2	1578 GF
SLA: Human Resources	2	3791 GF
SLA: Chief Executive	2	751 GF
SLA: FM Accountancy, Creditors & FM General	2	137 GF
SLA: Audit & Risk	2	222 GF
Post room & Other Admin	2	2975 GF
SLA: Procurement Team	2	1454 GF
SLA: Office Accommodation	2	5684 GF
Recharges: FM Payroll	2	1085 GF
Telephones	2	2338 GF
Parks DLO Recharge	1	100000 GF
Capital Charge-Depreciation	2	153349 GF
Materials	1	7700 GF
Capital Charge-Depreciation	2	5400 GF
SLA: FM Accountancy, Creditors & FM General	2	5184 GF
Recharges: L&D Legal Services	2	245 GF
General Contracted Services	1	1500 GF
Awards / Prizes	1	1000 GF
Advertising & Publicity	1	1000 GF
Hospitality	1	500 GF
SLA: FM Accountancy, Creditors & FM General	2	263 GF
Electricity	1	10000 GF
Gas	1	5750 GF
Refuse Collection	1	2500 GF
Business Rates/Council Tax	1	10221 GF

Buildings Related Insurance	1	1200 GF
Water & Sewerage Charges	1	4200 GF
General Contracted Services	1	22727 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	1258 GF
SLA: Audit & Risk	2	50 GF
SLA: Procurement Team	2	330 GF
Recharges: FM Payroll	2	247 GF
BDC	2	9511 GF
Reimbursements Other (Non-VAT)	1	-7500 GF
Service Charges	1	-7500 GF
Property Rents/Income	1	-16600 GF
Salaries Basic	1	27458 GF
Temporary Bureau Staffing	1	6000 GF
Salaries Employers NI	1	2627 GF
Salaries Employers Pension	1	5558 GF
5 in 7 Enhancement	1	752 GF
Services Maintenance (Planned)	1	1000 GF
Electricity	1	9000 GF
Gas	1	7000 GF
Cleaning Materials	1	360 GF
Toilet Requisites	1	300 GF
Business Rates/Council Tax	1	34558 GF
Water & Sewerage Charges	1	2000 GF
Capital Charge-Depreciation	2	70000 GF
Waste Disposal & Skip Hire	1	4500 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	1812 GF
SLA: Audit & Risk	2	151 GF
SLA: Procurement Team	2	991 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	468 GF
Services - General Fees	1	-52000 GF
Hire of Rooms & Buildings	1	-18828 GF
Salaries Basic	1	70260 GF
Salaries Employers NI	1	5786 GF
Salaries Employers Pension	1	14323 GF
5 in 7 Enhancement	1	590 GF
Reactive Maintenance & Minor Repairs	1	500 GF
Electricity	1	12500 GF
Gas	1	6000 GF
Business Rates/Council Tax	1	9519 GF
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Water & Sewerage Charges	1	1250 GF
Capital Charge-Depreciation	2	34423 GF
Furniture & Equipment Purchase	1	1000 GF
General Stationery Supplies	1	1000 GF
Books & Publications	1	100 GF
Waste Disposal & Skip Hire	1	4500 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	2560 GF
SLA: Audit & Risk	2	81 GF
SLA: Procurement Team	2	529 GF
Recharges: FM Payroll	2	395 GF
Telephones	2	468 GF
Hire of Rooms & Buildings	1	-11500 GF
Property Rents/Income	1	-26295 GF
Salaries Basic	1	225647 GF
Salaries Overtime	1	8000 GF
Salaries Employers NI	1	19338 GF
Salaries Employers Pension	1	45950 GF
5 in 7 Enhancement	1	23346 GF
Services Maintenance (Planned)	1	500 GF
Electricity	1	22495 GF
Gas	1	17500 GF
Cleaning Materials	1	4000 GF
Business Rates/Council Tax	1	37790 GF
Water & Sewerage Charges	1	6000 GF
Capital Charge-Depreciation	2	166324 GF
Public Transport	1	100 GF
Mileage Allowances	1	100 GF
Furniture & Equipment Purchase	1	2500 GF
Materials	1	1000 GF
Uniforms	1	500 GF
General Stationery Supplies	1	1000 GF
Contract Printing (External)	1	1000 GF
Photocopying/Paper Supplies	1	500 GF
General Contracted Services	1	35000 GF
Licences (Non-Transport)	1	315 GF
Corporate Project Team	2	839 GF
Policy & Performance Management	2	548 GF
Transformation Management	2	2626 GF
Media	2	2005 GF
SLA: HR Training	2	3085 GF
SLA: Human Resources	2	7409 GF
SLA: Chief Executive	2	1467 GF
SLA: FM Accountancy, Creditors & FM General	2	3205 GF
SLA: Audit & Risk	2	434 GF
SLA: Procurement Team	2	2841 GF
Recharges: FM Payroll	2	2121 GF
Telephones	2	935 GF
relephones	۷.	333 GI

Fitness Room	1	-12000 GF
Feed in Tariff	1	-5000 GF
Hire of Rooms & Buildings	1	-51620 GF
Property Rents/Income	1	-92380 GF
Internal Recharge Income from the HRA	1	-56000 GF
Salaries Basic	1	59118 GF
Salaries Employers NI	1	5833 GF
Salaries Employers Pension	1	7438 GF
5 in 7 Enhancement	1	2435 GF
Environmental Open Space Improvements	1	6740 GF
Reactive Maintenance & Minor Repairs	1	2000 GF
Services Maintenance (Planned)	1	500 GF
Fire Fighting Equipment	1	220 GF
Electricity	1	5000 GF
Gas	1	6000 GF
Cleaning Materials	1	300 GF
Business Rates/Council Tax	1	7382 GF
Buildings Related Insurance	1	7810 GF
Water & Sewerage Charges	1	3500 GF
Capital Charge-Depreciation	2	257667 GF
Public Transport	1	300 GF
Mileage Allowances	1	300 GF
Furniture & Equipment Purchase	1	500 GF
Equipment Hire Charges	1	500 GF
Materials	1	1000 GF
Provisions	1	500 GF
Town Hall Catering Recharge	1	600 GF
Books & Publications	1	400 GF
Contract Printing (External)	1	1000 GF
Copier Unit Recharges	1	300 GF
Photographic Materials	1	500 GF
General Contracted Services	1	5000 GF
Waste Disposal & Skip Hire	1	20400 GF
Postage & Carriage	1	500 GF
Subscriptions	1	500 GF
Advertising & Publicity	1	500 GF
Corporate Project Team	2	332 GF
Policy & Performance Management	2	217 GF
Transformation Management	2	1038 GF
Media	2	793 GF
SLA: HR Training	2	1220 GF
SLA: Human Resources	2	2929 GF
SLA: Chief Executive	2	580 GF
SLA: FM Asset Management - Strategic	2	93810 GF
SLA: FM Accountancy, Creditors & FM General	2	12734 GF
SLA: Audit & Risk	2	172 GF
SLA: Procurement Team	2	1123 GF
Recharges: FM Payroll	2	839 GF
Recharges: L&D Legal Services	2	2698 GF
Telephones	2	935 GF
Hire of Rooms & Buildings	1	-2000 GF
Hire of Rooms & Buildings	1	-3300 GF
Recharges To General Fund A/Cs.	1	-3000 GF
General Contracted Services	1	138370 GF

SLA: FM Accountancy, Creditors & FM General	2	5008 GF
Salaries Basic	1	158240 GF
Salaries Overtime	1	2000 GF
Salaries Other Allowances	1	13150 GF
Salaries Other Fees	1	10000 GF
Salaries Employers NI	1	16024 GF
Salaries Employers Pension	1	32123 GF
Non-Contracted Transport Repairs	1	250 GF
Petrol, Diesel & Oil	1	454 GF
Pooled Transport Recharges	1	5402 GF
Public Transport	1	300 GF
Mileage Allowances	1	500 GF
General Contracted Services	1	12000 GF
Grants	1	60000 GF
Subscriptions	1	1100 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	12977 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	7374 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	2805 GF
External Grants	1	-12000 GF
Other Income	1	-10340 GF
Recharges To General Fund A/Cs.	1	-34910 GF
Internal Recharge Income from the HRA	1	-20000 GF
Furniture & Equipment Purchase	1	500 GF
General Stationery Supplies	1	200 GF
General Contracted Services	1	12000 GF
Advertising & Publicity	1	4000 GF
Salaries Basic	1	193215 GF
Salaries Employers NI	1	19688 GF
Salaries Employers Pension	1	39286 GF
5 in 7 Enhancement	1	1352 GF
Reactive Maintenance & Minor Repairs	1	10000 GF
Public Transport	1	200 GF
Furniture & Equipment Purchase	1	1500 GF
Furniture & Equipment Maintenance & Repairs	1	2000 GF
Equipment Hire Charges	1	1000 GF
Organ & Piano Maintenance	1	1000 GF
Provisions	1	20000 GF
Town Hall Catering Recharge	1	66100 GF
Security Services	1	48000 GF
Performing Rights Fees	1	6000 GF
Advertising & Publicity	1	10000 GF
Advertising & Publicity	1	10000 GF

Licences (Non-Transport)	1	1000 GF
Special Events	1	20000 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	18769 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	24664 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	402704 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	1870 GF
Catering Sales	1	-115000 GF
Services - General Fees	1	-18000 GF
Christmas Parties	1	-60000 GF
Town Hall Weddings Room Hire	1	-5000 GF
Equipment Hire	1	-20000 GF
Hire of Rooms & Buildings	1	-1000 GF
Performing Rights Society Fees	1	-2000 GF
Equipment Hire	1	-50000 GF
Hire of Rooms & Buildings	1	-4000 GF
Service Charges	1	-25000 GF
Property Rents/Income	1	-172000 GF
General Fund	2	-82207 GF
Salaries Basic	1	439819 GF
Salaries Overtime	1	18750 GF
Salaries Other Allowances	1	3400 GF
Salaries Standby Payments	1	8300 GF
Temporary Bureau Staffing	1	2700 GF
Salaries Employers NI	1	38432 GF
Salaries Employers Pension	1	89770 GF
5 in 7 Enhancement	1	29332 GF
Insurance Employee Related	1	580 GF
Reactive Maintenance & Minor Repairs	1	6500 GF
Services Maintenance (Planned)	1	3000 GF
Internal Lighting	1	500 GF
Cleaning Materials	1	20000 GF
Contract Cleaning	1	7500 GF
Rent	1	39000 GF
Buildings Related Insurance	1	15000 GF
Public Transport	1	450 GF
Furniture & Equipment Purchase	1	25000 GF
Furniture & Equipment Maintenance & Repairs	1	1500 GF
Equipment Hire Charges	1	2000 GF
Materials	1	1500 GF
Vending Machine Provisions	1	3000 GF
Town Hall Catering Recharge	1	250 GF
Uniforms	1	2500 GF

General Contracted Services	1	5000 GF
Waste Disposal & Skip Hire	1	36000 GF
Postage & Carriage	1	650 GF
Licences (Non-Transport)	1	200 GF
Corporate Project Team	2	1687 GF
Policy & Performance Management	2	1102 GF
Transformation Management	2	5282 GF
Caretaking & Cleaning	2	28528 GF
Media	2	4034 GF
SLA: HR Training	2	6207 GF
SLA: Human Resources	2	14903 GF
SLA: Chief Executive	2	2952 GF
SLA: FM Accountancy, Creditors & FM General	2	4817 GF
SLA: Audit & Risk	2	873 GF
SLA: Business Systems	2	97689 GF
Post room & Other Admin	2	11698 GF
SLA: Procurement Team	2	5716 GF
SLA: Office Accommodation	2	22347 GF
Recharges: FM Payroll	2	4267 GF
Telephones	2	6545 GF
General Fund	2	-949506 GF
Housing Revenue Account	2	-69399 GF
Non-Contracted Transport Repairs	1	1500 GF
Petrol, Diesel & Oil	1	3956 GF
Pooled Transport Recharges	1	40025 GF
Electricity	1	42500 GF
Gas	1	42000 GF
Business Rates/Council Tax	1	149060 GF
Buildings Related Insurance	1	14400 GF
Water & Sewerage Charges	1	7700 GF
Capital Charge-Depreciation	2	251153 GF
SLA: FM Asset Management - Strategic	2	46905 GF
SLA: FM Accountancy, Creditors & FM General	2	2251 GF
BDC	2	102952 GF
General Fund	2	-640961 GF
Housing Revenue Account	2	-17890 GF
Electricity	1	34000 GF
Gas	1	14000 GF
Window Cleaning	1	2200 GF
Business Rates/Council Tax	1	174067 GF
Buildings Related Insurance	1	4730 GF
Water & Sewerage Charges	1	3400 GF
Capital Charge-Depreciation	2	170934 GF
SLA: FM Asset Management - Strategic	2	46905 GF
SLA: FM Accountancy, Creditors & FM General	2	2642 GF
BDC	2	82872 GF
General Fund	2	-499207 GF
Housing Revenue Account	2	-36486 GF
Salaries Basic	1	12899 GF
Salaries Employers NI	1	6355 GF
Salaries Employers Pension	1	12773 GF
Salaries Recharged	1	-4500 GF
Insurance Employee Related	1	140 GF
Electricity	1	1200 GF
	-	1200 01

Public Transport	1	340 GF
Mileage Allowances	1	300 GF
Equipment Hire Charges	1	450 GF
Materials	1	200 GF
Provisions	1	150 GF
Town Hall Catering Recharge	1	350 GF
Contract Printing (External)	1	500 GF
General Contracted Services	1	10500 GF
Security Services	1	15000 GF
Corporate Design	1	1000 GF
Other Insurances	1	750 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Caretaking & Cleaning	2	2638 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	7718 GF
SLA: Audit & Risk	2	81 GF
SLA: Business Systems	2	5517 GF
Post room & Other Admin	2	1082 GF
SLA: Procurement Team	2	529 GF
SLA: Office Accommodation	2	2067 GF
Recharges: FM Payroll	2	395 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	935 GF
Pitch & Site Rents	1	-65000 GF
Salaries Basic	1	11755 GF
Salaries Employers NI	1	1622.5 GF
Salaries Employers Pension	1	2388 GF
General Contracted Services	1	40000 GF
SLA: FM Accountancy, Creditors & FM General	2	193 GF
Salaries Basic	1	33149 GF
Salaries Employers NI	1	6390 GF
Salaries Employers Pension	1	12953 GF
Insurance Employee Related	1	50 GF
Mileage Allowances	1	250 GF
Provisions	1	100 GF
General Contracted Services	1	10000 GF
Grants	1	40600 GF
Corporate Project Team	2	156 GF
Policy & Performance Management	2	102 GF
Transformation Management	2	488 GF
Caretaking & Cleaning	2	2638 GF
Media	2	373 GF
SLA: HR Training	2	574 GF
SLA: Human Resources	2	1379 GF
SLA: Chief Executive	2	273 GF
SLA: FM Accountancy, Creditors & FM General	2	2506 GF
SLA: Audit & Risk	2	81 GF
SLA: Business Systems	2	3047 GF
Post room & Other Admin	2	1082 GF
1 OSCIOONI & OTHER AUTHIN	۷	1002 GF

SLA: Procurement Team       2       529 G         SLA: Office Accommodation       2       2067 G         Recharges: FM Payroll       2       395 G         Recharges: L&D Legal Services       2       1963 G         Telephones       2       935 G         Donations & Contributions       1       -2700 G         Other Income       1       -3500 G         Salaries Basic       1       29014 G         Salaries Employers NI       1       2841 G         Salaries Employers Pension       1       5896 G         Insurance Employers Pension       1       5896 G         Public Transport       1       150 G         Mileage Allowances       1       350 G         General Contracted Services       1       12050 G         Corporate Project Team       2       78 G         Policy & Performance Management       2       2       37 G         Transformation Management       2       244 G       2       44 G         Caretaking & Cleaning       2       1319 G       3       4       4       4       6       6       6       6       6       6       6       6       6       8       6       6
Recharges: L&D Legal Services       2       1963 G         Recharges: L&D Legal Services       2       1963 G         Telephones       2       935 G         Donations & Contributions       1       -2700 G         Other Income       1       -3500 G         Salaries Basic       1       29014 G         Salaries Employers NI       1       2841 G         Salaries Employers Pension       1       5896 G         Insurance Employee Related       1       60 G         Public Transport       1       150 G         Mileage Allowances       1       350 G         General Contracted Services       1       12050 G         Corporate Project Team       2       78 G         Policy & Performance Management       2       52 G         Transformation Management       2       244 G         Caretaking & Cleaning       2       1319 G         Media       2       187 G         SLA: Human Resources       2       287 G         SLA: Human Resources       2       689 G         SLA: PM Accountancy, Creditors & FM General       2       2968 G         SLA: Business Systems       2       2471 G         Post room
Recharges: L&D Legal Services       2       1963 G         Telephones       2       935 G         Donations & Contributions       1       -2700 G         Other Income       1       -3500 G         Salaries Basic       1       29014 G         Salaries Employers NI       1       2841 G         Salaries Employers Pension       1       5896 G         Insurance Employee Related       1       60 G         Public Transport       1       150 G         Mileage Allowances       1       350 G         General Contracted Services       1       12050 G         Corporate Project Team       2       78 G         Policy & Performance Management       2       78 G         Caretaking & Cleaning       2       1319 G         Media       2       187 G         SLA: HR Training       2       287 G         SLA: Human Resources       2       689 G         SLA: Chief Executive       2       136 G         SLA: PM Accountancy, Creditors & FM General       2       2968 G         SLA: Business Systems       2       2471 G         Post room & Other Admin       2       241 G         SLA: Office Accommodation
Telephones       2       935 G         Donations & Contributions       1       -2700 G         Other Income       1       -3500 G         Salaries Basic       1       29014 G         Salaries Employers NI       1       2841 G         Salaries Employers Pension       1       5896 G         Insurance Employee Related       1       60 G         Public Transport       1       150 G         Mileage Allowances       1       350 G         General Contracted Services       1       12050 G         Corporate Project Team       2       78 G         Policy & Performance Management       2       278 G         Caretaking & Cleaning       2       1319 G         Media       2       187 G         SLA: HR Training       2       287 G         SLA: Human Resources       2       689 G         SLA: Chief Executive       2       136 G         SLA: PM Accountancy, Creditors & FM General       2       2968 G         SLA: Business Systems       2       2471 G         Post room & Other Admin       2       2471 G         SLA: Office Accommodation       2       264 G         SLA: Office Accommodation
Donations & Contributions  Other Income  1 -3500 G  Salaries Basic  1 29014 G  Salaries Employers NI  1 2841 G  Salaries Employers Pension  Insurance Employee Related  Public Transport  Mileage Allowances  General Contracted Services  Corporate Project Team  Policy & Performance Management  Caretaking & Cleaning  Media  SLA: HR Training  SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Salaries Employers Pension  Security Services  1 2388 G  Security Services
Other Income1-3500 GSalaries Basic129014 GSalaries Employers NI12841 GSalaries Employers Pension15896 GInsurance Employee Related160 GPublic Transport1150 GMileage Allowances1350 GGeneral Contracted Services112050 GCorporate Project Team278 GPolicy & Performance Management252 GTransformation Management2244 GCaretaking & Cleaning21319 GMedia2187 GSLA: HR Training2287 GSLA: Human Resources2689 GSLA: Chief Executive2136 GSLA: FM Accountancy, Creditors & FM General22968 GSLA: Business Systems22471 GPost room & Other Admin2541 GSLA: Procurement Team2264 GSLA: Office Accommodation21033 GRecharges: FM Payroll2197 GSalaries Employers NI11622.5 GSalaries Employers Pension12388 GSecurity Services1-2500 G
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Insurance Employee Related Public Transport 1 150 G Mileage Allowances 1 350 G General Contracted Services 1 12050 G Corporate Project Team 2 78 G Policy & Performance Management 2 52 G Transformation Management 2 244 G Caretaking & Cleaning 2 1319 G Media 2 187 G SLA: HR Training 2 287 G SLA: Human Resources 2 689 G SLA: Chief Executive 2 136 G SLA: FM Accountancy, Creditors & FM General 2 2968 G SLA: Audit & Risk 2 40 G SLA: Business Systems 2 2471 G Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 11755 G Salaries Basic 1 11755 G Salaries Employers NI 1 622.5 G Salaries Employers Pension 1 2388 G Security Services
Public Transport  Mileage Allowances  General Contracted Services  Corporate Project Team  Policy & Performance Management  Transformation Management  Caretaking & Cleaning  Media  SLA: HR Training  SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Salaries Basic  Slairies Employers NI  Slairies Employers Pension  Post roovices  1 150 G  12050 G  1 2050 G  1 2050 G  1 2388 G  Security Services  1 1-2500 G
Mileage Allowances1350 GGeneral Contracted Services112050 GCorporate Project Team278 GPolicy & Performance Management252 GTransformation Management2244 GCaretaking & Cleaning21319 GMedia2187 GSLA: HR Training2287 GSLA: Human Resources2689 GSLA: Chief Executive2136 GSLA: FM Accountancy, Creditors & FM General22968 GSLA: Audit & Risk240 GSLA: Business Systems22471 GPost room & Other Admin2541 GSLA: Office Accommodation21033 GRecharges: FM Payroll2197 GSalaries Basic111755 GSalaries Employers NI11622.5 GSalaries Employers Pension12388 GSecurity Services1-2500 G
General Contracted Services  Corporate Project Team  Policy & Performance Management  Transformation Management  Caretaking & Cleaning  Media  SLA: HR Training  SLA: Human Resources  SLA: Chief Executive  SLA: Chief Executive  SLA: Audit & Risk  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Salaries Basic  Salaries Employers NI  Salaries Employers Pension  Services  2 78 G  78 G
Corporate Project Team Policy & Performance Management Caretaking & Cleaning Media SLA: HR Training SLA: Human Resources SLA: Chief Executive SLA: FM Accountancy, Creditors & FM General SLA: Business Systems Post room & Other Admin SLA: Procurement Team SLA: Office Accommodation Recharges: FM Payroll Salaries Basic Salaries Employers NI Salaries Employers Pension Servard Caretaking SLA: G. S.
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Caretaking & Cleaning  Media  2 1319 G  Media  2 187 G  SLA: HR Training  2 287 G  SLA: Human Resources  2 689 G  SLA: Chief Executive  2 136 G  SLA: FM Accountancy, Creditors & FM General  2 2968 G  SLA: Audit & Risk  2 40 G  SLA: Business Systems  2 2471 G  Post room & Other Admin  2 541 G  SLA: Procurement Team  2 264 G  SLA: Office Accommodation  2 1033 G  Recharges: FM Payroll  2 197 G  Salaries Basic  1 11755 G  Salaries Employers NI  1 1622.5 G  Salaries Employers Pension  5 2388 G  Security Services
Media2187 GSLA: HR Training2287 GSLA: Human Resources2689 GSLA: Chief Executive2136 GSLA: FM Accountancy, Creditors & FM General22968 GSLA: Audit & Risk240 GSLA: Business Systems22471 GPost room & Other Admin2541 GSLA: Procurement Team2264 GSLA: Office Accommodation21033 GRecharges: FM Payroll2197 GSalaries Basic111755 GSalaries Employers NI11622.5 GSalaries Employers Pension12388 GSecurity Services1-2500 G
SLA: HR Training  SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: FM Accountancy, Creditors & FM General  SLA: Audit & Risk  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Salaries Basic  Salaries Employers NI  Salaries Employers Pension  Security Services  2 287 G 2 689 G 2 136 G 2 1968 G 2 2968 G 2 40 G 3 1 6 3 1 6 3 1 6 3 1 1755 G 3 1 1755 G 3 1 1622.5 G 3 1 2388 G 3 1 2388 G
SLA: Human Resources  SLA: Chief Executive  SLA: FM Accountancy, Creditors & FM General  SLA: FM Accountancy, Creditors & FM General  SLA: Audit & Risk  2 40 G  SLA: Business Systems  2 2471 G  Post room & Other Admin  2 541 G  SLA: Procurement Team  2 264 G  SLA: Office Accommodation  Recharges: FM Payroll  2 197 G  Salaries Basic  1 11755 G  Salaries Employers NI  1 1622.5 G  Salaries Employers Pension  1 2388 G  Security Services  1 -2500 G
SLA: Chief Executive 2 136 G SLA: FM Accountancy, Creditors & FM General 2 2968 G SLA: Audit & Risk 2 40 G SLA: Business Systems 2 2471 G Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
SLA: FM Accountancy, Creditors & FM General 2 2968 G SLA: Audit & Risk 2 40 G SLA: Business Systems 2 2471 G Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
SLA: Audit & Risk  SLA: Business Systems  Post room & Other Admin  SLA: Procurement Team  SLA: Office Accommodation  Recharges: FM Payroll  Salaries Basic  Salaries Employers NI  Salaries Employers Pension  Security Services  2 40 G 2 2471 G 2 2471 G 2 541 G 2 1033 G 3 1033 G 3 1052 G 3 105
SLA: Business Systems 2 2471 G Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
Post room & Other Admin 2 541 G SLA: Procurement Team 2 264 G SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
SLA: Office Accommodation 2 1033 G Recharges: FM Payroll 2 197 G Salaries Basic 1 11755 G Salaries Employers NI 1 1622.5 G Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
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Salaries Employers NI11622.5 GSalaries Employers Pension12388 GSecurity Services1-2500 G
Salaries Employers Pension 1 2388 G Security Services 1 -2500 G
Security Services 1 -2500 G
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Salaries Basic 1 146080 G
Salaries Employers NI 1 11691 G
Salaries Employers Pension 1 28984 G
5 in 7 Enhancement 1 2503 G
Services Maintenance (Planned) 1 900 G
Public Transport 1 200 G
Furniture & Equipment Purchase 1 1300 G
Equipment Hire Charges 1 350 G
Goods For Resale 1 18000 G
Materials 1 4000 G
Town Hall Catering Recharge 1 500 G
General Contracted Services 1 99000 G
Bank Charges/Commission 1 300 G
Subsistence 1 100 G
Subsistence 1 100 G Subscriptions 1 880 G
Subsistence1100 GSubscriptions1880 GHospitality1200 G
Subsistence1100 GSubscriptions1880 GHospitality1200 GCorporate Project Team2312 G
Subsistence1100 GSubscriptions1880 GHospitality1200 GCorporate Project Team2312 GPolicy & Performance Management2204 G
Subsistence1100 GSubscriptions1880 GHospitality1200 GCorporate Project Team2312 G

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Media	2	746 GF
SLA: HR Training	2	1148 GF
SLA: Human Resources	2	2756 GF
SLA: Chief Executive	2	546 GF
SLA: FM Accountancy, Creditors & FM General	2	1305 GF
SLA: Audit & Risk	2	161 GF
SLA: Business Systems	2	9635 GF
Post room & Other Admin	2	2164 GF
SLA: Procurement Team	2	1057 GF
SLA: Office Accommodation	2	4134 GF
Recharges: FM Payroll	2	789 GF
Telephones	2	1403 GF
Reimbursements Other (Non-VAT)	1	-750 GF
Books & Publications	1	-1000 GF
General Sales	1	-30000 GF
General Sales	1	-14000 GF
Services - General Fees	1	
	_	-1000 GF
Services - General Fees	1	-2500 GF
Walking Tours - Daily (Non-VAT)	1	-2500 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
Salaries Basic	1	513 GF
Salaries Employers NI	1	71 GF
Salaries Employers Pension	1	58 GF
SLA: FM Accountancy, Creditors & FM General	2	287 GF
Corporate Project Team	2	98 GF
Policy & Performance Management	2	63 GF
Transformation Management	2	305 GF
Caretaking & Cleaning	2	1649 GF
Media	2	233 GF
SLA: HR Training	2	358 GF
SLA: Human Resources	2	862 GF
SLA: Chief Executive	2	171 GF
SLA: FM Accountancy, Creditors & FM General	2	71 GF
SLA: Audit & Risk	2	50 GF
SLA: Business Systems	2	3047 GF
Post room & Other Admin	2	
		676 GF
SLA: Procurement Team	2	330 GF
SLA: Office Accommodation	2	1292 GF
Recharges: FM Payroll	2	247 GF
Telephones	2	468 GF
Salaries Basic	1	1307 GF
Salaries Employers NI	1	180 GF
Salaries Employers Pension	1	153 GF
SLA: FM Accountancy, Creditors & FM General	2	366 GF
Temporary Bureau Staffing	1	11100 GF
Salaries Recharged	1	4500 GF
Reactive Maintenance & Minor Repairs	1	1500 GF
Engineering Internal Works	1	10000 GF
Street Scene Internal Rechargeable Works	1	6000 GF
Short Term Vehicle Hire	1	300 GF
Town Hall Catering Recharge	1	40 GF
Books & Publications	1	40 GF
General Contracted Services	1	42800 GF
Security Services	1	-2500 GF
Security Services	1	2300 GF

Postage & Carriage	1	120 GF
External Telephone Charges	1	100 GF
Contributions	1	4000 GF
Advertising & Publicity	1	100 GF
Hospitality	1	300 GF
SLA: FM Accountancy, Creditors & FM General	2	1176 GF
BDC	2	11889 GF
Pitch & Site Rents	1	-81000 GF
General Contracted Services	1	41000 GF
SLA: FM Accountancy, Creditors & FM General	2	30 GF
Salaries Basic	1	16805 GF
Salaries Employers NI	1	848 GF
Salaries Employers Pension	1	4651 GF
Insurance Employee Related	1	100 GF
Public Transport	1	500 GF
Other	1	347 GF
General Contracted Services	1	29000 GF
Corporate Project Team	2	117 GF
Policy & Performance Management	2	77 GF
Transformation Management	2	366 GF
Caretaking & Cleaning	2	1979 GF
Media	2	280 GF
SLA: HR Training	2	431 GF
SLA: Human Resources	2	1033 GF
SLA: Chief Executive	2	205 GF
SLA: FM Accountancy, Creditors & FM General	2	2211 GF
SLA: Audit & Risk	2	61 GF
SLA: Business Systems	2	3542 GF
Post room & Other Admin	2	811 GF
SLA: Procurement Team	2	396 GF
SLA: Office Accommodation	2	1550 GF
Recharges: FM Payroll	2	296 GF
Telephones	2	935 GF
Business Rates/Council Tax	1	613 GF
Buildings Related Insurance	1	40 GF
Capital Charge-Depreciation	2	8531 GF
SLA: FM Accountancy, Creditors & FM General	2	1584 GF
General Charges	1	-54600 GF
Grants	1	1088291 GF
SLA: FM Accountancy, Creditors & FM General	2	15682 GF
SLA: FM Accountancy, Creditors & FM General	2	259 GF
Salaries Basic	1	929 GF
Salaries Employers NI	1	128 GF
Salaries Employers Pension	1	103 GF
SLA: FM Accountancy, Creditors & FM General	2	515 GF
Salaries Basic	1	183989 GF
Salaries Other Allowances	1	530 GF
Salaries Employers NI	1	32253 GF
Salaries Employers Pension	1	64068 GF
Insurance Employee Related	1	1710 GF
Pooled Transport Recharges	1	3905 GF
Public Transport	1	500 GF
Mileage Allowances	1	1200 GF
Equipment Hire Charges	1	430 GF
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Provisions	1	500 GF
Town Hall Catering Recharge	1	500 GF
General Stationery Supplies	1	500 GF
General Contracted Services	1	1200 GF
Instructors & Coaching Fees	1	500 GF
Health Screening	1	110 GF
Advertising & Publicity	1	500 GF
Hospitality	1	2000 GF
Corporate Project Team	2	878 GF
Policy & Performance Management	2	574 GF
Transformation Management	2	2748 GF
Caretaking & Cleaning	2	14841 GF
Media	2	2099 GF
SLA: HR Training	2	3229 GF
SLA: Human Resources	2	7752 GF
SLA: Chief Executive	2	1536 GF
SLA: FM Accountancy, Creditors & FM General	2	11753 GF
SLA: Audit & Risk	2	454 GF
	2	
SLA: Business Systems		18296 GF
Post room & Other Admin	2	6085 GF
SLA: Procurement Team	2	2973 GF
SLA: Office Accommodation	2	11626 GF
Recharges: FM Payroll	2	2220 GF
Telephones	2	4675 GF
Recharges: Customer Services	2	27467 GF
General Fund	2	-130000 GF
Housing Revenue Account	2	-140000 GF
Contributions	1	72000 GF
SLA: FM Accountancy, Creditors & FM General	2	11730 GF
SLA: FM Accountancy, Creditors & FM General	2	198 GF
Council Tax Benefit Pd - Xfer to Collection Fund	1	9200000 GF
Year Of Account Grant	1	-57926000 GF
Rent Rebates (all types)	1	17500000 GF
Rent Allowance Cheques (Home Choice)	1	31600000 GF
Other Miscellaneous Expenses	1	6000 GF
Unidentified Savings/Bids	1	0 GF
Unidentified Savings/Bids	1	0 GF
Capital Charge-Depreciation	2	11171 GF
Bank Charges/Commission	1	160820 GF
	1	1995077 GF
Charges from Oxford Direct Services	2	
SLA: FM Asset Management - Strategic		9465 GF
Corporate Project Team	2	195 GF
Policy & Performance Management	2	128 GF
Transformation Management	2	305 GF
Media	2	466 GF
SLA: HR Training	2	718 GF
SLA: Human Resources	2	1227 GF
SLA: Chief Executive	2	341 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: Audit & Risk	2	101 GF
SLA: Business Systems	2	4127 GF
SLA: Procurement Team	2	661 GF
Recharges: FM Payroll	2	493 GF
Telephones	2	468 GF

Business Rates/Council Tax	1	22095 GF
Capital Charge-Depreciation	2	1440 GF
Capital Charge-Depreciation	2	1845 GF
Corporate Project Team	2	232 GF
Policy & Performance Management	2	133 GF
Transformation Management	2	256 GF
Media	2	326 GF
SLA: HR Training	2	804 GF
SLA: Human Resources	2	1143 GF
SLA: Chief Executive	2	350 GF
SLA: FM Accountancy, Creditors & FM General	2	44 GF
SLA: Audit & Risk	2	111 GF
SLA: Business Systems	2	3822 GF
SLA: Procurement Team	2	613 GF
Recharges: FM Payroll	2	482 GF
Telephones	2	464 GF
Parking Charges	1	1240000 GF
Capital Charge-Depreciation	2	1599 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-60500 GF
Car Parking Excess Charges	1	-5700 GF
Business Rates/Council Tax	1	4328 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-29500 GF
Car Parking Excess Charges	1	-6000 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-20500 GF
Car Parking Excess Charges	1	-2000 GF
Capital Charge-Depreciation	2	6347 GF
Rent	1	245000 GF
Business Rates/Council Tax	1	323820 GF
SLA: FM Accountancy, Creditors & FM General	2	582 GF
Parking Charges	1	-402378 GF
Contract Parking Income	1	-1000 GF
Car Parking Excess Charges	1	-66700 GF
Capital Charge-Depreciation	2	1752 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
Rent	1	987500 GF
Business Rates/Council Tax	1	266375 GF
SLA: FM Accountancy, Creditors & FM General	2	889 GF
Parking Charges	1	-1465000 GF
Car Parking Excess Charges	1	-101000 GF
Business Rates/Council Tax	1	153607 GF
Capital Charge Depreciation	2	205554 GF
Capital Charge-Depreciation	2	3628 GF
SLA: FM Accountancy, Creditors & FM General	2	2470 GF
Services - General Fees	1	-2170 GF
Parking Charges	1	-820000 GF
Contract Parking Income	1	-15000 GF
Car Parking Excess Charges	1	-80000 GF
Business Rates/Council Tax	1 2	21271 GF
SLA: FM Accountancy, Creditors & FM General		772 GF
Parking Charges Car Parking Excess Charges	1 1	-221000 GF
Car Parking Excess Charges	1	-30000 GF

Business Rates/Council Tax	1	29289 GF
Capital Charge-Depreciation	2	6580 GF
SLA: FM Accountancy, Creditors & FM General	2	183 GF
Parking Charges	1	-353000 GF
Car Parking Excess Charges	1	-34620 GF
Business Rates/Council Tax	1	30099 GF
Capital Charge-Depreciation	2	14389 GF
SLA: FM Accountancy, Creditors & FM General	2	150 GF
Parking Charges	1	-322000 GF
Contract Parking Income	1	-15000 GF
Car Parking Excess Charges	1	-29530 GF
Business Rates/Council Tax	1	14828 GF
Capital Charge-Depreciation	2	19688 GF
SLA: FM Accountancy, Creditors & FM General	2	137 GF
Parking Charges	1	-251000 GF
Car Parking Excess Charges	1	-30000 GF
Business Rates/Council Tax	1	20435 GF
Capital Charge-Depreciation	2	17949 GF
SLA: FM Accountancy, Creditors & FM General	2	152 GF
Parking Charges	1	-138000 GF
Car Parking Excess Charges	1	-22000 GF
Business Rates/Council Tax	1	11712 GF
Capital Charge-Depreciation	2	2000 GF
SLA: FM Accountancy, Creditors & FM General	2	122 GF
Parking Charges	1	-74500 GF
Car Parking Excess Charges	1	-2500 GF
Business Rates/Council Tax	1	4462 GF
Capital Charge-Depreciation	2	8979 GF
SLA: FM Accountancy, Creditors & FM General	2	107 GF
Parking Charges	1	-39500 GF
Car Parking Excess Charges	1	-6580 GF
Business Rates/Council Tax	1	6659 GF
SLA: FM Accountancy, Creditors & FM General	2	122 GF
Parking Charges	1	-33500 GF
Car Parking Excess Charges	1	-5770 GF
Car Parking Excess Charges	1	-12000 GF
Rent	1	147500 GF
Business Rates/Council Tax	1	68876 GF
Capital Charge-Depreciation	2	94444 GF
SLA: FM Accountancy, Creditors & FM General	2	254 GF
Services - General Fees	1	-2080 GF
Parking Charges	1	-471000 GF
Car Parking Excess Charges	1	-25000 GF
Business Rates/Council Tax	1	58596 GF
Capital Charge-Depreciation	2	59000 GF
SLA: FM Accountancy, Creditors & FM General	2	178 GF
Services - General Fees	1	-2080 GF
Parking Charges	1	-521000 GF
Car Parking Excess Charges	1	-34270 GF
Business Rates/Council Tax	1	112052 GF
Capital Charge-Depreciation	2	151266 GF
SLA: FM Accountancy, Creditors & FM General	2	447 GF
Services - General Fees	1	-2080 GF
Parking Charges	1	-566000 GF

Car Parking Excess Charges SLA: FM Accountancy, Creditors & FM General Parking Charges Contract Parking Income Capital Charge-Depreciation SLA: FM Accountancy, Creditors & FM General Property Rents/Income Property Rents/Income Car Parking Excess Charges Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Services - General Fees Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charges from Oxford Direct Services Capital Charge-Depreciation	1 2 1 1 2 2 1 1 2 1 1 1 1 1 1 1 1 2 2 1 1 1 2 2 1 1 1 2 2 2 1 1 2	-30000 GF	
Parking Charges Contract Parking Income Capital Charge-Depreciation SLA: FM Accountancy, Creditors & FM General Property Rents/Income Property Rents/Income Car Parking Excess Charges Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Services - General Fees Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Sales General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation	1 1 2 2 1 1 1 2 1 1 1 1 1 1 1 1 2 2 1 1 1 1 2 1 1 2 2 1 1 1 2 2 1 1 2 2 2 1 1 2 2 2 1 2 2 2 2 2 1 2	-55000 GF -10000 GF 13000 GF 112 GF -140000 GF -45000 GF -280 GF 47624 GF 7883036 GF 3944 GF -150000 GF -185834 GF -272000 GF -643715 GF -4238 GF -14000 GF -810000 GF -810000 GF -810000 GF 30924 GF 27262 GF 4847 GF 5989635 GF 17623 GF	
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Property Rents/Income Car Parking Excess Charges Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Services - General Fees Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Sales General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services Susiness Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation	1 1 2 1 2 1 1 1 1 1 1 2 2 1 1 1 1 2 1 2	-45000 GF	
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Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Services - General Fees Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Sales General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges to Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation	2 1 1 1 1 1 1 1 2 2 1 1 2	3944 GF -150000 GF -185834 GF -272000 GF -643715 GF -4238 GF -14000 GF -810000 GF 30924 GF 27262 GF 4847 GF 5989635 GF 17623 GF	
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Services - General Fees Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Sales General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services Susiness Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1 1 1 1 1 1 1 2 2 1 1 2	-150000 GF -185834 GF -272000 GF -643715 GF -4238 GF -14000 GF -810000 GF -810000 GF 30924 GF 27262 GF 4847 GF 5989635 GF 17623 GF	
Reimbursements Oxfordshire CC General Charges Reimbursements Oxfordshire CC General Sales General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1 1 1 1 1 1 2 2 1 1	-185834 GF -272000 GF -643715 GF -4238 GF -14000 GF -810000 GF 30924 GF 27262 GF 4847 GF 5989635 GF 17623 GF	
Reimbursements Oxfordshire CC General Sales General Charges General Charges Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1 1 1 1 1 2 2 1 1 2	-272000 GF -643715 GF -4238 GF -14000 GF -810000 GF 30924 GF 27262 GF 4847 GF 5989635 GF 17623 GF	
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Charges from Oxford Direct Services Business Rates/Council Tax Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1 1 2	5989635 GF 17623 GF	
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Charges from Oxford Direct Services SLA: FM Asset Management - Strategic Charges from Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	)	440=4 0=	
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Capital Charge-Depreciation Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	2	2366 GF	
Capital Charge-Depreciation Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1	262572 GF	
Charges from Oxford Direct Services Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	2	8800 GF	
Charges to Oxford Direct Services Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	2	13914 GF	
Capital Charge-Depreciation Capital Charge-Depreciation Oxford Direct Services	1	112494 GF	
Capital Charge-Depreciation Oxford Direct Services	1	-2072922 GF	
Oxford Direct Services	2	106326 GF	
	2	-106326 GF	
Profit Share	2	0 GF	
	1	-1136719 GF	
Services - General Fees	1	50400 GF	
Capital Charge-Depreciation	2	247989 GF	
Charges from Oxford Direct Services	1	70697 GF	
Business Rates/Council Tax	1	114 GF	
Business Rates/Council Tax	1	3552 GF	
Business Rates/Council Tax	1	550 GF	
Business Rates/Council Tax	1	2105 GF	
Profit Share	1	-235000 GF	
Business Rates/Council Tax	1	2725 GF	
Vending Machine Provisions	1	-6000 GF	
ODS Sub-Contractor Costs	1	11000 GF	
General Contracted Services	1	-5000 GF	
Salaries Basic	1	875106 GF	
Salaries Other Allowances	1		
		6000 GF	
Salaries Employers NI	1	98945 GF	
Salaries Employers Pension	1	185704 GF	
Professional Fees	1	2150 GF	

Insurance Employee Related	1	9690 GF
Buildings Related Insurance	1	90 GF
Public Transport	1	2200 GF
Mileage Allowances	1	150 GF
Furniture & Equipment Purchase	1	50 GF
Equipment Hire Charges	1	2355 GF
Materials	1	100 GF
Town Hall Catering Recharge	1	1495 GF
General Stationery Supplies	1	423 GF
Books & Publications	1	500 GF
General Contracted Services	1 1	700 GF
Consultants Fees	1	36000 GF
Health Screening	_	100 GF
Subsistence	1	200 GF
Conferences	1	1700 GF
Subscriptions Cornerate Project Tooms	1	15000 GF
Corporate Project Team	2	2019 GF
Policy & Performance Management	2	1320 GF
Transformation Management	2	6320 GF
Caretaking & Cleaning	2	34135 GF
Media	2	4827 GF
SLA: HR Training	2	7426 GF
SLA: Human Resources	2	17832 GF
SLA: Chief Executive	2	3532 GF
SLA: FM Accountancy, Creditors & FM General	2	21815 GF
SLA: Audit & Risk	2	1044 GF
SLA: Business Systems	2	229215 GF
Post room & Other Admin	2	13997 GF
SLA: Procurement Team	2	6839 GF
SLA: Office Accommodation	2	26739 GF
Recharges: FM Payroll	2	5105 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	27467 GF
Charges to Housing Holding Company	1	-105000 GF
Services - General Fees Oxford Direct Services	1	-10000 GF
	2	-142664 GF
General Fund	2	-1316108 GF
Housing Revenue Account	2	-116609 GF
Consultants Fees	1	57000 GF
SLA: FM Accountancy, Creditors & FM General	2 2	11482 GF
Recharges: L&D Legal Services Oxford Direct Services	2	1226 GF
General Fund	2	-36815 GF -32505 GF
	2	-2123 GF
Housing Revenue Account Bad & Doubtful Debts Provision	1	1000 GF
General Fund	2	-1000 GF
Consultants Fees	1	86800 GF
SLA: FM Accountancy, Creditors & FM General	2	6047 GF
General Fund	2	-92845 GF
Bank Charges/Commission	1	-92843 GF 85689 GF
SLA: FM Accountancy, Creditors & FM General	2	4464 GF
General Fund	2	-90152 GF
Salaries Basic	1	-90132 GF 415147 GF
שמותוכט שמונ	1	41314/ GF

Salaries Other Allowances	1	1000 GF
Salaries Employers NI	1	41722 GF
Salaries Employers Pension	1	71355 GF
Salaries Recharged	1	-103059 GF
Short Courses	1	400 GF
Conferences/Seminars	1	400 GF
Insurance Employee Related	1	410 GF
Public Transport	1	2000 GF
Mileage Allowances	1	9000 GF
Town Hall Catering Recharge	1	200 GF
Facilities Recharge	1	610 GF
Contract Printing (External)	1	100 GF
General Contracted Services	1	8000 GF
Health Screening	1	50 GF
Police Checks	1	100 GF
Software Maintenance/Running Costs	1	9000 GF
Subsistence	1	400 GF
Conferences	1	1000 GF
Subscriptions	1	15000 GF
Corporate Project Team	2	556 GF
Policy & Performance Management	2	364 GF
Transformation Management	2	1740 GF
Caretaking & Cleaning	2	9399 GF
Media	2	1329 GF
SLA: HR Training	2	2045 GF
SLA: Human Resources	2	4910 GF
SLA: Chief Executive	2	973 GF
SLA: FM Accountancy, Creditors & FM General	2	14190 GF
SLA: Audit & Risk	2	288 GF
SLA: Business Systems	2	69787 GF
Post room & Other Admin	2	3854 GF
SLA: Procurement Team	2	1883 GF
SLA: Office Accommodation	2	7363 GF
Recharges: FM Payroll	2	1406 GF
Recharges: L&D Legal Services	2	5518 GF
Telephones	2	3273 GF
Services - General Fees	1	-328000 GF
SLA: FM Accountancy, Creditors & FM General	2	168 GF
Telephones	2	468 GF
Salaries Basic	1	146159 GF
Temporary Bureau Staffing	1	10000 GF
Salaries Employers NI	1	16829 GF
Salaries Employers Pension	1	36857 GF
Partnership Payments	1	-800 GF
Insurance Employee Related	1	200 GF
Public Transport	1	250 GF
Mileage Allowances	1	100 GF
Furniture & Equipment Purchase	1	100 GF
Facilities Recharge	1	810 GF
Microfilming/CD ROM Data Transfer	1	2000 GF
Consultants Fees	1	1000 GF
Health Screening	1	100 GF
Subscriptions	1	600 GF
Corporate Project Team	2	488 GF

Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	20212 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	93517 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Telephones	2	2338 GF
Oxford Direct Services	2	-266312 GF
General Fund	2	-71516 GF
Housing Revenue Account	2	-36532 GF
General Contracted Services	1	3500 GF
SLA: FM Accountancy, Creditors & FM General	2	3197 GF
General Fund	2	-6695 GF
Salaries Basic	1	229959 GF
Salaries Employers NI	1	21259 GF
Salaries Employers Pension	1	37951 GF
Staff Turnover Saving	1	-2520 GF
Insurance Employee Related	1	420 GF
Mileage Allowances	1	90 GF
Provisions	1	310 GF
Books & Publications	1	1190 GF
General Contracted Services	1	170 GF
Advertising & Publicity	1	-2000 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
	2	
SLA: HR Training		1793 GF
SLA: Human Resources	2 2	4307 GF
SLA: Chief Executive		853 GF
SLA: FM Accountancy, Creditors & FM General	2	10755 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	4661 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Recharges: L&D Legal Services	2	613 GF
Telephones	2	2338 GF
Reimbursements Other (VAT)	1	-2000 GF
Oxford Direct Services	2	-120396 GF
General Fund	2	-206437 GF
Housing Revenue Account	2	-13483 GF
Salaries Basic	1	626756 GF
Salaries Overtime	1	330 GF

Salaries Employers NI	1	58926 GF
Salaries Employers Pension	1	106479 GF
Salaries Recharged	1	-133370 GF
Staff Medical Examinations	1	120 GF
Insurance Employee Related	1	1530 GF
Public Transport	1	400 GF
Mileage Allowances	1	2150 GF
Furniture & Equipment Purchase	1	240 GF
Equipment Hire Charges	1	100 GF
Materials	1	150 GF
Facilities Recharge	1	933 GF
Protective Clothing	1	200 GF
Books & Publications	1	700 GF
Contract Printing (External)	1	-5780 GF
General Contracted Services	1	9592 GF
Consultants Fees	1	890 GF
Stamp Duty & Other Legal Fees	1	2700 GF
Court Fees	1	16730 GF
Waste Disposal & Skip Hire	1	260 GF
Health Screening	1	100 GF
Bank Charges/Commission	1	28470 GF
Corporate Design	1	1600 GF
External Telephone Charges	1	360 GF
Software Maintenance/Running Costs	1	12370 GF
Hardware Purchase	1	350 GF
Subsistence	1	100 GF
Conferences	1	1000 GF
Subscriptions	1	2330 GF
Advertising & Publicity	1	1590 GF
Compensation	1	1000 GF
Corporate Project Team	2	2224 GF
Policy & Performance Management	2	1453 GF
Transformation Management	2	6961 GF
Caretaking & Cleaning	2	37598 GF
Media	2	5316 GF
SLA: HR Training	2	8179 GF
SLA: Human Resources	2	19640 GF
SLA: Chief Executive	2	3890 GF
SLA: FM Accountancy, Creditors & FM General	2	36297 GF
SLA: Audit & Risk	2	1150 GF
SLA: Business Systems	2	183290 GF
Post room & Other Admin	2	15417 GF
SLA: Procurement Team	2	7533 GF
SLA: Office Accommodation	2	29451 GF
Recharges: FM Payroll	2	5623 GF
Recharges: L&D Legal Services	2	39245 GF
Telephones	2	10286 GF
Recharges: Customer Services	2	731151 GF
Year Of Account Grant	1	-10000 GF
NNDR Administration Contribution	1	-221890 GF
County Court Costs	1	-2620 GF
Magistrates Court Costs	1	-440620 GF
Oxfordshire County Council.	1	-20000 GF
Salaries Basic	1	962393 GF

Salaries Overtime	1	470 GF
Salaries Other Allowances	1	1330 GF
Salaries Employers NI	1	89668 GF
Salaries Employers Pension	1	176239 GF
Staff Medical Examinations	1	100 GF
Insurance Employee Related	1	3200 GF
Public Transport	1	900 GF
Mileage Allowances	1	1100 GF
Furniture & Equipment Purchase	1	500 GF
Equipment Hire Charges	1	100 GF
Materials	1	100 GF
Facilities Recharge	1	155 GF
General Stationery Supplies	1	8323 GF
Books & Publications	1	500 GF
Contract Printing (External)	1	2000 GF
General Contracted Services	1	70408 GF
Consultants Fees	1	5370 GF
Health Screening	1	110 GF
Bank Charges/Commission	1	500 GF
External Telephone Charges	1	360 GF
Software Purchase	1	500 GF
Subsistence	1	50 GF
Conferences	1	1200 GF
Subscriptions	1	2000 GF
Advertising & Publicity	1	500 GF
Compensation	1	200 GF
Corporate Project Team	2	3209 GF
Policy & Performance Management	2	2099 GF
Transformation Management	2	10045 GF
Caretaking & Cleaning	2	54253 GF
Media	2	7671 GF
SLA: HR Training	2	11802 GF
SLA: Human Resources	2	28340 GF
SLA: Chief Executive	2	5613 GF
SLA: FM Accountancy, Creditors & FM General	2	18714 GF
SLA: Audit & Risk	2	1660 GF
SLA: Business Systems	2	332497 GF
Post room & Other Admin	2	172246 GF
SLA: Procurement Team	2	10869 GF
SLA: Office Accommodation	2	42497 GF
Recharges: FM Payroll	2	8115 GF
Recharges: L&D Legal Services	2	9198 GF
Telephones	2	12830 GF
Recharges: Customer Services	2	481476 GF
Year Of Account Grant	1	-471860 GF
SLA: FM Accountancy, Creditors & FM General	2	36 GF
Salaries Basic	1	90811 GF
Temporary Bureau Staffing	1	3000 GF
Salaries Employers NI	1	8729 GF
Salaries Employers Pension	1	17829 GF
Partnership Payments	1	800 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Tansioimation wanagement	۷	310 GL

Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	46 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Recharges: L&D Legal Services	2	2453 GF
Telephones	2	1403 GF
General Charges	1	-4250 GF
Oxford Direct Services	2	-124585 GF
General Fund	2	-20328 GF
Housing Revenue Account	2	-825 GF
Salaries Basic	1	3024 GF
Salaries Employers NI	1	9882 GF
Members Special Responsibility Allowance	1	130785 GF
Members Basic Allowance	1	243792 GF
Public Transport	1	4000 GF
Mileage Allowances	1	500 GF
Child Minding/Creche Fees	1	1000 GF
Other Miscellaneous Expenses	1	10000 GF
Corporate Project Team	2	4682 GF
Policy & Performance Management	2	3061 GF
Transformation Management	2	14655 GF
Media	2	11192 GF
SLA: HR Training	2	17220 GF
SLA: Human Resources	2	41348 GF
SLA: Chief Executive	2	8190 GF
SLA: FM Accountancy, Creditors & FM General	2	8152 GF
SLA: Audit & Risk	2	2421 GF
SLA: Business Systems	2	103711 GF
SLA: Procurement Team	2	15858 GF
Recharges: FM Payroll	2	11839 GF
Telephones	2	8416 GF
General Fund	2	-652876 GF
Training Short Courses	1	2500 GF
Equipment Hire Charges	1	5000 GF
Town Hall Catering Recharge	1	3000 GF
Books & Publications	1	1030 GF
General Contracted Services	1	4073 GF
Transformation Management	2	611 GF
SLA: FM Accountancy, Creditors & FM General	2	1869 GF
Town Hall Management	2	82221 GF
General Fund	2	-100288 GF
Salaries Basic	1	207415 GF
Salaries Employers NI	1	21868 GF
Salaries Employers Pension	1	41356 GF
Staff Turnover Saving	1	-790 GF
Insurance Employee Related	1	780 GF
Public Transport	1	240 GF

Mileage Allowances	1	150 GF
Books & Publications	1	1400 GF
Subscriptions	1	600 GF
Corporate Project Team	2	439 GF
Policy & Performance Management	2	287 GF
Transformation Management	2	1374 GF
Caretaking & Cleaning	2	7421 GF
Media	2	1049 GF
SLA: HR Training	2	1614 GF
SLA: Human Resources	2	3876 GF
SLA: Chief Executive	2	768 GF
SLA: FM Accountancy, Creditors & FM General	2	22141 GF
SLA: Audit & Risk	2	192 GF
SLA: Business Systems	2	10803 GF
Post room & Other Admin	2	3043 GF
SLA: Procurement Team	2	1487 GF
SLA: Office Accommodation	2	5812 GF
Recharges: FM Payroll	2	1110 GF
Telephones	2	2338 GF
Services - General Fees	1	-20000 GF
General Fund	2	-316679 GF
Salaries Other Fees	1	36540 GF
Hire Of Premises/Temp Accom	1	12880 GF
Transport Hire	1	1100 GF
Mileage Allowances	1	40 GF
General Stationery Supplies	1	500 GF
Contract Printing (External)	1	6000 GF
General Contracted Services	1	15000 GF
Waste Disposal & Skip Hire	1	250 GF
Advertising & Publicity	1	500 GF
SLA: FM Accountancy, Creditors & FM General	2	1798 GF
Telephones	2	2338 GF
Reimbursements Other (Non-VAT)	1	-1180 GF
Salaries Basic	1	167614 GF
Salaries Other Fees	1	58130 GF
Salaries Employers NI	1	17496 GF
Salaries Employers Pension	1	33486 GF
Child care voucher benefit	1	840 GF
cycle scheme benefit	1	150 GF
Staff Turnover Saving	1	-130 GF
Child Care Vouchers	1	20 GF
Insurance Employee Related	1	110 GF
Public Transport	1	680 GF
Mileage Allowances	1	100 GF
Materials	1	250 GF
General Stationery Supplies	1	164 GF
Books & Publications	1	630 GF
Contract Printing (External)	1	32250 GF
General Contracted Services	1	17000 GF
Health Screening	1	40 GF
Advertising & Publicity	1	250 GF
Other Miscellaneous Expenses	1	100 GF
Corporate Project Team	2	439 GF
Policy & Performance Management	2	287 GF

Transformation Management	2	1374 GF
Caretaking & Cleaning	2	7421 GF
Media	2	1049 GF
SLA: HR Training	2	1614 GF
SLA: Human Resources	2	3876 GF
SLA: Chief Executive	2	768 GF
SLA: FM Accountancy, Creditors & FM General	2	7973 GF
SLA: Audit & Risk	2	227 GF
SLA: Business Systems	2	10803 GF
Post room & Other Admin	2	3043 GF
SLA: Procurement Team	2	1487 GF
SLA: Office Accommodation	2	5812 GF
Recharges: FM Payroll	2	1110 GF
Telephones	2	1403 GF
Recharges: Customer Services	2	42071 GF
Publications (non-VAT)	1	-2260 GF
Short Courses	1	4000 GF
SLA: FM Accountancy, Creditors & FM General	2	91 GF
Oxford Direct Services	2	-188 GF
General Fund	2	-3614 GF
Housing Revenue Account	2	-297 GF
Salaries Basic	1	789968 GF
Salaries Employers NI	1	90483 GF
Salaries Employers Pension	1	155487 GF
Child Care Vouchers	1	150 GF
Insurance Employee Related	1	1560 GF
Public Transport	1	800 GF
Mileage Allowances	1	250 GF
Equipment Hire Charges	1	500 GF
Materials	1	100 GF
Town Hall Catering Recharge	1	500 GF
Facilities Recharge	1	646 GF
Books & Publications	1	20000 GF
General Contracted Services	1	200 GF
Consultants Fees	1	1500 GF
Stamp Duty & Other Legal Fees	1	4000 GF
Court Fees	1	17500 GF
Counsel & External Legal Fees	1	100360 GF
Health Screening	1	110 GF
Subscriptions	1	500 GF
Practicing Certificates	1	4500 GF
Special Events	1	500 GF
Corporate Project Team	2	1434 GF
Policy & Performance Management	2	938 GF
Transformation Management	2	4488 GF
Caretaking & Cleaning	2	24241 GF
Media	2	3428 GF
SLA: HR Training	2	5274 GF
SLA: Human Resources	2	12662 GF
SLA: Chief Executive	2	2508 GF
SLA: FM Accountancy, Creditors & FM General	2	16430 GF
SLA: Audit & Risk	2	742 GF
SLA: Business Systems	2	31136 GF
Post room & Other Admin	2	9940 GF
1 330 TOOM & Other Aumin	۷.	JJ-10 OI

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SLA: Procurement Team	2	4857 GF
SLA: Office Accommodation	2	18988 GF
Recharges: FM Payroll	2	3626 GF
Recharges: L&D Legal Services	2	6132 GF
Telephones	2	5610 GF
Recharges: Customer Services	2	27467 GF
Charges to Housing Holding Company	1	-66000 GF
External Client Income	1	-20000 GF
County Court Costs	1	-500 GF
Magistrates Court Costs (Solicitors)	1	-8500 GF
-	1	-43200 GF
Conveyancing Costs		
S106 Income	1	-9000 GF
Oxford Direct Services	2	-56454 GF
General Fund	2	-1079774 GF
Housing Revenue Account	2	-88473 GF
Salaries Basic	1	519295 GF
Salaries Other Allowances	1	20621 GF
Salaries Employers NI	1	69281 GF
Salaries Employers Pension	1	113023 GF
Management Development	1	1000 GF
Insurance Employee Related	1	1230 GF
Public Transport	1	1000 GF
Mileage Allowances	1	240 GF
Equipment Hire Charges	1	1100 GF
Town Hall Catering Recharge	1	1200 GF
General Stationery Supplies	1	266 GF
· · · ·		
Books & Publications	1	1000 GF
General Contracted Services	1	5920 GF
Health Screening	1	20 GF
Conferences	1	2750 GF
Subscriptions	1	15250 GF
Corporate Project Team	2	488 GF
Policy & Performance Management	2	318 GF
Transformation Management	2	1527 GF
Caretaking & Cleaning	2	8245 GF
Media	2	1166 GF
SLA: HR Training	2	1793 GF
SLA: Human Resources	2	4307 GF
SLA: Chief Executive	2	853 GF
SLA: FM Accountancy, Creditors & FM General	2	14165 GF
SLA: Audit & Risk	2	252 GF
SLA: Business Systems	2	
•		20759 GF
Post room & Other Admin	2	3381 GF
SLA: Procurement Team	2	1652 GF
SLA: Office Accommodation	2	6459 GF
Recharges: FM Payroll	2	1233 GF
Recharges: L&D Legal Services	2	9812 GF
Telephones	2	2805 GF
Recharges: Customer Services	2	117716 GF
Oxford Direct Services	2	-91055 GF
General Fund	2	-664647 GF
Housing Revenue Account	2	-198580 GF
Insurance Employee Related	1	50 GF
Flood Prevention	1	500 GF
1.000 i revention	_	300 01

General Contracted Services	1	80 GF
External Telephone Charges	1	-200 GF
SLA: FM Accountancy, Creditors & FM General	2	388 GF
Salaries Basic	1	139077 GF
Salaries Employers NI	1	14428 GF
Salaries Employers Pension	1	28328 GF
Software Maintenance/Running Costs	1	4000 GF
Corporate Project Team	2	293 GF
Policy & Performance Management	2	192 GF
Transformation Management	2	916 GF
Caretaking & Cleaning	2	4947 GF
Media	2	700 GF
SLA: HR Training	2	1076 GF
SLA: Human Resources	2	2584 GF
SLA: Chief Executive	2	512 GF
SLA: FM Accountancy, Creditors & FM General	2	9511 GF
SLA: Audit & Risk	2	151 GF
Post room & Other Admin	2	2028 GF
SLA: Procurement Team	2	991 GF
SLA: Office Accommodation	2	3875 GF
Recharges: FM Payroll	2	740 GF
Telephones	2	1403 GF
Salaries Basic	1	219323 GF
Salaries Employers NI	1	22682 GF
Salaries Employers Pension	1	45195 GF
Corporate Project Team	2	1492 GF
Policy & Performance Management	2	975 GF
Transformation Management	2	4671 GF
Caretaking & Cleaning	2	25230 GF
Media	2	3568 GF
SLA: HR Training	2	5489 GF
SLA: Human Resources	2	13179 GF
SLA: Chief Executive	2	2610 GF
SLA: FM Accountancy, Creditors & FM General	2	2185 GF
SLA: Audit & Risk	2	772 GF
Post room & Other Admin	2	10345 GF
SLA: Procurement Team	2	5055 GF
SLA: Office Accommodation	2	19763 GF
Recharges: FM Payroll	2	3774 GF
Telephones	2	6078 GF
General Fund	2	-392202 GF
Salaries Basic	1	10345 GF
Salaries Employers NI	1	180 GF
Salaries Employers Pension	1	1435 GF
Insurance Employee Related	1	80 GF
Engineering Internal Works	1	4000 GF
Public Transport	1	420 GF
Mileage Allowances	1	100 GF
Equipment Hire Charges	1	1270 GF
Floral Decorations	1	200 GF
Provisions	1	6700 GF
Town Hall Catering Recharge	1	750 GF
Contract Printing (External)	1	820 GF
Photographic Materials	1	50 GF

General Contracted Services	1	500 (	GF
Subsistence	1	100 (	GF
Hospitality	1	14000 (	GF
Other Miscellaneous Expenses	1	2500 (	3F
SLA: FM Accountancy, Creditors & FM General	2	856 (	3F
SLA: Business Systems	2	3912 (	3F
Recharges: Customer Services	2	27467 (	3F
General Fund	2	-75660 (	3F
Corporate Project Team	2	78530 (	3F
Policy & Performance Management	2	51334 (	3F
Area Co-ordinators	2	130000 (	3F
Media	2	187735 (	3F
SLA: Chief Executive	2	554805 (	3F
SLA: FM Accountancy, Creditors & FM General	2	434824 (	GF
Recharges: FM District Audit	2	93847 (	3F
Recharges: Bank Charges	2	90153 (	GF
Recharges: L&D Members Services	2	829717 (	GF
Recharges: L&D Committee Services	2	316773 (	GF
Recharges: L&D Legal Services	2	183961 (	GF.
Recharges: Customer Services	2	110264 (	
Enhanced Pensions	1	398470 (	
Early Retirement Capitalised Cost	1	203792 (	
Utilities Inflation	1	278044 F	
Pension Actuarial Review	1	-390000 F	
Pay Inflation	1	588400 F	
Provision for High Risk Savings	1	1170000 F	
NNDR Inflation	1	472409 F	
NCIL Drawdown	1	-485000 F	
COVID Loss Grant (SFC)	1	-1000000 F	
Oxford Direct Services	2		RAC
PWLB - HRA Loan interest	1	6865611 (	
PWLB - GF Loan interest	1	562869 (	
Non Specified Investments	1	800000	
Interest on HRA cash balances	1	12062 (	
Investment Interest	1	-805146 (	
Interest on Capital Fund Advances	1	-3266363 (	
Other Interest	1	0 (	
HRA Interest on Internal Borrowing	1	-1231242 (	
HRA Interest on PWLB Borrowing	1	-6865611 (	_
Charges to Oxford Direct Services	1	-561411 (	
Investment Interest	1	-43964 (	
Year Of Account Grant	1	-14911465 F	
Parishes	1	277834 F	
Year Of Account Grant	1	-8475845 F	
Year Of Account Grant	1	-538126 F	
Direct Revenue Financing	1	318987 (	
City Works Vehicles	1	1830000	
Minimum Revenue Provision	1	165079 (	
Transfer to/from Balance Sheet	1	-5063074 (	
Capital Charge - Depreciation	2	-4822186 F	
Balance at 1st April	1		HAC
	-	0	·-
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## Communities & People

## Communities & People Directorate 2021/22

Executive Director: Nadeem Murtuja Contact Number: 01865 24 9811

		2021/22			
2020/21 Budget £	Service Budget		Gross Income	Net Expenditure £	
			(		
	Community Centres	884,696	, , ,		
486,315		774,865	(258,550)	516,315	
564,615	Leisure Management	1,784,682	(697,067)	1,087,615	
1,988,125	Localities Team	1,455,846	-	1,455,846	
334,753	Parks Development	364,753	-	364,753	
185,030	Sports Development	222,030	(37,000)	185,030	
	Town Hall & Facilities	1,774,512	(472,000)	1,302,512	
389,363	Youth Ambition	466,613	(77,250)	389,363	
5,004,886	Community Services	7,727,997	(1,907,390)	5,820,607	
715,153	Community Housing & Strategy	812,174	(150)	812,024	
3,427,014	Housing Needs	8,094,693	(3,483,400)	4,611,293	
(1,093,231)	Property Services (Garages)	53,119	(1,038,850)	(985,731	
55,487	Welfare Reform	156,487	(35,000)	121,487	
3,104,423	Housing Services	9,116,473	(4,557,400)	4,559,073	
830,511	Community Safety	1,576,150	(761,601)	814,549	
454,865	Regulatory Services	2,280,315	(1,736,488)	543,827	
1,285,376	Regulatory Services & Community Safety	3,856,465	(2,498,089)	1,358,376	
9,394,685	Total Communities & Customers	20,700,935	(8,962,879)	11,738,056	
3,127,876	SLAs And Capital Charges			3,150,814	
12.522.561	Total Net Budget			14,888,870	

Execdir	Servhead	Servhead( Servsub1	Servsub1( Costc	Costc(T) Account	Account(T) Fund
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building CcG6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building CcG6104	Policy & P(GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building Cc G6105	Transform GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building CcG6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6204	SLA: Hum; GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6212	SLA: FM AGF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6225	Post room GF
CCOM	S15	-		_	SLA: ProctGF
		Regulatory S15A	Regulatory BN64	Building Cc G6226	
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6230	SLA: OfficeGF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building Cc G6305	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory BN64	Building C(G6317	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6104	Policy & P(GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6212	SLA: FM AGF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6225	Post room GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6226	SLA: Proct GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6230	SLA: Office GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6305	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6312	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED05	Home Imp G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED06	Public Hea G6212	SLA: FM AGF
CCOM	S15	Regulatory S15A	Regulatory ED06	Public Hea G6312	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6103	Corporate GF
	S15	Regulatory S15A	Regulatory ED07		•
CCOM		•	•	Public Hea G6104	Policy & P(GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6212	SLA: FM AGF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6225	Post room GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6226	SLA: Proct GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6230	SLA: Office GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6305	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED07	Public Hea G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FA0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6104	Policy & PeGF
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CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business F G6203	SLA: HR T GF
			•		
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6204	SLA: Hum; GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6212	SLA: FM A GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6225	Post room GF
ССОМ	S15	Regulatory S15A	Regulatory ED16	Business FG6226	SLA: Proct GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6230	SLA: OfficeGF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6305	Recharges GF
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CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6312	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED16	Business FG6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6104	Policy & PeGF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6201	Media GF
ССОМ	S15	Regulatory S15A	Regulatory ED17	Private Se G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6207	SLA: Chief GF
CCOM	S15				
		Regulatory S15A	Regulatory ED17	Private Se G6212	SLA: FM A GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6225	Post room GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6226	SLA: Proct GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6230	SLA: OfficeGF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6305	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6312	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED17	Private Se G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6104	Policy & P(GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6212	SLA: FM A GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6225	Post room GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6226	SLA: Proct GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6230	SLA: OfficeGF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6305	
					Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6312	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED18	HMO Enfo G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer A0990	Accrued L(GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6103	Corporate GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6104	Policy & P(GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6105	Transform: GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6108	Caretaking GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6201	Media GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6203	SLA: HR T GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6204	SLA: Hum: GF
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CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6207	SLA: Chief GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6212	SLA: FM A GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6216	SLA: Audit GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6218	SLA: Busir GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6225	Post room GF
CCOM	S15	• •	•	HMO Licer G6226	SLA: Proct GF
		Regulatory S15A	Regulatory ED22		
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6230	SLA: Office GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6305	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6316	Telephone GF
CCOM	S15	Regulatory S15A	Regulatory ED22	HMO Licer G6317	Recharges GF
CCOM	S15	Regulatory S15A	Regulatory ED28	Unlawful D A0990	Accrued LeGF
CCOM	S15	Regulatory S15A	Regulatory ED36	BEIS Proje A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Community ED04	Community A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Community ED04	Community G6103	Corporate GF
CCOM	S15	Regulatory S15C	Communit <sup>i</sup> ED04	Communit G6104	Policy & PtGF
CCOM	S15	Regulatory S15C	Community ED04	Communit G6105	Transform: GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6108	Caretaking GF
CCOM	S15	Regulatory S15C	Communit ED04	Communit G6201	Media GF
CCOM	S15	Regulatory S15C	Communit ED04	Communit G6203	SLA: HR T GF
CCOM	S15	Regulatory S15C	Community ED04	Communit G6204	SLA: Hum; GF
		-	•	•	
CCOM	S15	Regulatory S15C	Community ED04	Community G6207	SLA: Chief GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6216	SLA: Audit GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED04	Community G6218	SLA: Busir GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED04	Community G6225	Post room GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED04	Community G6226	SLA: Proct GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6230	SLA: Office GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6305	Recharges GF
CCOM	S15	Regulatory S15C	Communit ED04	Communit G6312	Recharges GF
CCOM	S15	Regulatory S15C	Community ED04	Community G6316	Telephone GF
CCOM	S15	Regulatory S15C	Communit <sup>,</sup> ED08	Communit <sup>i</sup> A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Communit ED08	Communit G6103	Corporate GF
CCOM	S15	Regulatory S15C	Communit ED08	Community G6104	Policy & P(GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6105	Transform: GF
CCOM	S15	Regulatory S15C	Communit ED08	Communit G6108	Caretaking GF
CCOM	S15	Regulatory S15C	Community ED08	Communit G6201	Media GF
CCOM		• •	•	•	
	S15	Regulatory S15C	Community ED08	Community G6203	SLA: HR T GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6204	SLA: Hum; GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6207	SLA: Chief GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6216	SLA: Audit GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED08	Community G6218	SLA: Busir GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED08	Community G6225	Post room GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED08	Community G6226	SLA: Proct GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6230	SLA: Office GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6305	Recharges GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6312	Recharges GF
CCOM	S15	Regulatory S15C	Community ED08	Community G6316	Telephone GF
CCOM	S15	Regulatory S15C	Community ED08	Community L9GFU	General Ft GF
CCOM	S15	Regulatory S15C	Community ED09	Out of Hou G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6103	Corporate GF
CCOM	S15	Regulatory S15C	Communit ED15	Anti-Social G6104	Policy & PtGF
CCOM	S15	-	Community ED15	Anti-Social G6105	Transform: GF
		Regulatory S15C	•		
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6108	Caretaking GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6201	Media GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6203	SLA: HR T GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6204	SLA: Hum; GF
CCOM	S15	Regulatory S15C	Communit <sub>i</sub> ED15	Anti-Social G6207	SLA: Chief GF

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CCOM	S15	Regulatory S15C	Communit, ED15	Anti-Social G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6216	SLA: Audit GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6218	SLA: Busir GF
CCOM	S15	Regulatory S15C	Communit ED15	Anti-Social G6225	Post room GF
CCOM	S15	Regulatory S15C	Communit ED15	Anti-Social G6226	SLA: Proct GF
		-	•		
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6230	SLA: OfficeGF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED15	Anti-Social G6305	Recharges GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6312	Recharges GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6316	Telephone GF
CCOM	S15	Regulatory S15C	Community ED15	Anti-Social G6317	Recharges GF
CCOM	S15	Regulatory S15C	Communit <sup>i</sup> ED15	Anti-Social L9HRA	Housing R GF
CCOM	S15	Regulatory S15C	Communit ED19	UMBEG / (G6212	SLA: FM AGF
CCOM	S15	Regulatory S15C	Communit ED19	UMBEG / (G6312	Recharges GF
	S15	-	•		•
CCOM		Regulatory S15C	Community ED20	General Li A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Community ED20	General Li <sub>1</sub> G6103	Corporate GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED20	General Li <sub>1</sub> G6104	Policy & P(GF
CCOM	S15	Regulatory S15C	Community ED20	General Li G6105	Transform: GF
CCOM	S15	Regulatory S15C	Community ED20	General Li <sub>2</sub> G6108	Caretaking GF
CCOM	S15	Regulatory S15C	Community ED20	General Li G6201	Media GF
CCOM	S15	Regulatory S15C	Communit <sup>,</sup> ED20	General Li <sub>6</sub> G6203	SLA: HR T GF
CCOM	S15	Regulatory S15C	Communit ED20	General Li G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15C	Communit ED20	General Li G6207	SLA: Chief GF
CCOM	S15		•	General Li G6212	SLA: FM A GF
		Regulatory S15C	Community ED20		_
CCOM	S15	Regulatory S15C	Community ED20	General Li G6216	SLA: Audit GF
CCOM	S15	Regulatory S15C	Community ED20	General Li G6218	SLA: Busir GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED20	General Li <sub>1</sub> G6225	Post room GF
CCOM	S15	Regulatory S15C	Communit, ED20	General Li G6226	SLA: Proct GF
CCOM	S15	Regulatory S15C	Community ED20	General Li <sub>2</sub> G6230	SLA: Office GF
CCOM	S15	Regulatory S15C	Communit ED20	General Li G6305	Recharges GF
CCOM	S15	Regulatory S15C	Communit <sup>*</sup> ED20	General Li <sub>1</sub> G6316	Telephone GF
CCOM	S15	Regulatory S15C	Communit ED24	Taxi Licen: A0990	Accrued LeGF
CCOM	S15	Regulatory S15C	Communit ED24	Taxi Licen: G6103	Corporate GF
CCOM	S15	Regulatory S15C	•	Taxi Licen: G6104	•
			Community ED24		Policy & PtGF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6105	Transform GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6108	Caretaking GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6201	Media GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED24	Taxi Licen: G6203	SLA: HR T GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6204	SLA: Hum: GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6207	SLA: Chief GF
CCOM	S15	Regulatory S15C	Communit <sup>,</sup> ED24	Taxi Licen: G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Communit ED24	Taxi Licen: G6216	SLA: Audit GF
CCOM	S15	Regulatory S15C	Communit ED24	Taxi Licen: G6218	SLA: Busir GF
CCOM	S15	Regulatory S15C	Communit ED24	Taxi Licen: G6225	Post room GF
CCOM		-	•	Taxi Licen: G6226	SLA: Proct GF
	S15	Regulatory S15C	Community ED24		
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6230	SLA: OfficeGF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6305	Recharges GF
CCOM	S15	Regulatory S15C	Communit <sub>!</sub> ED24	Taxi Licen: G6312	Recharges GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6316	Telephone GF
CCOM	S15	Regulatory S15C	Community ED24	Taxi Licen: G6317	Recharges GF
CCOM	S15	Regulatory S15C	Community FA21	CCTV G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community KN03	Neighbourl G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Communit KN13	Drug Strate G6212	SLA: FM AGF
CCOM	S15	Regulatory S15C	Community KN15	TARGET FG6212	SLA: FM A GF
CCOM	S15	-	·		
		Regulatory S15C	Community KN33	Nightsafe G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community KN65	COMMUN G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community KN89	Community G6212	SLA: FM A GF
CCOM	S15	Regulatory S15C	Community KN89	Community G6312	Recharges GF
CCOM	S15	Regulatory S15C	Community KV05	Community G6212	SLA: FM A GF

Original/CaVire-SY		Vire-MY Amo	ount	Approved	Exp/inc	: Controla	Latest Bud	Approved I	Variance
0	0		99.63		EXP	2	0	0	-8199.63
1311	0	0	0	1311	EXP	2	0	1311	-1311
495	0	0	0	495	EXP	2	0	495	-495
2505	0	0	0	2505	EXP	2	0	2505	-2505
12559	0	0	0	12559	EXP	2	0	12559	-12559
1369	0	0	0	1369	EXP	2	0	1369	-1369
3326	0	0	0	3326	EXP	2	0	3326	-3326
7049	0	0	0	7049	EXP	2	0	7049	-7049
1370	0	0	0	1370	EXP	2	0	1370	-1370
9933	0	0	0	9933	EXP	2	0	9933	-9933
349	0	0	0	349	EXP	2	0	349	-349
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5382	0	0	0	5382	EXP	2	0	5382	-5382
2550	0	0	0	2550	EXP	2	0	2550	-2550
10361	0	0	0	10361	EXP	2	0	10361	-10361
1966	0	0	0	1966	EXP	2	0	1966	-1966
1879	0	0	0	1879	EXP	2	0	1879	-1879
78426	0	0	0	78426	EXP	2	0	78426	-78426
0	0	0 -49	89.75	0	EXP	2	0	0	-4989.75
754	0	0	0	754	EXP	2	0	754	-754
285	0	0	0		EXP	2	0	285	-285
1127	0	0	0	1127	EXP	2	0	1127	-1127
5652	0	0	0	5652		2	0	5652	-5652
787	0	0	0		EXP	2	0	787	-787
1913	0	0	0	1913	EXP	2	0	1913	-1913
4054	0	0	0	4054	EXP	2	0	4054	-4054
788	0	0	0	788	EXP	2	0	788	-788
7564	0	0	0	7564	EXP	2	0	7564	-7564
201	0	0	0		EXP	2	0	201	-201
15052	0	0	0	15052		2	0	15052	-15052
2422	0	0	0	2422		2	0	2422	-2422
1466	0	0	0	1466		2	0	1466	-1466
4663	0	0	0	4663		2	0	4663	-4663
1130	0	0	0	1130		2	0	1130	-1130
246	0	0	0	246	EXP	2	0	246	-246
2818	0	0	0	2818		2	0	2818	-2818
817	0	0	0	817	EXP	2		817	-817
737	0	0	0		EXP	2		737	-737
0	0	0 -5	75.11		EXP	2		0	-575.11
164	0	0	0	164	EXP	2		164	-164
62	0	0	0		EXP	2		62	-62
313	0	0	0		EXP	2		313	-313
1570	0	0	0	1570		2		1570	-1570
171	0	0	0		EXP	2		171	-171
416	0	0	0		EXP	2		416	-416
881	0	0	0		EXP	2		881	-881
171	0	0	0		EXP	2		171	-171
728	0	0	0		EXP	2		728	-728
44	0	0	0		EXP	2		44	-44
9887	0	0	0	9887		2		9887	-9887
673	0	0	0		EXP	2		673	-673
319	0	0	0		EXP	2		319	-319
1295	0	0	0	1295		2		1295	-1295
246	0	0	0		EXP	2		246	-246
470	0	0	0		EXP	2		470	-470
0	0		363.1		EXP	2		0	-13363.1
1803	0	0	0			2		1803	-1803
681	0	0	0	681	EXP	2	0	681	-681

3444	0	0	0	3444 EXP	2	0	3444	-3444
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1882	0	0	0	1882 EXP	2	0	1882	-1882
4573	0	0	0	4573 EXP	2	0	4573	-4573
9693	0	0	0	9693 EXP	2	0	9693	-9693
1883	0	0	0	1883 EXP	2	0	1883	-1883
	_		_					
4927	0	0	0	4927 EXP	2	0	4927	-4927
480	0	0	0	480 EXP	2	0	480	-480
50752	0	0	0	50752 EXP	2	0	50752	-50752
7400	0	0	0	7400 EXP	2	0	7400	-7400
3507	0	0	0	3507 EXP	2	0	3507	-3507
14246	0	0	0	14246 EXP	2	0	14246	-14246
2703	0	0	0	2703 EXP	2	0	2703	-2703
614			_	614 EXP	2		614	
	0	0	0			0		-614
3758	0	0	0	3758 EXP	2	0	3758	-3758
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434	0	0	0	434 EXP	2	0	434	-434
2192	0	0	0	2192 EXP	2	0	2192	-2192
10989	0	0	0	10989 EXP	2	0	10989	-10989
1198	0	0	0	1198 EXP	2	0	1198	-1198
	_		_			_		
2910	0	0	0	2910 EXP	2	0	2910	-2910
6168	0	0	0	6168 EXP	2	0	6168	-6168
1199	0	0	0	1199 EXP	2	0	1199	-1199
4241	0	0	0	4241 EXP	2	0	4241	-4241
306	0	0	0	306 EXP	2	0	306	-306
24717	0	0	0	24717 EXP	2	0	24717	-24717
4709	0	0	0	4709 EXP	2	0	4709	-4709
2232			0	2232 EXP	2		2232	-2232
	0	0	_			0		
9065	0	0	0	9065 EXP	2	0	9065	-9065
1720	0	0	0	1720 EXP	2	0	1720	-1720
5527	0	0	0	5527 EXP	2	0	5527	-5527
3288	0	0	0	3288 EXP	2	0	3288	-3288
0	0	0	-12929.9	0 EXP	2	0	0	-12929.9
1311	0	0	0	1311 EXP	2	0	1311	-1311
495	0	0	0	495 EXP	2	0	495	-495
2505	· ·	0	0	2505 EXP	2	0	2505	-2505
	0							
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3326	0	0	0	3326 EXP	2	0	3326	-3326
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2550	0	0	0	2550 EXP	2	0	2550	-2550
10361	0	0	0	10361 EXP	2	0	10361	-10361
1966	0	0	0	1966 EXP	2	0	1966	-1966
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3758	0	0	0	3758 EXP	2	0	3758	-3758
0	0	0	-392.21	0 EXP	2	0	0	-392.21
	_							
918	0	0	0	918 EXP	2	0	918	-918
346	0	0	0	346 EXP	2	0	346	-346
1754	0	0	0	1754 EXP	2	0	1754	-1754
8791	0	0	0	8791 EXP	2	0	8791	-8791
958	0	0	0	958 EXP	2	0	958	-958
2329	0	0	0	2329 EXP	2	0	2329	-2329
4935	0	0	0	4935 EXP	2	0	4935	-4935
7000	U	J	J	7000 L/II	2	3	-1000	-1000

959	0	0	0	959 EXP	2	0	959	-959
6211	0	0	0	6211 EXP	2	0	6211	-6211
244	0	0	0	244 EXP	2	0	244	-244
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	_							
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1785	0	0	0	1785 EXP	2	0	1785	-1785
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1376	0	0	0	1376 EXP	2	0	1376	-1376
1409	0	0	0	1409 EXP	2	0	1409	-1409
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0	0	0	-1735.15	0 EXP	2	0	0	-1735.15
		_	-3164.23	0 EXP	2			-3164.23
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2130	0	0	0	2130 EXP	2	0	2130	-2130
805	0	0	0	805 EXP	2	0	805	-805
4071	0	0	0	4071 EXP	2	0	4071	-4071
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11456	0		0	11456 EXP	2	0	11456	-11456
	_	0	_			_		
2226	0	0	0	2226 EXP	2	0	2226	-2226
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7849	0	0	0	7849 EXP	2	0	7849	-7849
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	_			5930 EXP				
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16478	0	0	0	16478 EXP	2	0	16478	-16478
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	_					0		
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3225	0	0	0	3225 EXP	2	0	3225	-3225
16170	0	0	0	16170 EXP	2	0	16170	-16170
1763	0	0	0	1763 EXP	2	0	1763	-1763
4282	0	0	0	4282 EXP	2	0	4282	-4282
9076	0	0	0	9076 EXP	2	0	9076	-9076
1764	0	0	0	1764 EXP	2	0	1764	-1764
1704	U	U	U	I / UT LAI	۷	U	1704	1704

9849	0	0	0	9849	EXP	2	0	9849	-9849
450	0	0	0		EXP	2	0	450	-450
34025	0	0	0	34025		2	0	34025	-34025
6929	0	0	0	6929		2	0	6929	-6929
3284	0	0	0	3284		2	0	3284	-3284
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2531	0	0	0	2531		2	0	2531	-2531
36851	0	0	0	36851		2	0	36851	-36851
3758	0	0	0	3758		2	0	3758	-3758
20664	0	0	0	20664		2	0	20664	-20664
-308000 1496	0	0	0	-308000 1496		2	0	-308000	308000
44344	0 0	0 0	0 0	44344		2 2	0	1496 44344	-1496 -44344
44344	0	0	-2815.64		EXP	2	0	44344	-2815.64
328	0	0	-2015.04		EXP	2	0	328	-328
124	0	0	0		EXP	2	0	124	-124
626	0	0	0		EXP	2	0	626	-626
3140	Ö	0	0	3140		2	0	3140	-3140
342	0	0	0		EXP	2	0	342	-342
832	0	0	0		EXP	2	0	832	-832
1763	0	0	0	1763		2	0	1763	-1763
342	0	0	0		EXP	2	0	342	-342
5241	0	0	0	5241		2	0	5241	-5241
87	0	0	0	87	EXP	2	0	87	-87
6591	0	0	0	6591	EXP	2	0	6591	-6591
1345	0	0	0	1345	EXP	2	0	1345	-1345
638	0	0	0		EXP	2	0	638	-638
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491	0	0	0		EXP	2	0	491	-491
939	0	0	0		EXP	2	0	939	-939
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2910	0	0	0	2910		2	0	2910	-2910
6168 1199	0	0	0	6168 1199		2 2	0	6168 1199	-6168 1100
10524	0	0 0	0 0	10524		2	0	10524	-1199 -10524
306	0 0	0	0		EXP	2	0	306	-10324
23069	0	0	0	23069		2	0	23069	-23069
4709	0	0	0	4709		2	0	4709	-4709
2232	0	0	0	2232		2	0	2232	-2232
9065	0	0	0	9065		2	0	9065	-9065
1720	Ö	0	0	1720		2	0	1720	-1720
5527	0	0	0	5527		2	0	5527	-5527
939	0	0	0		EXP	2	0	939	-939
18217	0	0	0	18217		2	0	18217	-18217
5328	0	0	0	5328		2	0	5328	-5328
31	0	0	0		EXP	2	0	31	-31
46	0	0	0	46	EXP	2	0	46	-46
354	0	0	0	354	EXP	2	0	354	-354
46	0	0	0		EXP	2	0	46	-46
31	0	0	0		EXP	2	0	31	-31
2255	0	0	0	2255		2	0	2255	-2255
614	0	0	0		EXP	2	0	614	-614
7634	0	0	0	7634	EXP	2	0	7634	-7634

OX         0		Forecast A F			ORP4 Ft CAPY1	CAPY2	CAPY3	CAPY4	COF	RP0 Fii
OX         0         495         495         0 <td>OX</td> <td></td> <td>0</td> <td>0</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	OX		0	0						
OX         0         2505         25055         0										
OX         0         12559         12559         0		_								_
OX         0         1369         1369         0<								_		
OX         0         3326         3326         0<								_		
OX         0         7049         7049         0<					<u> </u>		_	-	-	
OX         0         1370         1370         0<					· ·		_	-	_	
OX         0         9933         9933         0<		J			<u> </u>		_	_	_	
OX         0         349         349         0 <td></td> <td></td> <td></td> <td></td> <td><u> </u></td> <td></td> <td>_</td> <td></td> <td></td> <td></td>					<u> </u>		_			
OX         0         42564         42564         0		•			_		_			
OX         0         2550         2550         0<		0			0		0	0		0
OX         0         10361         10361         0	OX	0	5382	5382	0	0	0	0	0	0
OX         0         1966         1966         0<		0	2550	2550	0	0	0	0	0	0
OX         0         1879         1879         0<		0			0		0	0	0	0
OX         0         78426         78426         0		0			0		0			0
OX         0										
OX         0         754         754         0 <td></td>										
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OX         0         1127         1127         0<					_					
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OX         0         1913         1913         0<					<u> </u>		_	_		
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OX         0         788         788         0 <td></td> <td></td> <td></td> <td></td> <td>· ·</td> <td></td> <td>_</td> <td>_</td> <td></td> <td></td>					· ·		_	_		
OX         0         7564         7564         0<		0					_			
OX         0         15052         15052         0		0			0		0	0		0
OX         0         2422         2422         0<	OX	0	201	201	0	0	0	0	0	0
OX         0         1466         1466         0<	OX	0	15052	15052	0	0	0	0	0	0
OX         0         4663         4663         0<		0			0	0	0	0	0	0
OX         0         1130         1130         0<		0			0	0	0	0	0	0
OX         0         246         246         0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>_</td> <td></td> <td></td>								_		
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OX         0         817         817         0 <td></td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>		_					-			
OX         0         737         737         0 <td></td>										
OX         0										
OX         0         164         164         0         0         0         0         0         0           OX         0         62         62         0         0         0         0         0         0           OX         0         313         313         0         0         0         0         0         0           OX         0         1570         1570         0         0         0         0         0         0         0           OX         0         171         171         0         0         0         0         0         0         0           OX         0         416         416         0         0         0         0         0         0         0           OX         0         881         881         0         0         0         0         0         0         0           OX         0         728         728         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0           OX <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>										
OX         0         62         62         0         0         0         0         0         0           OX         0         313         313         0         0         0         0         0         0           OX         0         1570         1570         0         0         0         0         0         0           OX         0         171         171         0         0         0         0         0         0           OX         0         416         416         0         0         0         0         0         0         0         0           OX         0         881         881         0         0         0         0         0         0         0           OX         0         171         171         0         0         0         0         0         0         0           OX         0         728         728         0         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0         0		_								
OX         0         313         313         0 <td></td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		_								
OX         0         1570         1570         0<		0								
OX         0         416         416         0         0         0         0         0         0           OX         0         881         881         0         0         0         0         0         0           OX         0         171         171         0         0         0         0         0         0           OX         0         728         728         0         0         0         0         0         0           OX         0         44         44         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0           OX         0         470         470		0			0	0	0	0		0
OX         0         881         881         0         0         0         0         0         0           OX         0         171         171         0         0         0         0         0         0           OX         0         728         728         0         0         0         0         0         0           OX         0         44         44         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0           OX         0         470         470         0	OX	0	171	171	0	0	0	0	0	0
OX         0         171         171         0         0         0         0         0         0           OX         0         728         728         0         0         0         0         0         0           OX         0         44         44         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0           OX         0         470         470         0         0         0         0         0         0           OX         0         1803		0			0	0	0	0	0	0
OX         0         728         728         0         0         0         0         0         0           OX         0         44         44         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0           OX         0         470         470         0         0         0         0         0         0           OX         0         1803         1803         0         0         0         0         0         0		0			0		0			
OX         0         44         44         0         0         0         0         0         0           OX         0         9887         9887         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0           OX         0         470         470         0         0         0         0         0         0           OX         0         1803         1803         0         0         0         0         0         0										
OX         0         9887         9887         0         0         0         0         0         0         0           OX         0         673         673         0         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0         0           OX         0         470         470         0         0         0         0         0         0           OX         0         1803         1803         0         0         0         0         0         0										
OX         0         673         673         0         0         0         0         0         0           OX         0         319         319         0         0         0         0         0         0         0           OX         0         1295         1295         0         0         0         0         0         0         0           OX         0         246         246         0         0         0         0         0         0         0           OX         0         470         470         0         0         0         0         0         0           OX         0         1803         1803         0         0         0         0         0         0										
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OX	0	3444	3444	0	0	0	0	0	0
OX	0	17269	17269	0	0	0	0	0	0
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OX	0	1882	1882	0	0	0	0	0	0
OX	0	4573	4573	0	0	0	0	0	0
OX	0	9693	9693	0	0	0	0	0	0
OX	0	1883	1883	0	0	0	0	0	0
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OX	0	4927	4927	0	0	0	0	0	0
OX	0	480	480	0	0	0	0	0	0
OX	0	50752	50752	0	0	0	0	0	0
OX	0	7400	7400	0	0	0	0	0	0
OX	_	3507	3507						
	0			0	0	0	0	0	0
OX	0	14246	14246	0	0	0	0	0	0
OX	0	2703	2703	0	0	0	0	0	0
OX	0	614	614	0	0	0	0	0	0
OX	0	3758	3758	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	1147	1147	0	0	0	0	0	0
OX	0	434	434	0	0	0	0	0	0
OX	0	2192	2192	0	0	0	0	0	0
OX	-			_					
	0	10989	10989	0	0	0	0	0	0
OX	0	1198	1198	0	0	0	0	0	0
OX	0	2910	2910	0	0	0	0	0	0
OX	0	6168	6168	0	0	0	0	0	0
OX	0	1199	1199	0	0	0	0	0	0
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OX	0	4241	4241	0	0	0	0	0	0
OX	0	306	306	0	0	0	0	0	0
OX	0	24717	24717	0	0	0	0	0	0
OX	0	4709	4709	0	0	0	0	0	0
OX	0	2232	2232	0	0	0	0	0	0
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OX	0	9065	9065	0	0	0	0	0	0
OX	0	1720	1720	0	0	0	0	0	0
OX	0	5527	5527	0	0	0	0	0	0
OX	0	3288	3288	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
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OX	0	1311	1311	0	0	0	0	0	0
OX	0	495	495	0	0	0	0	0	0
OX	0	2505	2505	0	0	0	0	0	0
OX	0	12559	12559	0	0	0	0	0	0
OX	0	1369	1369	0	0	0	0	0	0
OX	0	3326	3326	0	0	0	0	0	0
OX	0	7049	7049	0	0	0	0	0	0
OX	0	1370	1370	0	0	0	0	0	0
OX	0	6715	6715	0	0	0	0	0	0
OX	0	349	349	0	0	0	0	0	0
OX									
	0	46138	46138	0	0	0	0	0	0
OX	0	5382	5382	0	0	0	0	0	0
OX	0	2550	2550	0	0	0	0	0	0
OX	0	10361	10361	0	0	0	0	0	0
OX	0	1966	1966	0	0	0	0	0	0
OX	0	246	246	0	0	0	0	0	0
OX	0	3758	3758	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	918	918	0	0	0	0	0	0
OX	0	346	346	0	0	0	0	0	0
	_								
OX	0	1754	1754	0	0	0	0	0	0
OX	0	8791	8791	0	0	0	0	0	0
OX	0	958	958	0	0	0	0	0	0
OX	0	2329	2329	0	0	0	0	0	0
OX	0	4935	4935	0	0	0	0	0	0
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OX	0	959	959	0	0	0	0	0	0
OX	0	6211	6211	0	0	0	0	0	0
OX	0	244	244	0	0	0	0	0	0
OX	0	33936	33936	0	0	0	0	0	0
	_			_					
OX	0	3767	3767	0	0	0	0	0	0
OX	0	1785	1785	0	0	0	0	0	0
OX	0	7252	7252	0	0	0	0	0	0
	-								
OX	0	1376	1376	0	0	0	0	0	0
OX	0	1409	1409	0	0	0	0	0	0
OX	0	39213	39213	0	0	0	0	0	0
OX	_								
	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	2130	2130	0	0	0	0	0	0
	_								
OX	0	805	805	0	0	0	0	0	0
OX	0	4071	4071	0	0	0	0	0	0
OX	0	20408	20408	0	0	0	0	0	0
OX	0	2225	2225	0	0	0	0	0	0
	-			_			_		
OX	0	5405	5405	0	0	0	0	0	0
OX	0	11456	11456	0	0	0	0	0	0
OX	0	2226	2226	0	0	0	0	0	0
OX	0	10866	10866	0	0	0	0	0	0
	_			_			_		
OX	0	568	568	0	0	0	0	0	0
OX	0	49434	49434	0	0	0	0	0	0
OX	0	8745	8745	0	0	0	0	0	0
OX	0	4144	4144	0	0	0	0	0	0
	_			_					
OX	0	16836	16836	0	0	0	0	0	0
OX	0	3195	3195	0	0	0	0	0	0
OX	0	29480	29480	0	0	0	0	0	0
OX		4697	4697						
	0			0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	819	819	0	0	0	0	0	0
OX	0	310	310	0	0	0	0	0	0
	_			_			_		_
OX	0	1566	1566	0	0	0	0	0	0
OX	0	7849	7849	0	0	0	0	0	0
OX	0	856	856	0	0	0	0	0	0
OX	0	2079	2079	0	0	0	0	0	0
OX	0	4407	4407	0	0	0	0	0	0
OX	0	856	856	0	0	0	0	0	0
OX	0	5930	5930	0	0	0	0	0	0
OX	0	218	218	0	0	0	0	0	0
OX	0	16478	16478	0	0	0	0	0	0
OX	0	3364	3364	0	0	0	0	0	0
OX	0	1594	1594	0	0	0	0	0	0
OX	0	6476	6476	0	0	0	0	0	0
OX	0	1229	1229	0	0	0	0	0	0
OX	0	1228	1228	0	0	0	0	0	0
OX	0	1879	1879	0	0	0	0	0	0
OX	0	-23000	-23000	0	0	0	0	0	0
		2807							
OX	0		2807	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	1688	1688	0	0	0	0	0	0
OX	0	639	639	0	0	0	0	0	0
OX	_								
	0	3225	3225	0	0	0	0	0	0
OX	0	16170	16170	0	0	0	0	0	0
OX	0	1763	1763	0	0	0	0	0	0
OX	0	4282	4282	0	0	0	0	0	0
OX	0	9076	9076	0	0	0	0	0	0
OX	0	1764	1764	0	0	0	0	0	0

OX	0	9849	9849	0	0	0	0	0	0
OX	0	450	450	0	0	0	0	0	0
OX	0	34025	34025	0	0	0	0	0	0
OX	0	6929	6929	0	0	0	0	0	0
OX	0	3284	3284	0	0	0	0	0	0
OX	0	13339	13339	0	0	0	0	0	0
OX	0	2531	2531	0	0	0	0	0	0
OX	0	36851	36851	0	0	0	0	0	0
OX	0	3758	3758	0	0	0	0	0	0
OX		20664	20664	0		0			
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OX	0	-308000	-308000	0	0	0	0	0	0
OX	0	1496	1496	0	0	0	0	0	0
OX	0	44344	44344	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	328	328	0	0	0	0	0	0
OX	0	124	124	0	0	0	0	0	0
OX	0	626	626	0	0	0	0	0	0
OX	0	3140	3140	0	0	0	0	0	0
OX	0	342	342	0	0	0	0	0	0
OX	0	832	832	0	0	0	0	0	0
OX	0	1763	1763	0	0	0	0	0	0
OX	0	342	342	0	0	0	0	0	0
OX	0	5241	5241	0	0	0	0	0	0
OX	0	87	87	0	0	0	0	0	0
OX	0	6591	6591	0	0	0	0	0	0
OX	0	1345	1345	0	0	0	0	0	0
OX	0	638	638	0	0	0	0	0	0
OX	0	2590	2590	0	0	0	0	0	0
OX	0	491	491	Ö	0	0	0	0	0
OX	0	939	939	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	1147	1147	0	0	0	0	0	0
OX	0	434	434	0	0	0	0	0	0
OX	0	2192	2192	0	0	0	0	0	0
OX		10989	10989	0		0	0	0	
	0				0				0
OX	0	1198	1198	0	0	0	0	0	0
OX	0	2910	2910	0	0	0	0	0	0
OX	0	6168	6168	0	0	0	0	0	0
OX	0	1199	1199	0	0	0	0	0	0
OX	0	10524	10524	0	0	0	0	0	0
OX	0	306	306	0	0	0	0	0	0
OX	0	23069	23069	0	0	0	0	0	0
OX	0	4709	4709	0	0	0	0	0	0
OX	0	2232	2232	0	0	0	0	0	0
OX	0	9065	9065	0	0	0	0	0	0
OX	0	1720	1720	0	0	0	0	0	0
OX	0	5527	5527	0	0	0	0	0	0
OX	0	939	939	0	0	0	0	0	0
OX	0	18217	18217	0	0	0	0	0	0
OX	0	5328	5328	0	0	0	0	0	0
OX	0	31	31	0	0	0	0	0	0
OX	0	46	46	0	0	0	0	0	0
OX	0	354	354	0	0	0	0	0	0
OX	0	46	46	0	0	0	0	0	0
OX	0	31	31	0	0	0	0	0	0
OX	Ö	2255	2255	Ö	Ö	0	0	0	Ö
OX	0	614	614	0	0	0	0	0	0
OX	0	7634	7634	Ö	0	0	0	0	0
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# Community Services

# **Service Overview**

# Head of Service: Ian Brooke Contact Number: 01865 (25)2705

Community Services is responsible for sport, culture, community, youth and health development, leisure and community centres, green spaces development, and Town Hall and facilities. The service works with its partner, Fusion Lifestyle, to improve and develop the city's leisure centres, pools and ice rink. These support the corporate priorities of: Strong & Active Communities, Vibrant Sustainable Economy and Cleaner, Greener Oxford.

# **Budgeted FTEs**

Service	2020-21	2021-22
AB01 Leisure Central Management	4.00	4.00
AM05 Go Active OCC	2.00	2.00
AM19 Service Sports Development	4.00	4.00
AG10 Parks Development Team	5.60	6.60
AC19 East Oxford Community Centre	2.20	2.20
AC20 Rose Hill Community Centre	7.82	7.82
HT60 Community Centres General	3.00	3.00
KF03 Localities Team	8.52	8.52
KV06 Youth Ambition Programme	5.00	5.00
BL10 Town Hall Civic Management	6.00	6.00
BL16 Facilities	17.76	17.76
AE15 Events	2.00	2.00
AE18 Arts Development	1.60	1.60
AE19 Dance Development	0.81	0.81
AJ01 Museum Of Oxford	3.16	3.16
AJ11 Museum Development	1.00	1.00
KA20 International Exch - Other	0.88	0.88
Total FTEs	75.35	76.35

# Community Services Budget 2021/22

	2021/22			
2020/21	Service	Gross		Net
Budget	Service	Expenditure	Gross Income	Expenditure
£		£	£	£
	Community Centres			
33 408	Barton Community Centre	56,598	(31,600)	24,998
	Blackbird Leys Community Centre	101,113	(70,828)	30,285
	Community Centres General	147,076	(8,300)	138,776
	East Oxford Community Centre	127,328	(37,795)	89,533
	Rose Hill Community Centre	452,581	(217,000)	235,581
	Total Community Centres	884,696	(365,523)	519,173
	0.16			
407.000	Culture	400 400	(0.000)	07 202
	Arts Development Carfax Tower	103,492 653	(6,200) (54,600)	97,292 (53,047)
	Christmas Light Festival	55,766	(34,000)	(53,947) 55,766
	Dance Development	50,361	_	50,361
(21,593)		58,407	(65,000)	(6,593)
, , ,	Festive Lights	41,000	-	41,000
	International Exch - Other	52,251	-	52,251
	May Morning	17,266	-	17,266
642	Museum - Aspire Funding	642	-	642
	Museum Development Project (HLF Grant)	1,640	-	1,640
	Museum Of Oxford	314,988	(51,750)	263,238
	St Giles Fair	78,400	(81,000)	(2,600)
486,315	Total Culture	774,865	(258,550)	516,315
	Loisura Managament			
362 077	Leisure Management Leisure Central Management	385,077	_	385,077
	Leisure Client Management	1,399,605	(697,067)	
	Total Leisure Management	1,784,682	(697,067) (697,067)	702,538 1,087,615
304,013	Total Leisure Management	1,704,002	(097,007)	1,007,013
	Localities Team			
1,160	Barton Healthy Towns	1,160	-	1,160
	Community Grants	1,088,291	-	1,088,291
	Localities Team	294,395	-	294,395
72,000	Ward Members Budget	72,000	-	72,000
1,988,125	Total Localities Team	1,455,846	-	1,455,846
	Bully Bully word			
4 000	Parks Development Green Neighbourhood Scheme	4,000		4 000
	Parks Development Team	253,053	-	4,000 253,053
,	Play Area Maintenance	107,700	_	107,700
	Total Parks Development	364,753	_	364,753
001,100	Total Farite Development	001,100		001,100
	Sports Development			
41,601	Go Active OCC	51,601	(10,000)	41,601
, , ,	Primary School Premium	-	(12,000)	(12,000)
	Service Sports Development	170,429	(15,000)	155,429
185,030	Total Sports Development	222,030	(37,000)	185,030
	Town Hall 9 Facilities			
704.000	Town Hall & Facilities	000 000		000 000
	Facilities Facilities Pool Cars	800,633 45,481	-	800,633
,	St Aldates Chambers	232,397	[	45,481 232,397
· · · · · · · · · · · · · · · · · · ·	Town Hall Administration Offices	255,660	]	255,660
	Town Hall Civic Management	440,341	(472,000)	(31,659)
, , ,	Total Town Hall & Facilities	1,774,512	(472,000)	1,302,512
		, , , -		, ,- –
	Youth Ambition			
	Children's Holiday Activities	138,370	-	138,370
	Youth Ambition Programme	311,543	(77,250)	234,293
-	Youth Ambition Resources	16,700	-	16,700
389,363	Total Youth Ambition	466,613	(77,250)	389,363
5,004,886	Total Community Services	7,727,997	(1,907,390)	5,820,607
0,004,000	. S.a. Community Con 11003	1,121,331	(1,507,530)	5,525,507
1,672,098	SLAs And Capital Charges			1,636,888
6,676,984	Total Net Budget			7,457,495
0,070,904	Total Not Budget			1,435

# Subjective Analysis 2021/22

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Community Centres	530,459	245,595	800	107,842	(365,523)	706,648	1,225,821
Culture	379,095	20,253	2,737	372,780	(258,550)	134,985	651,300
Leisure Management	328,665	664,105	692	791,220	(697,067)	1,512,342	2,599,957
Localities Team	283,710	-	5,605	1,166,531	-	(122,410)	1,333,436
Parks Development	185,293	165,200	610	13,650		194,791	559,544
Sports Development	186,170	-	3,610	32,250	(37,000)	47,867	232,897
Town Hall & Facilities	884,624	589,557	46,131	254,200	(472,000)	(897,173)	405,339
Youth Ambition	231,537	-	6,906	228,170	(77,250)	59,838	449,201
Total Net Budget	3,009,553	1,684,710	67,091	2,966,643	(1,907,390)	1,636,888	7,457,495

# Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Barton Park - maintenance & Operation of Pitches / Pavilions	30			
2	Cycle tour - £30k in 20/21 budget due to increase in 21/22 when Oxford was focus of the race but the race cancelled in summer 2020 and pushed back a year		10	(40)	
3	Additional revenue costs on opening museum	100		(100)	
4	Hybrid ICT - community centres - new ways of working and potential use of Rose Hill by all staff as a work place	30			
5	Museum income generation - slipped back a year due to construction delays caused by Covid 19			(100)	
6	Reversal - Further funding for County seconded Archivist - saving slipped a year			(20)	
7	Social Impact Bonds - deliver targeted support for children & young people via a social impact bond	15			(15)
8	Projected loss in room hire income - Covid related (60% reduction in 21-22, 40% reduction in 22-23)	160	(40)	(120)	
9	Projected loss in Events income - Covid related (50% reduction in 21-22)	65	(65)		
10	Projected loss in Town Hall income - Covid related - original budget in 20/21 is £1008k - some cost savings already included in 21/22	536	(336)	(250)	
11	Reducing Office Space and remote working	39	(279)	(285)	
12	Communities, Housing and Community Safety Directorate Integration	(170)	(260)	0	
13	Invest in leisure during a changing market to devise a new model and consider new arrangements	500			(500)
14	Community Grants Programme Review		(200)		
15	Saving to be made in sports development		(50)		
16	Reduction of festive light festival	(20)			
17	Raise partnership funding for May Morning	(35)			
Total Saving	s & Pressure	1,250	(1,220)	(915)	(515)

# **Housing Services**

#### Service Overview

Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

#### The Housing Needs Team

Responsible for all aspects of homelessness; including the prevention of homelessness, providing and managing temporary accommodation, managing the housing register, allocating permanent accommodation, including Housing Association properties, coordinating and funding services for rough sleepers and single homeless people, and tenancy sustainment support for Council tenants.

#### The Landlord Services Team

Responsible for management of the Council's housing stock and the coordination of services provided to Council tenants by other teams both within the Housing Service and other Council departments.

# The Strategy and Service Development Team

Responsible for the creation and delivery of all housing related strategies, policy documents and action plans. To coordinate the Council's activity in bringing empty private homes back into use and to provide overall service support in respect of performance monitoring, customer intelligence and communication strategy.

#### The Housing Property Services Team

Responsible for the development and implementation of the asset management strategy for the Council's housing stock, including the commissioning and procurement of investment programmes, commissioning and clienting of a comprehensive planned and responsive repairs service and overall responsibility for planning and implementing the property related health and safety contracts and programme of works for both housing and corporate assets.

#### **Welfare Reform Team**

The Welfare Reform Team was set up to work with customers who are struggling to sustain their tenancies following reductions to their benefit payments. The service's main objective is to provide holistic support for households struggling to sustain their tenancy, and to work with them until they are at a point where they can thrive independently from Council support. The team administers Discretionary Housing Payments for the Council, which it uses to encourage people to engage with the support that is offered. They are also responsible for providing Universal Support services to customers

# **Budgeted FTEs**

Service	2020-21	2021-22
CD61 Welfare Reform Team	5.00	5.00
EK09 Community Housing Management	1.00	1.00
EK15 Strategy & Enabling Team	8.30	8.30
EK03 Private Lease Scheme	14.10	14.10
EK04 Home Choice Scheme	6.60	6.60
EK10 Housing Options & Allocations	25.50	25.50
EK22 Syrian VPRS	4.60	4.60
EK24 Trailblazers	1.10	1.10
EK13 Single Homeless Team	4.82	4.82
EK17 Garages (Asset Transfer)	1.50	1.50
Total FTEs	72.52	72.52

# Housing Services Budget 2021/22

			2021/22	
2020/21	Service	Gross		Net
Budget	Sel vice	Expenditure	<b>Gross Income</b>	Expenditure
£		£	£	£
	Community Housing & Strategy			
	Community Housing Management	360,101	-	360,101
	Empty Homes	8,000	-	8,000
	Enabling	-	-	
	Strategy & Enabling Team	408,226	(150)	408,076
	Supply and Enabling Team	35,847	-	35,847
715,153	Total Community Housing & Strategy	812,174	(150)	812,024
	Housing Needs			
1,540	Enhanced Housing Options Project	51,540	(50,000)	1,540
	GF Temporary Accommodation	86,000	(418,000)	(332,000)
	Home Choice Scheme	810,351	(70,000)	740,351
59,900	Homelessness Running Expenditure	79,900	(20,000)	59,900
50,000	Housing Advice	50,000		50,000
	Housing Options & Allocations	1,065,860	(81,000)	984,860
	Private Lease Scheme	1,133,597	(567,400)	566,197
-	Rapid Re-Housing Pathways Project (Navigators, S	2,590,000	(2,277,000)	313,000
33,032	Rent Guarantee Scheme	33,032	-	33,032
1,312	Rough Sleeping Initiative Grant	1,312	-	1,312
1,233,405	Single Homeless Team	2,184,684	-	2,184,684
	Syrian Vulnerable Persons Relocation Scheme	2,409	-	2,409
	Trailblazers (Homeless Prevention)	6,008	-	6,008
3,427,014	Total Housing Needs	8,094,693	(3,483,400)	4,611,293
	Property Services (Garages)			
2 500	Community Centres	_	_	_
(1 005 731)	Garages (Asset Transfer)	53,119	(1,038,850)	(985,731)
	Total Property Services (Garages)	<b>53,119</b>	(1,038,850)	(985,731)
(1,033,231)	Total Troperty dervices (darages)	33,113	(1,030,030)	(303,731)
(35.000)	ESF - Building Better Opportunities	-	(35,000)	(35,000)
	Welfare Reform Team	156,487	-	156,487
55,487	Welfare Reform	156,487	(35,000)	121,487
3,104,423	Total Housing Services	8,959,986	(4,522,400)	4,559,073
501,143	SLAs And Capital Charges			515,940
3,605,566	Total Net Budget			5,075,013

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CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	<b>Housing Services</b>	S13D	Community Housing & Strategy	EK09
CCOM	S13	<b>Housing Services</b>	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
ССОМ	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
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CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK09
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
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CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	<b>Housing Services</b>	S13D	Community Housing & Strategy	EK15
CCOM	S13	<b>Housing Services</b>	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
ССОМ	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D	Community Housing & Strategy	EK15
CCOM	S13	Housing Services	S13D		EK15
CCOM		•		Community Housing & Strategy	
	S13	Housing Services	S13D	Community Housing & Strategy	EK20
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CCOM	S13	Housing Services		Housing Needs	EK01
ССОМ	S13	Housing Services		Housing Needs	EK03
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CCOM	S13	Housing Services	S13K	Housing Needs	EK03

CCOM	S13	<b>Housing Services</b>	S13K	Housing Needs	EK03
CCOM	S13	<b>Housing Services</b>	S13K	Housing Needs	EK03
CCOM	S13	Housing Services	S13K	Housing Needs	EK03
CCOM	S13	Housing Services	S13K	Housing Needs	EK03
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CCOM	S13	Housing Services	S13K	Housing Needs	EK03
CCOM	S13	Housing Services	S13K	Housing Needs	EK03
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CCOM	S13	Housing Services	S13K	Housing Needs	EK10
CCOM	S13	_	S13K	_	EK10
	S13	Housing Services		Housing Needs	
CCOM		Housing Services	S13K	Housing Needs	EK10
CCOM	S13	Housing Services	S13K	Housing Needs	EK10
CCOM	S13	Housing Services	S13K	Housing Needs	EK10
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CCOM	S13	<b>Housing Services</b>	S13K	Housing Needs	EK24
CCOM	S13	<b>Housing Services</b>	S13K	Housing Needs	EK25
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CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
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CCOM	S13	Housing Services	S13R	Welfare Reform	CD67

Costc(T)	Account
Community Housing Management	A0101
Community Housing Management	A0110
Community Housing Management	A0111
Community Housing Management	A0801
Community Housing Management	B1701
Community Housing Management	B1801
Community Housing Management	C2501
Community Housing Management	C2601
Community Housing Management	D3006
	D3000
Community Housing Management	
Community Housing Management	D3301
Community Housing Management	D3302
Community Housing Management	D3601
Community Housing Management	D3602
Community Housing Management	D3807
Strategy & Enabling Team	A0101
Strategy & Enabling Team	A0105
Strategy & Enabling Team	A0110
Strategy & Enabling Team	A0111
Strategy & Enabling Team	A0801
Strategy & Enabling Team	C2501
Strategy & Enabling Team	D3006
Strategy & Enabling Team	D3104
Strategy & Enabling Team	D3302
Strategy & Enabling Team	D3401
Strategy & Enabling Team	D3501
Strategy & Enabling Team	D3602
Strategy & Enabling Team	D3703
Strategy & Enabling Team	D3801
Strategy & Enabling Team	D3802
Strategy & Enabling Team	K9511
Empty Homes	D3401
Empty Homes	D3411
Supply and Enabling Team	A0101
Supply and Enabling Team	A0110
Supply and Enabling Team	A0111
Supply and Enabling Team	D3401
• • •	C2501
Homelessness Running Expenditure	
Homelessness Running Expenditure	D3001
Homelessness Running Expenditure	D3425
Homelessness Running Expenditure	D3430
Homelessness Running Expenditure	D3600
Homelessness Running Expenditure	D3604
Homelessness Running Expenditure	D3903
Homelessness Running Expenditure	K9550
Private Lease Scheme	A0101
Private Lease Scheme	A0102
Private Lease Scheme	A0107
Private Lease Scheme	A0110
Private Lease Scheme	A0111
Private Lease Scheme	A0116
Private Lease Scheme	A0801
Private Lease Scheme	B1501
Private Lease Scheme	B1502
Private Lease Scheme	B1701
Private Lease Scheme	B1702
Private Lease Scheme	B1830
Private Lease Scheme	C2201
	•

Private Lease Scheme	C2301
Private Lease Scheme	C2503
Private Lease Scheme	C2601
Private Lease Scheme	D3417
Private Lease Scheme	D3426
Private Lease Scheme	D3600
Private Lease Scheme	D3611
Private Lease Scheme	D3903
Private Lease Scheme	K9550
Home Choice Scheme	A0101
Home Choice Scheme	A0110
Home Choice Scheme	
	A0111
Home Choice Scheme	A0801
Home Choice Scheme	D3426
Home Choice Scheme	D3606
Home Choice Scheme	D3802
Home Choice Scheme	F5033
Home Choice Scheme	K9585
Housing Advice	D3401
Housing Options & Allocations	A0101
Housing Options & Allocations	A0102
• .	
Housing Options & Allocations	A0107
Housing Options & Allocations	A0108
Housing Options & Allocations	A0110
Housing Options & Allocations	A0111
Housing Options & Allocations	A0702
Housing Options & Allocations	A0703
Housing Options & Allocations	A0704
Housing Options & Allocations	A0711
Housing Options & Allocations	A0801
Housing Options & Allocations	C2501
Housing Options & Allocations	D3006
• .	
Housing Options & Allocations	D3014
Housing Options & Allocations	D3015
Housing Options & Allocations	D3104
Housing Options & Allocations	D3302
Housing Options & Allocations	D3411
Housing Options & Allocations	D3415
• ,	
Housing Options & Allocations	D3426
Housing Options & Allocations	D3513
Housing Options & Allocations	D3602
Housing Options & Allocations	D3703
Housing Options & Allocations	D3802
<del>-</del> '	
Housing Options & Allocations	K9140
Housing Options & Allocations	K9511
Single Homeless Team	A0101
Single Homeless Team	A0110
Single Homeless Team	A0111
•	
Single Homeless Team	A0801
Single Homeless Team	D3701
Enhanced Housing Options Project	A0101
Enhanced Housing Options Project	A0110
Enhanced Housing Options Project	A0111
Enhanced Housing Options Project	L9726
<u> </u>	
GF Temporary Accommodation	B1101
GF Temporary Accommodation	B1108
GF Temporary Accommodation	B1501
GF Temporary Accommodation	B1502
GF Temporary Accommodation	B1702
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GF Temporary Accommodation Syrian Vulnerable Persons Relocation Scheme Syrian Vulnerable Persons Relocation Scheme	B1830 D3600 D3903 K9550 A0101 A0110
Syrian Vulnerable Persons Relocation Scheme	A0111
Rent Guarantee Scheme	A0101
Rent Guarantee Scheme	A0110
Rent Guarantee Scheme	A0111
Rent Guarantee Scheme	F5033
Trailblazers (Homeless Prevention)	A0101
Trailblazers (Homeless Prevention)	A0110
Trailblazers (Homeless Prevention)	A0111
Rough Sleeping Initiative Grant	A0101
Rough Sleeping Initiative Grant	A0110
Rough Sleeping Initiative Grant	A0111
Rapid Re-Housing Pathways Project (Navigators,	D3401
Rapid Re-Housing Pathways Project (Navigators,	D3701
Rapid Re-Housing Pathways Project (Navigators,	K9140
Rapid Re-Housing Pathways Project (Navigators,	K9141
Garages (Asset Transfer)	A0101
Garages (Asset Transfer)	A0110
Garages (Asset Transfer)	A0111
Garages (Asset Transfer)	B1830
Garages (Asset Transfer)	C2601
Garages (Asset Transfer)	K9544
Welfare Reform Team	A0101
Welfare Reform Team	A0110
Welfare Reform Team	A0111
Welfare Reform Team	A0116
ESF - Building Better Opportunities	K9141

Account(T)	Eyn/inc	Controla	Latest Budget	Amount
Salaries Basic	EXP	1	94478	0
Salaries Employers NI	EXP	1		
· ·		-		
Salaries Employers Pension	EXP	1		
Insurance Employee Related	EXP	1		
Rent	EXP	1		
Buildings Related Insurance	EXP	1		_
Public Transport	EXP	1		0
Mileage Allowances	EXP	1		0
Equipment Hire Charges	EXP	1		0
Town Hall Catering Recharge	EXP	1	600	0
General Stationery Supplies	EXP	1	350	0
Books & Publications	EXP	1	200	0
Subsistence	EXP	1	127000	0
Conferences	EXP	1	3400	0
Special Events	EXP	1	400	0
Salaries Basic	EXP	1	296066	0
Salaries Other Allowances	EXP	1	550	0
Salaries Employers NI	EXP	1	30030	0
Salaries Employers Pension	EXP	1		
Insurance Employee Related	EXP	1		
Public Transport	EXP	1		0
Equipment Hire Charges	EXP	1		0
Town Hall Catering Recharge	EXP	1		0
Books & Publications	EXP	1		0
General Contracted Services	EXP	1		0
	EXP	•		_
Postage & Carriage		1		0
Conferences	EXP	1		0
Subscriptions	EXP	1		0
Other Insurances	EXP	1		
Advertising & Publicity	EXP	1		0
General Charges	INC	1		
General Contracted Services	EXP	1		
Consultants Fees	EXP	1		0
Salaries Basic	EXP	1	25007	0
Salaries Employers NI	EXP	1	2239	0
Salaries Employers Pension	EXP	1	4601	0
General Contracted Services	EXP	1	4000	0
Public Transport	EXP	1	1000	0
Furniture & Equipment Purchase	EXP	1	23000	0
Furniture Removals	EXP	1	2000	0
Storage Costs	EXP	1	3900	0
Bond Payments Homeless	EXP	1	5000	0
Board & Lodging Payments	EXP	1	40000	0
Provision For Bad Debts	EXP	1		0
Property Rents/Income	INC	1		
Salaries Basic	EXP	1		
Salaries Overtime	EXP	1		
Salaries Standby Payments	EXP	1		
Salaries Employers NI	EXP	1		
· ·	EXP	1		
Salaries Employers Pension	EXP	1		
Salaries Recharged				
Insurance Employee Related	EXP	1		
Electricity	EXP	1		_
Gas	EXP	1		0
Rent	EXP	1	_	_
Business Rates/Council Tax	EXP	1		0
Water & Sewerage Charges	EXP	1		
Petrol, Diesel & Oil	EXP	1	1902	0

Pooled Transport Recharges	EXP	1	3920	0
Travel Concessions	EXP	1	70	0
Mileage Allowances	EXP	1	2500	0
Counsel & External Legal Fees	EXP	1	2000	0
Homeless Prevention	EXP	1	3000	0
Bond Payments Homeless	EXP	1	40000	0
Homelessness Accommodation Lease Payments	EXP	1	400000	0
Provision For Bad Debts	EXP	1	20000	0
Property Rents/Income	INC	1	-567400	0
Salaries Basic	EXP	1	195043	0
Salaries Employers NI	EXP	1	19963	0
Salaries Employers Pension	EXP	1	36575	0
Insurance Employee Related	EXP	1	370	0
Homeless Prevention	EXP	1	185000	0
Social Lettings Agency	EXP	1	45000	0
Advertising & Publicity	EXP	1	-5000	0
Rent Allowance Cheques (Home Choice)	EXP	1	333400	0
Rent allowance cheque home choice rtn deposit	INC	1	-70000	0
General Contracted Services	EXP	1	50000	0
Salaries Basic	EXP	1	780078	0
Salaries Overtime	EXP	1	990	0
Salaries Standby Payments	EXP	1	4540	0
Temporary Bureau Staffing	EXP	1	3000	0
Salaries Employers NI	EXP	1	86413	0
Salaries Employers Pension	EXP	1	149619	0
Staff Advertising	EXP	1	2910	0
Interview Expenses	EXP	1	90	0
Staff Medical Examinations	EXP	1	70	0
Unison Rep Funding Recharge	EXP	1	30	0
Insurance Employee Related	EXP	1	3620	0
Public Transport	EXP	1	1000	0
Equipment Hire Charges	EXP	1	800	0
Oxford Register for Affordable Housing	EXP	1	3000	0
CBL Scheme Costs	EXP	1	5000	0
Town Hall Catering Recharge	EXP	1	2500	0
Books & Publications	EXP	1	200	0
Consultants Fees	EXP	1	2000	0
Stamp Duty & Other Legal Fees	EXP	1	200	0
Homeless Prevention	EXP	1	10000	0
Software Maintenance/Running Costs	EXP	1	5000	0
Conferences	EXP	1	2000	0
Subscriptions	EXP	1	800	0
Advertising & Publicity	EXP	1	2000	0
External Grants	INC	1	-80000	0
General Charges	INC	1	-1000	0
Salaries Basic	EXP	1	163145	0
Salaries Employers NI	EXP	1	15594	0
Salaries Employers Pension	EXP	1	32506	0
Insurance Employee Related	EXP	1	160	0
Grants	EXP	1	1973279	0
Salaries Basic	EXP	1	43150	0
Salaries Employers NI	EXP	1	2060	0
Salaries Employers Pension	EXP	1	6330	0
Recharges To General Fund A/Cs.	INC	1	-50000	0
Reactive Maintenance & Minor Repairs	EXP	1	24000	0
Building Alterations & Modifications	EXP	1	4500	0
Electricity	EXP	1	1500	0
Gas	EXP	1	3500	0
Business Rates/Council Tax	EXP	1	200	0

Water & Sewerage Charges	EXP	1	1500	0
Bond Payments Homeless	EXP	1	800	0
Provision For Bad Debts	EXP	1	50000	0
Property Rents/Income	INC	1	-418000	0
Salaries Basic	EXP	1	1793	0
Salaries Employers NI	EXP	1	247	0
Salaries Employers Pension	EXP	1	369	0
Salaries Basic	EXP	1	2438	0
Salaries Employers NI	EXP	1	336	0
Salaries Employers Pension	EXP	1	258	0
Rent Allowance Cheques (Home Choice)	EXP	1	30000	0
Salaries Basic	EXP	1	4470	0
Salaries Employers NI	EXP	1	617	0
Salaries Employers Pension	EXP	1	921	0
Salaries Basic	EXP	1	976	0
Salaries Employers NI	EXP	1	135	0
Salaries Employers Pension	EXP	1	201	0
General Contracted Services	EXP	1	1500000	0
Grants	EXP	1	1090000	0
External Grants	INC	1	-377000	0
Donations & Contributions	INC	1	-1900000	0
Salaries Basic	EXP	1	40746	0
Salaries Employers NI	EXP	1	3537	0
Salaries Employers Pension	EXP	1	8186	0
Water & Sewerage Charges	EXP	1	300	0
Mileage Allowances	EXP	1	350	0
HRA Rents - Garages	INC	1	-1038850	0
Salaries Basic	EXP	1	125874	0
Salaries Employers NI	EXP	1	24500	0
Salaries Employers Pension	EXP	1	43581	0
Salaries Recharged	EXP	1	-37468	0
Donations & Contributions	INC	1	-35000	0

Company	Original/CaVire-SY	Vire-MY		Approved I	Variance	Forecast Al	Forecast C	Approved I	Forecast C
OX	94478	0	0	94478	-94478	0	94478	94478	94478
OX	12088	0	0	12088	-12088	0	12088	12088	12088
OX	19395	0	0	19395	-19395	0	19395	19395	19395
OX	430	0	0	430	-430	0	430	430	430
OX	101000	0	0	101000	-101000	0	101000	101000	101000
OX	110	0	0	110	-110	0	110	110	110
OX	100	0	0	100	-100	0	100	100	100
OX	100	0	0	100	-100	0	100	100	100
OX	450	0	0	450	-450	0	450	450	450
OX	600	0	0	600	-600	0	600	600	600
OX	350	0	0	350	-350	0	350	350	350
OX	200	0	0	200	-200	0	200	200	200
OX	127000	0	0	127000	-127000	0	127000	127000	127000
OX	3400			3400	-3400		3400	3400	3400
		0	0			0			
OX	400	0	0	400	-400	0	400	400	400
OX	296066	0	0	296066	-296066	0	296066	296066	296066
OX	550	0	0	550	-550	0	550	550	550
OX	30030	0	0	30030	-30030	0	30030	30030	30030
OX	57649	0	0	57649	-57649	0	57649	57649	57649
OX	770	0	0	770	-770	0	770	770	770
OX	500	0	0	500	-500	0	500	500	500
OX	200	0	0	200	-200	0	200	200	200
OX	200	0	0	200	-200	0	200	200	200
OX	61	0	0	61	-61	0	61	61	61
OX	6900	0	0	6900	-6900	0	6900	6900	6900
OX	1000	0	0	1000	-1000	0	1000	1000	1000
OX	800	0	0	800	-800	0	800	800	800
OX	10200	0	0	10200	-10200	0	10200	10200	10200
OX	2300	0	0	2300	-2300	0	2300	2300	2300
OX	1000	0	0	1000	-1000	0	1000	1000	1000
OX	-150	0	0	-150	150	0	-150	-150	-150
OX	6000	0	0	6000	-6000	0	6000	6000	6000
OX	2000	0	0	2000	-2000	0	2000	2000	2000
OX	25007	0	0	25007	-25007	0	25007	25007	25007
OX	2239	0	0	2239	-2239	0	2239	2239	2239
OX	4601	0	0	4601	-4601	0	4601	4601	4601
OX	4000	0	0	4000	-4001	0	4001	4000	4001
OX							1000	1000	1000
	1000	0	0	1000	-1000	0	23000		
OX	23000	0	0	23000	-23000	0		23000	23000
OX	2000	0	0	2000	-2000	0	2000	2000	2000
OX	3900	0	0	3900	-3900	0	3900	3900	3900
OX	5000	0	0	5000	-5000	0	5000	5000	5000
OX	40000	0	0	40000	-40000	0	40000	40000	40000
OX	5000	0	0	5000	-5000	0	5000	5000	5000
OX	-20000	0	0	-20000	20000	0	-20000	-20000	-20000
OX	469587	0	0	469587	-469587	0	469587	469587	469587
OX	8850	0	0	8850	-8850	0	8850	8850	8850
OX	5370	0	0	5370	-5370	0	5370	5370	5370
OX	45733	0	0	45733	-45733	0	45733	45733	45733
OX	94935	0	0	94935	-94935	0	94935	94935	94935
OX	-36000	0	0	-36000	36000	0	-36000	-36000	-36000
OX	490	0	0	490	-490	0	490	490	490
OX	30000	0	0	30000	-30000	0	30000	30000	30000
OX	10000	0	0	10000	-10000	0	10000	10000	10000
OX	740	0	0	740	-740	0	740	740	740
OX	5500	0	0	5500	-5500	0	5500	5500	5500
OX	25000	0	0	25000	-25000	0	25000	25000	25000
OX	1902	0	0	1902	-1902	0	1902	1902	1902
		-	•	.002	.002	J	. 302	. 302	

OX         70         0         0         350         -352         0 320         0 320           OX         2500         0         0         2500         -2500         2500         2500         2500         2500           OX         2000         0         0         2500         -2500         2500         2500         2500           OX         3000         0         0         2000         2000         2000         3000         3000         3000         3000           OX         40000         0         400000         -400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         400000         0         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000	ОХ	3920	0	0	3920	-3920	0	3920	3920	3920
CX         2500         0         2500										
OX         2000         0         2000         -2000         2000         2000         2000         2000         2000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         400000         400000         400000         400000         400000         400000         400000         400000         400000         400000         2000         3500<										
OX         3000         0         3000         -3000         0         3000         3000         4000         40000         2000										
OX         400000         0         400000         -400000         40000         40000										
OX         400000         0         0 400000         400000         400000         400000         20000 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>										
OX         20000         0         20000<										
DX         -567400         0         0         -567400         -5000				_			_			
DX         195043         0         0         195043         -195043         195043         195043         19633         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19663         19663         19663         19663         19663         19663         19667         36575         3657										
OX         19963         0         0         19963         -19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19963         19063         36575         0         36575         36575         36575         36575         36575         36575         36575         36575         36575         370 </td <td></td>										
OX         36575         0         0         36575         -36575         36575         36575         36575         37000         45000         45000         45000         45000         333400         333400         333400         333400         333400         333400         333400         333400         333400         333400         333400         333400         333400         33000         3000         3000				0						
OX         370         0         0         370         -370         0         370         370         370         370         370         370         0         370         0         370         0         370         0         370         0         370         0         25000         0         185000         185000         185000         185000         0         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -5000         -70000         -70000         -70000         0         -70000 <td></td>										
OX         185000         0         0         185000         -185000         185000         185000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         45000         -5000         5000         5000         5000         333400         70000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000         3000 <t< td=""><td></td><td></td><td></td><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>				0						
OX         45000         0         0         45000         -5000         5000         -70000         -70000		185000	0	0	185000	-185000	0	185000	185000	185000
OX         333400         0         0         333400         -333400         0         333400         333400         333400         333400         333400         333400         70000         -7		45000	0	0	45000	-45000	0	45000	45000	45000
OX         -70000         0         0         -70000         -70000         -70000         -70000         -70000         -70000         -70000         -70000         -70000         -70000         -70000         -70000         50000         3000<	OX	-5000	0	0	-5000	5000	0	-5000	-5000	-5000
OX         560000         0         50000         -50000         0         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         50000         990         3000	OX	333400	0	0	333400	-333400	0	333400	333400	333400
OX         780078         0         0         780078         -780078         780078         780078         780078         780078         780078         990         900         300         300	OX	-70000	0	0	-70000	70000	0	-70000	-70000	-70000
OX         990         0         0         990         -990         990         990         990           OX         4540         0         0         4540         -4540         0         4540         4540         4540           OX         3000         0         0         3000         3000         3000         3000           OX         86413         0         68413         -86413         0         86413         86413           OX         149619         0         0         149619         -149619         149619 <th< td=""><td>OX</td><td>50000</td><td>0</td><td>0</td><td>50000</td><td>-50000</td><td>0</td><td>50000</td><td>50000</td><td>50000</td></th<>	OX	50000	0	0	50000	-50000	0	50000	50000	50000
OX         4540         0         4540         -4540         0         4540         4540         4540         A540         OX         3000         300	OX	780078	0	0	780078	-780078	0	780078	780078	780078
OX         3000         0         3000         -3000         3000         3000         3000           OX         86413         0         0         86413         -86413         0         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         86413         149619         149610         14061         14061 <t< td=""><td>OX</td><td>990</td><td>0</td><td>0</td><td>990</td><td>-990</td><td>0</td><td>990</td><td>990</td><td>990</td></t<>	OX	990	0	0	990	-990	0	990	990	990
OX         86413         0         86413         -86413         0         86413 <td></td> <td>4540</td> <td>0</td> <td>0</td> <td>4540</td> <td>-4540</td> <td>0</td> <td>4540</td> <td>4540</td> <td>4540</td>		4540	0	0	4540	-4540	0	4540	4540	4540
OX         149619         0         0         149619         -149619         0         149619         149619         149619         149619         149619         149619         149619         149619         149619         149619         2910         290         290         290         290         290         290         290         290         290         290         290         290         290         290         290         200		3000	0	0	3000	-3000	0	3000		
OX         2910         0         0         2910         -2910         0         2910				0			0			
OX         90         0         90         -90         0         90         90         90           OX         70         0         0         0         70         -70         0         70				0			0			
OX         70         0         70         -70         0         70         70         70           OX         30         0         0         30         -30         0         30         30         30           OX         3620         0         0         3620         -3620         0         3620										
OX         30         0         0         30         -30         0         30         30         30           OX         3620         0         0         3620         -3620         0         3620         3620         3620           OX         1000         0         0         1000         -1000         0         1000         800         3000         30										
OX         3620         0         0         3620         -3620         0         3620         2500         2500         0         800         3000										
OX         1000         0         1000         -1000         3000         5000         5000         5000         5000         2500         2500         2500         2500         2500         2500         2500         2500         200         200         200         200         200         200         200         200         200         200         200         200         200         200         200         200         200         200 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>										
OX         800         0         0         800         -800         0         800         800         800           OX         3000         0         0         3000         -3000         0         3000         3000         3000           OX         5000         0         0         5000         -5000         0         5000         5000         5000           OX         2500         0         0         2500         -2500         0         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         200										
OX         3000         0         0         3000         -3000         0         3000         3000         3000         3000         3000         3000         5000         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         200										
OX         5000         0         0         5000         -5000         5000         5000         5000           OX         2500         0         0         2500         -2500         0         2500         2500           OX         200         0         0         200         -2000         0         200         200           OX         2000         0         0         2000         -2000         0         200         200           OX         2000         0         0         200         -200         0         200         200           OX         10000         0         0         200         -200         0         200         200           OX         10000         0         0         10000         -10000         0         10000         10000           OX         5000         0         0         5000         -5000         0         5000         5000         5000           OX         2000         0         0         2000         -2000         0         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000 <td></td>										
OX         2500         0         0         2500         -2500         0         2500         2500         2500         2500         2500         2500         2500         2500         2500         2500         200										
OX         200         0         0         200         -200         0         200										
OX         2000         0         0         2000         -2000         0         2000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         2000										
OX         200         0         200         -200         0         200         200         200         200         200         200         200         200         200         200         200         200         200         200         200         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         5000         2000			_				_			
OX         10000         0         10000         -10000         0         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         5000         2000										
OX         5000         0         5000         -5000         5000         5000         5000           OX         2000         0         0         2000         -2000         0         2000         2000           OX         800         0         0         800         -800         0         800         800           OX         2000         0         0         2000         -2000         0         2000         2000           OX         -80000         0         0         -2000         0         2000         2000         2000           OX         -80000         0         -80000         80000         0         -80000										
OX         2000         0         2000         -2000         200										
OX         800         0         0         800         -800         0         800         800         800           OX         2000         0         0         2000         -2000         0         2000         2000           OX         -80000         0         -80000         80000         0         -80000         -80000         -80000           OX         -1000         0         0         -1000         1000         0         -1000         -1000           OX         163145         0         0         163145         -163145         0         163145         163145         163145         163145           OX         15594         0         0         15594         -15594         0         15594										
OX         2000         0         2000         -2000         200										
OX         -80000         0         -80000         80000         -1000         -1000         -1000         -1000         -1000         -1000         -15594         15594										
OX         -1000         0         -1000         1000         -1000         -1000         -1000           OX         163145         0         0         163145         -163145         0         163145         163145         163145           OX         15594         0         0         15594         -15594         0         15594         15594           OX         32506         0         0         32506         -32506         0         32506         32506           OX         160         0         0         160         -160         0         160         160           OX         1973279         0         0         1973279         -1973279         0         1973279<										
OX         163145         0         0         163145         -163145         0         163145         163145         163145           OX         15594         0         0         15594         -15594         0         15594         15594         15594           OX         32506         0         0         32506         0         32506         32506         32506           OX         160         0         0         160         -160         0         160         160         160           OX         1973279         0         0         1973279         -1973279         0         1973279 <td></td>										
OX         15594         0         15594         -15594         0         15594         15594         15594           OX         32506         0         0         32506         -32506         0         32506         32506           OX         160         0         0         160         -160         0         160         160           OX         1973279         0         0         1973279         -1973279         0         1973279         1973279         1973279           OX         43150         0         0         43150         -43150         0         43150         43150           OX         2060         0         0         2060         -2060         0         2060         2060           OX         6330         0         6330         -6330         0         6330         6330         6330           OX         -50000         0         0         -50000         0         -50000         -50000         -50000           OX         24000         0         0         24000         0         24000         24000         24000         24000         24000         24000         4500         4500										
OX         32506         0         0         32506         -32506         0         32506         32506         32506           OX         160         0         0         160         -160         0         160         160         160           OX         1973279         0         0         1973279         -1973279         0         1973279										
OX         160         0         0         160         -160         0         160         160         160           OX         1973279         0         0         1973279         -1973279         0         1973279         1973279         1973279           OX         43150         0         0         43150         -43150         0         43150         43150           OX         2060         0         0         2060         -2060         0         2060         2060           OX         6330         0         0         6330         -6330         0         6330         6330           OX         -50000         0         0         -50000         0         -50000         -50000           OX         -50000         0         0         -50000         0         -50000         -50000           OX         24000         0         0         24000         0         24000         24000         24000           OX         4500         0         0         4500         -4500         0         1500         1500         1500           OX         3500         0         0         3500         3										
OX         1973279         0         0         1973279         -1973279         0         1973279										
OX         43150         0         0         43150         -43150         0         43150         43150         43150         43150         43150         43150         43150         43150         43150         A3150										
OX         2060         0         0         2060         -2060         0         2060         2000										
OX         6330         0         0         6330         -6330         0         6330         6330         6330           OX         -50000         0         0         -50000         0         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -50000         -24000         24000 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>										
OX         -50000         0         -50000         50000         0         -50000         -24000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>										
OX       24000       0       0       24000       -24000       0       24000										
OX     4500     0     0     4500     -4500     0     4500     4500     4500       OX     1500     0     0     1500     -1500     0     1500     1500     1500       OX     3500     0     0     3500     -3500     0     3500     3500     3500										
OX     1500     0     0     1500     -1500     0     1500     1500     1500       OX     3500     0     0     3500     -3500     0     3500     3500     3500										
OX 3500 0 0 3500 -3500 0 3500 3500 3500										
	OX	200	0	0	200	-200	0	200	200	200

OX OX	800 50000	0	0	800	-800	^	000	000	
		_		000	-000	0	800	800	800
	440000	0	0	50000	-50000	0	50000	50000	50000
OX	-418000	0	0	-418000	418000	0	-418000	-418000	-418000
OX	1793	0	0	1793	-1793	0	1793	1793	1793
OX	247	0	0	247	-247	0	247	247	247
OX	369	0	0	369	-369	0	369	369	369
OX	2438	0	0	2438	-2438	0	2438	2438	2438
OX	336	0	0	336	-336	0	336	336	336
OX	258	0	0	258	-258	0	258	258	258
OX	30000	0	0	30000	-30000	0	30000	30000	30000
OX	4470	0	0	4470	-4470	0	4470	4470	4470
OX	617	0	0	617	-617	0	617	617	617
OX	921	0	0	921	-921	0	921	921	921
OX	976	0	0	976	-976	0	976	976	976
OX	135	0	0	135	-135	0	135	135	135
OX	201	0	0	201	-201	0	201	201	201
OX	1500000	0	0	1500000	-1500000	0	1500000	1500000	1500000
OX	1090000	0	0	1090000	-1090000	0	1090000	1090000	1090000
OX	-377000	0	0	-377000	377000	0	-377000	-377000	-377000
OX	-1900000	0	0	-1900000	1900000	0	-1900000	-1900000	-1900000
OX	40746	0	0	40746	-40746	0	40746	40746	40746
OX	3537	0	0	3537	-3537	0	3537	3537	3537
OX	8186	0	0	8186	-8186	0	8186	8186	8186
OX	300	0	0	300	-300	0	300	300	300
OX	350	0	0	350	-350	0	350	350	350
OX	-1038850	0	0	-1038850	1038850	0	-1038850	-1038850	-1038850
OX	125874	0	0	125874	-125874	0	125874	125874	125874
OX	24500	0	0	24500	-24500	0	24500	24500	24500
OX	43581	0	0	43581	-43581	0	43581	43581	43581
OX	-37468	0	0	-37468	37468	0	-37468	-37468	-37468
OX	-35000	0	0	-35000	35000	0	-35000	-35000	-35000

CORP4 Ft CAPY1	CAPY2	CAPY3	CAPY4	C	ORP0 Fir C	ORP1 McCOR	P2 ExCC	DRP3 Pc Con	nmitted
0	0	0	0	0	94478	0	0	0	0
0	0	0	0	0	12088	0	0	0	0
0	0	0	0	0	19395	0	0	0	0
0	0	0	0	0	430	0	0	0	0
0	0	0	0	0	101000	0	0	0	0
0	0	0	0	0	110	0	0	0	0
0	0	0	0	0	100	0	0	0	0
0	0	0	0	0	100	0	0	0	0
0	0	0	0	0	450	0	0	0	0
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0	0	0	0	0	350	0	0	0	0
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0	0	0	0	0	296042	-39000	0	39024	0
0	0	0	0	0	550	0	0	0	0
0	0	0	0	0	30030	-3000	0	3000	0
0	0	0	0	0	57649	-8000	0	8000	0
0	0	0	0	0	770	0	0	0	0
0	0	0	0	0	500	0	0	0	0
0	0	0	0	0	200	0	0	0	0
0	0	0	0	0	200	0	0	0	0
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0	0	0	0	0	800	0	0	0	0
0	0	0	0	0	10200	0	0	0	0
0	0	0	0	0	2300	0	0	0	0
0	0	0	0	0	1000	0	0	0	0
0	0	0	0	0	-150	0	0	0	0
0	0	0	0	0	6000	0	0	0	0
0	0	0	0	0	2000	0	0	0	0
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	0	0		0	1000		0	0	0 0
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0	0	0	0	0	2000	0	0	0	0
0	0	0	0	0	3900	0	0	0	0
0	0	0	0	0	5000	0	0	0	0
0	0	0	0	0	40000	0	0	0	0
0	0	0	0	0	5000	0	0	0	0
0	0	0	0	0	-20000	0	0	0	0
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0	0	0	0	0	1902	0	0	0	0

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0	0	0	0	0	2000	0	0	0	0
0	0	0	0	0	3000	0	0	0	0
0	0	0	0	0	40000	0	0	0	0
0	0	0	0	0	400000	0	0	0	0
0	0	0	0	0	20000	0	0	0	0
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0	0	0	0	0	19963	0	0	0	0
0	0	0	0	0	36575	0	0	0	0
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0	0	0	0	0	185000	0	0	0	0
0	0	0	0	0	45000	0	0	0	0
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0	0	0	0	0	333400	0	0	0	0
0	0	0	0	0	-70000	0	0	0	0
0	0	0	0	0	50000	0	0	0	0
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0	0	0	0	0	86413	0	0	0	0
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0	0	0	0	0	90	0	0	0	0
0	0	0	0	0	70	0	0	0	0
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0	0	0	0	0	3620	0	0	0	0
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0	0	0	0	0	2500	0	0	0	0
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0	0	0	0	0	0	-80000	0	0	0
0	0	0	0	0	-1000	0	0	0	0
0	0	0	0	0	163145	0	0	0	0
0	0	0	0	0	15594	0	0	0	0
0	0	0	0	0	32506	0	0	0	0
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0	0	0	0	0	1464279	509000	0	0	0
0	0	0	0	0	43150	0	0	0	0
0	0	0	0	0	2060	0	0	0	0
0	0	0	0	0	6330	0	0	0	0
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0	0	0	0	0	369	0	0	0	0
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0	0	0	0	0	336	0	0	0	0
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0	0	0	0	0	30000	0	0	0	0
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0	0	0	0	0	617	0	0	0	0
0	0	0	0	0	921	0	0	0	0
0	0	0	0	0	976	0	0	0	0
0	0	0	0	0	135	0	0	0	0
0	0	0	0	0	201	0	0	0	0
0	0	0	0	0	1500000	0	0	0	0
0	0	0	0	0	0	1090000	0	0	0
0	0	0	0	0	0	-377000	0	0	0
0	0	0	0	0	-1500000	-400000	0	0	0
0	0	0	0	0	40746	0	0	0	0
0	0	0	0	0	3537	0	0	0	0
0	0	0	0	0	8186	0	0	0	0
0	0	0	0	0	300	0	0	0	0
0	0	0	0	0	350	0	0	0	0
0	0	0	0	0	-1148850	110000	0	0	0
0	0	0	0	0	74394	51480	0	0	0
0	0	0	0	0	20540	3960	0	0	0
0	0	0	0	0	33021	10560	0	0	0
0	0	0	0	0	-37468	0	0	0	0
0	0	0	0	0	-35000	0	0	0	0

Ordered ar Outstanding commitment

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Execdir	Servhead	Servhead(T)	Servsub1	Servsub1(T)	Costc
CCOM	S13	Housing Services	S13L	Property Services (Garages)	BN58
CCOM	S13	Housing Services	S13L	Property Services (Garages)	BN58
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	<b>Housing Services</b>	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17
CCOM	S13	Housing Services	S13L	Property Services (Garages)	EK17

Costc(T)	Account
Community Centres	B1103
Community Centres	B1502
Garages (Asset Transfer)	A0101
Garages (Asset Transfer)	A0105
Garages (Asset Transfer)	A0110
Garages (Asset Transfer)	A0111
Garages (Asset Transfer)	A0722
Garages (Asset Transfer)	A0953
Garages (Asset Transfer)	A0990
Garages (Asset Transfer)	B1127
Garages (Asset Transfer)	B1702
Garages (Asset Transfer)	B1830
Garages (Asset Transfer)	C2601
Garages (Asset Transfer)	D3903
Garages (Asset Transfer)	G6103
Garages (Asset Transfer)	G6104
Garages (Asset Transfer)	G6105
Garages (Asset Transfer)	G6108
Garages (Asset Transfer)	G6201
Garages (Asset Transfer)	G6203
Garages (Asset Transfer)	G6204
Garages (Asset Transfer)	G6207
Garages (Asset Transfer)	G6210
Garages (Asset Transfer)	G6212
Garages (Asset Transfer)	G6216
Garages (Asset Transfer)	G6218
Garages (Asset Transfer)	G6225
Garages (Asset Transfer)	G6226
Garages (Asset Transfer)	G6230
Garages (Asset Transfer)	G6305
Garages (Asset Transfer)	K9544

Account(T)	Fund	Original/Capital Y0	Vire-SY
Services Maintenance (Planned)	GF	0	0
Gas	GF	2500	0
Salaries Basic	GF	40746	0
Salaries Other Allowances	GF	0	0
Salaries Employers NI	GF	3537	0
Salaries Employers Pension	GF	8186	-1669
Settlement Agreements	GF	0	0
Statutory Maternity Pay	GF	0	0
Accrued Leave	GF	0	0
Garage Works	GF	0	0
Business Rates/Council Tax	GF	0	0
Water & Sewerage Charges	GF	300	0
Mileage Allowances	GF	350	0
Provision For Bad Debts	GF	0	0
Corporate Project Team	GF	246	0
Policy & Performance Management	GF	93	
Transformation Management	GF	470	0
Caretaking & Cleaning	GF	2355	0
Media	GF	257	0
SLA: HR Training	GF	623	0
SLA: Human Resources	GF	1322	0
SLA: Chief Executive	GF	257	0
SLA: FM Asset Management - Strategic	GF	12712	0
SLA: FM Accountancy, Creditors & FM General	GF	9369	0
SLA: Audit & Risk	GF	65	0
SLA: Business Systems	GF	4740	0
Post room & Other Admin	GF	1009	0
SLA: Procurement Team	GF	478	0
SLA: Office Accommodation	GF	1943	0
Recharges: FM Payroll	GF	369	0
HRA Rents - Garages	GF	-1148850	0

Vire-MY	Amount	Approved Budget	Exp/inc	Controla	Latest Bud	Approved	Variance
0	3352.65	0	EXP	1	0	0	3352.65
-2500	0	0	EXP	1	0	0	0
0	42478.6	40746	EXP	1	0	40746	1732.6
0	113.57	0	EXP	1	0	0	113.57
0	3671.44	3537	EXP	1	0	3537	134.44
0	7777.56	6517	EXP	1	0	6517	1260.56
0	-3643.14	0	EXP	1	0	0	-3643.14
0	470.15	0	EXP	1	0	0	470.15
0	-2994.09	0	EXP	2	0	0	-2994.09
0	0	0	EXP	1	0	0	0
0	4191.6	0	EXP	1	0	0	4191.6
0	-52.34	300	EXP	1	0	300	-352.34
0	0	350	EXP	1	0	350	-350
0	0	0	EXP	1	0	0	0
0	0	246	EXP	2	0	246	-246
0	0	93	EXP	2	0	93	-93
0	0	470	EXP	2	0	470	-470
0	0	2355	EXP	2	0	2355	-2355
0	0	257	EXP	2	0	257	-257
0	0	623	EXP	2	0	623	-623
0	0	1322	EXP	2	0	1322	-1322
0	0	257	EXP	2	0	257	-257
0	0	12712	EXP	2	0	12712	-12712
0	0	9369	EXP	2	0	9369	-9369
0	0	65	EXP	2	0	65	-65
0	0	4740	EXP	2	0	4740	-4740
0	0	1009	EXP	2	0	1009	-1009
0	0	478	EXP	2	0	478	-478
0	0	1943	EXP	2	0	1943	-1943
0	0	369	EXP	2	0	369	-369
0	0	-1148850	INC	1	0	-1148850	1148850

Company	Forecast A	Forecast C	Forecast C	CORP4 Ful CAPY1	CAPY2	CAPY3	CAPY4	CO	RPO Fire
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OX	0	0	0	0	0	0	0	0	0
OX	0	40746	40746	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	3537	3537	0	0	0	0	0	0
OX	0	6517	6517	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	300	300	0	0	0	0	0	0
OX	0	350	350	0	0	0	0	0	0
OX	0	0	0	0	0	0	0	0	0
OX	0	246	246	0	0	0	0	0	0
OX	0	93	93	0	0	0	0	0	0
OX	0	470	470	0	0	0	0	0	0
OX	0	2355	2355	0	0	0	0	0	0
OX	0	257	257	0	0	0	0	0	0
OX	0	623	623	0	0	0	0	0	0
OX	0	1322	1322	0	0	0	0	0	0
OX	0	257	257	0	0	0	0	0	0
OX	0	12712	12712	0	0	0	0	0	0
OX	0	9369	9369	0	0	0	0	0	0
OX	0	65	65	0	0	0	0	0	0
OX	0	4740	4740	0	0	0	0	0	0
OX	0	1009	1009	0	0	0	0	0	0
OX	0	478	478	0	0	0	0	0	0
OX	0	1943	1943	0	0	0	0	0	0
OX	0	369	369	0	0	0	0	0	0
OX	110000	-1038850	-1038850	0	0	0	0	0	0

CORP1	M€ CORP2 E	Exe CORP3 F	o: Commit	te Ordered	l a Outstan	ding commitment
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	0	0	0	0	0	0

### Subjective Analysis 2021/22

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Community Housing & Strategy	543,303	101,110	700	167,061	(150)	74,046	886,070
Housing Needs	2,147,982	106,440	10,392	5,829,879	(3,483,400)	353,739	4,965,032
Property Services (Garages)	52,469	300	350	-	(1,038,850)	36,870	(948,861)
Welfare Reform	156,487	-	-	-	(35,000)	51,285	172,772
Total Net Budget	2,900,241	207,850	11,442	5,996,940	(4,557,400)	515,940	5,075,013

# Savings & Pressures 2021/22

	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Reversal of full cost of Rough Sleeping team		(38)		
	expansion		,		
2	Young People Pathway Contribution (£125k p/a	65	3	3	3
	from 20/21 +£3k uplift per annum for inflation)				
3	Additional expenditure relating to Floyds Row,	1,090			
	£410k already in base budget	(077)	457		
4	Funding to be received in relation to Floyds	(377)	157		
5	Row (St Mungo's, HB income) Funding to be received in relation to Floyds	(400)			
5	Row - MHCLG Rough Sleeping Initiative 4	(400)			
6	Assumed external funding in relation to Floyds	(313)	(157)		
	Row	(010)	(137)		
7	Homelessness Reserves required to fund	233	28	(249)	
	expected policy and other pressures			(= : -)	
8	Lift Maintenance/ Servicing - health and safety	50			
	and insufficient funds to service and undertake				
9	Deliver housing advice internally.		(50)		
10	Review of Community Housing & Strategy	0			
	Team				
11	Reversal of continued savings from internal	66	0		
	restructure of Welfare Reform team, following				
12	Reduced demand for renting Garages	110			
13	Cost of Canterbury House and YHA to 19th July	570	(570)		
13	2021 assuming no further MHCLG Next Steps	570	(370)		
14	·		(250)	(100)	
	Housing needs system and structure change		(200)	(100)	
15	County wide rough sleeping recommissioning	(61)	(81)	(47)	
	strategy efficiencies	` /	,	,	
Total Saving	s & Pressure	1.033	(959)	(393)	3

# Regulatory Services & Community Safety

### **Service Overview**

### Head of Service: Ian Wright Contact Number: 01865 (25)2553

Regulatory Services and Community Safety: draws together the planned & proactive public health programmes and community safety projects, delivering interventions and enforcement, particularly in business and residential settings. It delivers the food law service for the Council, issues environmental permits, controls street trading and charitable street collections, and provides regulation of the residential private rented sector including HMO licensing and reactive services to address the circa 45k (pa) calls made by the public to the Council.

### **Budgeted FTEs**

Service	2020-21	2021-22
BN64 Building Control	7.00	7.00
ED05 Home Improvement Agency	4.41	4.41
ED07 Public Health	1.00	1.00
ED16 Business Regulation	10.50	10.50
ED17 Private Sector Safety Team	9.00	9.00
ED18 HMO Enforcement	8.00	8.00
ED22 HMO Licensing	7.00	7.00
ED04 Community Response Team	13.00	13.00
ED08 Community Safety Team	3.00	3.00
ED15 Anti-Social Behaviour Investigation Team	8.46	8.46
ED20 General Licensing	2.00	2.00
ED24 Taxi Licensing	6.00	6.00
Total FTEs	79.37	79.37

# Regulatory Services & Community Safety Budget 2021/22

			2021/22			
2020/21 Budget	Service	Gross Expenditure	Gross Income	Net Expenditure		
£		£	£	£		
	On the Control					
207 44 4	Community Safety	40E 744	(40.200)	207 44 4		
98,268	Anti-Social Behaviour Investigation Team	405,714	(18,300)	387,414		
,		128,268	(30,000)	98,268		
·	Community Response Team	532,959	(76,038)	456,921		
· ·	Community Safety Team	168,404	(29,562)	138,842		
` '	General Licensing Out of Hours	57,477 16,470	(238,465)	(180,988)		
,	PCSO's	10,470	-	16,470		
	Taxi Licensing	- 222,858	(369,236)	- (146,378)		
` '	UMBEG / City Centre Ambassadors	44,000	(309,230)	(146,376) 44,000		
· ·	Total Community Safety	1,576,150	(761,601)	814,549		
630,311	Total Community Salety	1,370,130	(701,001)	014,349		
	Regulatory Services					
	Building Control - Charging Account	438,054	(480,006)	(41,952)		
	Business Regulation	493,577	(201,028)	292,549		
· ·	HMO Enforcement	390,839	51,000	441,839		
,	HMO Licensing	191,370	(733,343)	•		
` '	Home Improvement Agency	251,510	(336,700)	(85,190)		
, ,	Private Sector Safety	409,014	(36,411)	372,603		
· ·	Public Health	105,951	-	105,951		
,	Total Regulatory Services	2,280,315	(1,736,488)	543,827		
1 205 276	Total Bagulatary Sarviage & Community	2 056 465	(2.409.090)	1 250 276		
1,200,376	Total Regulatory Services & Community Safety	3,856,465	(2,498,089)	1,358,376		
954,635	SLAs And Capital Charges			997,986		
, , , ,	, ,			,,,,,,		
2,240,011	Total Net Budget			2,356,362		

# **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Community Safety	1,302,587	17,130	14,305	242,128	(761,601)	284,709	1,099,258
Regulatory Services	2,224,401	-	10,539	45,375	(1,736,488)	713,277	1,257,104
Total Net Budget	3,526,988	17,130	24,844	287,503	(2,498,089)	997,986	2,356,362

# Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Selective Licensing pushed back and subject to Government approval		(369)		
2	Fee increases have been slipped back a year due to Covid 19 but will continue to increase by 3% for next 2 years		(56)	(56)	
3	Funding for new Building Control apprentice	10			
4	Service redesign linked to implementation of mobile working and new ways of working	(18)			
5	Additional year of support from HRA for Community Safety and Anti-Social Behaviour due to increased demand			80	
6	Service redesign, linked to community safety and our work in estates			(80)	
7	Single year reduction in financial penalties income as a result of reduced enforcement activity due to Covid 19 restricting access (60% reduction of £85k)	51	(51)		
8	Reduced income due to impact on Covid 19 on requests for street trading licences	30	(30)		
Total Savings	s & Pressure	73	(506)	(56)	0

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Α	Employees	S01	Corporate Strategy
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K	Income (Excluding Recharge Income)	S01	Corporate Strategy

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K	Income (Excluding Recharge Income)	S09	Corporate Property
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K	Income (Excluding Recharge Income)	S09	Corporate Property
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
G			
G	Support Services	S09	Corporate Property

K	Income (Excluding Recharge Income)	S09	Corporate Property
	, , , , , , , , , , , , , , , , , , , ,		
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
G	Support Services	S09	Corporate Property
Ğ	Support Services	S09	Corporate Property
Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
С	Transport	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
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D	Supplies & Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
Ğ	Support Services	S09	
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G	Support Services	S09	Corporate Property
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G	Support Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
K	Income (Excluding Recharge Income)	S09	Corporate Property
K	Income (Excluding Recharge Income)	S09	
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Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
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A	Employees	S09	Corporate Property
С	Transport	S09	Corporate Property
С	Transport	S09	Corporate Property
Ğ	Support Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
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Ğ	Support Services	S09	Corporate Property
G	Support Services	S09	
J	ouppoit delvices	308	Corporate Property

L	Recharge Income	S09	Corporate Property
Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
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Α	Employees	S09	Corporate Property
Α	Employees	S09	Corporate Property
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	Transport		Corporate Property
С	Transport	S09	Corporate Property
С	Transport	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
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K	Income (Excluding Recharge Income)	S09	Corporate Property
K	Income (Excluding Recharge Income)	S09	Corporate Property
L	Recharge Income	S09	Corporate Property
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L	Recharge Income	S09	Corporate Property
В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
G	Support Services	S09	Corporate Property
K	Income (Excluding Recharge Income)	S09	Corporate Property
K	Income (Excluding Recharge Income)	S09	Corporate Property
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В	Premises	S09	Corporate Property
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В	Premises	S09	Corporate Property
В	Premises	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
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K	Income (Excluding Recharge Income)	S09	Corporate Property
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G	Support Services	S09	Corporate Property
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Α	Employees	S09	Corporate Property
В	Premises	S09	Corporate Property
C	Transport	S09	Corporate Property
C	Transport	S09	Corporate Property
D	Supplies & Services	S09	Corporate Property
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D	Supplies & Services	S09	Corporate Property
G	Support Services	S09	Corporate Property
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Ğ	Support Services	S09	Corporate Property
Ĺ	Recharge Income	S09	Corporate Property
L	Recharge Income	S09	Corporate Property
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G	Support Services	S09	Corporate Property
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Α	Employees	S10	Regeneration & Economy
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Α	Employees	S10	Regeneration & Economy
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G	Support Services	S10	Regeneration & Economy
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G	Support Services	S13	Housing Services
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В	Premises	S13	Housing Services
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С	Transport	S13	Housing Services
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K	Income (Excluding Recharge Income)	S13	Housing Services
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В	Premises	S13	Housing Services
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С	Transport	S13	<b>Housing Services</b>
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K	Income (Excluding Recharge Income)	S13	Housing Services
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A	Employees	S13	Housing Services
D	Supplies & Services	S13	Housing Services
D	Supplies & Services	S13	Housing Services
D	Supplies & Services	S13	Housing Services
F	Transfer Payments	S13	Housing Services

G	Support Services	S13	Housing Services
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Α	Employees	S13	Housing Services
С	Transport	S13	Housing Services
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G	Support Services	S13	Housing Services
L	Recharge Income	S13	Housing Services
В	Premises	S13	Housing Services
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В	Premises	S13	Housing Services
D	Supplies & Services	S13	Housing Services
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F	Transfer Payments	S13	Housing Services
G	Support Services	S13	Housing Services
Α	Employees	S13	Housing Services
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Α	Employees	S13	Housing Services
A	Employees	S13	Housing Services
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F	Transfer Payments	S25	Local Cost Of Benefits
K	Income (Excluding Recharge Income)	S25	Local Cost Of Benefits
J	Miscellaneous	S25	Local Cost Of Benefits
F		S25	Local Cost Of Benefits
	Transfer Payments		
D	Supplies & Services	S25	Local Cost Of Benefits
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K	Income (Excluding Recharge Income)	S25	Local Cost Of Benefits
В	Premises	S26	Oxford Direct Services Client
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	Income (Excluding Recharge Income)		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
G	Support Services	S26	Oxford Direct Services Client
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
G	• •	S26	Oxford Direct Services Client
	Support Services		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
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K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
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D	Supplies & Services	S26	Oxford Direct Services Client
G	Support Services	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
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В	Premises	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
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	Supplies & Services		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
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D	Supplies & Services		
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
J	Miscellaneous	S26	Oxford Direct Services Client
K	Income (Excluding Recharge Income)	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
D	Supplies & Services	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
В	Premises	S26	Oxford Direct Services Client
J	Miscellaneous	S26	Oxford Direct Services Client
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В	Premises		
D	Supplies & Services	S26	Oxford Direct Services Client
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D	Supplies & Services	S26	Oxford Direct Services Client
Α	Employees	S32	Financial Services
Α	Employees	S32	Financial Services
Α	Employees	S32	Financial Services
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Α	Employees	S32	Financial Services
В	Premises	S32	Financial Services
С	Transport	S32	Financial Services
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С	Transport	S32	Financial Services
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С	Transport	S32	Financial Services
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Α	Employees	S34	Law and Governance
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C	Transport	S34	Law and Governance
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K	Income (Excluding Recharge Income)	S34	Law and Governance
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A	Employees	S34	Law and Governance
В	Premises	S34	Law and Governance
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	Support Services		
K	Income (Excluding Recharge Income)	S34	Law and Governance
L	Recharge Income	S34	Law and Governance
L	Recharge Income	S34	Law and Governance
Ā	Employees	S34	Law and Governance
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В	Premises	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
G	Support Services	S34	Law and Governance
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	Employees		
Α	Employees	S34	Law and Governance
Α	Employees	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
G	Support Services	S34	Law and Governance
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	Support Services		Law and Governance
Α	Employees	S34	Law and Governance
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Α	Employees	S34	Law and Governance
G	Support Services	S34	Law and Governance
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G	Support Services	S34	Law and Governance
Ĺ	Recharge Income	S34	Law and Governance
Ā	Employees	S34	Law and Governance
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	Employees		
A	Employees	S34	Law and Governance
A	Employees	S34	Law and Governance
В	Premises	S34	Law and Governance
С	Transport	S34	Law and Governance
С	Transport	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
D	Supplies & Services	S34	Law and Governance
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D	Supplies & Services	S34	Law and Governance
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D	Supplies & Services	S34	Law and Governance
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D	Supplies & Services	S34	Law and Governance
G	Support Services	S34	Law and Governance
G	Support Services	S34	Law and Governance
G	Support Services	S34	Law and Governance
L	Recharge Income	S34	Law and Governance
G	Support Services	S44	CDC & NDC
G	Support Services	S44	CDC & NDC
Ğ	Support Services	S44	CDC & NDC
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	Support Services		
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G	Support Services	S44	CDC & NDC
G	Support Services	S44	CDC & NDC
Α	Employees	S44	CDC & NDC
Α	Employees	S44	CDC & NDC
J	Miscellaneous	S45	Corporate Provisions & Contingencies
Ĵ	Miscellaneous	S45	Corporate Provisions & Contingencies
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J	Miscellaneous	S45	Corporate Provisions & Contingencies
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J	Miscellaneous	S45	Corporate Provisions & Contingencies
J	Miscellaneous	S45	Corporate Provisions & Contingencies
K	Income (Excluding Recharge Income)	S45	Corporate Provisions & Contingencies
J	Miscellaneous	S46	Interest Payable & Investment Income
J	Miscellaneous	S46	Interest Payable & Investment Income
J	Miscellaneous	S46	Interest Payable & Investment Income
Η	Capital Financing Costs	S46	Interest Payable & Investment Income
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
Κ	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
K	Income (Excluding Recharge Income)	S46	Interest Payable & Investment Income
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K	Income (Excluding Recharge Income)	S47	Funding
J	Miscellaneous	S47	Funding
K	Income (Excluding Recharge Income)	S47	Funding
K	Income (Excluding Recharge Income)	S47	Funding
Н	Capital Financing Costs	S48	Transfer to Balance Sheet
Н	Capital Financing Costs	S48	Transfer to Balance Sheet
Н	Capital Financing Costs	S48	Transfer to Balance Sheet
J	Miscellaneous	S48	Transfer to Balance Sheet
K	Income (Excluding Recharge Income)	S48	Transfer to Balance Sheet
J	Miscellaneous	S49	Suspense

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S01A	Corporate Strategy	KK12	• •
S01A	Corporate Strategy	KK12	Head of Corporate Strategy
S01A	Corporate Strategy	KK12	
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S01A	Corporate Strategy	KK12	Head of Corporate Strategy
S01A	Corporate Strategy	KK12	
S01A	Corporate Strategy	KK12	Head of Corporate Strategy
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S01A	Corporate Strategy	KK12	Head of Corporate Strategy
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S01A	Corporate Strategy	KK12	
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S01A	Corporate Strategy	KK12	
S01A	Corporate Strategy	KK12	Head of Corporate Strategy
SO1B	Communications	KP01	Media & Communications
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S01D	Policy & Partnerships	KK04	LSP/Community Strategy
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S01D	Policy & Partnerships		District Data Service
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S03C	Transformation Projects	CB04	Transformation Programme (NWOW)

S03E	Dusiness Cumpert	CA01	Dusiness Improvement Management
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S03F	ICT		
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S13D	Community Housing & Strategy	EK28	Supply and Enabling Team
S13D	Community Housing & Strategy		Supply and Enabling Team
S13D	Community Housing & Strategy		Supply and Enabling Team
S13K	Housing Needs	EK01	Homelessness Running Expenditure
S13K	Housing Needs	EK01	Homelessness Running Expenditure
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S13K	Housing Needs		Home Choice Scheme
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S13K	Housing Needs	EK06	Housing Advice
S13K	Housing Needs	EK10	Housing Options & Allocations
S13K	Housing Needs	EK10	Housing Options & Allocations
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S13K	Housing Needs		Enhanced Housing Options Project
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S13K	Housing Needs	EK21	GF Temporary Accommodation
S13K	Housing Needs	EK21	GF Temporary Accommodation
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S13K	Housing Needs	EK23	Rent Guarantee Scheme
S13K	Housing Needs	EK23	Rent Guarantee Scheme
S13K	Housing Needs	EK23	Rent Guarantee Scheme
S13K	Housing Needs	EK23	Rent Guarantee Scheme
S13K	Housing Needs	EK24	Trailblazers (Homeless Prevention)
S13K	Housing Needs		Trailblazers (Homeless Prevention)
S13K	Housing Needs		Trailblazers (Homeless Prevention)
S13K	Housing Needs		Rough Sleeping Initiative Grant
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S13L	Property Services	EK17	Garages (Asset Transfer)

S13L	Property Services	EK17	Garages (Asset Transfer)
S13L	Property Services	EK17	Garages (Asset Transfer)
S13L	Property Services	EK17	Garages (Asset Transfer)
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S13R	Welfare Reform		ESF - Building Better Opportunities
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S16D	Spatial Development	HJ14	Oxford Growth Strategy
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S22K	Town Hall & Facilities	BR12	St Aldates Chambers
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S22K	Town Hall & Facilities	BR12	St Aldates Chambers
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S22L	Culture		Events
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S22L S22L	Culture		Events
S22L	Culture	AE15	Events
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S22L	Culture	AE15	Events
S22L	Culture	AE15	Events
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S22L	Culture		Christmas Light Festival
S22L	Culture		Christmas Light Festival
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S22L	Culture		Arts Development
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S22L	Culture		Arts Development
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S22L	Culture	AE18	Arts Development
S22L	Culture		Arts Development
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S22L	Culture	AE18	Arts Development
S22L	Culture	AE19	Dance Development
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S22L	Culture	AE22	May Morning
S22L	Culture	AE22	May Morning
S22L	Culture	AE22	May Morning
S22L	Culture	AE22	May Morning
S22L	Culture	AE22	May Morning
S22L	Culture	AJ01	Museum Of Oxford
S22L	Culture	AJ01	Museum Of Oxford
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S22L	Culture	AJ02	Museum - Exhibitions
S22L	Culture	AJ03	Museum - Aspire Funding
S22L	Culture	AJ03	Museum - Aspire Funding
S22L	Culture	AJ03	Museum - Aspire Funding
S22L	Culture	AJ03	Museum - Aspire Funding
S22L	Culture	AJ11	Museum Development
S22L	Culture	AJ11	Museum Development
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S22L	Culture	AJ11	Museum Development
S22L	Culture	AJ12	Museum Development Project (HLF Grant)
S22L	Culture	AJ12	Museum Development Project (HLF Grant)
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S22L	Culture	AJ12	• • • • • • • • • • • • • • • • • • • •
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S22L	Culture	FA26	_
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S22L	Culture	KA20	International Exch - Other
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S22P	Localities Team	EL01	Community Grants
S22P	Localities Team	EL01	Community Grants
S22P	Localities Team	EL14	Community Projects
S22P	Localities Team	EL15	Barton Healthy Towns
S22P	Localities Team	EL15	Barton Healthy Towns
S22P	Localities Team	EL15	Barton Healthy Towns
S22P	Localities Team	EL15	
S22P	Localities Team		Localities Team
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S22P	Localities Team	KF03	Localities Team

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S22P	Localities Team		Localities Team
S22P	Localities Team		Localities Team
S22P	Localities Team		Localities Team
S22P	Localities Team		Ward Members Budget
S22P	Localities Team		Ward Members Budget
S22P	Localities Team		Neighbourhood CIL
S25A	Local Cost Of Benefits		Council Tax Benefit
S25A	Local Cost Of Benefits		Subsidy Claim Form
S25A	Local Cost Of Benefits		Rent Rebates (HB Overpayments)
S25A	Local Cost Of Benefits		HB Cheque Payments
S25A	Local Cost Of Benefits		Benefits Overpayment Provision
S25A	Local Cost Of Benefits		Benefits Overpayment Provision
S25A	Local Cost Of Benefits		Benefits Overpayment Provision
S26A	Parking Management		Car Parking
S26A	Parking Management		Car Parking
S26A	Parking Management		Car Parking
S26A	Parking Management		Car Parking
S26A	Parking Management		Shopmobility
S26A	Parking Management	FA20	•
S26A	Parking Management	FA20	
S26A	Parking Management	FA20	Shopmobility
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S26A	Parking Management	FA20	Shopmobility
S26A	Parking Management	FA20	Shopmobility
S26A	Parking Management	FA20	Shopmobility
S26A	Parking Management	FC01	Car Parks Management
S26A	Parking Management	FC01	Car Parks Management
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S26A	Parking Management	FC01	Car Parks Management
S26A	Parking Management	FC01	Car Parks Management
S26A	Parking Management	FC01	Car Parks Management
S26A	Parking Management	FC02	Oatlands Recreation Car Park
S26A	Parking Management	FC03	Cutteslowe - Harbord Road
S26A	Parking Management	FC03	Cutteslowe - Harbord Road
S26A	Parking Management		Cutteslowe - Harbord Road
S26A	Parking Management		Alexandra Courts - Woodstock Road
S26A	Parking Management		Alexandra Courts - Woodstock Road
S26A	Parking Management		Alexandra Courts - Woodstock Road
S26A	Parking Management	FC04	Alexandra Courts - Woodstock Road
S26A	Parking Management	FC05	Cutteslowe - A40
S26A	Parking Management	FC05	Cutteslowe - A40
S26A	Parking Management	FC05	Cutteslowe - A40
S26A	Parking Management		Court Place Farm
S26A	Parking Management	FC21	City Centre- Oxpens Car Park
S26A			•
	Parking Management	FC21	City Centre- Oxpens Car Park
S26A	Parking Management	FC21	City Centre- Oxpens Car Park
S26A	Parking Management	FC21	City Centre- Oxpens Car Park
S26A	Parking Management	FC21	City Centre- Oxpens Car Park
S26A	Parking Management	FC21	City Centre- Oxpens Car Park
S26A	Parking Management	FC22	City Centre-Oxpens Coach Prk
S26A	Parking Management	FC22	City Centre-Oxpens Coach Prk
S26A	Parking Management	FC23	City Centre-Worcester Street
S26A		FC23	•
	Parking Management		City Centre-Worcester Street
S26A	Parking Management	FC23	City Centre-Worcester Street
S26A	Parking Management	FC23	City Centre-Worcester Street
S26A	Parking Management	FC23	City Centre-Worcester Street
S26A	Parking Management	FC24	City Centre-Gloucester Green
S26A	Parking Management	FC24	City Centre-Gloucester Green
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S26A	Parking Management	FC24	•
S26A	Parking Management	FC24	City Centre-Gloucester Green
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S26A	Parking Management	FC24	•
S26A	Parking Management	FC24	•
S26A	Parking Management	FC26	•
S26A	Parking Management	FC26	City Centre - St Clements
S26A	Parking Management	FC26	City Centre - St Clements
S26A	Parking Management	FC26	
S26A	Parking Management	FC51	•
S26A	Parking Management	FC51	
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S26A	Parking Management	FC51	
S26A	Parking Management		Suburban- Headington High St
S26A	Parking Management	FC52	Suburban- Headington High St
S26A	Parking Management	FC52	Suburban- Headington High St
S26A	Parking Management	FC52	Suburban- Headington High St
S26A	Parking Management		Suburban- Headington High St
S26A	Parking Management		Suburban- Headington High St
S26A			
	Parking Management		Suburban- Union St Cowley Rd
S26A	Parking Management		Suburban- Union St Cowley Rd
S26A	Parking Management		Suburban- Union St Cowley Rd
S26A	Parking Management		Suburban- Union St Cowley Rd
S26A	Parking Management	FC53	Suburban- Union St Cowley Rd
S26A	Parking Management	FC54	Suburban - Ferry Centre
S26A	Parking Management		Suburban - Ferry Centre
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S26A	Parking Management	FC54	Suburban - Ferry Centre
S26A	Parking Management		Suburban - Ferry Centre
S26A	Parking Management	FC54	
S26A			St Leonards Road
	Parking Management		
S26A	Parking Management		St Leonards Road
S26A	Parking Management	FC55	St Leonards Road
S26A	Parking Management	FC55	St Leonards Road
S26A	Parking Management	FC55	St Leonards Road
S26A	Parking Management	FC57	
S26A	Parking Management	FC57	
S26A	Parking Management		Suburban - Walton Well Road
S26A	Parking Management	FC57	Suburban - Walton Well Road
S26A	Parking Management	FC57	Suburban - Walton Well Road
S26A	Parking Management	FC58	Suburban - Hinksey Park
S26A	Parking Management	FC58	
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S26A	Parking Management	FC58	•
S26A	Parking Management	FC58	•
S26A	Parking Management	FC66	Blackbird Leys Pool Parking
S26A	Parking Management	FC73	Peartree Pay & Display
S26A	Parking Management		Peartree Pay & Display
S26A	Parking Management		Peartree Pay & Display
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S26A	Parking Management	FC73	
S26A	Parking Management	FC73	Peartree Pay & Display
S26A	Parking Management	FC73	Peartree Pay & Display
S26A	Parking Management	FC73	Peartree Pay & Display
S26A	Parking Management	FC74	
S26A	Parking Management	FC74	
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	Parking Management	FC74	Seacourt Pay & Display
S26A	Parking Management	FC74	Seacourt Pay & Display
S26A	Parking Management	FC74	Seacourt Pay & Display
S26A	Parking Management	FC74	Seacourt Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC75	Redbridge Pay & Display
S26A	Parking Management	FC76	Redbridge Coach Park
S26A	Parking Management	FC76	Redbridge Coach Park
S26A	Parking Management	FC76	Redbridge Coach Park
S26A	Parking Management		Gloucester Green Bus Station
S26A	Parking Management		Gloucester Green Bus Station
S26A	Parking Management		Gloucester Green Bus Station
S26A	Parking Management		Gloucester Green Bus Station
S26A	Parking Management	FD24	Gloucester Green Bus Station
S26B	Domestic Waste	DS31	Domestic Waste
S26B	Domestic Waste	DS31	Domestic Waste
S26B	Domestic Waste		Domestic Waste
S26B	Domestic Waste		Domestic Waste
S26B	Domestic Waste		Domestic Refuse
S26B	Domestic Waste		Bulky Refuse Collection
S26B	Domestic Waste	TR63	Co Mingled Recycling Collection
S26B	Domestic Waste	TR63	Co Mingled Recycling Collection
S26B	Domestic Waste		Co Mingled Recycling Collection
S26B	Domestic Waste		Garden Waste Service
S26C			
	Street Cleansing		Street Cleansing
S26C	Street Cleansing		Street Cleansing
S26C	Street Cleansing		Street Cleansing
S26C	Street Cleansing		Street Cleansing
S26D	Parks & Open Spaces	DS33	Parks & Open Spaces
S26D	Parks & Open Spaces		Parks & Open Spaces
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S26D	Parks & Open Spaces		Parks & Open Spaces
S26D	Parks & Open Spaces		Parks & Open Spaces
S26D	Parks & Open Spaces	DS33	Parks & Open Spaces
S26E	Pest Control	DS34	Pest Control
S26F	Engineering	DS35	Oxfordshire County Council S42 Works
S26G	Motor Transport		Motor Transport
S26G	Motor Transport		Motor Transport
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S26G	Motor Transport		Motor Transport
S26H	Overheads and Profit Share		ODS Client General
S26H	Overheads and Profit Share		ODS Client General
S26H	Overheads and Profit Share	DS37	ODS Client General
S26H	Overheads and Profit Share	DS38	Profit Share
S26H	Overheads and Profit Share	DS38	Profit Share
S26I	Local Overhead Cost in OX		Overheads Cost in OX
S26I	Local Overhead Cost in OX		Overheads Cost in OX
S26X	Closed Cost Centres		Parks Management
	Closed Cost Centres		<u> </u>
S26X			Burial Services
S26X	Closed Cost Centres		Horspath Road Facilities
S26X	Closed Cost Centres		Stores for Building Services
S26X	Closed Cost Centres	QA99	Oxford Direct Services
S26X	Closed Cost Centres	TA21	Cowley Marsh Administration
S26X	Closed Cost Centres	TA21	Cowley Marsh Administration
S26X	Closed Cost Centres	TA21	
S26X	Closed Cost Centres	TA21	•
S32A	Accountancy		Accountancy
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S32A	Accountancy		Accountancy
S32A	Accountancy	CD11	Accountancy
S32A	Accountancy	CD11	Accountancy
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S32A	Accountancy	CD11	Accountancy
S32A	Accountancy	CD11	Accountancy
S32A	Accountancy		Accountancy
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S32A	Accountancy	CD11	Accountancy

S32A	Accountancy	CD11 Accountancy
S32A	Accountancy	CD11 Accountancy
S32A	•	
	Accountancy	CD11 Accountancy
S32A	Accountancy	CD11 Accountancy
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CD21 Internal Audit
S32D	Corporate Finance	CM11 Bad Debts Contribution
S32D	Corporate Finance	CM11 Bad Debts Contribution
S32D	Corporate Finance	CM12 External Audit
S32D	Corporate Finance	CM12 External Audit
S32D	Corporate Finance	CM12 External Audit
S32D	Corporate Finance	CM13 Bank Charges
S32D		
	Corporate Finance	CM13 Bank Charges
S32D	Corporate Finance	CM13 Bank Charges
S32E	Investigations	CD22 Investigations
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S32E	Investigations	CD22 Investigations
S32E	Investigations	CD22 Investigations
S32E	Investigations	CD23 Fraud Hub
S32E	Investigations	CD23 Fraud Hub
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S32F	Procurement & Payments	CD10	Payments
S32F	Procurement & Payments	CD10	Payments
S32F	Procurement & Payments	CD10	Payments
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S32F	Procurement & Payments	CD10	Payments
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S32F	Procurement & Payments	CD10	•
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S32F	Procurement & Payments	CD10	Payments
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S32F	Procurement & Payments	CD10	Payments
S32F	Procurement & Payments	CD10	Payments
S32F	Procurement & Payments	CD10	Payments
S32F	Procurement & Payments	CD31	Cash Van Contract
S32F	Procurement & Payments	CD31	Cash Van Contract
S32F	Procurement & Payments	CD31	Cash Van Contract
S32F	Procurement & Payments	KT14	Procurement
S32F	Procurement & Payments	KT14	Procurement
S32F	Procurement & Payments	KT14	Procurement
S32F	Procurement & Payments	KT14	Procurement
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S32F	Procurement & Payments	KT14	Procurement
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S32G	Revenues & Benefits	CD42	Revenues (NNDR and Council Tax)
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S32G	Revenues & Benefits	CD66 Revenue & Benefits Grant
S32H	Incomes	CD13 Incomes - Misc Debt Collection
S32H	Incomes	CD13 Incomes - Misc Debt Collection
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S45A
          Corporate Provisions & Conting GA08
                                              Corporate Contingencies
S45A
          Corporate Provisions & Conting GA08
                                              Corporate Contingencies
S45A
          Corporate Provisions & Conting GA08 Corporate Contingencies
S45A
          Corporate Provisions & Conting GA08 Corporate Contingencies
S45A
          Corporate Provisions & Continge GA08 Corporate Contingencies
S45A
          Corporate Provisions & Conting GA08 Corporate Contingencies
S45A
          Corporate Provisions & Conting GA08 Corporate Contingencies
          Interest Pavable
                                              Interest payable and similar charges
S46A
                                        GF01
S46A
          Interest Payable
                                        GF01 Interest payable and similar charges
          Interest Payable
S46A
                                        GF01
                                              Interest payable and similar charges
          Investment Income
S46B
                                        GF02 Interest and investment income
S46B
          Investment Income
                                        GF02 Interest and investment income
S46B
          Investment Income
                                        GF02 Interest and investment income
S46B
          Investment Income
                                        GF02 Interest and investment income
S46C
          Item 8 interest receivable
                                        GF30 Item 8 interest receivable
S46C
          Item 8 interest receivable
                                        GF30 Item 8 interest receivable
S46D
          Vehicle Finance Lease interest GF44 ODS CI&E Finance Lease Interest
S46D
          Vehicle Finance Lease interest GF44 ODS CI&E Finance Lease Interest
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S47B S47C	Council Tax Funding Parish Precept		Council Tax Funding Parish Council Precepts
S47D	NDR Funding		NNDR redistribution
S47E	New Homes Bonus	GA04	New Homes Bonus
S48B	Direct Revenue Funding	GF12	Capital expenditure charged to GF balance
S48B	Direct Revenue Funding	GF12	Capital expenditure charged to GF balance
S48C	Minimum Revenue Provision	GF04	MRP for capital financing
S48D	Transfers To/From Earmarked I	GF03	Net transfers to/from earmarked reserves
S48F	Capital Charges (and other) Rev	GF06	Depreciation & impairment of FA
S49C	Suspense	ZA18	Community Infrastructure Levy

A01101 Salaries Basic 1 170,149,00 GF A01110 Salaries Employers NI 1 21,152.00 GF A01110 Salaries Employers Pension 1 34,947.00 GF G6103 Corporate Project Team 2 98.00 GF G6104 Policy & Performance Management 2 63.00 GF G6105 Transformation Management 2 305.00 GF G6108 Caretaking & Cleaning 2 1,649.00 GF G6201 Media 2 233.00 GF G6201 Media 2 233.00 GF G6203 SLA: HR Training 2 358.00 GF G6203 SLA: HR Training 2 358.00 GF G6205 SLA: Human Resources 2 862.00 GF G6210 SLA: Audit & Risk 2 50.00 GF G6216 SLA: Audit & Risk 2 50.00 GF G6216 SLA: Audit & Risk 2 50.00 GF G6216 SLA: Audit & Risk 2 50.00 GF G6225 Post room & Other Admin 2 676.00 GF G6236 SLA: Procurement Team 2 330.00 GF G6230 SLA: Procurement Team 2 330.00 GF G6230 SLA: Office Accommodation 2 1,292.00 GF G6316 Telephones 2 935.00 GF G6316 Telephones 2 27,467.00 GF G6316 SLA: Salaries Employers NI 1 29,833.00 GF A0110 Salaries Basic 1 286,381.00 GF A0111 Salaries Employers NI 1 29,833.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0116 Salaries Employers Pension 1 58,266.00 GF A0116 Salaries Employere Related 1 42,888.00 GF A0801 Insurance Employee Related 1 42,888.00 GF A0801 Insurance Employee Related 1 430.00 GF D3001 GF D4011 Salaries Employere Related 1 50,000 GF D3001 Contract Catering (External) 1 50,000 GF D3002 Books & Publications 1 200.00 GF D3004 GP Public Transport 1 10,000 GF D3004 Contract Catering (External) 1 50,000 GF D3004 Press Monitoring 1 8,000.00 GF D3004 D404 Corporate Design 1 10,000.00 GF D3004 D404 Corporate Design 1 10,000.00 GF D3004 D404 Corporate Design 1 1,000.00 GF D3004 D404 D405 D406 D406 D406 D406 D406 D406 D406 D406	Account	Account(T)	Controla	Latest Budget Fund
A0110 Salaries Employers NI 1 34,947.00 GF A0111 Salaries Employers Pension 1 34,947.00 GF G6103 Corporate Project Team 2 98.00 GF G6104 Policy & Performance Management 2 63.00 GF G6105 Transformation Management 2 305.00 GF G6106 Caretaking & Cleaning 2 1,649.00 GF G6107 Media 2 233.00 GF G6208 SLA: HR Training 2 358.00 GF G6209 SLA: Human Resources 2 862.00 GF G6200 SLA: Human Resources 2 862.00 GF G6201 SLA: Human Resources 2 862.00 GF G6202 SLA: Chief Executive 2 171.00 GF G6203 SLA: Audit & Risk 2 50.00 GF G6204 SLA: Procurement Team 2 330.00 GF G6205 SLA: Procurement Team 2 330.00 GF G6206 SLA: Procurement Team 2 330.00 GF G6207 SLA: Office Accommodation 2 1,292.00 GF G6308 Recharges: FM Payroll 2 247.00 GF G63107 Recharges: Customer Services 2 27,467.00 GF G63107 Recharges: Customer Services 2 27,467.00 GF G63107 Recharges: Customer Services 2 27,467.00 GF A0111 Salaries Basic 1 286,381.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0111 Salaries Employers Related 1 430.00 GF A0110 Salaries Employers Related 1 430.00 GF D3000 Equipment Hire Charges 1 200.00 GF D3000 Equipment Hire Charges 1 200.00 GF D3101 Contract Catering (External) 1 50.00 GF D3302 Books & Publications 1 50.00 GF D3401 General Contracted Services 1 7,000.00 GF D3402 General Contracted Services 1 7,000.00 GF D3404 Press Monitoring 1 8,000.00 GF D3404 Press Monitoring 1 8,000.00 GF D3404 Press Monitoring 1 7,500.00 GF G6103 Corporate Project Team 2 66.02 SLA: HR Training 2 1,532.00 GF G6104 SLA: Human Resources 2 6,029.00 GF G6105 SLA: HR Training 2 1,532.00 GF G6207 SLA: Chief Executive 2 1,194.00 GF G6208 SLA: Hlar Raining 2 1,532.00 GF G6209 SLA: Hlar Raining 2 1,532.00 GF G6200 SLA: Hlar Raining 2 1,532.00 GF G6201 SLA: Hlar Raining 2 1,532.00 GF G6202 SLA: Chief Executive 2 1,194.00 GF G6203 SLA: Hlar Raining 2 1,1543.00 GF G6204 SLA: Human Resources 2 6,029.00 GF G6205 SLA: Chief Executive 2 1,194.00 GF G6218 SLA: Business System				_
A0111 Salaries Employers Pension 1 34,947.00 GF 66103 Corporate Project Team 2 98.00 GF 66104 Policy & Performance Management 2 63.00 GF 66105 Transformation Management 2 305.00 GF 66105 Transformation Management 2 305.00 GF 66105 Transformation Management 2 305.00 GF 66105 Caretaking & Cleaning 2 1,649.00 GF 66201 Media 2 233.00 GF 66201 Media 2 233.00 GF 66203 SLA: HR Training 2 358.00 GF 66203 SLA: Human Resources 2 862.00 GF 66205 SLA: Human Resources 2 862.00 GF 66205 SLA: Audit & Risk 2 50.00 GF 66205 SLA: Audit & Risk 2 50.00 GF 66225 SLA: Audit & Risk 2 50.00 GF 66225 Post room & Other Admin 2 676.00 GF 66225 SLA: Procurement Team 2 330.00 GF 66226 SLA: Procurement Team 2 1,292.00 GF 66316 Telephones 2 1,292.00 GF 66317 Recharges: Customer Services 2 27,467.00 GF 66317 Recharges: Customer Services 2 27,467.00 GF A0101 Salaries Employers NI 1 29,833.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF D3006 Equipment Hire Charges 1 200.00 GF D3006 Equipment Hire Charges 1 150.00 GF D3007 GF G3007 GF G3007 GF G3007 GF G3007 GF G3007 GF G3007 G				
66103         Corporate Project Team         2         98.00 GF           66104         Policy & Performance Management         2         63.00 GF           66108         Caretaking & Cleaning         2         1,649.00 GF           66108         Caretaking & Cleaning         2         1,649.00 GF           66201         Media         2         233.00 GF           66203         SLA: HR Training         2         358.00 GF           66204         SLA: Human Resources         2         862.00 GF           66207         SLA: Chife Executive         2         171.00 GF           66216         SLA: Audit & Risk         2         50.00 GF           66225         Post room & Other Admin         2         676.00 GF           66226         SLA: Procurement Team         2         330.00 GF           66230         Recharges: FM Payroll         2         247.00 GF           66316         Telephones         2         935.00 GF           66317         Recharges: Customer Services         2         27,467.00 GF           66318         Telephones         2         27,467.00 GF           66317         Recharges: Customer Services         2         27,467.00 GF           A01		·		
G6104         Policy & Performatice Management         2         63.00 GF           G6105         Transformation Management         2         305.00 GF           G6108         Caretaking & Cleaning         2         1,649.00 GF           G6201         Media         2         233.00 GF           G6203         SLA: Hraining         2         358.00 GF           G6204         SLA: Chief Executive         2         171.00 GF           G6215         SLA: Audit & Risk         2         50.00 GF           G6216         SLA: Audit & Risk         2         676.00 GF           G6226         SLA: Procurement Team         2         330.00 GF           G6226         SLA: Procurement Team         2         330.00 GF           G6230         SLA: Office Accommodation         2         1,292.00 GF           G6316         Telephones         2         27,467.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           G6117         Recharges: Customer Services         2         27,467.00 GF           A0110         Salaries Employers NI         1         29,833.00 GF           A0111         Salaries Recharges         1         42,888.00 GF		• •		·
G6105         Transformation Management         2         305.00 GF         G6108         Caretaking & Cleaning         2         1,649.00 GF         G6201         Media         2         2,33.00 GF         G6203         SLA: HR Training         2         358.00 GF         G6204         SLA: Human Resources         2         862.00 GF         G6207         SLA: Chief Executive         2         171.00 GF         G6207         SLA: Audit & Risk         2         50.00 GF         G6225         Post room & Other Admin         2         676.00 GF         G6225         Post room & Other Admin         2         676.00 GF         G6230         SLA: Office Accommodation         2         1,292.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G6316         Telephones         2         935.00 GF         G6317         Recharges: Customer Services         2         274.67.00 GF         G6317         Recharges: Embloyers Pension         1         29.833.00 GF         G6317         G6316         Telephones         2         27.47.00 GF         A0111         Salaries Emplo				
G6108         Caretaking & Cleaning         2         1,649.00 GF         G6201         Media         2         233.00 GF         G6203         SLA: HR Training         2         358.00 GF         G6204         SLA: Human Resources         2         862.00 GF         G6204         SLA: Chief Executive         2         171.00 GF         G6205         SLA: Chief Executive         2         171.00 GF         G6226         SLA: Chief Executive         2         171.00 GF         G6226         SLA: Procurement Team         2         330.00 GF         G6225         Post room & Other Admin         2         676.00 GF         G62626         SLA: Office Accommodation         2         1,292.00 GF         G62630         SLA: Office Accommodation         2         1,299.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G6316         Telephones         2         935.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         A0110         Salaries Employers Pension         1         29,833.00 GF         A0110         Salaries Employers Pension         1         29,833.00 GF         A0111         Salaries Employers Pension         1         58,266.00 GF         A0111         Salaries Recharged				
G6201         Media         2         233.00 GF         G6203         SLA: HR Training         2         358.00 GF         G6204         SLA: Human Resources         2         862.00 GF         G6207         SLA: Chief Executive         2         171.00 GF         G6216         SLA: Audit & Risk         2         50.00 GF         G6226         SLA: Procurement Team         2         370.00 GF         G6226         SLA: Office Accommodation         2         1,292.00 GF         G6226         SLA: Office Accommodation         2         1,292.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G6316         Telephones         2         935.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         Recharges: Customer Services         1         286,381.00 GF         G6110         Salaries Employers Pension         1         29,833.00 GF         G6110         Salaries Employers Pension         1         29,833.00 GF         G6101         G6101         Salaries Employers Pension         1         58,266.00 GF         A0111         Salaries Employers Pension         1         58,266.00 GF         A0111		_		
G6203         SLA: HR Training         2         358.00 GF           G6204         SLA: Human Resources         2         862.00 GF           G6207         SLA: Chief Executive         2         171.00 GF           G6216         SLA: Audit & Risk         2         50.00 GF           G6225         Post room & Other Admin         2         676.00 GF           G6226         SLA: Office Accommodation         2         1,292.00 GF           G6330         Recharges: FM Payroll         2         247.00 GF           G6316         Telephones         2         935.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           G6316         Telephones         2         27,467.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           G6311         Salaries Employers Pension         1         29,833.00 GF           A0110         Salaries Employers Pension         1         58,266.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Employers Pension         1         58,266.00 GF           A0111         Salaries Recharged         1         400.00 GF				•
G6204         SLA: Human Resources         2         862.00 GF           G6207         SLA: Chief Executive         2         171.00 GF           G6216         SLA: Audit & Risk         2         50.00 GF           G6225         Post room & Other Admin         2         676.00 GF           G6226         SLA: Procurement Team         2         330.00 GF           G6230         SLA: Office Accommodation         2         1,292.00 GF           G6305         Recharges: FM Payroll         2         247.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           G6110         Salaries Basic         1         29,833.00 GF           A0111         Salaries Employers Pension         1         58,266.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Publications         1         110.00 GF           A0801         Insurance Employee Related         1         430.00 GF           C2501         Public Transport         1         110.00 GF <td></td> <td></td> <td></td> <td></td>				
G6207         SLA: Chief Executive         2         171.00 GF           G6216         SLA: Audit & Risk         2         50.00 GF           G6225         Post room & Other Admin         2         676.00 GF           G6226         SLA: Office Accommodation         2         1,292.00 GF           G6230         SLA: Office Accommodation         2         1,292.00 GF           G6315         Recharges: FM Payroll         2         247.00 GF           G6316         Telephones         2         935.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           A0101         Salaries Basic         1         286,381.00 GF           A0110         Salaries Employers Pension         1         29,833.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0111         Salaries Recharged         1         430.00 GF           A0111         Salaries Recharges         1         200.00 GF           C2501         Public Transport         1         10.00 GF		_		
G6216         SLA: Audit & Risk         2         50.00 GF         G6225         Post room & Other Admin         2         676.00 GF         G6226         SLA: Procurement Team         2         330.00 GF         G6226         SLA: Office Accommodation         2         1,292.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G6316         Telephones         2         935.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         G6317         G6316         Telephones         2         27,467.00 GF         G6317         G6316         Ge         G6317         Recharges: Customer Services         1         28,6381.00 GF         G6101         Salaries Employers NI         1         29,833.00 GF         A01010         Salaries Employers Pension         1         1         29,833.00 GF         A0111         Salaries Recharged         1         42,888.00 GF         A0111         Salaries Recharged         1         42,888.00 GF         GC         A0116         Salaries Recharged         1         110.00 GF         GC         GC         GC         GC         COTHACT Catering (External)         1         50.00 GF         GC         D3104         Town Hall Catering Recharge				
G6225         Post room & Other Admin         2         676.00 GF         G6226         SLA: Procurement Team         2         330.00 GF         G6220         SLA: Office Accommodation         2         1,292.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G6316         Telephones         2         935.00 GF         G6317         Recharges: Customer Services         2         27,467.00 GF         A0101         Salaries Basic         1         286,381.00 GF         A0111         Salaries Employers NI         1         29,833.00 GF         A0111         Salaries Employers Pension         1         58,266.00 GF         A0111         Salaries Recharged         1         42,888.00 GF         A0111         Salaries Recharged         1         100.00 GF         GO         GE         A0111         Salaries Recharged         1         100.00 GF         GO         GE         A0110         Transformation Hire Charges         1         100.00 GF </td <td></td> <td></td> <td></td> <td></td>				
G6226         SLA: Procurement Team         2         330.00 GF           G6230         SLA: Office Accommodation         2         1,292.00 GF           G6305         Recharges: FM Payroll         2         247.00 GF           G6316         Telephones         2         935.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           A0101         Salaries Basic         1         286,381.00 GF           A0110         Salaries Employers Pension         1         29,833.00 GF           A0111         Salaries Employers Pension         1         58,266.00 GF           A0111         Salaries Recharged         1         42,888.00 GF           A0801         Insurance Employee Related         1         42,888.00 GF           A0801         Insurance Employee Related         1         420.00 GF           C501         Public Transport         1         110.00 GF           D3006         Equipment Hire Charges         1         200.00 GF           D3103         Contract Catering (External)         1         50.00 GF           D3104         Town Hall Catering Recharge         1         150.00 GF           D3302         Books & Publications         1				
G6230         SLA: Office Accommodation         2         1,292.00 GF         G6305         Recharges: FM Payroll         2         247.00 GF         G66316         Telephones         2         935.00 GF         G66317         Recharges: Customer Services         2         27,467.00 GF         A0101         Salaries Basic         1         286,381.00 GF         A0110         Salaries Employers NI         1         29,833.00 GF         A0111         Salaries Employers Pension         1         58,266.00 GF         A0111         Salaries Recharged         1         -42,888.00 GF         A0111         Salaries Recharged         1         -42,888.00 GF         A0110         GF         A0200 GF         A0111         Salaries Recharged         1         -42,888.00 GF         A0111         Salaries Recharged         1         -42,888.00 GF         A0200 GF				
G6305         Recharges: FM Payroll         2         247.00 GF           G6316         Telephones         2         935.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           A0101         Salaries Basic         1         286,381.00 GF           A0110         Salaries Employers Pension         1         29,833.00 GF           A0111         Salaries Recharged         1         -42,888.00 GF           A0116         Salaries Recharged         1         -42,888.00 GF           A0801         Insurance Employee Related         1         430.00 GF           A0801         Insurance Employee Related         1         110.00 GF           A0801         Insurance Employee Related         1         200.00 GF           B3006         Equipment Hire Charges         1         200.00 GF           D3103         Contract Catering (External)         1         50.00 GF           D3104         Town Hall Catering Recharge         1         150.00 GF           D3302         Books & Publications         1         200.00 GF           D3404         Press Monitoring         1         8,000.00 GF           D3442         Press Monitoring         1         10,000.00 GF				
G6316         Telephones         2         935.00 GF           G6317         Recharges: Customer Services         2         27,467.00 GF           A0101         Salaries Basic         1         286,381.00 GF           A0110         Salaries Employers NI         1         29,833.00 GF           A0111         Salaries Remployers Pension         1         58,266.00 GF           A0116         Salaries Recharged         1         -42,888.00 GF           A0801         Insurance Employee Related         1         430.00 GF           C2501         Public Transport         1         110.00 GF           D3006         Equipment Hire Charges         1         200.00 GF           D3103         Contract Catering (External)         1         50.00 GF           D3104         Town Hall Catering Recharge         1         150.00 GF           D3302         Books & Publications         1         200.00 GF           D3401         General Contracted Services         1         7,000.00 GF           D3402         Press Monitoring         1         8,000.00 GF           D3442         Press Monitoring         1         8,000.00 GF           D3442         Press Monitoring         1         7,500.00 GF				•
G6317         Recharges: Customer Services         2         27,467.00 GF           A0101         Salaries Basic         1         286,381.00 GF           A0110         Salaries Employers NI         1         29,833.00 GF           A0111         Salaries Employers Pension         1         58,266.00 GF           A0116         Salaries Recharged         1         -42,888.00 GF           A0801         Insurance Employee Related         1         430.00 GF           C2501         Public Transport         1         110.00 GF           D3006         Equipment Hire Charges         1         200.00 GF           D3103         Contract Catering (External)         1         50.00 GF           D3104         Town Hall Catering Recharge         1         150.00 GF           D3104         Town Hall Catering Recharge         1         150.00 GF           D3401         General Contracted Services         1         7,000.00 GF           D3402         Books & Publications         1         200.00 GF           D3444         Corporate Design         1         10,000.00 GF           D3444         Corporate Design         1         10,000.00 GF           D3802         Advertising & Publicity         1				
A0101 Salaries Basic 1 286,381.00 GF A0110 Salaries Employers NI 1 29,833.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0116 Salaries Recharged 1 -42,888.00 GF A0116 Salaries Recharged 1 430.00 GF A0116 Salaries Recharged 1 430.00 GF C2501 Public Transport 1 110.00 GF C2501 Public Transport 1 1200.00 GF D3006 Equipment Hire Charges 1 200.00 GF D3103 Contract Catering (External) 1 50.00 GF D3104 Town Hall Catering Recharge 1 150.00 GF D3302 Books & Publications 1 200.00 GF D3404 General Contracted Services 1 7,000.00 GF D3404 Press Monitoring 1 8,000.00 GF D3404 Corporate Design 1 10,000.00 GF D3404 Corporate Design 1 10,000.00 GF D3404 Corporate Project Team 2 683.00 GF G6103 Corporate Project Team 2 683.00 GF G6104 Policy & Performance Management 2 446.00 GF G6105 Transformation Management 2 2,137.00 GF G6106 Caretaking & Cleaning 2 11,543.00 GF G6201 Media 2 1,632.00 GF G6203 SLA: HR Training 2 2,137.00 GF G6204 SLA: Human Resources 2 6,029.00 GF G6205 SLA: Human Resources 2 6,029.00 GF G6216 SLA: Human Resources 2 1,194.00 GF G6217 SLA: FM Accountancy, Creditors & FM General 2 11,016.00 GF G6218 SLA: Business Systems 2 18,283.00 GF G6225 Post room & Other Admin 2 4,733.00 GF G6226 SLA: Office Accommodation 2 9,042.00 GF G6305 Recharges: L&D Legal Services 2 3,679.00 GF G6311 Recharges: L&D Legal Services 2 1,870.00 GF		•		
A0110 Salaries Employers NI 1 29,833.00 GF A0111 Salaries Employers Pension 1 58,266.00 GF A0116 Salaries Recharged 1 -42,888.00 GF A0801 Insurance Employee Related 1 430.00 GF C2501 Public Transport 1 110.00 GF D3006 Equipment Hire Charges 1 200.00 GF D3103 Contract Catering (External) 1 50.00 GF D3104 Town Hall Catering Recharge 1 150.00 GF D3302 Books & Publications 1 200.00 GF D3401 General Contracted Services 1 7,000.00 GF D3442 Press Monitoring 1 8,000.00 GF D3444 Corporate Design 1 10,000.00 GF D35442 Web Design And Development 1 7,500.00 GF D3802 Advertising & Publicity 1 22,000.00 GF G6103 Corporate Project Team 2 683.00 GF G6104 Policy & Performance Management 2 446.00 GF G6105 Transformation Management 2 2,137.00 GF G6106 Caretaking & Cleaning 2 11,543.00 GF G6201 Media 2 1,632.00 GF G6203 SLA: Human Resources 2 6,029.00 GF G6204 SLA: Human Resources 2 1,194.00 GF G6212 SLA: FM Accountancy, Creditors & FM General 2 11,016.00 GF G6212 SLA: Ghief Executive 2 1,194.00 GF G6213 SLA: Business Systems 2 18,283.00 GF G6226 SLA: Audit & Risk 2 353.00 GF G6227 Post room & Other Admin 2 4,733.00 GF G6228 SLA: Procurement Team 2 4,733.00 GF G6229 Post room & Other Admin 2 4,733.00 GF G6230 SLA: Procurement Team 2 2,313.00 GF G6230 SLA: Office Accommodation 2 9,042.00 GF G6312 Recharges: L&D Legal Services 2 3,679.00 GF G6312 Recharges: L&D Legal Services 2 3,679.00 GF				•
A0111 Salaries Employers Pension 1 58,266.00 GF A0116 Salaries Recharged 1 42,888.00 GF A0801 Insurance Employee Related 1 430.00 GF C2501 Public Transport 1 110.00 GF D3006 Equipment Hire Charges 1 200.00 GF D3103 Contract Catering (External) 1 50.00 GF D3103 Contract Catering (External) 1 50.00 GF D3104 Town Hall Catering Recharge 1 150.00 GF D3302 Books & Publications 1 200.00 GF D3401 General Contracted Services 1 7,000.00 GF D3442 Press Monitoring 1 8,000.00 GF D3444 Corporate Design 1 10,000.00 GF D3444 Corporate Design 1 10,000.00 GF D3444 Corporate Design 1 10,000.00 GF D3802 Advertising & Publicity 1 22,000.00 GF D3802 Advertising & Publicity 1 22,000.00 GF G6103 Corporate Project Team 2 683.00 GF G6104 Policy & Performance Management 2 446.00 GF G6105 Transformation Management 2 446.00 GF G6201 Media 2 11,543.00 GF G6201 Media 2 11,543.00 GF G6201 SLA: Human Resources 2 6,029.00 GF G6203 SLA: HR Training 2 2,511.00 GF G6204 SLA: Human Resources 2 6,029.00 GF G6212 SLA: FM Accountancy, Creditors & FM General 2 11,016.00 GF G6212 SLA: SLA: Business Systems 2 18,283.00 GF G6216 SLA: Audit & Risk 2 353.00 GF G6216 SLA: Business Systems 2 18,283.00 GF G6216 SLA: Procurement Team 2 4,733.00 GF G6230 SLA: Procurement Team 2 2,313.00 GF G6230 SLA: Office Accommodation 2 9,042.00 GF G6330 Recharges: FM Payroll 2 1,726.00 GF G6312 Recharges: L&D Legal Services 2 3,679.00 GF G6312 Recharges: L&D Legal Services 2 1,870.00 GF G6312 Recharges: L&D Legal Services 2 1,870.00 GF				
A0116       Salaries Recharged       1       -42,888.00 GF         A0801       Insurance Employee Related       1       430.00 GF         C2501       Public Transport       1       110.00 GF         D3006       Equipment Hire Charges       1       200.00 GF         D3103       Contract Catering (External)       1       50.00 GF         D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3442       Press Monitoring       1       10,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3424       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,173.00 GF         G6206       Media       2       1,532.00		• •		•
A0801       Insurance Employee Related       1       430.00 GF         C2501       Public Transport       1       110.00 GF         D3006       Equipment Hire Charges       1       200.00 GF         D3103       Contract Catering (External)       1       50.00 GF         D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3442       Press Monitoring       1       10,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF </td <td></td> <td></td> <td></td> <td></td>				
C2501       Public Transport       1       110.00 GF         D3006       Equipment Hire Charges       1       200.00 GF         D3103       Contract Catering (External)       1       50.00 GF         D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6106       Caretaking & Cleaning       2       1,632.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF </td <td></td> <td>_</td> <td></td> <td>•</td>		_		•
D3006       Equipment Hire Charges       1       200.00 GF         D3103       Contract Catering (External)       1       50.00 GF         D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6201       Media       2       2,511.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF		• •		
D3103       Contract Catering (External)       1       50.00 GF         D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6204       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6204       SLA: Human Resources       2       1,194.00 GF         G6212       SLA: Audit & Risk       2       1,300 GF<		·		
D3104       Town Hall Catering Recharge       1       150.00 GF         D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6212       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF <td></td> <td>• •</td> <td></td> <td></td>		• •		
D3302       Books & Publications       1       200.00 GF         D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6212       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2 <td></td> <td></td> <td></td> <td></td>				
D3401       General Contracted Services       1       7,000.00 GF         D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6230       SLA: Office Accommodation       <		9		
D3442       Press Monitoring       1       8,000.00 GF         D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6202       Media       2       2,511.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6230       SLA: Office Accommodation       2       9,				
D3444       Corporate Design       1       10,000.00 GF         D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: PM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6305       Recharges: FM Payroll       2				
D3542       Web Design And Development       1       7,500.00 GF         D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6312       Recharges: L&D Legal Services		_		•
D3802       Advertising & Publicity       1       22,000.00 GF         G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: PM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF				
G6103       Corporate Project Team       2       683.00 GF         G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6312       Recharges: FM Payroll       2       1,726.00 GF         G6316       Telephones       2       1,870.00 GF				
G6104       Policy & Performance Management       2       446.00 GF         G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF		-		
G6105       Transformation Management       2       2,137.00 GF         G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6230       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF		•		
G6108       Caretaking & Cleaning       2       11,543.00 GF         G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF				
G6201       Media       2       1,632.00 GF         G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6105	<del>-</del>		
G6203       SLA: HR Training       2       2,511.00 GF         G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6108			
G6204       SLA: Human Resources       2       6,029.00 GF         G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6201	Media	2	1,632.00 GF
G6207       SLA: Chief Executive       2       1,194.00 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6203	SLA: HR Training	2	2,511.00 GF
G6212       SLA: FM Accountancy, Creditors & FM General       2       11,016.00 GF         G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6204	SLA: Human Resources	2	6,029.00 GF
G6216       SLA: Audit & Risk       2       353.00 GF         G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6207	SLA: Chief Executive	2	1,194.00 GF
G6218       SLA: Business Systems       2       18,283.00 GF         G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6212	SLA: FM Accountancy, Creditors & FM General	2	11,016.00 GF
G6225       Post room & Other Admin       2       4,733.00 GF         G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6216		2	353.00 GF
G6226       SLA: Procurement Team       2       2,313.00 GF         G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6218	SLA: Business Systems	2	18,283.00 GF
G6230       SLA: Office Accommodation       2       9,042.00 GF         G6305       Recharges: FM Payroll       2       1,726.00 GF         G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6225	Post room & Other Admin	2	4,733.00 GF
G6305         Recharges: FM Payroll         2         1,726.00 GF           G6312         Recharges: L&D Legal Services         2         3,679.00 GF           G6316         Telephones         2         1,870.00 GF	G6226	SLA: Procurement Team	2	2,313.00 GF
G6312       Recharges: L&D Legal Services       2       3,679.00 GF         G6316       Telephones       2       1,870.00 GF	G6230	SLA: Office Accommodation	2	9,042.00 GF
G6316 Telephones 2 1,870.00 GF	G6305	Recharges: FM Payroll	2	1,726.00 GF
G6316 Telephones 2 1,870.00 GF	G6312	Recharges: L&D Legal Services	2	3,679.00 GF
·	G6316		2	
	K9ODS	Oxford Direct Services	2	-124,452.00 GF

L9GFU	General Fund	2	-337,913.00 GF
L9HRA	Housing Revenue Account	2	-9,812.00 GF
A0101	Salaries Basic	1	27,830.00 GF
A0110	Salaries Employers NI	1	2,462.00 GF
A0111	Salaries Employers Pension	1	5,618.00 GF
A0801	Insurance Employee Related	1	50.00 GF
D3401	General Contracted Services	1	2,300.00 GF
D3702	Contributions	1	5,200.00 GF
G6103	Corporate Project Team	2	49.00 GF
G6104	Policy & Performance Management	2	32.00 GF
G6105	Transformation Management	2	153.00 GF
G6108	Caretaking & Cleaning	2	825.00 GF
G6201	Media	2	117.00 GF
G6203	SLA: HR Training	2	179.00 GF
G6204	SLA: Human Resources	2	431.00 GF
G6207	SLA: Chief Executive	2	85.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2,561.00 GF
G6212	SLA: Audit & Risk	2	56.00 GF
G6218	SLA: Business Systems	2	1,483.00 GF
G6225	Post room & Other Admin	2	338.00 GF
G6226	SLA: Procurement Team	2	165.00 GF
G6230	SLA: Office Accommodation	2	645.00 GF
G6305	Recharges: FM Payroll	2	123.00 GF
G6312	Recharges: L&D Legal Services	2	613.00 GF
G6316	Telephones	2	468.00 GF
K9ODS	Oxford Direct Services	2	-13,819.00 GF
L9GFU	General Fund	2	-37,521.00 GF
L9GFO L9HRA	Housing Revenue Account	2	-1,091.00 GF
A0101	Salaries Basic	1	108,923.00 GF
A0101 A0110	Salaries Employers NI	1	108,923.00 GF 11,217.00 GF
A0110 A0111	Salaries Employers Pension	1	24,925.00 GF
A0111 A0801		1	70.00 GF
D3104	Insurance Employee Related Town Hall Catering Recharge	1	210.00 GF
D3104	Photocopying/Paper Supplies	1	520.00 GF
D3300 D3401	General Contracted Services	1	17,420.00 GF
	Subsistence		•
D3601	Conferences	1 1	470.00 GF 520.00 GF
D3602 D3701	Grants		
	Contributions	1	10,000.00 GF
D3702		1	6,000.00 GF 332.00 GF
G6103	Corporate Project Team	2	
G6104	Policy & Performance Management	2	217.00 GF
G6105	Transformation Management	2	1,038.00 GF
G6108	Caretaking & Cleaning	2	5,607.00 GF
G6201	Media	2	793.00 GF
G6203	SLA: HR Training	2	1,220.00 GF
G6204	SLA: Human Resources	2	2,929.00 GF
G6207	SLA: Chief Executive	2	580.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5,384.00 GF
G6216	SLA: Audit & Risk	2	172.00 GF
G6218	SLA: Business Systems	2	10,970.00 GF
G6225	Post room & Other Admin	2	2,299.00 GF
G6226	SLA: Procurement Team	2	1,123.00 GF

G6230	SLA: Office Accommodation	2	4,392.00 GF
G6305	Recharges: FM Payroll	2	839.00 GF
G6316	Telephones	2	935.00 GF
K9141	Donations & Contributions	1	-24,000.00 GF
K9ODS	Oxford Direct Services	2	-52,045.00 GF
L9GFU	General Fund	2	-141,317.00 GF
L9HRA	Housing Revenue Account	2	-4,103.00 GF
A0801	Insurance Employee Related	1	50.00 GF
D3104	Town Hall Catering Recharge	1	1,000.00 GF
D3104 D3401	General Contracted Services	1	6,320.00 GF
D3702	Contributions	1	2,000.00 GF
D3702 D3802	Advertising & Publicity	1	3,500.00 GF
D3802	Hospitality	1	1,500.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1,971.00 GF
K9ODS	Oxford Direct Services	2	-4,362.00 GF
L9GFU	General Fund	2	-11,845.00 GF
L9GFO L9HRA	Housing Revenue Account	2	-11,843.00 GF -344.00 GF
A0101	Salaries Basic	1	
A0101 A0110	Salaries Employers NI	1	22,190.00 GF 1,908.00 GF
A0110 A0111		1	4,509.00 GF
D3411	Salaries Employers Pension Consultants Fees	1	•
			14,000.00 GF
D3703	Subscriptions Corporate Project Team	1 2	190.00 GF
G6103	Corporate Project Team		59.00 GF
G6104	Policy & Performance Management	2	38.00 GF
G6105	Transformation Management	2	183.00 GF
G6108	Caretaking & Cleaning	2	989.00 GF
G6201	Media	2	140.00 GF
G6203	SLA: HR Training	2	215.00 GF
G6204	SLA: Human Resources	2	518.00 GF
G6207	SLA: Chief Executive	2	102.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2,569.00 GF
G6216	SLA: Audit & Risk	2	30.00 GF
G6218	SLA: Business Systems	2	4,876.00 GF
G6225	Post room & Other Admin	2	406.00 GF
G6226	SLA: Procurement Team	2	198.00 GF
G6230	SLA: Office Accommodation	2	775.00 GF
G6305	Recharges: FM Payroll	2	148.00 GF
G6316	Telephones	2	468.00 GF
K9ODS	Oxford Direct Services	2	-14,541.00 GF
L9GFU	General Fund	2	-39,489.00 GF
L9HRA	Housing Revenue Account	2	-1,146.00 GF
A0101	Salaries Basic	1	16,798.00 GF
A0110	Salaries Employers NI	1	1,138.00 GF
A0111	Salaries Employers Pension	1	3,406.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	45.00 GF
G6218	SLA: Business Systems	2	3,047.00 GF
G6316	Telephones	2	468.00 GF
K9141	Donations & Contributions	1	-20,000.00 GF
K9ODS	Oxford Direct Services	2	-1,304.00 GF
L9GFU	General Fund	2	-3,536.00 GF
L9HRA	Housing Revenue Account	2	-103.00 GF
D3401	General Contracted Services	1	250,000.00 GF

A0101	Salaries Basic	1	96,223.00 GF
A0101 A0110	Salaries Employers NI	1	12,048.00 GF
A0110 A0111	Salaries Employers Pension	1	19,720.00 GF
A0111 A0801	Insurance Employee Related	1	450.00 GF
C2501	Public Transport	1	210.00 GF
G6103	Corporate Project Team	2	1,005.00 GF
G6104	Policy & Performance Management	2	657.00 GF
G6105		2	
	Transformation Management		3,145.00 GF
G6108	Caretaking & Cleaning	2	16,985.00 GF
G6201	Media	2	2,402.00 GF
G6203	SLA: HR Training	2	3,695.00 GF
G6204	SLA: Human Resources	2	8,873.00 GF
G6207	SLA: Chief Executive	2	1,757.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	9,888.00 GF
G6216	SLA: Audit & Risk	2	520.00 GF
G6218	SLA: Business Systems	2	6,526.00 GF
G6225	Post room & Other Admin	2	6,965.00 GF
G6226	SLA: Procurement Team	2	3,403.00 GF
G6230	SLA: Office Accommodation	2	13,305.00 GF
G6305	Recharges: FM Payroll	2	2,540.00 GF
G6312	Recharges: L&D Legal Services	2	1,226.00 GF
G6316	Telephones	2	2,338.00 GF
G6317	Recharges: Customer Services	2	27,467.00 GF
K9ODS	Oxford Direct Services	2	-33,249.00 GF
L9GFU	General Fund	2	-196,654.00 GF
L9HRA	Housing Revenue Account	2	-12,843.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30.00 GF
D3002	Furniture & Equipment Maintenance & Repairs	1	560.00 GF
D3503	External Telephone Charges	1	379,330.00 GF
D3513	Software Maintenance/Running Costs	1	9,000.00 GF
D3531	Network Rental	1	76,000.00 GF
D3802	Advertising & Publicity	1	-1,000.00 GF
D3952	Capital Charge-Depreciation	2	7,367.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	15,172.00 GF
K9ODS	Oxford Direct Services	2	-235,139.00 GF
L9GFU	General Fund	2	-246,135.00 GF
L9HRA	Housing Revenue Account	2	-16,364.00 GF
D3302	Books & Publications	1	180.00 GF
D3306	Photocopying/Paper Supplies	1	27,000.00 GF
D3401	General Contracted Services	1	690,912.00 GF
D3411	Consultants Fees	1	312,000.00 GF
D3508	Servitor	1	85,150.00 GF
D3511	Software Purchase	1	41,920.00 GF
D3513	Software Maintenance/Running Costs	1	851,790.00 GF
D3514	CRM Database	1	51,807.00 GF
D3520	Hardware Purchase	1	8,740.00 GF
D3601	Subsistence	1	100.00 GF
D3602	Conferences	1	710.00 GF
D3802	Advertising & Publicity	1	2,400.00 GF
D3952	Capital Charge-Depreciation	2	497,078.00 GF
D3996	Unidentified Savings/Bids	1	-50,000.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	12,138.00 GF
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K9ODS	Oxford Direct Services	2	-531,752.00 GF
L9GFU	General Fund	2	-1,775,695.00 GF
L9GFO L9HRA	Housing Revenue Account	2	-249,796.00 GF
D3511	Software Purchase	1	120,000.00 GF
A0101	Salaries Basic	1	1,152,907.00 GF
A0101 A0108	Temporary Bureau Staffing	1	15,380.00 GF
A0108 A0110	Salaries Employers NI	1	119,986.00 GF
A0110 A0111	Salaries Employers Pension	1	
			232,348.00 GF 380.00 GF
A0801	Insurance Employee Related	1	
C2501	Public Transport	1	590.00 GF
C2601	Mileage Allowances	1	350.00 GF
G6103	Corporate Project Team	2	1,736.00 GF
G6104	Policy & Performance Management	2	1,135.00 GF
G6105	Transformation Management	2	5,434.00 GF
G6108	Caretaking & Cleaning	2	29,353.00 GF
G6201	Media	2	4,150.00 GF
G6203	SLA: HR Training	2	6,386.00 GF
G6204	SLA: Human Resources	2	15,334.00 GF
G6207	SLA: Chief Executive	2	3,037.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	19,870.00 GF
G6216	SLA: Audit & Risk	2	898.00 GF
G6218	SLA: Business Systems	2	20,044.00 GF
G6225	Post room & Other Admin	2	12,036.00 GF
G6226	SLA: Procurement Team	2	5,881.00 GF
G6230	SLA: Office Accommodation	2	22,992.00 GF
G6305	Recharges: FM Payroll	2	4,390.00 GF
G6312	Recharges: L&D Legal Services	2	1,839.00 GF
G6316	Telephones	2	7,480.00 GF
K9ODS	Oxford Direct Services	2	-307,999.00 GF
L9GFU	General Fund	2	-1,163,513.00 GF
L9HRA	Housing Revenue Account	2	-226,746.00 GF
D3513	Software Maintenance/Running Costs	1	3,000.00 GF
D3520	Hardware Purchase	1	17,000.00 GF
D3952	Capital Charge-Depreciation	2	3,517.00 GF
G6103	Corporate Project Team	2	98.00 GF
G6104	Policy & Performance Management	2	63.00 GF
G6105	Transformation Management	2	305.00 GF
G6108	Caretaking & Cleaning	2	1,649.00 GF
G6201	Media	2	233.00 GF
G6203	SLA: HR Training	2	358.00 GF
G6204	SLA: Human Resources	2	862.00 GF
G6207	SLA: Chief Executive	2	171.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	7,746.00 GF
G6216	SLA: Audit & Risk	2	50.00 GF
G6225	Post room & Other Admin	2	676.00 GF
G6226	SLA: Procurement Team	2	330.00 GF
G6230	SLA: Office Accommodation	2	1,292.00 GF
G6305	Recharges: FM Payroll	2	247.00 GF
A0101	Salaries Basic	1	1,255,248.00 GF
A0102	Salaries Overtime	1	12,000.00 GF
A0105	Salaries Other Allowances	1	7,140.00 GF
A0109	Salaries Other Fees	1	113,000.00 GF
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۸0110	Calarias Employars NI	1	120 82E 00 CE
A0110	Salaries Employers NI	1	120,825.00 GF
A0111 A0144	Salaries Employers Pension	1	271,057.00 GF
A0144 A0709	Staff Turnover Saving Child Care Vouchers	1 1	-26,000.00 GF
A0709 A0801		1	530.00 GF
C2501	Insurance Employee Related	1	2,980.00 GF 400.00 GF
	Public Transport		
C2601	Mileage Allowances Materials	1	250.00 GF
D3021		1	200.00 GF
D3104	Town Hall Catering Recharge	1	1,000.00 GF
D3116	Facilities Recharge	1	2,030.00 GF
D3302	Books & Publications	1	200.00 GF
D3401	General Contracted Services	1	15,000.00 GF
D3411	Consultants Fees	1	1,500.00 GF
D3420	Waste Disposal & Skip Hire	1	150.00 GF
D3428	Health Screening	1	250.00 GF
D3503	External Telephone Charges	1	11,230.00 GF
D3513	Software Maintenance/Running Costs	1	500.00 GF
D3520	Hardware Purchase	1	700.00 GF
D3703	Subscriptions	1	600.00 GF
D3801	Other Insurances	1	3,500.00 GF
D3802	Advertising & Publicity	1	2,000.00 GF
D3805	Compensation	1	500.00 GF
G6103	Corporate Project Team	2	5,316.00 GF
G6104	Policy & Performance Management	2	3,475.00 GF
G6105	Transformation Management	2	16,639.00 GF
G6108	Caretaking & Cleaning	2	89,872.00 GF
G6201	Media	2	12,708.00 GF
G6203	SLA: HR Training	2	19,552.00 GF
G6204	SLA: Human Resources	2	46,947.00 GF
G6207	SLA: Chief Executive	2	9,299.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	18,767.00 GF
G6216	SLA: Audit & Risk	2	2,749.00 GF
G6218	SLA: Business Systems	2	505,156.00 GF
G6225	Post room & Other Admin	2	36,851.00 GF
G6226	SLA: Procurement Team	2	18,006.00 GF
G6230	SLA: Office Accommodation	2	70,399.00 GF
G6305	Recharges: FM Payroll	2	13,442.00 GF
G6312	Recharges: L&D Legal Services	2	6,132.00 GF
G6316	Telephones	2	12,623.00 GF
K9ODS	Oxford Direct Services	2	-237,321.00 GF
L9GFU	General Fund	2	-1,601,020.00 GF
L9HRA	Housing Revenue Account	2	-856,022.00 GF
A0101	Salaries Basic	1	547,191.00 GF
A0110	Salaries Employers NI	1	49,467.00 GF
A0111	Salaries Employers Pension	1	101,708.00 GF
A0116	Salaries Recharged	1	-190,330.00 GF
A0144	Staff Turnover Saving	1	-20,000.00 GF
A0801	Insurance Employee Related	1	610.00 GF
G6103	Corporate Project Team	2	2,048.00 GF
G6104	Policy & Performance Management	2	1,339.00 GF
G6105	Transformation Management	2	6,411.00 GF
G6108	Caretaking & Cleaning	2	34,630.00 GF
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G6201	Media	2	4,897.00 GF
G6203	SLA: HR Training	2	7,534.00 GF
G6204	SLA: Human Resources	2	18,089.00 GF
G6207	SLA: Chief Executive	2	3,583.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2,169.00 GF
G6216	SLA: Audit & Risk	2	1,059.00 GF
G6225	Post room & Other Admin	2	14,199.00 GF
G6226	SLA: Procurement Team	2	6,938.00 GF
G6230	SLA: Office Accommodation	2	27,126.00 GF
G6305	Recharges: FM Payroll	2	5,179.00 GF
G6316	Telephones	2	6,078.00 GF
L9GFU	General Fund	2	-629,675.00 GF
A0101	Salaries Basic	1	229,563.00 GF
A0101	Salaries Employers NI	1	19,999.00 GF
A0110 A0111	Salaries Employers Pension	1	46,646.00 GF
A0111	Insurance Employee Related	1	320.00 GF
D3002	Furniture & Equipment Maintenance & Repairs	1	1,330.00 GF
D3002	General Stationery Supplies	1	35,000.00 GF
D3301	Contract Printing (External)	1	56,000.00 GF
D3305	<u> </u>	1	11,500.00 GF
	Photocopying/Paper Supplies	1	·
D3501	Postage & Carriage Hardware Rental	1	149,000.00 GF
D3521 G6103		2	12,000.00 GF 263.00 GF
	Corporate Project Team	2	173.00 GF
G6104 G6105	Policy & Performance Management	2	824.00 GF
G6103	Transformation Management	2	
	Caretaking & Cleaning Media	2	4,452.00 GF
G6201 G6203		2	630.00 GF
	SLA: HR Training		968.00 GF
G6204 G6207	SLA: Human Resources SLA: Chief Executive	2 2	2,326.00 GF
G6212			461.00 GF
	SLA: FM Accountancy, Creditors & FM General SLA: Audit & Risk	2 2	9,814.00 GF 136.00 GF
G6216			8,265.00 GF
G6218	SLA: Business Systems Post room & Other Admin	2	·
G6225 G6226	SLA: Procurement Team	2 2	1,826.00 GF 892.00 GF
G6230	SLA: Office Accommodation	2	3,487.00 GF
G6305	Recharges: FM Payroll	2	666.00 GF
G6316	Telephones Charges to Oxford Direct Services	2	1,403.00 GF
K6664	Charges to Oxford Direct Services	1	-30,000.00 GF
L9GFU	General Fund	2	-539,428.00 GF
L9HRA	Housing Revenue Account	2	-28,462.00 GF
A0110	Salaries Employers NI Travel Scheme Discount	1	2,250.00 GF
C2505		1	29,000.00 GF
D3411	Consultants Fees	1	4,500.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	91.00 GF
A0101	Salaries Basic	1	83,922.00 GF
A0110	Salaries Employers NI	1	8,202.00 GF
A0111	Salaries Employers Pension	1	17,113.00 GF
A0633	External Learning Programme	1	168,000.00 GF
A0801	Insurance Employee Related	1	310.00 GF
G6103	Corporate Project Team	2	224.00 GF
G6104	Policy & Performance Management	2	148.00 GF

CC10F	Townstern Management	2	702.00.05
G6105	Transformation Management	2	702.00 GF
G6108	Caretaking & Cleaning	2	3,793.00 GF
G6201	Media	2	536.00 GF
G6203	SLA: HR Training	2	825.00 GF
G6204	SLA: Human Resources	2	1,981.00 GF
G6207	SLA: Chief Executive	2	392.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	8,784.00 GF
G6216	SLA: Audit & Risk	2	116.00 GF
G6218	SLA: Business Systems	2	38,529.00 GF
G6225	Post room & Other Admin	2	1,555.00 GF
G6226	SLA: Procurement Team	2	760.00 GF
G6230	SLA: Office Accommodation	2	2,971.00 GF
G6305	Recharges: FM Payroll	2	567.00 GF
G6316	Telephones	2	1,403.00 GF
K9ODS	Oxford Direct Services	2	-179,986.00 GF
L9GFU	General Fund	2	-158,953.00 GF
L9HRA	Housing Revenue Account	2	-10,381.00 GF
A0101	Salaries Basic	1	33,168.00 GF
A0110	Salaries Employers NI	1	2,854.00 GF
A0111	Salaries Employers Pension	1	5,611.00 GF
G6103	Corporate Project Team	2	68.00 GF
G6104	Policy & Performance Management	2	45.00 GF
G6105	Transformation Management	2	214.00 GF
G6108	Caretaking & Cleaning	2	1,154.00 GF
G6201	Media	2	163.00 GF
G6203	SLA: HR Training	2	252.00 GF
G6204	SLA: Human Resources	2	603.00 GF
G6207	SLA: Chief Executive	2	119.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1,951.00 GF
G6216	SLA: Audit & Risk	2	35.00 GF
G6218	SLA: Business Systems	2	8,265.00 GF
G6225	Post room & Other Admin	2	473.00 GF
G6226	SLA: Procurement Team	2	231.00 GF
G6230	SLA: Office Accommodation	2	904.00 GF
G6305	Recharges: FM Payroll	2	173.00 GF
G6316	Telephones	2	935.00 GF
K9ODS	Oxford Direct Services	2	-25,551.00 GF
L9GFU	General Fund	2	-30,851.00 GF
L9HRA	Housing Revenue Account	2	-2,014.00 GF
A0101	Salaries Basic	1	271,819.00 GF
A0110	Salaries Employers NI	1	26,297.00 GF
A0111	Salaries Employers Pension	1	43,616.00 GF
A0801	Insurance Employee Related	1	1,250.00 GF
C2501	Public Transport	1	430.00 GF
C2601	Mileage Allowances	1	100.00 GF
D3006	Equipment Hire Charges	1	629.00 GF
D3000	Materials	1	170.00 GF
			495.00 GF
D3104	Town Hall Catering Recharge Books & Publications	1 1	
D3302			290.00 GF
D3306	Photocopying/Paper Supplies	1	604.00 GF
D3401	General Contracted Services	1	130.00 GF
D3411	Consultants Fees	1	12,422.00 GF

D3429	Police Checks	1		10.00 GF
D3522	Hardware Contracted Maintenance	1		2.00 GF
D3601	Subsistence	1		100.00 GF
D3701	Grants	1		50.00 GF
D3703	Subscriptions	1		4,810.00 GF
D3802	Advertising & Publicity	1		238.00 GF
G6103	Corporate Project Team	2		683.00 GF
G6104	Policy & Performance Management	2		446.00 GF
G6105	Transformation Management	2		2,137.00 GF
G6108	Caretaking & Cleaning	2		11,543.00 GF
G6201	Media	2		1,632.00 GF
G6203	SLA: HR Training	2		2,511.00 GF
G6204	SLA: Human Resources	2		6,029.00 GF
G6207	SLA: Chief Executive	2		1,194.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2		7,707.00 GF
G6212	SLA: Audit & Risk	2		353.00 GF
G6218	SLA: Business Systems	2		36,663.00 GF
G6225	Post room & Other Admin	2		4,733.00 GF
G6226	SLA: Procurement Team	2		•
	SLA: Office Accommodation	2		2,313.00 GF
G6230				9,042.00 GF
G6305	Recharges: FM Payroll	2		1,726.00 GF
G6312	Recharges: L&D Legal Services	2		134,905.00 GF
G6316	Telephones	2		4,208.00 GF
K9ODS	Oxford Direct Services	2		-264,081.00 GF
L9GFU	General Fund	2		-318,808.00 GF
L9HRA	Housing Revenue Account	2		-20,822.00 GF
D3411	Consultants Fees	1		77,010.00 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2		7,901.00 GF
K9ODS	Oxford Direct Services	2		-37,925.00 GF
L9GFU	General Fund	2		-45,795.00 GF
L9HRA	Housing Revenue Account	2		-2,990.00 GF
A0101	Salaries Basic	1		176,415.00 GF
A0109	Salaries Other Fees	1		6,690.00 GF
A0110	Salaries Employers NI	1		19,705.00 GF
A0111	Salaries Employers Pension	1		35,632.00 GF
A0622	Short Courses	1		81,830.00 GF
A0630	Compliance Training (H&S)	1		56,000.00 GF
A0631	Corporate Development Programme	1		24,885.00 GF
A0636	Conferences/Seminars	1		11,000.00 GF
A0637	Management Development	1		10,000.00 GF
A0638	IT Skills Development	1		5,000.00 GF
A0646	Training Supplies	1		4,300.00 GF
A0647	Contingency	1		4,475.00 GF
A0702	Staff Advertising	1		20,000.00 GF
A0801	Insurance Employee Related	1		540.00 GF
D3001	Furniture & Equipment Purchase	1		10,000.00 GF
D3006	Equipment Hire Charges	1		381.00 GF
D3104	Town Hall Catering Recharge	1		385.00 GF
D3303	Contract Printing (External)	1		750.00 GF
D3401	General Contracted Services		1	<b>200.00</b> GF
D3411 D3802	Consultants Fees		1 1	4948 GF 1502 GF
D300Z	Advertising & Publicity		'	1302 GF

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G6103	Corporate Project Team	2	624 GF
G6104	Policy & Performance Management	2	408 GF
G6105	Transformation Management	2	1954 GF
G6108	Caretaking & Cleaning	2	10554 GF
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G6201	Media	2	1492 GF
G6203	SLA: HR Training	2	2296 GF
G6204	SLA: Human Resources	2	5513 GF
G6207	SLA: Chief Executive	2	1092 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	14788 GF
G6216	SLA: Audit & Risk	2	323 GF
G6218	SLA: Business Systems	2	19732 GF
G6225	Post room & Other Admin	2	4327 GF
G6226	SLA: Procurement Team	2	2114 GF
G6230	SLA: Office Accommodation	2	8267 GF
G6305	Recharges: FM Payroll	2	1579 GF
		2	
G6316	Telephones		1870 GF
K9ODS	Oxford Direct Services	2	-83198 GF
L9GFU	General Fund	2	-143230 GF
L9HRA	Housing Revenue Account	2	-9353 GF
A0101	Salaries Basic	1	119748 GF
A0110	Salaries Employers NI	1	3102 GF
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A0111	Salaries Employers Pension	1	3866 GF
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management	2	192 GF
G6105	Transformation Management	2	916 GF
G6108	Caretaking & Cleaning	2	4947 GF
G6201	Media	2	700 GF
		2	
G6203	SLA: HR Training		1076 GF
G6204	SLA: Human Resources	2	2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30 GF
G6216	SLA: Audit & Risk	2	151 GF
G6225	Post room & Other Admin	2	2028 GF
G6226	SLA: Procurement Team	2	991 GF
		2	
G6230	SLA: Office Accommodation		3875 GF
G6305	Recharges: FM Payroll	2	740 GF
G6316	Telephones	2	2338 GF
K9ODS	Oxford Direct Services	2	-57093 GF
L9GFU	General Fund	2	-87931 GF
L9HRA	Housing Revenue Account	2	-5743 GF
	Salaries Basic	1	
A0101			121683 GF
A0110	Salaries Employers NI	1	13305 GF
A0111	Salaries Employers Pension	1	15697 GF
G6103	Corporate Project Team	2	263 GF
G6104	Policy & Performance Management	2	173 GF
G6105	Transformation Management	2	824 GF
G6108	Caretaking & Cleaning	2	4452 GF
G6201	Media	2	630 GF
G6203	SLA: HR Training	2	968 GF
G6204	SLA: Human Resources	2	2326 GF
G6207	SLA: Chief Executive	2	461 GF
G6216	SLA: Audit & Risk	2	136 GF
G6225	Post room & Other Admin	2	1826 GF
G6226	SLA: Procurement Team	2	892 GF
G6230	SLA: Office Accommodation	2	3487 GF
G6305	Recharges: FM Payroll	2	666 GF
G6316	Telephones	2	1870 GF
L9GFU	General Fund	2	-159202 GF
L9HRA	Housing Revenue Account	2	-10429 GF
A0631	Corporate Development Programme	1	60000 GF
B1501	Electricity	1	400 GF
וטטום	Libertions	ı	700 GF

A0101	Salaries Basic	1	931568 GF
A0110	Salaries Employers NI	1	108912 GF
A0111	Salaries Employers Pension	1	210787 GF
A0702	Staff Advertising	1	930 GF
A0704	Staff Medical Examinations	1	120 GF
A0801	Insurance Employee Related	1	2210 GF
C2201	Petrol, Diesel & Oil	1	1283 GF
C2203	Other Licences And Fees	1	50 GF
C2501	Public Transport	1	130 GF
C2503	Travel Concessions	1	150 GF
C2601	Mileage Allowances	1	550 GF
D3006	Equipment Hire Charges	1	540 GF
D3104	Town Hall Catering Recharge	1	400 GF
D3116	Facilities Recharge	1	910 GF
D3201	Protective Clothing	1	210 GF
D3301	General Stationery Supplies	1	750 GF
D3302	Books & Publications	1	402 GF
D3303	Contract Printing (External)	1	60 GF
	<u> </u>		
D3304	Copier Unit Recharges	1	190 GF
D3306	Photocopying/Paper Supplies	1	460 GF
D3411	Consultants Fees	1	7570 GF
D3428	Health Screening	1	80 GF
D3430	Storage Costs	1	130 GF
	<u> </u>		
D3501	Postage & Carriage	1	1000 GF
D3520	Hardware Purchase	1	350 GF
D3602	Conferences	1	770 GF
D3703	Subscriptions	1	9550 GF
D3801	Other Insurances	1	1200 GF
		2	
G6103	Corporate Project Team		2019 GF
G6104	Policy & Performance Management	2	1320 GF
G6105	Transformation Management	2	6320 GF
G6108	Caretaking & Cleaning	2	34135 GF
G6201	Media	2	4827 GF
G6203	SLA: HR Training	2	7426 GF
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	SLA: Human Resources	2	17832 GF
G6207	SLA: Chief Executive	2	3532 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	29029 GF
G6216	SLA: Audit & Risk	2	1044 GF
G6218	SLA: Business Systems	2	41777 GF
	Post room & Other Admin	2	13997 GF
G6225			
G6226	SLA: Procurement Team	2	6839 GF
G6230	SLA: Office Accommodation	2	26739 GF
G6305	Recharges: FM Payroll	2	5105 GF
G6316	Telephones	2	7480 GF
K9CAP	Recharge To Capital	_ 1	-92000 GF
K9ODS	Oxford Direct Services	2	-61462 GF
L9703	Construction Related Services Fee Income	1	-355000 GF
L9GFU	General Fund	2	-821693 GF
L9HRA	Housing Revenue Account	2	-163000 GF
B1101	Reactive Maintenance & Minor Repairs	1	120000 GF
B1106	Asbestos Work	1	50000 GF
B1153	Electrical Services (Inspections etc.)	1	55000 GF
B1161	Covered Market D2D Repairs	1	20000 GF
B1203	Lift Maintenance / Servicing	1	60000 GF
B1208	Water Systems Testing & Sanitary Repairs	1	40000 GF
B1241	Fire Alarms and Emergency Lighting	1	80000 GF
		1	
B1306	Specialist Services		2500 GF
B2000	Commercial Portfolio - Planned Maintenance	1	328000 GF
B2002	Town Hall - External Planned Maintenance	1	110000 GF
B2003	Community Centres - Planned Maintenance and H&	1	60000 GF
B2004	Parks and Cemeteries - PM to Infrastructure	1	40000 GF

B7003	Environmental Improvements (DS)	1	12000 GF
B7005	Pest Control Work (DS)	1	4000 GF
B7006	Parks Services General	1	8000 GF
B7008	Building Services Works (DS)	1	184910 GF
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B7012	Garage Works (DS)	1	100000 GF
B7016	Covered Market D2D Repairs (DS)	1	50000 GF
B7029	Gas Appliances Planned Maintenance (DS)	1	102000 GF
B7034	Highways & Engineering Works (DS)	1	43000 GF
B7042	Works Carried out by Street Scene (DS)	1	30000 GF
B7044	Community Centres - Planned Repairs (DS)	1	60000 GF
B7046	Garages - Planned Repairs (DS)	1	17000 GF
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G6212	SLA: FM Accountancy, Creditors & FM General	2	15134 GF
G6312	Recharges: L&D Legal Services	2	2453 GF
G6322	BDC	2	255574 GF
K6664		1	-30000 GF
	Charges to Oxford Direct Services		
B1501	Electricity	1	6000 GF
B1502	Gas	1	2000 GF
B1605	Refuse Collection	1	1000 GF
B1610	Street Scene Internal Rechargeable Works	1	19000 GF
B1701	Rent	1	40000 GF
B1702	Business Rates/Council Tax	1	11567 GF
B1801	Buildings Related Insurance	1	47020 GF
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B1802	Insurance - Other	1	3440 GF
B1830	Water & Sewerage Charges	1	400 GF
B1952	Capital Charge-Depreciation	2	322977 GF
D3411	Consultants Fees	1	50500 GF
D3433	Bank Charges/Commission	1	0 GF
D3802	Advertising & Publicity	1	1000 GF
G6210		2	504229 GF
	SLA: FM Asset Management - Strategic		
G6212	SLA: FM Accountancy, Creditors & FM General	2	54990 GF
G6312	Recharges: L&D Legal Services	2	319110 GF
G6322	BDC	2	242980 GF
K6664	Charges to Oxford Direct Services	1	-599000 GF
K9446	Property Service Charges	1	-800 GF
K9450	Property Rents/Income	1	-7184000 GF
K9471	Licences (Vatable)	1	-12000 GF
	,		
K9509	Insurance Recharge	1	-18000 GF
K9534	Pitch & Site Rents	1	-2000 GF
K9545	HRA Other Property Rents/Income (Incl. Shops)	1	-2800 GF
K9546	Service Charges	1	-1000 GF
K9550	Property Rents/Income	1	-661000 GF
K9571	Licences	1	-15000 GF
K9607	Interest On Overdue Rent	1	-500 GF
A0101	Salaries Basic	1	13327 GF
A0110	Salaries Employers NI	1	683 GF
A0111	Salaries Employers Pension	1	2762 GF
B1501	Electricity	1	1400 GF
	•		
B1502	Gas	1	2750 GF
B1801	Buildings Related Insurance	1	170 GF
B1830	Water & Sewerage Charges	1	760 GF
G6210		2	5864 GF
	SLA: FM Asset Management - Strategic		
G6212	SLA: FM Accountancy, Creditors & FM General	2	576 GF
G6322	BDC	2	10040 GF
K9546	Service Charges	1	-15000 GF
KOEEO	<u> </u>	1	40000 CE
K9550	Property Rents/Income	1	-40000 GF
B1605	Property Rents/Income Refuse Collection	1	26000 GF
	Property Rents/Income		
B1605 B1821	Property Rents/Income Refuse Collection Service Charges	1 1	26000 GF 69300 GF
B1605 B1821 D3401	Property Rents/Income Refuse Collection Service Charges General Contracted Services	1 1 1	26000 GF 69300 GF 6931 GF
B1605 B1821 D3401 G6210	Property Rents/Income Refuse Collection Service Charges General Contracted Services SLA: FM Asset Management - Strategic	1 1 1 2	26000 GF 69300 GF 6931 GF 5864 GF
B1605 B1821 D3401 G6210 G6212	Property Rents/Income Refuse Collection Service Charges General Contracted Services SLA: FM Asset Management - Strategic SLA: FM Accountancy, Creditors & FM General	1 1 1 2 2	26000 GF 69300 GF 6931 GF 5864 GF 418 GF
B1605 B1821 D3401 G6210	Property Rents/Income Refuse Collection Service Charges General Contracted Services SLA: FM Asset Management - Strategic	1 1 1 2	26000 GF 69300 GF 6931 GF 5864 GF

K9534	Pitch & Site Rents	1	-51000 GF
B1701	Rent	1	2500 GF
B1702	Business Rates/Council Tax	1	5637 GF
G6210	SLA: FM Asset Management - Strategic	2	5864 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	194 GF
A0101	Salaries Basic	1	100479 GF
A0110	Salaries Employers NI	1	10727 GF
A0111	Salaries Employers Pension	1	18959 GF
B1501	Electricity	1	25000 GF
B1702	Business Rates/Council Tax		
		1	2033 GF
B1801	Buildings Related Insurance	1	10640 GF
B1830	Water & Sewerage Charges	1	4000 GF
C2201	Petrol, Diesel & Oil	1	33 GF
		1	5000 GF
D3001	Furniture & Equipment Purchase		
D3021	Materials	1	250 GF
D3802	Advertising & Publicity	1	500 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
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G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
G6204	SLA: Human Resources	2	862 GF
	SLA: Chief Executive	2	171 GF
G6210	SLA: FM Asset Management - Strategic	2	70358 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	6810 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	3221 GF
G6225	Post room & Other Admin	2	
			676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6312	Recharges: L&D Legal Services	2	491 GF
G6316	Telephones	2	468 GF
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G6322	BDC	2	48526 GF
G6325	Recharges: CW Markets Management	1	277440 GF
K9546	Service Charges	1	-28000 GF
K9550	Property Rents/Income	1	-1117000 GF
A0101	Salaries Basic	1	75667 GF
A0110	Salaries Employers NI	1	9309 GF
A0111	Salaries Employers Pension	1	15587 GF
A0144	Staff Turnover Saving	1	-120 GF
C2501	Public Transport	1	1000 GF
C2601	Mileage Allowances	1	650 GF
	<u> </u>		
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
		2	
G6203	SLA: HR Training		358 GF
G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	9317 GF
G6216	SLA: Audit & Risk	2	50 GF
		2	
G6218	SLA: Business Systems		14494 GF
G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6312	Recharges: L&D Legal Services	2	2698 GF
G6317		2	27467 GF
G0311	Recharges: Customer Services	۷	21401 GF

L9GFU	General Fund	2	-162308 GF
A0101	Salaries Basic	1	559654 GF
A0110	Salaries Employers NI	1	55942 GF
A0111	Salaries Employers Pension	1	107735 GF
A0144	Staff Turnover Saving	1	-390 GF
A0801	Insurance Employee Related	1	960 GF
C2201	Petrol, Diesel & Oil	1	926 GF
C2501	Public Transport	1	240 GF
C2601	Mileage Allowances	1	800 GF
D3104	Town Hall Catering Recharge	1	400 GF
D3302	Books & Publications	1	700 GF
D3415	Stamp Duty & Other Legal Fees	1	5000 GF
D3428	Health Screening	1	100 GF
D3703	Subscriptions	1	5000 GF
G6103	Corporate Project Team	2	975 GF
G6104	Policy & Performance Management	2	639 GF
G6105	Transformation Management	2	3053 GF
G6108	Caretaking & Cleaning	2	16490 GF
G6109	Property & Fac Management & Support	2	113682 GF
	. ,		
G6201	Media	2	2332 GF
G6203	SLA: HR Training	2	3588 GF
G6204	SLA: Human Resources	2	8614 GF
G6207	SLA: Chief Executive	2	1706 GF
G6212		2	2229 GF
G6216	SLA: Audit & Risk	2	504 GF
G6218	SLA: Business Systems	2	28552 GF
G6225	Post room & Other Admin	2	6762 GF
G6226	SLA: Procurement Team	2	3304 GF
G6230	SLA: Office Accommodation	2	12918 GF
G6305	Recharges: FM Payroll	2	2466 GF
G6312	Recharges: L&D Legal Services	2	13490 GF
G6316		2	3740 GF
	Telephones		
K9401	Services - General Fees	1	-25000 GF
K9ODS		2	-44982 GF
L9GFU	General Fund	2	-771116 GF
L9HRA	Housing Revenue Account	2	-122840 GF
B1701	Rent	1	3000 GF
B1821	Service Charges	1	6000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	21 GF
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K9446	Property Service Charges	1	-15000 GF
K9509	Insurance Recharge	1	-1000 GF
B1501	Electricity	1	3000 GF
B1502	Gas	1	7000 GF
B1601	Cleaning Materials	1	250 GF
B1604	Toilet Requisites	1	450 GF
B1605	Refuse Collection	1	1200 GF
	Window Cleaning	1	300 GF
B1606	· · · · · · · · · · · · · · · · · · ·		
B1801	Buildings Related Insurance	1	650 GF
B1830	Water & Sewerage Charges	1	650 GF
B1952	Capital Charge-Depreciation	2	87161 GF
D3401	General Contracted Services	1	50 GF
D3802	Advertising & Publicity	1	440 GF
G6210	SLA: FM Asset Management - Strategic	2	23452 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1200 GF
	<del>-</del>		
G6322	BDC	2	1057 GF
K9550	Property Rents/Income	1	-120000 GF
D3411	Consultants Fees	1	63000 GF
G6210	SLA: FM Asset Management - Strategic	2	187620 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	331 GF
A0101	Salaries Basic	_ 1	145363 GF
A0110	Salaries Employers NI	1	17415 GF
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A0111	Salaries Employers Pension	1	29843 GF
B1952	Capital Charge-Depreciation	2	1888 GF
C2501	Public Transport	1	200 GF
C2601	Mileage Allowances	1	200 GF
D3402	Planning Application Fees	1	6000 GF
D3411	Consultants Fees	1	23000 GF
D3703	Subscriptions	1	1500 GF
G6103	Corporate Project Team	2	390 GF
		2	256 GF
G6104	Policy & Performance Management		
G6105	Transformation Management	2	1221 GF
G6108	Caretaking & Cleaning	2	6596 GF
G6109	Property & Fac Management & Support	2	48721 GF
	· · ·		
G6201	Media	2	933 GF
G6203	SLA: HR Training	2	1435 GF
G6204	SLA: Human Resources	2	3445 GF
G6207	SLA: Chief Executive	2	682 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	407 GF
G6216	SLA: Audit & Risk	2	202 GF
G6218	SLA: Business Systems	2	12883 GF
G6225	Post room & Other Admin	2	2705 GF
G6226	SLA: Procurement Team	2	1322 GF
G6230	SLA: Office Accommodation	2	5167 GF
G6305	Recharges: FM Payroll	2	987 GF
	,	2	1350 GF
G6312	Recharges: L&D Legal Services		
G6316	Telephones	2	1403 GF
L9GFU	General Fund	2	-299610 GF
L9HRA	Housing Revenue Account	2	-15769 GF
		2	
G6210	SLA: FM Asset Management - Strategic		5864 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1313 GF
A0101	Salaries Basic	1	312072 GF
A0110	Salaries Employers NI	1	36346 GF
A0111	Salaries Employers Pension	1	61302 GF
A0116	Salaries Recharged	1	-296000 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
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G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	160 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	5949 GF
G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6316	Telephones	2	468 GF
A0101	Salaries Basic	1	58584 GF
A0110	Salaries Employers NI	1	7132 GF
A0111		1	12299 GF
	Salaries Employers Pension		
A0144	Staff Turnover Saving	1	-150 GF
A0801	Insurance Employee Related	1	90 GF
B1610	Street Scene Internal Rechargeable Works	1	9000 GF
C2501	Public Transport	1	600 GF
D3302	Books & Publications	1	240 GF
D3401	General Contracted Services	1	8000 GF
D3411	Consultants Fees	1	-30000 GF
D3703	Subscriptions	1	1000 GF
	·	2	17644 GF
D3952	Capital Charge-Depreciation	۷	17044 GF

G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
	<u> </u>		
G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	4113 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218		2	5949 GF
	SLA: Business Systems		
G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6312		2	2453 GF
	Recharges: L&D Legal Services		
G6316	Telephones	2	468 GF
A0801	Insurance Employee Related	1	650 GF
D3701	Grants	1	18000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	69 GF
K9450	Property Rents/Income	1	-95000 GF
A0101	Salaries Basic	1	133001 GF
A0110	Salaries Employers NI	1	9119 GF
A0111	Salaries Employers Pension	1	12887 GF
		2	
G6103	Corporate Project Team		137 GF
G6104	Policy & Performance Management	2	88 GF
G6105	Transformation Management	2	427 GF
G6108	Caretaking & Cleaning	2	2309 GF
G6201	Media	2	326 GF
		2	
G6203	SLA: HR Training		502 GF
G6204	SLA: Human Resources	2	1206 GF
G6207	SLA: Chief Executive	2	239 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	125 GF
G6216	SLA: Audit & Risk	2	71 GF
		2	
G6218	SLA: Business Systems		5949 GF
	Post room & Other Admin	2	947 GF
G6226	SLA: Procurement Team	2	463 GF
G6230	SLA: Office Accommodation	2	1808 GF
G6305	Recharges: FM Payroll	2	345 GF
	,		
G6316	Telephones	2	468 GF
K9141	Donations & Contributions	1	-10000 GF
A0101	Salaries Basic	1	1023 GF
A0110	Salaries Employers NI	1	141 GF
A0111	Salaries Employers Pension	1	211 GF
	Salaries Basic		-22411 GF
A0101		1	
A0108	Temporary Bureau Staffing	1	384000 GF
A0110	Salaries Employers NI	1	-1282 GF
A0111	Salaries Employers Pension	1	-5218 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	15 GF
A0101	Salaries Basic	1	94478 GF
A0110	Salaries Employers NI	1	12088 GF
A0111	Salaries Employers Pension	1	19395 GF
A0801	Insurance Employee Related	1	430 GF
B1701	Rent	1	101000 GF
B1801	Buildings Related Insurance	1	110 GF
C2501	Public Transport	1	100 GF
C2601	Mileage Allowances	1	100 GF
D3006	Equipment Hire Charges	1	450 GF
D3104	Town Hall Catering Recharge	1	600 GF
D3104			350 GF
	General Stationery Supplies	1	
D3302	Books & Publications	1	200 GF

D3601	Subsistence	1	127000 GF
D3602	Conferences	1	3400 GF
D3807	Special Events	1	400 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
	,		
G6105	Transformation Management	2	305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212		2	9533 GF
	SLA: FM Accountancy, Creditors & FM General		
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	2229 GF
G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6312	Recharges: L&D Legal Services	2	3433 GF
G6316	Telephones	2	468 GF
G6317	Recharges: Customer Services	2	27467 GF
L9HRA	Housing Revenue Account	2	-17940 GF
A0101	Salaries Basic	1	296066 GF
A0105	Salaries Other Allowances	1	550 GF
A0110	Salaries Employers NI	1	30030 GF
A0111	Salaries Employers Pension	1	57649 GF
A0801	Insurance Employee Related	1	770 GF
C2501	Public Transport	1	500 GF
D3006	Equipment Hire Charges	1	200 GF
D3104	Town Hall Catering Recharge	1	200 GF
	<u> </u>		
D3302	Books & Publications	1	61 GF
D3401	General Contracted Services	1	6900 GF
D3501	Postage & Carriage	1	1000 GF
D3602	Conferences	1	800 GF
D3703	Subscriptions	1	10200 GF
D3801	Other Insurances	1	2300 GF
D3802	Advertising & Publicity	1	1000 GF
G6103	Corporate Project Team	2	810 GF
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G6104	Policy & Performance Management	2	529 GF
G6105	Transformation Management	2	2534 GF
G6108	Caretaking & Cleaning	2	13687 GF
G6201	Media	2	1935 GF
		2	
G6203	SLA: HR Training		2978 GF
G6204	SLA: Human Resources	2	7150 GF
G6207	SLA: Chief Executive	2	1416 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	7600 GF
G6216	SLA: Audit & Risk	2	419 GF
G6218	SLA: Business Systems	2	19764 GF
G6225	Post room & Other Admin	2	5612 GF
G6226	SLA: Procurement Team	2	2742 GF
G6230	SLA: Office Accommodation	2	10721 GF
G6305	Recharges: FM Payroll	2	2047 GF
G6312	Recharges: L&D Legal Services	2	245 GF
G6316	Telephones	2	3273 GF
		1	
K9511	General Charges		-150 GF
L9HRA	Housing Revenue Account	2	-41000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	15 GF
D3401	General Contracted Services	1	6000 GF
D3411	Consultants Fees	1	2000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30 GF
A0101	Salaries Basic	1	25007 GF

A0110	Salaries Employers NI	1	2239 GF
A0111	Salaries Employers Pension	1	4601 GF
D3401	General Contracted Services	1	4000 GF
C2501	Public Transport	1	1000 GF
D3001	Furniture & Equipment Purchase	1	23000 GF
D3425	Furniture Removals	1	2000 GF
D3430	Storage Costs	1	3900 GF
D3600	Bond Payments Homeless	1	5000 GF
D3604	Board & Lodging Payments	1	40000 GF
D3903	Provision For Bad Debts	1	5000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	10136 GF
G6312	Recharges: L&D Legal Services	2	1839 GF
K9550	Property Rents/Income	1	-20000 GF
A0101	Salaries Basic	1	469587 GF
A0102	Salaries Overtime	1	8850 GF
A0107	Salaries Standby Payments	1	5370 GF
A0110	Salaries Employers NI	1	45733 GF
A0111	Salaries Employers Pension	1	94935 GF
		1	-36000 GF
A0116	Salaries Recharged		
A0801	Insurance Employee Related	1	490 GF
B1501	Electricity	1	30000 GF
B1502	Gas	1	10000 GF
B1701	Rent	1	740 GF
B1702	Business Rates/Council Tax	1	5500 GF
B1830	Water & Sewerage Charges	1	25000 GF
C2201	Petrol, Diesel & Oil	1	1902 GF
C2301	Pooled Transport Recharges	1	3920 GF
C2503	Travel Concessions	1	70 GF
C2601	Mileage Allowances	1	2500 GF
D3417	Counsel & External Legal Fees	1	2000 GF
D3426	Homeless Prevention	1	3000 GF
D3600	Bond Payments Homeless	1	40000 GF
D3611	Homelessness Accommodation Lease Payments	1	400000 GF
D3903	Provision For Bad Debts	1	20000 GF
		2	
G6103	Corporate Project Team		1288 GF
G6104	Policy & Performance Management	2	842 GF
G6105	Transformation Management	2	4033 GF
G6108	Caretaking & Cleaning	2	21781 GF
G6201	Media	2	3080 GF
G6203	SLA: HR Training	2	4738 GF
G6204	SLA: Human Resources	2	11377 GF
G6207	SLA: Chief Executive	2	2254 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	9846 GF
		2	
G6216	SLA: Audit & Risk		666 GF
G6218	SLA: Business Systems	2	27663 GF
G6225	Post room & Other Admin	2	8931 GF
G6226	SLA: Procurement Team	2	4364 GF
G6230	SLA: Office Accommodation	2	17061 GF
G6305	Recharges: FM Payroll	2	3258 GF
G6312	Recharges: L&D Legal Services	2	368 GF
G6316	Telephones	2	6545 GF
K9550	·	1	-567400 GF
	Property Rents/Income		
L9HRA	Housing Revenue Account	2	-213000 GF
A0101	Salaries Basic	1	195043 GF
A0110	Salaries Employers NI	1	19963 GF
A0111	Salaries Employers Pension	1	36575 GF
A0801	Insurance Employee Related	1	370 GF
D3426	Homeless Prevention	1	185000 GF
D3606	Social Lettings Agency	1	45000 GF
D3802	Advertising & Publicity	1	-5000 GF
		1	
F5033	Rent Allowance Cheques (Home Choice)	ı	333400 GF

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G6103	Corporate Project Team	2	644 GF
G6104	Policy & Performance Management	2	421 GF
G6105	Transformation Management	2	2015 GF
G6108	Caretaking & Cleaning	2	10884 GF
	<u> </u>	2	
G6201	Media		1539 GF
G6203	SLA: HR Training	2	2368 GF
G6204	SLA: Human Resources	2	5685 GF
G6207	SLA: Chief Executive	2	1126 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	8042 GF
G6216	SLA: Audit & Risk	2	333 GF
G6218	SLA: Business Systems	2	12410 GF
G6225	Post room & Other Admin	2	4463 GF
G6226	SLA: Procurement Team	2	2180 GF
G6230	SLA: Office Accommodation	2	8526 GF
G6305	Recharges: FM Payroll	2	1628 GF
G6316	Telephones	2	2338 GF
K9585	Rent allowance cheque home choice rtn deposit	1	-70000 GF
D3401	General Contracted Services	1	50000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1195 GF
A0101	Salaries Basic	1	780078 GF
A0102	Salaries Overtime	1	990 GF
A0107	Salaries Standby Payments	1	4540 GF
A0108	Temporary Bureau Staffing	1	3000 GF
A0110	Salaries Employers NI	1	86413 GF
A0111	Salaries Employers Pension	1	149619 GF
A0702	Staff Advertising	1	2910 GF
A0703	Interview Expenses	1	90 GF
A0704	Staff Medical Examinations	1	70 GF
A0711	Unison Rep Funding Recharge	1	30 GF
A0801	Insurance Employee Related	1	3620 GF
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C2501	Public Transport	1	1000 GF
D3006	Equipment Hire Charges	1	800 GF
D3014	Oxford Register for Affordable Housing	1	3000 GF
D3015	CBL Scheme Costs	1	5000 GF
D3104	Town Hall Catering Recharge	1	2500 GF
D3302	Books & Publications	1	200 GF
D3411	Consultants Fees	1	2000 GF
D3415	Stamp Duty & Other Legal Fees	1	200 GF
D3426	Homeless Prevention	1	10000 GF
D3513	Software Maintenance/Running Costs	1	5000 GF
D3602	Conferences	1	2000 GF
D3703	Subscriptions	1	800 GF
D3802	Advertising & Publicity	1	2000 GF
G6103	Corporate Project Team	2	2117 GF
G6104	Policy & Performance Management	2	1383 GF
G6105	Transformation Management	2	6625 GF
G6108	Caretaking & Cleaning	2	35784 GF
G6201	Media	2	5060 GF
G6203	SLA: HR Training	2	7785 GF
		2	
G6204	SLA: Human Resources		18693 GF
G6207	SLA: Chief Executive	2	3702 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	6206 GF
G6216	SLA: Audit & Risk	2	1095 GF
G6218	SLA: Business Systems	2	54409 GF
G6225	Post room & Other Admin	2	14673 GF
G6226	SLA: Procurement Team	2	7169 GF
G6230	SLA: Office Accommodation	2	28031 GF
G6305	Recharges: FM Payroll	2	5352 GF
G6312	Recharges: L&D Legal Services	2	51509 GF
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G6316	Telephones	2	10286 GF
G6317	Recharges: Customer Services	2	224953 GF

K9140	External Grants	1	-80000 GF
K9511	General Charges	1	-1000 GF
	Housing Revenue Account	2	
L9HRA	<u> </u>		-245000 GF
A0101	Salaries Basic	1	163145 GF
A0110	Salaries Employers NI	1	15594 GF
A0111	Salaries Employers Pension	1	32506 GF
A0801	Insurance Employee Related	1	160 GF
D3701	Grants	1	1973279 GF
G6103	Corporate Project Team	2	195 GF
G6104	Policy & Performance Management	2	128 GF
G6105	Transformation Management	2	611 GF
G6108	Caretaking & Cleaning	2	3298 GF
	<u> </u>	2	
G6201	Media		466 GF
G6203	SLA: HR Training	2	718 GF
G6204	SLA: Human Resources	2	1723 GF
G6207	SLA: Chief Executive	2	341 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5898 GF
G6216	SLA: Audit & Risk	2	101 GF
G6218	SLA: Business Systems	2	4157 GF
G6225	Post room & Other Admin	2	1352 GF
G6226	SLA: Procurement Team	2	661 GF
G6230	SLA: Office Accommodation	2	2584 GF
G6305		2	493 GF
	Recharges: FM Payroll		
G6316	Telephones	2	468 GF
A0101	Salaries Basic	1	43150 GF
A0110	Salaries Employers NI	1	2060 GF
A0111	Salaries Employers Pension	1	6330 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2329 GF
L9726	Recharges To General Fund A/Cs.	1	-50000 GF
B1101	Reactive Maintenance & Minor Repairs	1	24000 GF
B1108	Building Alterations & Modifications	1	4500 GF
B1501	Electricity	1	1500 GF
B1502	Gas	1	3500 GF
B1702	Business Rates/Council Tax	1	200 GF
B1830	Water & Sewerage Charges	1	1500 GF
B1952	Capital Charge-Depreciation	2	93313 GF
D3600	Bond Payments Homeless	1	800 GF
D3903	Provision For Bad Debts	1	50000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	472 GF
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K9550	Property Rents/Income	1	-418000 GF
A0101	Salaries Basic	1	1793 GF
A0110	Salaries Employers NI	1	247 GF
A0111	Salaries Employers Pension	1	369 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	792 GF
G6316		2	
	Telephones		468 GF
A0101	Salaries Basic	1	2438 GF
A0110	Salaries Employers NI	1	336 GF
A0111	Salaries Employers Pension	1	258 GF
F5033	Rent Allowance Cheques (Home Choice)	1	30000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	472 GF
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A0101	Salaries Basic	1	4470 GF
A0110	Salaries Employers NI	1	617 GF
A0111	Salaries Employers Pension	1	921 GF
A0101	Salaries Basic	1	976 GF
A0110	Salaries Employers NI	1	135 GF
		1	
A0111	Salaries Employers Pension		201 GF
D3401	General Contracted Services	1	1500000 GF
D3701	Grants	1	1090000 GF
K9140	External Grants	1	-377000 GF
K9141	Donations & Contributions	1	-1900000 GF
A0101	Salaries Basic	1	40746 GF
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A0110	Salaries Employers NI	1	3537 GF
A0111	Salaries Employers Pension	1	8186 GF
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B1830	Water & Sewerage Charges	1	300 GF
C2601	Mileage Allowances	1	350 GF
G6103	Corporate Project Team	2	146 GF
		2	
G6104	Policy & Performance Management		96 GF
G6105	Transformation Management	2	458 GF
G6108	Caretaking & Cleaning	2	2474 GF
G6201	Media	2	350 GF
G6203	SLA: HR Training	2	538 GF
G6204	SLA: Human Resources	2	1293 GF
G6207	SLA: Chief Executive	2	256 GF
G6210	SLA: FM Asset Management - Strategic	2	11726 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	10481 GF
G6216	SLA: Audit & Risk	2	76 GF
G6218	SLA: Business Systems	2	5159 GF
G6225	Post room & Other Admin	2	1014 GF
		2	
G6226	SLA: Procurement Team		496 GF
G6230	SLA: Office Accommodation	2	1937 GF
G6305	Recharges: FM Payroll	2	370 GF
K9544	HRA Rents - Garages	1	-1038850 GF
A0101	Salaries Basic	1	125874 GF
A0110	Salaries Employers NI	1	24500 GF
A0111	Salaries Employers Pension	1	43581 GF
A0116	Salaries Recharged	1	-37468 GF
G6103	Corporate Project Team	2	585 GF
G6104	Policy & Performance Management	2	383 GF
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G6105	Transformation Management	2	1832 GF
G6108	Caretaking & Cleaning	2	9894 GF
G6201	Media	2	1399 GF
G6203	SLA: HR Training	2	2153 GF
G6204	SLA: Human Resources	2	5168 GF
	SLA: Chief Executive	2	1024 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	110 GF
G6216	SLA: Audit & Risk	2	303 GF
G6218	SLA: Business Systems	2	8352 GF
	Post room & Other Admin	2	4057 GF
G6225			
G6226	SLA: Procurement Team	2	1982 GF
G6230	SLA: Office Accommodation	2	7751 GF
G6305	Recharges: FM Payroll	2	1480 GF
G6316	Telephones	2	4675 GF
	·	2	
G6212	SLA: FM Accountancy, Creditors & FM General		76 GF
K9141	Donations & Contributions	1	-35000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	61 GF
A0101	Salaries Basic	1	321212 GF
A0105	Salaries Other Allowances	1	10000 GF
A0110	Salaries Employers NI	1	33158 GF
A0111	Salaries Employers Pension	1	57474 GF
A0801	Insurance Employee Related	1	1250 GF
C2501	Public Transport	1	360 GF
C2601	Mileage Allowances	1	3300 GF
D3306	Photocopying/Paper Supplies	1	3500 GF
D3703	Subscriptions	1	5000 GF
D3802	Advertising & Publicity	1	2800 GF
G6103	Corporate Project Team	2	780 GF
G6104	Policy & Performance Management	2	510 GF
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G6105	Transformation Management		2442 GF
G6108	Caretaking & Cleaning	2	13192 GF
G6201	Media	2	1865 GF
G6203	SLA: HR Training	2	2870 GF
G6204	SLA: Human Resources	2	6891 GF
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G6207	SLA: Chief Executive	2	1365 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	10999 GF
G6216	SLA: Audit & Risk	2	404 GF
G6218	SLA: Business Systems	2	46464 GF
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G6225	Post room & Other Admin		5409 GF
G6226	SLA: Procurement Team	2	2643 GF
G6230	SLA: Office Accommodation	2	10334 GF
		2	
G6305	Recharges: FM Payroll		1973 GF
G6316	Telephones	2	1870 GF
G6317	Recharges: Customer Services	2	78476 GF
	Services - General Fees		
K9401		1	-469750 GF
K9501	Services - General Fees	1	-10256 GF
A0101	Salaries Basic	1	173541 GF
A0110	Salaries Employers NI	1	18492 GF
A0111	Salaries Employers Pension	1	37558 GF
C2101	Non-Contracted Transport Repairs	1	40 GF
C2201	·	1	33 GF
	Petrol, Diesel & Oil		
C2301	Pooled Transport Recharges	1	3256 GF
C2501	Public Transport	1	400 GF
	•		2000 GF
D3001	Furniture & Equipment Purchase	1	
D3021	Materials	1	290 GF
D3023	Tools	1	100 GF
D3301	General Stationery Supplies	1	200 GF
D3303	Contract Printing (External)	1	200 GF
D3401	General Contracted Services	1	15000 GF
D3802	Advertising & Publicity	1	400 GF
G6103	Corporate Project Team	2	449 GF
G6104	Policy & Performance Management	2	293 GF
		2	
G6105	Transformation Management		1099 GF
G6108	Caretaking & Cleaning	2	5937 GF
G6201	Media	2	1073 GF
		2	
G6203	SLA: HR Training		1651 GF
G6204	SLA: Human Resources	2	3963 GF
G6207	SLA: Chief Executive	2	785 GF
		2	8366 GF
	SLA: FM Accountancy, Creditors & FM General		
G6216	SLA: Audit & Risk	2	232 GF
G6218	SLA: Business Systems	2	16408 GF
_	Post room & Other Admin		
G6225		2	2434 GF
G6226	SLA: Procurement Team	2	1520 GF
G6230	SLA: Office Accommodation	2	4650 GF
G6305	Recharges: FM Payroll	2	1135 GF
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G6312	Recharges: L&D Legal Services	2	245 GF
G6316	Telephones	2	2805 GF
K9141	Donations & Contributions	1	-20000 GF
K9501	Services - General Fees	1	-140000 GF
K9571	Licences	1	-1700 GF
L9726	Recharges To General Fund A/Cs.	1	-175000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	898 GF
G6312	Recharges: L&D Legal Services	2	735 GF
A0101	Salaries Basic	1	71326 GF
A0110	Salaries Employers NI	1	8680 GF
A0111	Salaries Employers Pension	1	14693 GF
A0636	Conferences/Seminars	1	660 GF
A0801	Insurance Employee Related	1	1950 GF
C2501	Public Transport	1	400 GF
C2601	Mileage Allowances	1	1200 GF
D3006	Equipment Hire Charges	1	300 GF
D3021	Materials	1	100 GF
D3301			
	General Stationery Supplies	1	150 (4-
	General Stationery Supplies	1	150 GF
D3302	Books & Publications	1	50 GF
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D3401	General Contracted Services	1	1600 GF
D3415	Stamp Duty & Other Legal Fees	1	5000 GF
D3601	Subsistence	1	2 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
		2	
G6105	Transformation Management		305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	809 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	10777 GF
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G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
		2	
G6230	SLA: Office Accommodation		1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6316	Telephones	2	468 GF
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A0101	Salaries Basic	1	370094 GF
A0110	Salaries Employers NI	1	38505 GF
A0111	Salaries Employers Pension	1	76878 GF
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A0801	Insurance Employee Related	1	1500 GF
C2501	Public Transport	1	650 GF
C2601	Mileage Allowances	1	50 GF
D3001	Furniture & Equipment Purchase	1	200 GF
D3006	Equipment Hire Charges	1	1000 GF
D3021	Materials	1	50 GF
D3104	Town Hall Catering Recharge	1	3000 GF
D3201	Protective Clothing	1	100 GF
D3302	Books & Publications	1	0 GF
D3304	Copier Unit Recharges	1	700 GF
D3401	General Contracted Services	1	1000 GF
D3501	Postage & Carriage	1	50 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	1073 GF
G6104	Policy & Performance Management	2	702 GF
G6105	Transformation Management	2	3358 GF
G6108	Caretaking & Cleaning	2	18139 GF
G6201	Media	2	2565 GF
G6203	SLA: HR Training	2	3946 GF
G6204	SLA: Human Resources	2	9476 GF
G6207	SLA: Chief Executive	2	1877 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5295 GF
G6216	SLA: Audit & Risk	2	555 GF
G6218	SLA: Business Systems	2	55322 GF
G6225	Post room & Other Admin	2	7438 GF
G6226	SLA: Procurement Team	2	3634 GF
G6230	SLA: Office Accommodation	2	
			14209 GF
G6305	Recharges: FM Payroll	2	2713 GF
G6312	Recharges: L&D Legal Services	2	613 GF
G6316	Telephones	2	3740 GF
K9501	Services - General Fees	1	-10000 GF
K9571	Licences	1	-191028 GF
A0101		1	
	Salaries Basic		309948 GF
A0110	Salaries Employers NI	1	32310 GF
A0111	Salaries Employers Pension	1	63063 GF
C2501	· ·	1	
	Public Transport		350 GF
C2601	Mileage Allowances	1	200 GF
D3006	Equipment Hire Charges	1	200 GF

D3021	Materials	1	50 GF
D3104	Town Hall Catering Recharge	1	500 GF
D3201	Protective Clothing	1	200 GF
D3302	Books & Publications	1	100 GF
D3304	Copier Unit Recharges	1	300 GF
D3401	General Contracted Services	1	1993 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	683 GF
G6104	Policy & Performance Management	2	446 GF
G6105	Transformation Management	2	2137 GF
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G6108	Caretaking & Cleaning	2	11543 GF
G6201	Media	2	1632 GF
G6203	SLA: HR Training	2	2511 GF
G6204	SLA: Human Resources	2	6029 GF
G6207	SLA: Chief Executive	2	1194 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	4683 GF
G6216	SLA: Audit & Risk	2	353 GF
G6218	SLA: Business Systems	2	26943 GF
G6225	Post room & Other Admin	2	4733 GF
G6226	SLA: Procurement Team	2	2313 GF
G6230	SLA: Office Accommodation	2	9042 GF
G6305	Recharges: FM Payroll	2	1726 GF
G6312	Recharges: L&D Legal Services	2	5518 GF
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G6316	Telephones	2	3273 GF
K9511	General Charges	1	-36411 GF
A0101	Salaries Basic	1	298002 GF
A0110	Salaries Employers NI	1	31824 GF
A0111	Salaries Employers Pension	1	60913 GF
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C2601	Mileage Allowances	1	300 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	780 GF
G6104	Policy & Performance Management	2	510 GF
G6105	Transformation Management	2	2442 GF
G6108		2	
	Caretaking & Cleaning		13192 GF
G6201	Media	2	1865 GF
G6203	SLA: HR Training	2	2870 GF
G6204	SLA: Human Resources	2	6891 GF
G6207	SLA: Chief Executive	2	1365 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	7402 GF
G6216	SLA: Audit & Risk	2	404 GF
G6218	SLA: Business Systems	2	50293 GF
G6225	Post room & Other Admin	2	5409 GF
G6226	SLA: Procurement Team	2	2643 GF
G6230	SLA: Office Accommodation	2	10334 GF
G6305	Recharges: FM Payroll	2	1973 GF
G6312	Recharges: L&D Legal Services	2	245 GF
G6316	Telephones	2	3740 GF
K9508	Administrative Penalty	1	51000 GF
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A0101	Salaries Basic	1	1040 GF
A0116	Salaries Recharged	1	190330 GF
G6103	Corporate Project Team	2	546 GF
G6104	Policy & Performance Management	2	358 GF
G6105	Transformation Management	2	1710 GF
	<del>_</del>	2	
G6108	Caretaking & Cleaning		9235 GF
G6201	Media	2	1306 GF
G6203	SLA: HR Training	2	2009 GF
G6204	SLA: Human Resources	2	4824 GF
G6207	SLA: Chief Executive	2	955 GF
		2	
G6212	SLA: FM Accountancy, Creditors & FM General		6843 GF
G6216	SLA: Audit & Risk	2	282 GF
G6218	SLA: Business Systems	2	36991 GF

G6225	Post room & Other Admin	2	3787 GF
G6226	SLA: Procurement Team	2	1850 GF
G6230	SLA: Office Accommodation	2	7234 GF
G6305	Recharges: FM Payroll	2	1381 GF
G6316	Telephones	2	1403 GF
G6317	Recharges: Customer Services	2	39238 GF
K9571	Licences	1	-733343 GF
A0101	Salaries Basic	1	391396 GF
		1	
A0110	Salaries Employers NI		39628 GF
A0111	Salaries Employers Pension	1	79412 GF
A0113	5 in 7 Enhancement	1	1648 GF
A0116	Salaries Recharged	1	-6500 GF
A0801	Insurance Employee Related	1	940 GF
B1101	Reactive Maintenance & Minor Repairs	1	1000 GF
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B1501	Electricity	1	350 GF
B1605	Refuse Collection	1	250 GF
B6821	Property Service Charges (Internal)	1	4000 GF
C2201	Petrol, Diesel & Oil	1	500 GF
C2301	Pooled Transport Recharges	1	4005 GF
C2501	Public Transport	1	2500 GF
C2601	Mileage Allowances	1	700 GF
D3001	Furniture & Equipment Purchase	1	1500 GF
D3104	Town Hall Catering Recharge	1	300 GF
D3201	Protective Clothing	1	400 GF
D3202	Uniforms	1	3000 GF
D3301	General Stationery Supplies	1	500 GF
D3401	General Contracted Services	1	3480 GF
D3416	Court Fees	1	1000 GF
D3428	Health Screening	1	500 GF
D3429	Police Checks	1	150 GF
D3602	Conferences	1	1500 GF
D3703	Subscriptions	1	1000 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	1268 GF
G6104	Policy & Performance Management	2	829 GF
G6105	Transformation Management	2	3969 GF
G6108	Caretaking & Cleaning	2	21437 GF
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G6201	Media	2	3031 GF
G6203	SLA: HR Training	2	4664 GF
G6204	SLA: Human Resources	2	11198 GF
G6207	SLA: Chief Executive	2	2218 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	12119 GF
G6216	SLA: Audit & Risk	2	656 GF
		2	
G6218	SLA: Business Systems		53885 GF
G6225	Post room & Other Admin	2	8790 GF
G6226	SLA: Procurement Team	2	4295 GF
G6230	SLA: Office Accommodation	2	16793 GF
G6305	Recharges: FM Payroll	2	3206 GF
G6312	Recharges: L&D Legal Services	2	29434 GF
G6316		2	
	Telephones		4675 GF
K9140	External Grants	1	-45575 GF
K9571	Licences	1	-25641 GF
K9595	Fixed Penalty Notices	1	-4822 GF
A0101	Salaries Basic	1	153907 GF
A0110	Salaries Employers NI	1	16591 GF
		1	
A0111	Salaries Employers Pension		30995 GF
A0116	Salaries Recharged	1	-20025 GF
A0636	Conferences/Seminars	1	666 GF
A0801	Insurance Employee Related	1	630 GF
A0996	Unidentified Savings/Bids	1	-20000 GF
C2501	Public Transport	1	500 GF
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C2601	Mileage Allowances	1	450 GF
D3006	Equipment Hire Charges	1	400 GF
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D3101	Provisions	1	2000 GF
D3104	Town Hall Catering Recharge	1	150 GF
D3301	General Stationery Supplies	1	340 GF
D3401	General Contracted Services	1	1800 GF
D3511	Software Purchase	1	200 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	488 GF
		2	
G6104	Policy & Performance Management		318 GF
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	6629 GF
G6216	SLA: Audit & Risk	2	252 GF
G6218	SLA: Business Systems	2	17962 GF
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	6459 GF
G6305	Recharges: FM Payroll	2	1233 GF
G6312	Recharges: L&D Legal Services	2	1226 GF
G6316	Telephones	2	1870 GF
K9140	External Grants	1	-29562 GF
L9GFU	General Fund	2	-23000 GF
A0114	Salaries Out of Hours Payments (EH)	1	14750 GF
D3811	Other Miscellaneous Expenses	1	1720 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	3136 GF
A0101	Salaries Basic	1	301525 GF
		1	
A0110	Salaries Employers NI		31197 GF
A0111	Salaries Employers Pension	1	60812 GF
A0116	Salaries Recharged	1	-6500 GF
A0801	Insurance Employee Related	1	680 GF
C2501	Public Transport	1	2000 GF
C2601	Mileage Allowances	1	750 GF
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D3001	Furniture & Equipment Purchase	1	4118 GF
D3104	Town Hall Catering Recharge	1	400 GF
D3301	General Stationery Supplies	1	300 GF
D3401	General Contracted Services	1	-768 GF
D3411	Consultants Fees	1	6000 GF
D3601	Subsistence	1	200 GF
D3602	Conferences	1	2000 GF
D3802	Advertising & Publicity	1	-200 GF
D3803	Hospitality	1	3200 GF
	Corporate Project Team	2	1005 GF
G6103	•		
G6104	Policy & Performance Management	2	657 GF
G6105	Transformation Management	2	3145 GF
G6108	Caretaking & Cleaning	2	16985 GF
G6201	Media	2	2402 GF
		2	
G6203	SLA: HR Training		3695 GF
G6204	SLA: Human Resources	2	8873 GF
G6207	SLA: Chief Executive	2	1757 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	11000 GF
G6216	SLA: Audit & Risk	2	520 GF
		2	
G6218	SLA: Business Systems		37088 GF
G6225	Post room & Other Admin	2	6965 GF
G6226	SLA: Procurement Team	2	3403 GF
G6230	SLA: Office Accommodation	2	13305 GF
G6305	Recharges: FM Payroll	2	2540 GF
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G6312	Recharges: L&D Legal Services	2	36792 GF
		2	3740 GF
G6316	Telephones		
G6317	Recharges: Customer Services	2	20898 GF
L9726	Recharges To General Fund A/Cs.	1	-18300 GF
L9HRA	Housing Revenue Account	2	-308000 GF
	General Contracted Services	1	
D3401			12000 GF
D3418	Security Services	1	32000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1660 GF
G6312	Recharges: L&D Legal Services	2	44274 GF
A0101	Salaries Basic	1	
			57693 GF
A0110	Salaries Employers NI	1	5711 GF
A0111	Salaries Employers Pension	1	5643 GF
A0116	Salaries Recharged	1	-15000 GF
A0801	Insurance Employee Related	1	230 GF
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C2501	Public Transport	1	400 GF
C2601	Mileage Allowances	1	1000 GF
D3401	General Contracted Services	1	1000 GF
D3703	Subscriptions	1	1000 GF
D3802	Advertising & Publicity	1	-200 GF
G6103	Corporate Project Team	2	195 GF
G6104	Policy & Performance Management	2	128 GF
G6105	Transformation Management	2	611 GF
G6108	Caretaking & Cleaning	2	3298 GF
G6201	Media	2	466 GF
G6203	SLA: HR Training	2	718 GF
G6204	SLA: Human Resources	2	1723 GF
G6207		2	341 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5049 GF
G6216	SLA: Audit & Risk	2	101 GF
G6218	SLA: Business Systems	2	7184 GF
G6225	Post room & Other Admin	2	1352 GF
G6226	SLA: Procurement Team	2	661 GF
G6230	SLA: Office Accommodation	2	2584 GF
G6305	Recharges: FM Payroll	2	493 GF
G6316	Telephones	2	935 GF
K9571	Licences	1	-238465 GF
A0101	Salaries Basic	1	123450 GF
A0110	Salaries Employers NI	1	12985 GF
A0111	Salaries Employers Pension	1	24766 GF
A0113	5 in 7 Enhancement	1	727 GF
A0116	Salaries Recharged	1	14400 GF
A0801	Insurance Employee Related	1	230 GF
C2601	Mileage Allowances	1	1500 GF
D3001	Furniture & Equipment Purchase	1	1500 GF
D3006	Equipment Hire Charges	1	750 GF
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D3104	Town Hall Catering Recharge	1	1750 GF
D3301	General Stationery Supplies	1	750 GF
D3302	Books & Publications	1	250 GF
D3303	Contract Printing (External)	1	500 GF
D3401	· ,		
	General Contracted Services	1	20000 GF
D3429	Police Checks	1	18000 GF
D3703	Subscriptions	1	300 GF
D3802	Advertising & Publicity	1	1000 GF
G6103	Corporate Project Team	2	683 GF
G6104	Policy & Performance Management	2	446 GF
G6105	Transformation Management	2	2137 GF
G6108	Caretaking & Cleaning	2	11543 GF
G6201	Media	2	1632 GF
		2	
G6203	SLA: HR Training		2511 GF
G6204	SLA: Human Resources	2	6029 GF
G6207	SLA: Chief Executive	2	1194 GF

G6212	SLA: FM Accountancy, Creditors & FM General	2	11715 GF
G6216	SLA: Audit & Risk	2	353 GF
G6218	SLA: Business Systems	2	25146 GF
G6225	Post room & Other Admin	2	4733 GF
G6226	SLA: Procurement Team	2	2313 GF
G6230	SLA: Office Accommodation	2	9042 GF
G6305	Recharges: FM Payroll	2	1726 GF
G6312	Recharges: L&D Legal Services	2	5518 GF
G6316	Telephones	2	935 GF
G6317	Recharges: Customer Services	2	18423 GF
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K9590	Licences - Hackney Carriage (Vehicle)	1	-46154 GF
K9591	Licences - Hackney Carriage (Driver)	1	-51283 GF
K9592	Licences - Private Hire (Vehicle)	1	-164105 GF
K9593	Licences - Private Hire (Driver)	1	-87181 GF
K9594	Licences - Operator	1	-20513 GF
B1246	CCTV	1	11530 GF
D3401	General Contracted Services	1	100000 GF
D3411	Consultants Fees	1	4648 GF
D3521	Hardware Rental	1	14430 GF
D3522	Hardware Contracted Maintenance	1	-2340 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5945 GF
L9841	Internal Recharge Income from the HRA	1	-30000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	46 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	350 GF
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G6212	SLA: FM Accountancy, Creditors & FM General	2	46 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2523 GF
G6312	Recharges: L&D Legal Services	2	613 GF
		2	
G6212	SLA: FM Accountancy, Creditors & FM General		8540 GF
A0101	Salaries Basic	1	954701 GF
A0110	Salaries Employers NI	1	110411 GF
A0111	Salaries Employers Pension	1	196530 GF
A0801	Insurance Employee Related	1	1660 GF
C2101	· ·		
	Non-Contracted Transport Repairs	1	50 GF
C2201	Petrol, Diesel & Oil	1	940 GF
C2501	Public Transport	1	3000 GF
C2503	Travel Concessions	1	100 GF
D3006	Equipment Hire Charges	1	2000 GF
D3306	Photocopying/Paper Supplies	1	2500 GF
D3411	Consultants Fees	1	17150 GF
D3703	Subscriptions	1	2000 GF
D3802	Advertising & Publicity	1	14500 GF
G6103	Corporate Project Team	2	1483 GF
	•	2	
G6104	Policy & Performance Management		968 GF
G6105	Transformation Management	2	4641 GF
G6108	Caretaking & Cleaning	2	25065 GF
G6201	Media	2	3544 GF
G6203	SLA: HR Training	2	5453 GF
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G6204	SLA: Human Resources	2	13094 GF
G6207	SLA: Chief Executive	2	2593 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	13032 GF
G6216	SLA: Audit & Risk	2	767 GF
G6218	SLA: Business Systems	2	93957 GF
G6225	Post room & Other Admin	2	10278 GF
G6226	SLA: Procurement Team	2	5022 GF
G6230	SLA: Office Accommodation	2	19635 GF
G6305	Recharges: FM Payroll	2	3749 GF
G6312	Recharges: L&D Legal Services	2	103018 GF
G6316		2	
	Telephones		6078 GF
G6317	Recharges: Customer Services	2	328013 GF

G6319	Occupational Health	2	23000 GF
K9401	Services - General Fees	1	-211000 GF
K9501	Services - General Fees	1	-1140000 GF
G6212		2	26 GF
	SLA: FM Accountancy, Creditors & FM General		
K9401	Services - General Fees	1	-507000 GF
D3411	Consultants Fees	1	1285000 GF
K9141	Donations & Contributions	1	-260000 GF
K9151	Reimbursements Oxfordshire CC	1	-1025000 GF
A0101	Salaries Basic	1	117147 GF
A0110	Salaries Employers NI	1	13543 GF
A0111	Salaries Employers Pension	1	24056 GF
A0621	Career Training	1	14000 GF
A0801	Insurance Employee Related	1	1420 GF
C2501	Public Transport	1	340 GF
C2503	Travel Concessions	1	100 GF
D3021	Materials	1	100 GF
D3104	Town Hall Catering Recharge	1	600 GF
D3802	Advertising & Publicity	1	-1000 GF
		2	156 GF
G6103	Corporate Project Team		
G6104	Policy & Performance Management	2	102 GF
G6105	Transformation Management	2	488 GF
G6108	Caretaking & Cleaning	2	2638 GF
G6201	Media	2	373 GF
G6203	SLA: HR Training	2	574 GF
G6204	SLA: Human Resources	2	1379 GF
	SLA: Chief Executive	2	273 GF
G6207			
G6212	SLA: FM Accountancy, Creditors & FM General	2	19135 GF
G6216	SLA: Audit & Risk	2	81 GF
G6218	SLA: Business Systems	2	73796 GF
G6225	Post room & Other Admin	2	1082 GF
G6226	SLA: Procurement Team	2	529 GF
G6230	SLA: Office Accommodation	2	2067 GF
G6305	Recharges: FM Payroll	2	395 GF
		2	
G6316	Telephones		468 GF
G6317	Recharges: Customer Services	2	27467 GF
A0116	Salaries Recharged	1	10000 GF
D3104	Town Hall Catering Recharge	1	500 GF
D3411	Consultants Fees	1	2000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	393 GF
K9501	Services - General Fees	1	-12500 GF
A0101	Salaries Basic	1	190 GF
B1801	Buildings Related Insurance	1	8700 GF
D3301	General Stationery Supplies	1	225 GF
D3302	Books & Publications	1	50 GF
D3415	Stamp Duty & Other Legal Fees	1	11000 GF
D3602	Conferences	1	500 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	14248 GF
G6218	SLA: Business Systems	2	23794 GF
G6312	Recharges: L&D Legal Services	2	9688 GF
		2	
G6317	Recharges: Customer Services		156951 GF
K9511	General Charges	1	-213050 GF
A0101	Salaries Basic	1	474070 GF
A0110	Salaries Employers NI	1	50865 GF
A0111	Salaries Employers Pension	1	96760 GF
A0801	Insurance Employee Related	1	1180 GF
C2501	Public Transport	1	300 GF
C2601	Mileage Allowances	1	400 GF
	Books & Publications	1	
D3302			500 GF
D3401	General Contracted Services	1	20000 GF
D3411	Consultants Fees	1	130000 GF
D3802	Advertising & Publicity	1	750 GF

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G6103	Corporate Project Team	2	966 GF
G6104	Policy & Performance Management	2	631 GF
G6105	Transformation Management	2	3023 GF
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G6108	Caretaking & Cleaning	2	16325 GF
G6201	Media	2	2308 GF
G6203	SLA: HR Training	2	3552 GF
G6204	SLA: Human Resources	2	8528 GF
G6207	SLA: Chief Executive	2	1689 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	19821 GF
G6216	SLA: Audit & Risk	2	499 GF
G6218	SLA: Business Systems	2	55323 GF
	Post room & Other Admin		
G6225		2	6694 GF
G6226	SLA: Procurement Team	2	3271 GF
G6230	SLA: Office Accommodation	2	12788 GF
G6305	Recharges: FM Payroll	2	2442 GF
G6312	Recharges: L&D Legal Services	2	18764 GF
G6316	Telephones	2	4675 GF
K9501	Services - General Fees	1	-705 GF
K9941	Section 106 Monitoring	1	-125030 GF
A0116	Salaries Recharged	1	10000 GF
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D3411	Consultants Fees	1	100000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	298 GF
K9401	Services - General Fees	1	-110000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	61 GF
	Salaries Basic	1	
A0101		· ·	245641 GF
A0105	Salaries Other Allowances	1	10000 GF
A0110	Salaries Employers NI	1	25251 GF
A0111	Salaries Employers Pension	1	48551 GF
A0116	Salaries Recharged	1	-11000 GF
C2501	Public Transport	1	350 GF
D3701	Grants	1	3010 GF
G6103	Corporate Project Team	2	702 GF
G6104	Policy & Performance Management	2	459 GF
	Transformation Management	2	
G6105			2198 GF
G6108	Caretaking & Cleaning	2	11873 GF
G6201	Media	2	1679 GF
G6203	SLA: HR Training	2	2582 GF
G6204	SLA: Human Resources	2	6203 GF
G6207	SLA: Chief Executive	2	1228 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	281 GF
G6216	SLA: Audit & Risk	2	363 GF
G6218	SLA: Business Systems	2	39261 GF
G6225	Post room & Other Admin	2	4868 GF
G6226	SLA: Procurement Team	2	2379 GF
G6230	SLA: Office Accommodation	2	9301 GF
G6305	Recharges: FM Payroll	2	1776 GF
G6316	Telephones	2	3740 GF
K9401	Services - General Fees	1	-20000 GF
A0101	Salaries Basic	1	342975 GF
A0110	Salaries Employers NI	1	37525 GF
A0111	Salaries Employers Pension	1	70064 GF
A0116	Salaries Recharged	1	-9000 GF
	Conferences/Seminars		
A0636		1	667 GF
A0645	Travel And Subsistence	1	700 GF
B1501	Electricity	1	750 GF
C2501	Public Transport	1	1800 GF
D3006	Equipment Hire Charges	1	533 GF
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D3021	Materials	1	317 GF
D3104	Town Hall Catering Recharge	1	250 GF
D3303	Contract Printing (External)	1	100 GF
D3401	General Contracted Services	1	52264 GF
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D3601	Subsistence	1	83 GF
D3802	Advertising & Publicity	1	-2000 GF
G6103	Corporate Project Team	2	449 GF
G6104	Policy & Performance Management	2	293 GF
G6105	Transformation Management	2	1404 GF
G6108	Caretaking & Cleaning	2	7586 GF
	<u> </u>	2	
G6201	Media		1073 GF
G6203	SLA: HR Training	2	1651 GF
G6204	SLA: Human Resources	2	3963 GF
G6207	SLA: Chief Executive	2	785 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	4291 GF
G6216	SLA: Audit & Risk	2	232 GF
G6218	SLA: Business Systems	2	23710 GF
G6225	Post room & Other Admin	2	3110 GF
G6226	SLA: Procurement Team	2	1520 GF
G6230	SLA: Office Accommodation	2	5942 GF
G6305	Recharges: FM Payroll	2	1135 GF
G6312	Recharges: L&D Legal Services	2	491 GF
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G6316	Telephones	2	1403 GF
K9151	Reimbursements Oxfordshire CC	1	-26500 GF
K9511	General Charges	1	-1000 GF
L9726	Recharges To General Fund A/Cs.	1	-7000 GF
A0101	Salaries Basic	1	108560 GF
A0102	Salaries Overtime	1	
			700 GF
A0110	Salaries Employers NI	1	12083 GF
A0111	Salaries Employers Pension	1	22119 GF
	·	1	
A0117	Partnership Payments		458 GF
C2501	Public Transport	1	500 GF
D3006	Equipment Hire Charges	1	500 GF
D3104	Town Hall Catering Recharge	1	400 GF
D3201	Protective Clothing	1	50 GF
D3304	Copier Unit Recharges	1	1000 GF
D3401	General Contracted Services	1	42988 GF
D3411	Consultants Fees	1	93500 GF
D3513	Software Maintenance/Running Costs	1	6000 GF
D3701	Grants	1	20000 GF
D3703	Subscriptions	1	4700 GF
D3802	Advertising & Publicity	1	100 GF
G6103	Corporate Project Team	2	536 GF
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G6104	Policy & Performance Management	2	350 GF
G6105	Transformation Management	2	1679 GF
G6108	Caretaking & Cleaning	2	9070 GF
G6201	Media	2	1282 GF
G6203	SLA: HR Training	2	1973 GF
G6204	SLA: Human Resources	2	4738 GF
G6207	SLA: Chief Executive	2	938 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	12790 GF
G6216	SLA: Audit & Risk	2	277 GF
G6218	SLA: Business Systems	2	17962 GF
G6225	Post room & Other Admin	2	3719 GF
G6226	SLA: Procurement Team	2	1817 GF
G6230	SLA: Office Accommodation	2	7104 GF
G6305	Recharges: FM Payroll	2	1357 GF
G6312	Recharges: L&D Legal Services	2	2085 GF
G6316	Telephones	2	1870 GF
L9841	Internal Recharge Income from the HRA	1	-9000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	13 GF
A0101	Salaries Basic	1	111503 GF
A0110	Salaries Employers NI	1	12034 GF
A0111	Salaries Employers Pension	1	22603 GF
	General Contracted Services	1	
D3401	General Contracted Services	I	-500 GF

D3411	Consultants Fees	1	61670 GF
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management	2	192 GF
G6105	Transformation Management	2	916 GF
	<del>-</del>	2	4947 GF
G6108	Caretaking & Cleaning		
G6201	Media	2	700 GF
G6203	SLA: HR Training	2	1076 GF
G6204	SLA: Human Resources	2	2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	387 GF
G6216	SLA: Audit & Risk	2	151 GF
G6218	SLA: Business Systems	2	3593 GF
G6225	Post room & Other Admin	2	2028 GF
G6226	SLA: Procurement Team	2	991 GF
G6230	SLA: Office Accommodation	2	3875 GF
G6305	Recharges: FM Payroll	2	740 GF
G6316	Telephones	2	1403 GF
A0101	Salaries Basic	1	783 GF
A0110	Salaries Employers NI	1	108 GF
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A0111	Salaries Employers Pension	1	161 GF
B1952	Capital Charge-Depreciation	2	70436 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	33 GF
G6316	Telephones	2	468 GF
A0101	Salaries Basic	_ 1	26000 GF
A0110	Salaries Employers NI	1	2500 GF
A0111	Salaries Employers Pension	1	5500 GF
K9501	Services - General Fees	1	-15000 GF
A0101	Salaries Basic	1	17500 GF
A0111	Salaries Employers Pension	1	3500 GF
	Salaries Basic	1	
A0101			6410 GF
A0110	Salaries Employers NI	1	3862 GF
A0111	Salaries Employers Pension	1	7500 GF
D3401	General Contracted Services	1	12900 GF
A0101	Salaries Basic	1	245784 GF
A0109	Salaries Other Fees	1	10000 GF
A0110	Salaries Employers NI	1	28106 GF
A0111	Salaries Employers Pension	1	43775 GF
A0634	CPD (Continuous Professional Development)	1	1000 GF
B1952	Capital Charge-Depreciation	2	14296 GF
C2501	Public Transport	1	250 GF
C2601	Mileage Allowances	1	442 GF
D3001	Furniture & Equipment Purchase	1	1000 GF
D3006	Equipment Hire Charges	1	2000 GF
D3101	Provisions	1	700 GF
D3301	General Stationery Supplies	1	1200 GF
D3303	Contract Printing (External)	1	400 GF
	General Contracted Services		
D3401		1	-10580 GF
D3411	Consultants Fees	1	10000 GF
D3702	Contributions	1	50000 GF
D3802	Advertising & Publicity	1	1000 GF
G6103	Corporate Project Team	2	488 GF
G6104	Policy & Performance Management	2	318 GF
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G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	279 GF
G6216	SLA: Audit & Risk	2	252 GF
G6225	Post room & Other Admin	2	3381 GF

G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	6459 GF
G6305	Recharges: FM Payroll	2	1233 GF
G6316	Telephones	2	1870 GF
G6317	Recharges: Customer Services	2	27467 GF
B1501	Electricity	1	431265 GF
B1502	Gas	1	232840 GF
B1952		2	1293990 GF
	Capital Charge-Depreciation		
D3401	General Contracted Services	1	165500 GF
D3411	Consultants Fees	1	500000 GF
D3412	Performance Fees	1	70000 GF
D3952	Capital Charge-Depreciation	2	5071 GF
G6210	SLA: FM Asset Management - Strategic	2	46905 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	29463 GF
G6218	SLA: Business Systems	2	7319 GF
G6312	Recharges: L&D Legal Services	2	7359 GF
G6322	BDC	2	46588 GF
K9158	Reimbursements Other (VAT)	1	-39000 GF
K9159	Reimbursements Other (Non-VAT)	1	-151567 GF
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K9401	Services - General Fees	1	-476500 GF
K9528	Feed in Tariff	1	-30000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	61 GF
A0101	Salaries Basic	_ 1	33197 GF
A0110	Salaries Employers NI	1	3418 GF
A0111	Salaries Employers Pension	1	6686 GF
C2601	Mileage Allowances	1	370 GF
D3304	Copier Unit Recharges	1	200 GF
D3401	General Contracted Services	1	2200 GF
D3413	Instructors & Coaching Fees	1	5000 GF
D3415	Stamp Duty & Other Legal Fees	1	130 GF
D3501	Postage & Carriage	1	400 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
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G6105	Transformation Management	2	305 GF
G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
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G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	74 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	1879 GF
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G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
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G6316	Telephones		935 GF
K9141	Donations & Contributions	1	-10000 GF
A0101	Salaries Basic	1	108983 GF
A0110	Salaries Employers NI	1	11552 GF
A0111	Salaries Employers Pension	1	22164 GF
A0801	Insurance Employee Related	1	170 GF
C2101	Non-Contracted Transport Repairs	1	40 GF
C2201	Petrol, Diesel & Oil	1	60 GF
C2304	Short Term Vehicle Hire	1	2000 GF
C2401		1	1000 GF
	Transport Hire		
C2601	Mileage Allowances	1	140 GF
D3304	Copier Unit Recharges	1	110 GF
D3307	Photographic Materials	1	130 GF
D3401	General Contracted Services	1	23000 GF
D3429	Police Checks	1	260 GF
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D3802	Advertising & Publicity	1	820 GF
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management	2	192 GF
G6105	Transformation Management	2	916 GF
	<u> </u>	2	
G6108	Caretaking & Cleaning		4947 GF
G6201	Media	2	700 GF
G6203	SLA: HR Training	2	1076 GF
	<u> </u>	2	
G6204	SLA: Human Resources		2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	8662 GF
G6216	SLA: Audit & Risk	2	151 GF
G6218	SLA: Business Systems	2	4944 GF
G6225	Post room & Other Admin	2	2028 GF
G6226	SLA: Procurement Team	2	991 GF
G6230	SLA: Office Accommodation	2	3875 GF
G6305	Recharges: FM Payroll	2	740 GF
G6316	Telephones	2	1870 GF
	General Charges	1	-15000 GF
K9511	•		
G6212	SLA: FM Accountancy, Creditors & FM General	2	4164 GF
K9401	Services - General Fees	1	-12000 GF
A0101	Salaries Basic	1	134193 GF
A0105	Salaries Other Allowances	1	219 GF
A0107	Salaries Standby Payments	1	5364 GF
A0110	Salaries Employers NI	1	11544 GF
A0111	Salaries Employers Pension	1	27140 GF
A0113	5 in 7 Enhancement	1	6833 GF
B1014	Street Furniture	1	5200 GF
B1103	Services Maintenance (Planned)	1	60000 GF
C2101	Non-Contracted Transport Repairs	1	100 GF
C2201	Petrol, Diesel & Oil	1	110 GF
C2601	Mileage Allowances	1	400 GF
D3001	Furniture & Equipment Purchase	1	200 GF
D3021	Materials	1	250 GF
D3201	Protective Clothing	1	200 GF
D3301	General Stationery Supplies	1	300 GF
D3401	General Contracted Services	1	1000 GF
G6103	Corporate Project Team	2	429 GF
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G6104	Policy & Performance Management	2	
G6105	Transformation Management	2	1343 GF
G6108	Caretaking & Cleaning	2	7256 GF
G6201	Media	2	1026 GF
G6203	SLA: HR Training	2	1578 GF
G6204	SLA: Human Resources	2	3791 GF
G6207	SLA: Chief Executive	2	751 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	137 GF
G6216	SLA: Audit & Risk	2	222 GF
G6225	Post room & Other Admin	2	2975 GF
G6226	SLA: Procurement Team	2	1454 GF
G6230	SLA: Office Accommodation	2	5684 GF
G6305	Recharges: FM Payroll	2	1085 GF
G6316	Telephones	2	2338 GF
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B1060	Parks DLO Recharge		100000 GF
B1952	Capital Charge-Depreciation	2	153349 GF
D3021	Materials	1	7700 GF
D3952	Capital Charge-Depreciation	2	5400 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5184 GF
G6312	Recharges: L&D Legal Services	2	245 GF
D3401	General Contracted Services	1	1500 GF
	Awards / Prizes	1	
D3705			1000 GF
D3802	Advertising & Publicity	1	1000 GF
D3803	Hospitality	1	500 GF
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G6212	SLA: FM Accountancy, Creditors & FM General	2	263 GF
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B1501	Electricity	1	10000 GF
B1502	Gas	1	5750 GF
B1605	Refuse Collection	1	2500 GF
B1702	Business Rates/Council Tax	1	10221 GF
B1801	Buildings Related Insurance	1	1200 GF
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B1830	Water & Sewerage Charges	1	4200 GF
D3401	General Contracted Services	1	22727 GF
G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
G6204	SLA: Human Resources	2	862 GF
G6207		2	
			171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1258 GF
G6216	SLA: Audit & Risk	2	50 GF
G6226	SLA: Procurement Team	2	330 GF
G6305	Recharges: FM Payroll	2	247 GF
G6322	BDC	2	9511 GF
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K9159	Reimbursements Other (Non-VAT)	1	-7500 GF
K9546	Service Charges	1	-7500 GF
K9550	Property Rents/Income	1	-16600 GF
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A0101	Salaries Basic	1	27458 GF
A0108	Temporary Bureau Staffing	1	6000 GF
A0110	Salaries Employers NI	1	2627 GF
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A0111	Salaries Employers Pension	1	5558 GF
A0113	5 in 7 Enhancement	1	752 GF
B1103	Services Maintenance (Planned)	1	1000 GF
B1501	Electricity	1	9000 GF
B1502	Gas	1	7000 GF
B1601	Cleaning Materials	1	360 GF
B1604		1	300 GF
	Toilet Requisites		
B1702	Business Rates/Council Tax	1	34558 GF
B1830	Water & Sewerage Charges	1	2000 GF
B1952	Capital Charge-Depreciation	2	70000 GF
D3420	Waste Disposal & Skip Hire	1	4500 GF
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management	2	192 GF
G6105	Transformation Management	2	916 GF
G6201	Media	2	700 GF
G6203	SLA: HR Training	2	1076 GF
G6204	SLA: Human Resources	2	2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1812 GF
G6216	SLA: Audit & Risk	2	151 GF
G6226	SLA: Procurement Team	2	991 GF
G6305	Recharges: FM Payroll	2	740 GF
		2	
G6316	Telephones		468 GF
K9501	Services - General Fees	1	-52000 GF
K9540	Hire of Rooms & Buildings	1	-18828 GF
A0101	Salaries Basic	1	70260 GF
A0110	Salaries Employers NI	1	5786 GF
A0111	Salaries Employers Pension	1	14323 GF
A0113	5 in 7 Enhancement	1	590 GF
B1101	Reactive Maintenance & Minor Repairs	1	500 GF
B1501	Electricity	1	12500 GF
B1502	Gas	1	6000 GF
B1702	Business Rates/Council Tax	1	9519 GF
B1830	Water & Sewerage Charges	1	1250 GF
B1952	Capital Charge-Depreciation	2	34423 GF
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D3001	Furniture & Equipment Purchase	1	1000 GF
D3301	General Stationery Supplies	1	1000 GF
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D3302	Books & Publications	1	100 GF
D3420	Waste Disposal & Skip Hire	1	4500 GF
G6103	Corporate Project Team	2	156 GF
G6104	Policy & Performance Management	2	102 GF
G6105	Transformation Management	2	488 GF
G6201	Media	2	373 GF
G6203	SLA: HR Training	2	574 GF
G6204	SLA: Human Resources	2	1379 GF
G6207	SLA: Chief Executive	2	273 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2560 GF
G6216	SLA: Audit & Risk	2	81 GF
G6226	SLA: Procurement Team	2	529 GF
G6305	Recharges: FM Payroll	2	395 GF
G6316	Telephones	2	468 GF
K9540	·	_ 1	-11500 GF
	Hire of Rooms & Buildings		
K9550	Property Rents/Income	1	-26295 GF
A0101	Salaries Basic	1	225647 GF
A0102	Salaries Overtime	1	8000 GF
A0110	Salaries Employers NI	1	19338 GF
A0111	Salaries Employers Pension	1	45950 GF
A0113	5 in 7 Enhancement	1	23346 GF
B1103	Services Maintenance (Planned)	1	500 GF
		1	22495 GF
B1501	Electricity		
B1502	Gas	1	17500 GF
B1601	Cleaning Materials	1	4000 GF
B1702	Business Rates/Council Tax	1	37790 GF
B1830	Water & Sewerage Charges	1	6000 GF
B1952	Capital Charge-Depreciation	2	166324 GF
C2501	Public Transport	1	100 GF
C2601	Mileage Allowances	1	100 GF
D3001	Furniture & Equipment Purchase	1	2500 GF
D3021	Materials	1	1000 GF
D3202	Uniforms	1	500 GF
D3301	General Stationery Supplies	1	1000 GF
D3303	Contract Printing (External)	1	1000 GF
D3306	Photocopying/Paper Supplies	1	500 GF
D3401	General Contracted Services	1	35000 GF
D3804	Licences (Non-Transport)	1	315 GF
G6103	Corporate Project Team	2	839 GF
G6104	Policy & Performance Management	2	548 GF
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G6105	Transformation Management		2626 GF
G6201	Media	2	2005 GF
G6203	SLA: HR Training	2	3085 GF
G6204	SLA: Human Resources	2	7409 GF
G6207	SLA: Chief Executive	2	1467 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	3205 GF
G6216	SLA: Audit & Risk	2	434 GF
G6226	SLA: Procurement Team	2	2841 GF
G6305	Recharges: FM Payroll	2	2121 GF
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G6316	Telephones		935 GF
K9340	Fitness Room	1	-12000 GF
K9528	Feed in Tariff	1	-5000 GF
K9540	Hire of Rooms & Buildings	1	-51620 GF
	<del>_</del>	1	-92380 GF
K9550	Property Rents/Income		
L9841	Internal Recharge Income from the HRA	1	-56000 GF
A0101	Salaries Basic	1	59118 GF
A0110	Salaries Employers NI	1	5833 GF
A0111	Salaries Employers Pension	1	7438 GF
A0113	5 in 7 Enhancement	1	2435 GF
70113	O III 7 EIIIIAIICEIIIEIIL	ı	2400 GF

B1003	Environmental Open Space Improvements	1	6740 GF
B1101	Reactive Maintenance & Minor Repairs	1	2000 GF
B1103	Services Maintenance (Planned)	1	500 GF
B1240	Fire Fighting Equipment	1	220 GF
B1501	Electricity	1	5000 GF
B1502	Gas	1	6000 GF
B1601	Cleaning Materials	1	300 GF
B1702	Business Rates/Council Tax	1	7382 GF
B1801	Buildings Related Insurance	1	7810 GF
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B1830	Water & Sewerage Charges	1	3500 GF
B1952	Capital Charge-Depreciation	2	257667 GF
C2501	Public Transport	1	300 GF
C2601	Mileage Allowances	1	300 GF
D3001	Furniture & Equipment Purchase	1	500 GF
D3006	Equipment Hire Charges	1	500 GF
D3021	Materials	1	1000 GF
D3101	Provisions	1	500 GF
D3104	Town Hall Catering Recharge	1	600 GF
D3302	Books & Publications	1	400 GF
D3303	Contract Printing (External)	1	1000 GF
D3304	Copier Unit Recharges	1	300 GF
D3307	Photographic Materials	1	500 GF
D3401	General Contracted Services	1	5000 GF
D3420	Waste Disposal & Skip Hire	1	20400 GF
D3501	Postage & Carriage	1	500 GF
D3703	Subscriptions	1	500 GF
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D3802	Advertising & Publicity	1	500 GF
G6103	Corporate Project Team	2	332 GF
G6104	Policy & Performance Management	2	217 GF
G6105	Transformation Management	2	1038 GF
G6201	Media	2	793 GF
G6203	SLA: HR Training	2	1220 GF
G6204	SLA: Human Resources	2	2929 GF
G6207	SLA: Chief Executive	2	580 GF
G6210	SLA: FM Asset Management - Strategic	2	93810 GF
G6212		2	12734 GF
G6216	SLA: Audit & Risk	2	172 GF
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G6226	SLA: Procurement Team	2	1123 GF
G6305	Recharges: FM Payroll	2	839 GF
G6312	Recharges: L&D Legal Services	2	2698 GF
G6316	Telephones	2	935 GF
K9440	Hire of Rooms & Buildings	1	-2000 GF
K9540	Hire of Rooms & Buildings	1	-3300 GF
L9726	Recharges To General Fund A/Cs.	1	-3000 GF
D3401	General Contracted Services	1	138370 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	5008 GF
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A0101	Salaries Basic	1	158240 GF
A0102	Salaries Overtime	1	2000 GF
A0105	Salaries Other Allowances	1	13150 GF
A0109	Salaries Other Fees	1	10000 GF
A0110	Salaries Employers NI	1	16024 GF
A0111	Salaries Employers Pension	1	32123 GF
C2101	Non-Contracted Transport Repairs	1	250 GF
C2201	Petrol, Diesel & Oil	1	454 GF
C2301	Pooled Transport Recharges	1	5402 GF
C2501	Public Transport	1	300 GF
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C2601	Mileage Allowances	1	500 GF
D3401	General Contracted Services	1	12000 GF
D3701	Grants	1	60000 GF
D3703	Subscriptions	1	1100 GF
G6103	Corporate Project Team	2	488 GF
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G6104	Policy & Performance Management	2	318 GF
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	12977 GF
G6216	SLA: Audit & Risk	2	252 GF
		2	7374 GF
G6218	SLA: Business Systems		
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	6459 GF
G6305		2	1233 GF
	Recharges: FM Payroll		
G6316	Telephones	2	2805 GF
K9140	External Grants	1	-12000 GF
K9198	Other Income	1	-10340 GF
L9726	Recharges To General Fund A/Cs.	1	-34910 GF
		1	
L9841	Internal Recharge Income from the HRA		-20000 GF
D3001	Furniture & Equipment Purchase	1	500 GF
D3301	General Stationery Supplies	1	200 GF
D3401	General Contracted Services	1	12000 GF
D3802	Advertising & Publicity	1	4000 GF
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A0101	Salaries Basic	1	193215 GF
A0110	Salaries Employers NI	1	19688 GF
A0111	Salaries Employers Pension	1	39286 GF
A0113	5 in 7 Enhancement	1	1352 GF
B1101	Reactive Maintenance & Minor Repairs	1	10000 GF
C2501		1	
	Public Transport	•	200 GF
D3001	Furniture & Equipment Purchase	1	1500 GF
D3002	Furniture & Equipment Maintenance & Repairs	1	2000 GF
D3006	Equipment Hire Charges	1	1000 GF
D3008	Organ & Piano Maintenance	1	1000 GF
D3101	Provisions	1	20000 GF
D3104	Town Hall Catering Recharge	1	66100 GF
D3418	Security Services	1	48000 GF
D3704	Performing Rights Fees	1	6000 GF
D3802	Advertising & Publicity	1	10000 GF
D3804	Licences (Non-Transport)	1	1000 GF
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D3807	Special Events	1	20000 GF
G6103	Corporate Project Team	2	488 GF
G6104	Policy & Performance Management	2	318 GF
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	18769 GF
G6216	SLA: Audit & Risk	2	252 GF
G6218	SLA: Business Systems	2	24664 GF
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	402704 GF
		2	
G6305	Recharges: FM Payroll		1233 GF
G6316	Telephones	2	1870 GF
K9208	Catering Sales	1	-115000 GF
K9401	Services - General Fees	1	-18000 GF
K9403	Christmas Parties	1	-60000 GF
K9404	Town Hall Weddings Room Hire	1	-5000 GF
		1	
K9430	Equipment Hire	ı	-20000 GF

K9440	Hire of Rooms & Buildings	1	-1000 GF
K9473	Performing Rights Society Fees	1	-2000 GF
K9530	Equipment Hire	1	-50000 GF
K9540	Hire of Rooms & Buildings	1	-4000 GF
K9546	Service Charges	1	-25000 GF
K9550	Property Rents/Income	1	-172000 GF
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L9GFU	General Fund	2	-82207 GF
A0101	Salaries Basic	1	439819 GF
A0102	Salaries Overtime	1	18750 GF
A0105	Salaries Other Allowances	1	3400 GF
A0107	Salaries Standby Payments	1	8300 GF
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A0108	Temporary Bureau Staffing	1	2700 GF
A0110	Salaries Employers NI	1	38432 GF
A0111	Salaries Employers Pension	1	89770 GF
A0113	5 in 7 Enhancement	1	29332 GF
A0801	Insurance Employee Related	1	580 GF
B1101	Reactive Maintenance & Minor Repairs	1	6500 GF
B1103	Services Maintenance (Planned)	1	3000 GF
B1151	Internal Lighting	1	500 GF
B1601	Cleaning Materials	1	20000 GF
B1602	Contract Cleaning	1	7500 GF
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B1701	Rent	1	39000 GF
B1801	Buildings Related Insurance	1	15000 GF
C2501	Public Transport	1	450 GF
D3001	Furniture & Equipment Purchase	1	25000 GF
D3002	Furniture & Equipment Maintenance & Repairs	1	1500 GF
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D3006	Equipment Hire Charges	1	2000 GF
D3021	Materials	1	1500 GF
D3102	Vending Machine Provisions	1	3000 GF
D3104	Town Hall Catering Recharge	1	250 GF
D3202	Uniforms	1	2500 GF
D3401	General Contracted Services	1	5000 GF
D3420	Waste Disposal & Skip Hire	1	36000 GF
D3501	Postage & Carriage	1	650 GF
D3804	Licences (Non-Transport)	1	200 GF
G6103	Corporate Project Team	2	1687 GF
	•	2	
G6104	Policy & Performance Management		1102 GF
G6105	Transformation Management	2	5282 GF
G6108	Caretaking & Cleaning	2	28528 GF
G6201	Media	2	4034 GF
G6203	SLA: HR Training	2	6207 GF
G6204	SLA: Human Resources	2	14903 GF
G6207	SLA: Chief Executive	2	2952 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	4817 GF
G6216	SLA: Audit & Risk	2	873 GF
G6218	SLA: Business Systems	2	97689 GF
G6225	Post room & Other Admin	2	11698 GF
		2	
G6226	SLA: Procurement Team		5716 GF
G6230	SLA: Office Accommodation	2	22347 GF
G6305	Recharges: FM Payroll	2	4267 GF
G6316	Telephones	2	6545 GF
L9GFU	General Fund	2	-949506 GF
L9HRA		2	
	Housing Revenue Account		-69399 GF
C2101	Non-Contracted Transport Repairs	1	1500 GF
C2201	Petrol, Diesel & Oil	1	3956 GF
C2301	Pooled Transport Recharges	1	40025 GF
B1501	Electricity	1	42500 GF
B1502	Gas	1	42000 GF
B1702	Business Rates/Council Tax	1	149060 GF
B1801	Buildings Related Insurance	1	14400 GF
B1830	Water & Sewerage Charges	1	7700 GF

B1952	Capital Charge-Depreciation	2	251153 GF
G6210	SLA: FM Asset Management - Strategic	2	46905 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2251 GF
G6322	BDC	2	102952 GF
L9GFU	General Fund	2	-640961 GF
L9HRA	Housing Revenue Account	2	-17890 GF
B1501	Electricity	1	34000 GF
B1502	Gas	1	14000 GF
B1606	Window Cleaning	1	2200 GF
B1702	Business Rates/Council Tax	1	174067 GF
B1801	Buildings Related Insurance	1	4730 GF
B1830	Water & Sewerage Charges	1	3400 GF
B1952	Capital Charge-Depreciation	2	170934 GF
G6210	SLA: FM Asset Management - Strategic	2	46905 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2642 GF
G6322	BDC	2	82872 GF
L9GFU	General Fund	2	-499207 GF
L9HRA	Housing Revenue Account	2	-36486 GF
A0101	Salaries Basic	1	12899 GF
A0110	Salaries Employers NI	1	6355 GF
A0111	Salaries Employers Pension	1	12773 GF
A0116	Salaries Recharged	1	-4500 GF
A0801	Insurance Employee Related	1	140 GF
B1501	Electricity	1	1200 GF
C2501	Public Transport	1	340 GF
C2601	Mileage Allowances	1	300 GF
D3006	Equipment Hire Charges	1	450 GF
D3021	Materials	1	200 GF
D3101	Provisions	1	150 GF
D3104	Town Hall Catering Recharge	1	350 GF
D3303	Contract Printing (External)	1	500 GF
D3401	General Contracted Services	1	10500 GF
D3418	Security Services	1	15000 GF
D3444	Corporate Design	1	1000 GF
D3801	Other Insurances	1	750 GF
G6103	Corporate Project Team	2	156 GF
G6104	Policy & Performance Management	2	102 GF
G6105	Transformation Management	2	488 GF
G6108	Caretaking & Cleaning	2	2638 GF
G6201	Media	2	373 GF
G6203	SLA: HR Training	2	574 GF
G6204	SLA: Human Resources	2	1379 GF
G6207	SLA: Chief Executive	2	273 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	7718 GF
G6216	SLA: Audit & Risk	2	81 GF
G6218	SLA: Business Systems	2	5517 GF
G6225	Post room & Other Admin	2	1082 GF
G6226	SLA: Procurement Team	2	529 GF
G6230	SLA: Office Accommodation	2	2067 GF
G6305	Recharges: FM Payroll	2	395 GF
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G6312	Recharges: L&D Legal Services	2	613 GF
G6316	Telephones	2	935 GF
K9534	Pitch & Site Rents	1	-65000 GF
A0101	Salaries Basic	1	11755 GF
A0110	Salaries Employers NI	1	1622.5 GF
A0111	Salaries Employers Pension	1	2388 GF
D3401	General Contracted Services	1	40000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	193 GF
A0101	Salaries Basic	1	33149 GF
A0110	Salaries Employers NI	1	6390 GF
A0111	Salaries Employers Pension	1	12953 GF
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A0801	Insurance Employee Related	1	50 GF
C2601	Mileage Allowances	1	250 GF
D3101	Provisions	1	100 GF
D3401	General Contracted Services	1	10000 GF
D3701	Grants	1	40600 GF
		2	
G6103	Corporate Project Team		156 GF
G6104	Policy & Performance Management	2	102 GF
G6105	Transformation Management	2	488 GF
G6108	Caretaking & Cleaning	2	2638 GF
G6201	Media	2	373 GF
G6203	SLA: HR Training	2	574 GF
G6204	SLA: Human Resources	2	1379 GF
	SLA: Chief Executive	2	273 GF
G6207			
G6212	SLA: FM Accountancy, Creditors & FM General	2	2506 GF
G6216	SLA: Audit & Risk	2	81 GF
G6218	SLA: Business Systems	2	3047 GF
	•	2	1082 GF
G6225	Post room & Other Admin		
G6226	SLA: Procurement Team	2	529 GF
G6230	SLA: Office Accommodation	2	2067 GF
G6305	Recharges: FM Payroll	2	395 GF
G6312	Recharges: L&D Legal Services	2	1963 GF
G6316	Telephones	2	935 GF
K9141	Donations & Contributions	1	-2700 GF
K9198	Other Income	1	-3500 GF
A0101	Salaries Basic	1	29014 GF
A0110	Salaries Employers NI	1	2841 GF
A0111	Salaries Employers Pension	1	5896 GF
A0801	Insurance Employee Related	1	60 GF
C2501	Public Transport	1	150 GF
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C2601	Mileage Allowances	1	350 GF
D3401	General Contracted Services	1	12050 GF
G6103	Corporate Project Team	2	78 GF
G6104	Policy & Performance Management	2	52 GF
G6105	Transformation Management	2	244 GF
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G6108	Caretaking & Cleaning	2	1319 GF
G6201	Media	2	187 GF
G6203	SLA: HR Training	2	287 GF
G6204	SLA: Human Resources	2	689 GF
G6207	SLA: Chief Executive	2	136 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2968 GF
G6216	SLA: Audit & Risk	2	40 GF
G6218	SLA: Business Systems	2	2471 GF
G6225	Post room & Other Admin	2	541 GF
G6226	SLA: Procurement Team	2	264 GF
G6230	SLA: Office Accommodation	2	1033 GF
G6305	Recharges: FM Payroll	2	197 GF
A0101	Salaries Basic	1	11755 GF
A0110	Salaries Employers NI	1	1622.5 GF
A0111	Salaries Employers Pension	1	2388 GF
D3418	Security Services	1	-2500 GF
D3701	Grants	1	4000 GF
A0101	Salaries Basic	1	146080 GF
A0110	Salaries Employers NI	1	11691 GF
A0111	Salaries Employers Pension	1	28984 GF
A0113	5 in 7 Enhancement	1	2503 GF
B1103	Services Maintenance (Planned)	1	900 GF
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C2501	Public Transport		200 GF
D3001	Furniture & Equipment Purchase	1	1300 GF
D3006	Equipment Hire Charges	1	350 GF
D3011	Goods For Resale	1	18000 GF
D3021	Materials	1	4000 GF
20021		•	1000 01

D3104	Town Hall Catering Recharge	1	500 GF
D3401	General Contracted Services	1	99000 GF
D3433	Bank Charges/Commission	1	300 GF
D3601	Subsistence	1	100 GF
D3703	Subscriptions	1	880 GF
D3803	Hospitality	1	200 GF
G6103	Corporate Project Team	2	312 GF
G6104	Policy & Performance Management	2	204 GF
G6105	Transformation Management	2	977 GF
G6108	Caretaking & Cleaning	2	5277 GF
G6201	Media	2	746 GF
G6203	SLA: HR Training	2	1148 GF
G6204	SLA: Human Resources	2	2756 GF
G6207	SLA: Chief Executive	2	546 GF
		2	
G6212	SLA: FM Accountancy, Creditors & FM General		1305 GF
G6216	SLA: Audit & Risk	2	161 GF
G6218	SLA: Business Systems	2	9635 GF
G6225	Post room & Other Admin	2	2164 GF
G6226	SLA: Procurement Team	2	1057 GF
G6230	SLA: Office Accommodation	2	4134 GF
G6305	Recharges: FM Payroll	2	789 GF
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G6316	Telephones	2	1403 GF
K9159	Reimbursements Other (Non-VAT)	1	-750 GF
K9201	Books & Publications	1	-1000 GF
K9207	General Sales	1	-30000 GF
K9307	General Sales	1	-14000 GF
K9401	Services - General Fees	1	-1000 GF
K9501	Services - General Fees	1	-2500 GF
K9557	Walking Tours - Daily (Non-VAT)	1	-2500 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	91 GF
A0101	Salaries Basic	_ 1	513 GF
A0110	Salaries Employers NI	1	71 GF
A0111	Salaries Employers Pension	1	58 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	287 GF
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G6103	Corporate Project Team	2	98 GF
G6104	Policy & Performance Management	2	63 GF
G6105	Transformation Management	2	305 GF
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G6108	Caretaking & Cleaning	2	1649 GF
G6201	Media	2	233 GF
G6203	SLA: HR Training	2	358 GF
G6204	SLA: Human Resources	2	862 GF
G6207	SLA: Chief Executive	2	171 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	71 GF
G6216	SLA: Audit & Risk	2	50 GF
G6218	SLA: Business Systems	2	3047 GF
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G6225	Post room & Other Admin	2	676 GF
G6226	SLA: Procurement Team	2	330 GF
G6230	SLA: Office Accommodation	2	1292 GF
G6305	Recharges: FM Payroll	2	247 GF
G6316	Telephones	2	468 GF
A0101	Salaries Basic	1	1307 GF
		1	
A0110	Salaries Employers NI		180 GF
A0111	Salaries Employers Pension	1	153 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	366 GF
A0108	Temporary Bureau Staffing	1	11100 GF
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A0116	Salaries Recharged	1	4500 GF
B1101	Reactive Maintenance & Minor Repairs	1	1500 GF
B1302	Engineering Internal Works	1	10000 GF
		1	
B1610	Street Scene Internal Rechargeable Works		6000 GF
C2304	Short Term Vehicle Hire	1	300 GF
D3104	Town Hall Catering Recharge	1	40 GF

D3302	Books & Publications	1	40 GF
D3401	General Contracted Services	1	42800 GF
D3418	Security Services	1	-2500 GF
D3501	Postage & Carriage	1	120 GF
D3503	External Telephone Charges	1	100 GF
D3702	Contributions	1	4000 GF
D3802	Advertising & Publicity	1	100 GF
D3803	Hospitality	1	300 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1176 GF
G6322	BDC	2	11889 GF
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K9534	Pitch & Site Rents	1	-81000 GF
D3401	General Contracted Services	1	41000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	30 GF
A0101	Salaries Basic	1	16805 GF
A0110	Salaries Employers NI	1	848 GF
A0111	Salaries Employers Pension	1	4651 GF
A0801	Insurance Employee Related	1	100 GF
C2501	Public Transport	1	500 GF
C2502	Other	1	347 GF
D3401	General Contracted Services	1	29000 GF
G6103	Corporate Project Team	2	117 GF
G6104	Policy & Performance Management	2	77 GF
G6105	Transformation Management	2	366 GF
G6108	Caretaking & Cleaning	2	1979 GF
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G6201	Media	2	280 GF
G6203	SLA: HR Training	2	431 GF
G6204	SLA: Human Resources	2	1033 GF
G6207	SLA: Chief Executive	2	205 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2211 GF
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G6216	SLA: Audit & Risk	2	61 GF
G6218	SLA: Business Systems	2	3542 GF
G6225	Post room & Other Admin	2	811 GF
G6226	SLA: Procurement Team	2	396 GF
G6230	SLA: Office Accommodation	2	
			1550 GF
G6305	Recharges: FM Payroll	2	296 GF
G6316	Telephones	2	935 GF
B1702	Business Rates/Council Tax	1	613 GF
B1801	Buildings Related Insurance	1	40 GF
B1952	Capital Charge-Depreciation	2	8531 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1584 GF
K9411	General Charges	1	-54600 GF
D3701	Grants	1	1088291 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	15682 GF
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G6212	SLA: FM Accountancy, Creditors & FM General	2	259 GF
A0101	Salaries Basic	1	929 GF
A0110	Salaries Employers NI	1	128 GF
A0111	Salaries Employers Pension	1	103 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	515 GF
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A0101	Salaries Basic	1	183989 GF
A0105	Salaries Other Allowances	1	530 GF
A0110	Salaries Employers NI	1	32253 GF
A0111	Salaries Employers Pension	1	64068 GF
A0801	Insurance Employee Related	1	1710 GF
C2301	Pooled Transport Recharges	1	3905 GF
C2501	Public Transport	1	500 GF
C2601	Mileage Allowances	1	1200 GF
D3006	Equipment Hire Charges	1	430 GF
D3101	Provisions	1	500 GF
D3104	Town Hall Catering Recharge	1	500 GF
D3301	General Stationery Supplies	1	500 GF
D3401	General Contracted Services	1	1200 GF

D3413	Instructors & Coaching Fees	1	500 GF
D3428	<del>_</del>	1	110 GF
	Health Screening		
D3802	Advertising & Publicity	1	500 GF
D3803	Hospitality	1	2000 GF
		2	
G6103	Corporate Project Team		878 GF
G6104	Policy & Performance Management	2	574 GF
G6105	Transformation Management	2	2748 GF
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G6108	Caretaking & Cleaning	2	14841 GF
G6201	Media	2	2099 GF
G6203	SLA: HR Training	2	3229 GF
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G6204	SLA: Human Resources	2	7752 GF
G6207	SLA: Chief Executive	2	1536 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	11753 GF
G6216	SLA: Audit & Risk	2	454 GF
G6218	SLA: Business Systems	2	18296 GF
G6225	Post room & Other Admin	2	6085 GF
G6226	SLA: Procurement Team	2	2973 GF
G6230	SLA: Office Accommodation	2	11626 GF
G6305	Recharges: FM Payroll	2	2220 GF
G6316	Telephones	2	4675 GF
G6317	Recharges: Customer Services	2	27467 GF
L9GFU	General Fund	2	-130000 GF
L9HRA	Housing Revenue Account	2	-140000 GF
D3702	Contributions	1	72000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	11730 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	198 GF
F5001	Council Tax Benefit Pd - Xfer to Collection Fund	1	9200000 GF
K9001	Year Of Account Grant	1	-57926000 GF
J8325	Rent Rebates (all types)	1	17500000 GF
F5033	Rent Allowance Cheques (Home Choice)	1	31600000 GF
D3811	Other Miscellaneous Expenses	1	6000 GF
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D3996	Unidentified Savings/Bids	1	0 GF
K9996	Unidentified Savings/Bids	1	0 GF
B1952	Capital Charge-Depreciation	2	11171 GF
D3433	Bank Charges/Commission	1	160820 GF
D6664	Charges from Oxford Direct Services	1	1995077 GF
G6210	SLA: FM Asset Management - Strategic	2	9465 GF
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G6103	Corporate Project Team	2	195 GF
G6104	Policy & Performance Management	2	128 GF
G6105	Transformation Management	2	305 GF
	Media	2	
G6201			466 GF
G6203	SLA: HR Training	2	718 GF
G6204	SLA: Human Resources	2	1227 GF
	SLA: Chief Executive	2	341 GF
G6207			
G6212	SLA: FM Accountancy, Creditors & FM General	2	46 GF
G6216	SLA: Audit & Risk	2	101 GF
G6218	SLA: Business Systems	2	4127 GF
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G6226	SLA: Procurement Team	2	661 GF
G6305	Recharges: FM Payroll	2	493 GF
G6316	Telephones	2	468 GF
B1702	Business Rates/Council Tax	1	22095 GF
B1952	Capital Charge-Depreciation	2	1440 GF
D3952	Capital Charge-Depreciation	2	1845 GF
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G6103	Corporate Project Team	2	232 GF
G6104	Policy & Performance Management	2	133 GF
G6105	Transformation Management	2	256 GF
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G6201	Media		326 GF
G6203	SLA: HR Training	2	804 GF
G6204	SLA: Human Resources	2	1143 GF
G6207	SLA: Chief Executive	2	350 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	44 GF

G6216	SLA: Audit & Risk	2	111 GF
G6218	SLA: Business Systems	2	3822 GF
G6226	SLA: Procurement Team	2	613 GF
G6305	Recharges: FM Payroll	2	482 GF
G6316	Telephones	2	464 GF
K9467	Parking Charges	_ 1	1240000 GF
B1952	Capital Charge-Depreciation	2	1599 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	107 GF
K9467	Parking Charges	1	-60500 GF
K9568	Car Parking Excess Charges	1	-5700 GF
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B1702	Business Rates/Council Tax	1	4328 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	107 GF
K9467	Parking Charges	1	-29500 GF
K9568	Car Parking Excess Charges	1	-6000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	107 GF
K9467	Parking Charges	1	-20500 GF
K9568	Car Parking Excess Charges	1	-2000 GF
B1952	Capital Charge-Depreciation	2	6347 GF
B1701	Rent	1	245000 GF
B1702	Business Rates/Council Tax	1	323820 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	582 GF
K9467	Parking Charges	1	-402378 GF
K9486	Contract Parking Income	1	-1000 GF
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K9568	Car Parking Excess Charges	1	-66700 GF
D3952	Capital Charge-Depreciation	2	1752 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	46 GF
B1701	Rent	1	987500 GF
B1702	Business Rates/Council Tax	1	266375 GF
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G6212	SLA: FM Accountancy, Creditors & FM General	2	889 GF
K9467	Parking Charges	1	-1465000 GF
K9568	Car Parking Excess Charges	1	-101000 GF
B1702	Business Rates/Council Tax	1	153607 GF
		2	205554 GF
B1952	Capital Charge-Depreciation		
D3952	Capital Charge-Depreciation	2	3628 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2470 GF
K9401	Services - General Fees	1	-2170 GF
K9467	Parking Charges	1	-820000 GF
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K9486	Contract Parking Income	1	-15000 GF
K9568	Car Parking Excess Charges	1	-80000 GF
B1702	Business Rates/Council Tax	1	21271 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	772 GF
		1	-221000 GF
K9467	Parking Charges		
K9568	Car Parking Excess Charges	1	-30000 GF
B1702	Business Rates/Council Tax	1	29289 GF
B1952	Capital Charge-Depreciation	2	6580 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	183 GF
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K9467	Parking Charges	1	-353000 GF
K9568	Car Parking Excess Charges	1	-34620 GF
B1702	Business Rates/Council Tax	1	30099 GF
B1952	Capital Charge-Depreciation	2	14389 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	150 GF
K9467	Parking Charges	1	-322000 GF
K9486	Contract Parking Income	1	-15000 GF
K9568	Car Parking Excess Charges	1	-29530 GF
B1702	Business Rates/Council Tax	1	14828 GF
B1952	Capital Charge-Depreciation	2	19688 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	137 GF
K9467	Parking Charges	1	-251000 GF
K9568	Car Parking Excess Charges	1	-30000 GF
B1702	Business Rates/Council Tax	1	20435 GF
B1952	Capital Charge-Depreciation	2	17949 GF
D:002	Capital Charge Depression	_	17040 01

66212 SLA: FM Accountancy, Creditors & FM General         2         152 GF           K9568 Car Parking Excess Charges         1         -22000 GF           B1702 Business Rates/Council Tax         1         1717 GF           B1702 Business Rates/Council Tax         1         1717 GF           B1702 SLA: FM Accountancy, Creditors & FM General         2         2000 GF           66212 SLA: FM Accountancy, Creditors & FM General         1         -74500 GF           K9568 Car Parking Excess Charges         1         -74500 GF           B1702 Business Rates/Council Tax         1         4462 GF           B1952 Capital Charge-Depreciation         2         8979 GF           K9467 Parking Charges         1         -39500 GF           K9468 Car Parking Charges         1         -39500 GF           K9467 Parking Charges         1         -6580 GF           B1702 Business Rates/Council Tax         1         6689 GF           K9568 Car Parking Excess Charges         1         -5770 GF           K9568 Car Parking Excess Charges         1         -12000 GF           B1701 Rent         1         147500 GF           B1702 Business Rates/Council Tax         1         6876 GF           B1702 Business Rates/Council Tax         1         147500 GF				
K9467         Parking Charges         1         -138000 GF           B1702         Business Rates/Council Tax         1         11712 GF           B1702         Business Rates/Council Tax         1         11712 GF           B1952         Capital Charge-Depreciation         2         2000 GF           K9467         Parking Charges         1         -74500 GF           K9467         Parking Excess Charges         1         -74500 GF           B1702         Business Rates/Council Tax         1         4482 GF           B1702         Business Rates/Council Tax         1         4482 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -35500 GF           K9568         Car Parking Excess Charges         1         -6590 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1	G6212	SLA: FM Accountancy Creditors & FM General	2	152 GF
K9568         Car Parking Excess Charges         1         -22000 GF           B1702         Business Rates/Council Tax         1         11712 GF           B1952         Capital Charge-Depreciation         2         2000 GF           K9467         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -74500 GF           B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Excess Charges         1         -59500 GF           K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9668         Car Parking Excess Charges         1         -12000 GF           K9669         Car Parking Excess Charges         1         -12000 GF           K9668         Car Parking Excess Charges         1         -12000 GF           B1702         Business Rates/Council Tax         1         147500 GF           B1701         Rent         1		•		
B1702         Business Rates/Council Tax         1         11712 GF           B1952         Capital Charge-Depreciation         2         2000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -462 GF           B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -6580 GF           K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1702         Business Rates/Council Tax         1         6887 GF           B1952         Capital Charge-Depreciation         2 <td></td> <td></td> <td></td> <td></td>				
B1952         Capital Charge-Depreciation         2         2000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9667         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -2500 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6589 GF           K9568         Car Parking Carges         1         -53500 GF           K9568         Car Parking Excess Charges         1         -53500 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Business Rates/Council Tax         1         68876 GF           B1702         Business Rates/Council Tax         1         68876 GF           K9401         Services - General Fees	K9568	Car Parking Excess Charges	1	-22000 GF
B1952         Capital Charge-Depreciation         2         2000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9667         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -2500 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6589 GF           K9568         Car Parking Carges         1         -53500 GF           K9568         Car Parking Excess Charges         1         -53500 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Business Rates/Council Tax         1         68876 GF           B1702         Business Rates/Council Tax         1         68876 GF           K9401         Services - General Fees	B1702	Business Rates/Council Tax	1	11712 GF
66212         SLÁ: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -2500 GF           B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           K9467         Parking Charges         1         -35500 GF           K9467         Parking Charges         1         -6580 GF           K9467         Parking Charges         1         -6580 GF           K9668         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         -6580 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1702         Business Rates/Council Tax         1         6887 GF           B1702         SLA: FM Accountancy, Creditors & FM General         2         244 GF           K9467         Parking Charges         1				
K9467         Parking Charges         1         -74500 GF           K9568         Car Parking Excess Charges         1         -2500 GF           B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9467         Parking Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -53500 GF           K9467         Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         254 GF           K9401         Services - General Fees         1				
K9568         Car Parking Excess Charges         1         -2500 GF           B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -6580 GF           K9467         Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         244 GF           K9467         Parking Charges         1         -25000 GF <td></td> <td>•</td> <td></td> <td>_</td>		•		_
B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6850 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9668         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         6887 GF           B1952         Capital Charge-Depreciation         2         9444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -27000 GF           K9467         Parking Charges         1         -471000 GF           K9468         Car Parking Excess Charges         1 <td>K9467</td> <td>Parking Charges</td> <td>1</td> <td>-74500 GF</td>	K9467	Parking Charges	1	-74500 GF
B1702         Business Rates/Council Tax         1         4462 GF           B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6850 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9668         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         6887 GF           B1952         Capital Charge-Depreciation         2         9444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -27000 GF           K9467         Parking Charges         1         -471000 GF           K9468         Car Parking Excess Charges         1 <td>K9568</td> <td>Car Parking Excess Charges</td> <td>1</td> <td>-2500 GF</td>	K9568	Car Parking Excess Charges	1	-2500 GF
B1952         Capital Charge-Depreciation         2         8979 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         107 GF           K9667         Parking Charges         1         -6580 GF           K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1970         Business Rates/Council Tax         1         -2080 GF           K9401         Services - General Fees         1         -2080 GF           K9402         Car Parking Excess Charges         1 <td< td=""><td></td><td></td><td></td><td></td></td<>				
G6212         SLÁ: FM Accountancy, Creditors & FM General         2         107 GF           K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           K9568         Car Parking Excess Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         6876 GF           B1702         Business Rates/Council Tax         1         6876 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -2000 GF           K9568				
K9467         Parking Charges         1         -39500 GF           K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Excess Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -2080 GF           K9401         Services - General Fees         1         -2080 GF				
K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         1-12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2000 GF           K9467         Parking Charges         1         -25000 GF           K9467         Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         -5896 GF           B1702         Sch'A Farking Excess Charges         1         -2080 GF           K9467         Parking Charges         1	G6212	SLA: FM Accountancy, Creditors & FM General	2	107 GF
K9568         Car Parking Excess Charges         1         -6580 GF           B1702         Business Rates/Council Tax         1         6659 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -12000 GF           K9568         Car Parking Excess Charges         1         1-12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2000 GF           K9467         Parking Charges         1         -25000 GF           K9467         Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         -5896 GF           B1702         Sch'A Farking Excess Charges         1         -2080 GF           K9467         Parking Charges         1	K9467	Parking Charges	1	-39500 GF
B1702         Business Rates/Council Tax         1         6659 GF         G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF         K9467         Parking Charges         1         -33500 GF         K9568         Car Parking Excess Charges         1         -5770 GF         K9568         Car Parking Excess Charges         1         -5770 GF         K9568         Car Parking Excess Charges         1         -12000 GF         B1701         Rent         1         147500 GF         B1702         Business Rates/Council Tax         1         68876 GF         B1702         Business Rates/Council Tax         1         68876 GF         GF         B1702         Business Rates/Council Tax         1         -68876 GF         GF         G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF         K9401         Services - General Fees         1         -2080 GF         K9467         Parking Charges         1         -25000 GF         GF         B1702         Business Rates/Council Tax         1         -25000 GF         GF         B1702         Business Rates/Council Tax         1         -25000 GF         GF         GF         K9467         Parking Charges         1         -25000 GF         GF         K9467         Parking Excess Charges         1         -25000 GF         GF<				
G6212         SLA: FM Accountancy, Creditors & FM General         2         122 GF           K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9407         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -2000 GF           K9568         Car Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -34270 GF           K9968         Car Parking Excess Charges         1         -34270 GF <td></td> <td></td> <td></td> <td></td>				
K9467         Parking Charges         1         -33500 GF           K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -471000 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           K9401         Services - General Fees         1         -521000 GF           K9467         Parking Charges         1         -521000 GF           B1702         Business Rates/Council Tax         1         112052 GF				
K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1702         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Excess Charges         1         -27000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -521000 GF           B1952         Capital Charge-Depreciation         2         15126	G6212	SLA: FM Accountancy, Creditors & FM General	2	122 GF
K9568         Car Parking Excess Charges         1         -5770 GF           K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1702         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9467         Parking Excess Charges         1         -27000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -521000 GF           B1952         Capital Charge-Depreciation         2         15126	K9467	Parking Charges	1	-33500 GF
K9568         Car Parking Excess Charges         1         -12000 GF           B1701         Rent         1         147500 GF           B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9568         Car Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1702         Capital Charge-Depreciation         2	K9568	<u> </u>	1	-5770 GF
B1701         Rent         1         147500 GF         B1702         Business Rates/Council Tax         1         68876 GF         B1702         Business Rates/Council Tax         1         68876 GF         B1702         Capital Charge-Depreciation         2         94444 GF         G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF         K9401         Services - General Fees         1         -2080 GF         K9467         Parking Charges         1         -471000 GF         K9568         Car Parking Excess Charges         1         -25000 GF         B1702         Business Rates/Council Tax         1         58596 GF         B1702         Susiness Rates/Council Tax         1         58596 GF         B1702         Susiness Council Tax         1         58596 GF         GF         B1952 Capital Charge-Depreciation         2         59000 GF         GF         K9401         Services - General Fees         1         -2080 GF         K9467 Parking Charges         1         -521000 GF         GF         K9467 Parking Charges         1         -521000 GF         GF         K9467 Parking Charges         1         -521000 GF         GF         K9467 GF         SLA: FM Accountancy, Creditors & FM General         2         447 GF         K9401 GF         Services - General Fees         1         -2080 GF         GF				
B1702         Business Rates/Council Tax         1         68876 GF           B1952         Capital Charge-Depreciation         2         94444 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         224 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -25000 GF           K9467         Parking Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -32700 GF           B1702         Business Rates/Council Tax         1         112052 GF<		_		
B1952         Capital Charge-Depreciation         2         94444 GF         G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF         K9401         Services - General Fees         1         -2080 GF         K9467         Parking Charges         1         -471000 GF         K9568         Car Parking Excess Charges         1         -471000 GF         K9568         Car Parking Excess Charges         1         -25000 GF         B1952 Capital Charge-Depreciation         2         59000 GF         GF         B1952 Capital Charge-Depreciation         2         59000 GF         GG6212 SLA: FM Accountancy, Creditors & FM General         2         178 GF         K9401 Services - General Fees         1         -2080 GF         K9467 Parking Charges         1         -2280 GF         K9467 Parking Charges         1         -12000 GF         K9568 Car Parking Excess Charges         1         -12050 GF         K9568 Capital Charge-Depreciation         2         151266 GF         GG212 SLA: FM Accountancy, Creditors & FM General         2         447 GF         K9401 Services - General Fees         1         -2080 GF         K9467 Parking Charges         1         -56600 GF         K9467 Parking Charges				
G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9568         Car Parking Excess Charges         1         -52000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9468         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9467         Parking Charges         1         -56000 GF           K9467         Parking Charges </td <td>B1702</td> <td>Business Rates/Council Tax</td> <td>1</td> <td>68876 GF</td>	B1702	Business Rates/Council Tax	1	68876 GF
G6212         SLA: FM Accountancy, Creditors & FM General         2         254 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9568         Car Parking Excess Charges         1         -52000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9468         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9467         Parking Charges         1         -56000 GF           K9467         Parking Charges </td <td>B1952</td> <td>Capital Charge-Depreciation</td> <td>2</td> <td>94444 GF</td>	B1952	Capital Charge-Depreciation	2	94444 GF
K9401         Services - General Fées         1         -2080 GF           K9467         Parking Charges         1         -471000 GF           K9568         Car Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1         -2080 GF           K9467         Parking Charges         1		, , ,		
K9467         Parking Charges         1         -471000 GF           K9568         Car Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9467         Parking Charges         1         -2080 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9467         Parking Excess Charges         1         -566000 GF           K9468         Car Parking Income         1         -55000 GF           K9486         Contract Parking Income         1         -55000 GF           K9450         Property Rents/Income         1 </td <td></td> <td></td> <td></td> <td></td>				
K9568         Car Parking Excess Charges         1         -25000 GF           B1702         Business Rates/Council Tax         1         58596 GF           B1952         Capital Charge-Depreciation         2         59000 GF           B1952         Capital Charge-Depreciation         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9401         Services - General Fees         1         -2080 GF           K9401         Services - General Fees         1         -2080 GF           K9401         Services - General Fees         1         -30000 GF           K9568         Car Parking Excess Charges         1         -55000 GF           K9467         Parking Charges         1 <td></td> <td></td> <td></td> <td></td>				
B1702         Business Rates/Council Tax         1         58596 GF         B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9467         Parking Charges         1         -2080 GF           K9461         Services - General Fees         1         -2080 GF           K9462         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9467         Parking Excess Charges         1         -50000 GF           K9468         Car Parking Excess Charges         1         -55000 GF           K9467         Parking Charges         1         -1000 GF           K9468         Contract Parking Income         1<				
B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -56000 GF           K9568         Car Parking Loarges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K94950         Property Rents/Income         1         -14000 GF           K9450         Property Rents/Income         1 <td>K9568</td> <td>Car Parking Excess Charges</td> <td>1</td> <td>-25000 GF</td>	K9568	Car Parking Excess Charges	1	-25000 GF
B1952         Capital Charge-Depreciation         2         59000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -56000 GF           K9568         Car Parking Loarges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K94950         Property Rents/Income         1         -14000 GF           K9450         Property Rents/Income         1 <td>B1702</td> <td>Business Rates/Council Tax</td> <td>1</td> <td>58596 GF</td>	B1702	Business Rates/Council Tax	1	58596 GF
G6212         SLA: FM Accountancy, Creditors & FM General         2         178 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K9486         Contract Parking Charges         1         -14000 GF           K94850         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income <td></td> <td>Capital Charge-Depreciation</td> <td>2</td> <td></td>		Capital Charge-Depreciation	2	
K9401         Services - General Fées         1         -2080 GF           K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K9487         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income <td></td> <td></td> <td></td> <td></td>				
K9467         Parking Charges         1         -521000 GF           K9568         Car Parking Excess Charges         1         -34270 GF           B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9468         Cantract Parking Income         1         -10000 GF           K9450         Capital Charge-Depreciation         2         13000 GF           K9450         Property Rents/Income         1         -14000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           K9550         Property Rents/Income         1 </td <td></td> <td>•</td> <td></td> <td></td>		•		
K9568         Car Parking Excess Charges         1         -34270 GF         B1702         Business Rates/Council Tax         1         112052 GF         B1952 Capital Charge-Depreciation         2         151266 GF         GF         B1952 Capital Charge-Depreciation         2         151266 GF         GF         K9401         Services - General Fees         1         -2080 GF         K9467         Parking Charges         1         -566000 GF         K9467         Parking Charges         1         -56000 GF         GF         K9467         Parking Charges         1         -50000 GF         GG         GE         SLA: FM Accountancy, Creditors & FM General         2         8 GF         K9467         Parking Charges         1         -55000 GF         K9486         Contract Parking Income         1         -10000 GF         GF         K9486         Contract Parking Income         1         -10000 GF         GF         K9450         Property Rents/Income         1         -140000 GF         K9450         Property Rents/Income         1         -45000 GF         K9550         Property Rents/Income         1         -45000 GF	K9401		1	
B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           K9467         Parking Charges         1         -50000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -10000 GF           K9467         Parking Charges         1         -10000 GF           K9467         Parking Charges         1         -10000 GF           K9450         Contract Parking Income         1         -14000 GF           K9450         Property Rents/Income         1         -14000 GF           K9550         Property Rents/Income         1         -45000 GF	K9467	Parking Charges	1	-521000 GF
B1702         Business Rates/Council Tax         1         112052 GF           B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           K9467         Parking Charges         1         -50000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -10000 GF           K9467         Parking Charges         1         -10000 GF           K9467         Parking Charges         1         -10000 GF           K9450         Contract Parking Income         1         -14000 GF           K9450         Property Rents/Income         1         -14000 GF           K9550         Property Rents/Income         1         -45000 GF	K9568	Car Parking Excess Charges	1	-34270 GF
B1952         Capital Charge-Depreciation         2         151266 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           K9467         Parking Charges         1         -55000 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K9486         Contract Parking Income         1         -10000 GF           K9450         Property Rents/Income         1         -140000 GF           K9450         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -280 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1 <t< td=""><td>B1702</td><td></td><td>1</td><td></td></t<>	B1702		1	
G6212         SLA: FM Accountancy, Creditors & FM General         2         447 GF           K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K9487         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charges Fm Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asse				
K9401         Services - General Fees         1         -2080 GF           K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           K9450         Capital Charge-Depreciation         2         13000 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9911         Reimbursements Oxfordshire CC         1         -185834 GF           K9511         General Charges         1         -272000 GF           K9511         General Charges         1				
K9467         Parking Charges         1         -566000 GF           K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           B1952         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9511         Reimbursements Ox				
K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           B1952         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9511         Reimbursements Oxfordshire CC         1         -643715 GF           K9511         Gen	K9401	Services - General Fees	1	-2080 GF
K9568         Car Parking Excess Charges         1         -30000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           B1952         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9511         Reimbursements Oxfordshire CC         1         -643715 GF           K9511         Gen	K9467	Parking Charges	1	-566000 GF
G6212         SLA: FM Accountancy, Creditors & FM General         2         86 GF           K9467         Parking Charges         1         -55000 GF           K9486         Contract Parking Income         1         -10000 GF           B1952         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9511         Reimbursements Oxfordshire CC         1         -818534 GF           K9511         General Charges         1         -4238 GF           K9511         General Charges		<b>5 5</b>	1	
K9467       Parking Charges       1       -55000 GF         K9486       Contract Parking Income       1       -10000 GF         B1952       Capital Charge-Depreciation       2       13000 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       112 GF         K9450       Property Rents/Income       1       -140000 GF         K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9511       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       General Sales       1       -4238 GF         K9511       General Charges       1       -4238 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1 <td>_</td> <td></td> <td></td> <td></td>	_			
K9486         Contract Parking Income         1         -10000 GF           B1952         Capital Charge-Depreciation         2         13000 GF           G6212         SLA: FM Accountancy, Creditors & FM General         2         112 GF           K9450         Property Rents/Income         1         -140000 GF           K9550         Property Rents/Income         1         -45000 GF           K9568         Car Parking Excess Charges         1         -280 GF           D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9151         Reimbursements Oxfordshire CC         1         -185834 GF           K9511         General Charges         1         -272000 GF           K9511         General Sales         1         -4238 GF           K9511         General Charges         1         -433 GF           K9511         General Charges         1         -810000 GF           K9511         General Charges         1				
B1952       Capital Charge-Depreciation       2       13000 GF         G6212       SLA: FM Accountancy, Creditors & FM General       2       112 GF         K9450       Property Rents/Income       1       -140000 GF         K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       Reimbursements Oxfordshire CC       1       -643715 GF         K9507       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation </td <td></td> <td></td> <td>1</td> <td></td>			1	
G6212       SLA: FM Accountancy, Creditors & FM General       2       112 GF         K9450       Property Rents/Income       1       -140000 GF         K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       General Sales       1       -4238 GF         K9511       General Charges       1       -4238 GF         K9511       General Charges       1       -810000 GF         K9511       General Charges       1       -810000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2	K9486	Contract Parking Income	1	-10000 GF
G6212       SLA: FM Accountancy, Creditors & FM General       2       112 GF         K9450       Property Rents/Income       1       -140000 GF         K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       General Sales       1       -4238 GF         K9511       General Charges       1       -4238 GF         K9511       General Charges       1       -810000 GF         K9511       General Charges       1       -810000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2	B1952	Capital Charge-Depreciation	2	13000 GF
K9450       Property Rents/Income       1       -140000 GF         K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services		•		
K9550       Property Rents/Income       1       -45000 GF         K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9511       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         K9511       General Charges       1       -30924 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services				
K9568       Car Parking Excess Charges       1       -280 GF         D3952       Capital Charge-Depreciation       2       47624 GF         D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF		• •		
D3952         Capital Charge-Depreciation         2         47624 GF           D6664         Charges from Oxford Direct Services         1         7883036 GF           G6210         SLA: FM Asset Management - Strategic         2         3944 GF           K9401         Services - General Fees         1         -150000 GF           K9151         Reimbursements Oxfordshire CC         1         -185834 GF           K9511         General Charges         1         -272000 GF           K9151         Reimbursements Oxfordshire CC         1         -643715 GF           K9207         General Sales         1         -4238 GF           K9511         General Charges         1         -14000 GF           K9511         General Charges         1         -810000 GF           K9511         General Charges         1         -810000 GF           B1702         Business Rates/Council Tax         1         30924 GF           B1952         Capital Charge-Depreciation         2         27262 GF           D3952         Capital Charge-Depreciation         2         4847 GF           D6664         Charges from Oxford Direct Services         1         5989635 GF           B1702         Business Rates/Council Tax <td< td=""><td></td><td></td><td></td><td></td></td<>				
D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF	K9568	Car Parking Excess Charges	1	-280 GF
D6664       Charges from Oxford Direct Services       1       7883036 GF         G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF	D3952	Capital Charge-Depreciation	2	47624 GF
G6210       SLA: FM Asset Management - Strategic       2       3944 GF         K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF		, ,		
K9401       Services - General Fees       1       -150000 GF         K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				
K9151       Reimbursements Oxfordshire CC       1       -185834 GF         K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				
K9511       General Charges       1       -272000 GF         K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				-150000 GF
K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF	K9151	Reimbursements Oxfordshire CC	1	-185834 GF
K9151       Reimbursements Oxfordshire CC       1       -643715 GF         K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF	K9511	General Charges	1	-272000 GF
K9207       General Sales       1       -4238 GF         K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				
K9511       General Charges       1       -14000 GF         K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				
K9511       General Charges       1       -810000 GF         B1702       Business Rates/Council Tax       1       30924 GF         B1952       Capital Charge-Depreciation       2       27262 GF         D3952       Capital Charge-Depreciation       2       4847 GF         D6664       Charges from Oxford Direct Services       1       5989635 GF         B1702       Business Rates/Council Tax       1       17623 GF				
B1702Business Rates/Council Tax130924 GFB1952Capital Charge-Depreciation227262 GFD3952Capital Charge-Depreciation24847 GFD6664Charges from Oxford Direct Services15989635 GFB1702Business Rates/Council Tax117623 GF		<del>-</del>		
B1952Capital Charge-Depreciation227262 GFD3952Capital Charge-Depreciation24847 GFD6664Charges from Oxford Direct Services15989635 GFB1702Business Rates/Council Tax117623 GF	K9511	General Charges	1	-810000 GF
B1952Capital Charge-Depreciation227262 GFD3952Capital Charge-Depreciation24847 GFD6664Charges from Oxford Direct Services15989635 GFB1702Business Rates/Council Tax117623 GF	B1702	Business Rates/Council Tax	1	30924 GF
D3952Capital Charge-Depreciation24847 GFD6664Charges from Oxford Direct Services15989635 GFB1702Business Rates/Council Tax117623 GF	B1952	Capital Charge-Depreciation	2	27262 GF
D6664 Charges from Oxford Direct Services 1 5989635 GF B1702 Business Rates/Council Tax 1 17623 GF				
B1702 Business Rates/Council Tax 1 17623 GF				
B1952 Capital Charge-Depreciation 2 306629 GF				
	B1952	Capital Charge-Depreciation	2	306629 GF

D3952	Capital Charge-Depreciation	2	11971 GF
D6664	Charges from Oxford Direct Services	1	3178699 GF
	<del>-</del>	2	
G6210	SLA: FM Asset Management - Strategic		2366 GF
D6664	Charges from Oxford Direct Services	1	262572 GF
B1952	Capital Charge-Depreciation	2	8800 GF
D3952	Capital Charge-Depreciation	2	13914 GF
D6664	Charges from Oxford Direct Services	_ 1	112494 GF
	<del>-</del>		
K6664	Charges to Oxford Direct Services	1	-2072922 GF
B1952	Capital Charge-Depreciation	2	106326 GF
D3952	Capital Charge-Depreciation	2	-106326 GF
K9ODS	Oxford Direct Services	2	0 GF
J8136	Profit Share	1	-1136719 GF
K9401	Services - General Fees	1	50400 GF
B1952	Capital Charge-Depreciation	2	247989 GF
D6664	Charges from Oxford Direct Services	1	70697 GF
B1702	Business Rates/Council Tax	1	114 GF
B1702	Business Rates/Council Tax	1	3552 GF
B1702	Business Rates/Council Tax	1	550 GF
B1702	Business Rates/Council Tax	1	2105 GF
J8136	Profit Share	1	-235000 GF
B1702	Business Rates/Council Tax	1	2725 GF
D3102			-6000 GF
	Vending Machine Provisions	1	
D3318	ODS Sub-Contractor Costs	1	11000 GF
D3401	General Contracted Services	1	-5000 GF
A0101	Salaries Basic	1	875106 GF
A0105	Salaries Other Allowances	1	6000 GF
A0110	Salaries Employers NI	1	98945 GF
A0111	Salaries Employers Pension	1	185704 GF
A0151	Professional Fees	1	2150 GF
A0801	Insurance Employee Related	1	9690 GF
B1801	Buildings Related Insurance	1	90 GF
C2501	Public Transport	1	2200 GF
C2601	Mileage Allowances	1	150 GF
D3001	Furniture & Equipment Purchase	1	50 GF
D3006	Equipment Hire Charges	1	2355 GF
D3021	Materials	1	100 GF
D3104	Town Hall Catering Recharge	1	1495 GF
D3301	General Stationery Supplies	1	423 GF
D3302	Books & Publications	1	500 GF
D3401	General Contracted Services	1	700 GF
D3411	Consultants Fees	1	36000 GF
D3428	Health Screening	1	100 GF
D3601	Subsistence	1	200 GF
D3602	Conferences	1	1700 GF
D3703	Subscriptions	1	15000 GF
G6103	Corporate Project Team	2	2019 GF
G6104	Policy & Performance Management	2	1320 GF
G6105	Transformation Management	2	6320 GF
G6108	Caretaking & Cleaning	2	34135 GF
G6201	Media	2	4827 GF
G6203	SLA: HR Training	2	7426 GF
	<u> </u>	2	
G6204	SLA: Human Resources		17832 GF
G6207	SLA: Chief Executive	2	3532 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	21815 GF
G6216	SLA: Audit & Risk	2	1044 GF
G6218	SLA: Business Systems	2	229215 GF
G6225	Post room & Other Admin	2	13997 GF
G6226	SLA: Procurement Team	2	6839 GF
G6230	SLA: Office Accommodation	2	26739 GF
G6305	Recharges: FM Payroll	2	5105 GF
G6312	Recharges: L&D Legal Services	2	5518 GF
		<del>-</del>	33.00

G6316	Telephones	2	10286 GF
G6317	Recharges: Customer Services	2	27467 GF
K6661	Charges to Housing Holding Company	1	-105000 GF
K9401	Services - General Fees	1	-10000 GF
K9ODS	Oxford Direct Services	2	-142664 GF
L9GFU	General Fund	2	-1316108 GF
L9HRA	Housing Revenue Account	2	-116609 GF
D3411	Consultants Fees	1	57000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	11482 GF
G6312	Recharges: L&D Legal Services	2	1226 GF
K9ODS	Oxford Direct Services	2	-36815 GF
L9GFU	General Fund	2	-32505 GF
L9HRA	Housing Revenue Account	2	-2123 GF
K9830	Bad & Doubtful Debts Provision	1	1000 GF
L9GFU	General Fund	2	-1000 GF
D3411		1	86800 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	6047 GF
L9GFU	General Fund	2	-92845 GF
D3433	Bank Charges/Commission	1	85689 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	4464 GF
L9GFU	General Fund	2	-90152 GF
A0101		1	415147 GF
A0105	Salaries Other Allowances	1	1000 GF
A0110	Salaries Employers NI	1	41722 GF
A0111	Salaries Employers Pension	1	71355 GF
A0116	Salaries Recharged	1	-103059 GF
	<u> </u>	-	
A0622	Short Courses	1	400 GF
A0636	Conferences/Seminars	1	400 GF
A0801	Insurance Employee Related	1	410 GF
C2501	Public Transport	1	2000 GF
C2601	Mileage Allowances	1	9000 GF
		1	
D3104	Town Hall Catering Recharge		200 GF
D3116	Facilities Recharge	1	610 GF
D3303	Contract Printing (External)	1	100 GF
D3401	General Contracted Services	1	8000 GF
D3428	Health Screening	1	50 GF
D3429	Police Checks	1	100 GF
D3513	Software Maintenance/Running Costs	1	9000 GF
D3601	Subsistence	1	400 GF
D3602	Conferences	1	1000 GF
D3703	Subscriptions	1	15000 GF
G6103	Corporate Project Team	2	556 GF
	·	2	364 GF
G6104	Policy & Performance Management		
G6105	Transformation Management	2	1740 GF
G6108	Caretaking & Cleaning	2	9399 GF
G6201	Media	2	1329 GF
G6203	SLA: HR Training	2	2045 GF
G6204	SLA: Human Resources	2	4910 GF
G6207	SLA: Chief Executive	2	973 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	14190 GF
G6216	SLA: Audit & Risk	2	288 GF
G6218	SLA: Business Systems	2	69787 GF
G6225	Post room & Other Admin	2	3854 GF
G6226	SLA: Procurement Team	2	1883 GF
G6230	SLA: Office Accommodation	2	7363 GF
G6305	Recharges: FM Payroll	2	1406 GF
G6312	Recharges: L&D Legal Services	2	5518 GF
G6316	Telephones	2	3273 GF
K9401	Services - General Fees	1	-328000 GF
G6212		2	168 GF
	SLA: FM Accountancy, Creditors & FM General		
G6316	Telephones	2	468 GF

A0101	Salaries Basic	1	146159 GF
A0108	Temporary Bureau Staffing	1	10000 GF
A0110	Salaries Employers NI	1	16829 GF
A0111	Salaries Employers Pension	1	36857 GF
A0117	Partnership Payments	1	-800 GF
A0801	Insurance Employee Related	1	200 GF
C2501	Public Transport	1	250 GF
C2601	Mileage Allowances	1	100 GF
D3001	Furniture & Equipment Purchase	1	100 GF
D3116	Facilities Recharge	1	810 GF
D3308	Microfilming/CD ROM Data Transfer	1	2000 GF
	<u> </u>		
D3411	Consultants Fees	1	1000 GF
D3428	Health Screening	1	100 GF
D3703	Subscriptions	1	600 GF
G6103	Corporate Project Team	2	488 GF
G6104	Policy & Performance Management	2	318 GF
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207		2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	20212 GF
G6216	SLA: Audit & Risk	2	252 GF
G6218	SLA: Business Systems	2	93517 GF
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	6459 GF
G6305	Recharges: FM Payroll	2	1233 GF
G6316	Telephones	2	2338 GF
K9ODS	Oxford Direct Services	2	-266312 GF
L9GFU	General Fund	2	-71516 GF
L9HRA	Housing Revenue Account	2	-36532 GF
D3401	General Contracted Services	1	3500 GF
		2	
G6212	SLA: FM Accountancy, Creditors & FM General		3197 GF
L9GFU	General Fund	2	-6695 GF
A0101	Salaries Basic	1	229959 GF
A0110	Salaries Employers NI	1	21259 GF
A0111	Salaries Employers Pension	1	37951 GF
A0144	Staff Turnover Saving	1	-2520 GF
A0801	Insurance Employee Related	1	420 GF
C2601	Mileage Allowances	1	90 GF
	Provisions	1	310 GF
D3101			
D3302	Books & Publications	1	1190 GF
D3401	General Contracted Services	1	170 GF
D3802	Advertising & Publicity	1	-2000 GF
G6103	Corporate Project Team	2	488 GF
G6104	Policy & Performance Management	2	318 GF
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
		2	
G6201	Media		1166 GF
G6203	SLA: HR Training	2	1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	10755 GF
G6216	SLA: Audit & Risk	2	252 GF
G6218	SLA: Business Systems	2	4661 GF
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
	SLA: Office Accommodation	2	
G6230			6459 GF
G6305	Recharges: FM Payroll	2	1233 GF

G6312	Recharges: L&D Legal Services	2	613 GF
G6316	Telephones	2	2338 GF
K9158	Reimbursements Other (VAT)	1	-2000 GF
K9ODS	Oxford Direct Services	2	-120396 GF
L9GFU	General Fund	2	-206437 GF
L9HRA	Housing Revenue Account	2	-13483 GF
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A0101	Salaries Basic	1	626756 GF
A0102	Salaries Overtime	1	330 GF
A0110	Salaries Employers NI	1	58926 GF
A0111	Salaries Employers Pension	1	106479 GF
A0116	Salaries Recharged	1	-133370 GF
	Staff Medical Examinations		
A0704		1	120 GF
A0801	Insurance Employee Related	1	1530 GF
C2501	Public Transport	1	400 GF
C2601	Mileage Allowances	1	2150 GF
D3001	Furniture & Equipment Purchase	1	240 GF
D3006	Equipment Hire Charges	1	100 GF
D3021	Materials	1	150 GF
D3116	Facilities Recharge	1	933 GF
	<u> </u>		
D3201	Protective Clothing	1	200 GF
D3302	Books & Publications	1	700 GF
D3303	Contract Printing (External)	1	-5780 GF
D3401	General Contracted Services	1	9592 GF
D3411	Consultants Fees	1	890 GF
D3415	Stamp Duty & Other Legal Fees	1	2700 GF
D3416	Court Fees	1	16730 GF
D3420	Waste Disposal & Skip Hire	1	260 GF
	·		
D3428	Health Screening	1	100 GF
D3433	Bank Charges/Commission	1	28470 GF
D3444	Corporate Design	1	1600 GF
	•		
D3503	External Telephone Charges	1	360 GF
D3513	Software Maintenance/Running Costs	1	12370 GF
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D3520	Hardware Purchase	1	350 GF
D3601	Subsistence	1	100 GF
D3602	Conferences	1	1000 GF
D3703	Subscriptions	1	2330 GF
D3802	Advertising & Publicity	1	1590 GF
D3805	Compensation	1	1000 GF
	·		
G6103	Corporate Project Team	2	2224 GF
G6104	Policy & Performance Management	2	1453 GF
G6105	Transformation Management	2	6961 GF
G6108	Caretaking & Cleaning	2	37598 GF
G6201	Media	2	5316 GF
	SLA: HR Training	2	8179 GF
G6203			
G6204	SLA: Human Resources	2	19640 GF
G6207	SLA: Chief Executive	2	3890 GF
		2	
G6212	SLA: FM Accountancy, Creditors & FM General		36297 GF
G6216	SLA: Audit & Risk	2	1150 GF
G6218	SLA: Business Systems	2	183290 GF
G6225	Post room & Other Admin	2	15417 GF
G6226	SLA: Procurement Team	2	7533 GF
G6230	SLA: Office Accommodation	2	29451 GF
G6305	Recharges: FM Payroll	2	5623 GF
G6312	Recharges: L&D Legal Services	2	39245 GF
G6316	Telephones	2	10286 GF
	·		
G6317	Recharges: Customer Services	2	731151 GF
K9001	Year Of Account Grant	1	-10000 GF
K9005	NNDR Administration Contribution	1	-221890 GF
K9502	County Court Costs	1	-2620 GF
K9503	Magistrates Court Costs	1	-440620 GF
K9801	Oxfordshire County Council.	1	-20000 GF

A0101	Salaries Basic	1	962393 GF
A0102	Salaries Overtime	1	470 GF
A0105	Salaries Other Allowances	1	1330 GF
A0110	Salaries Employers NI	1	89668 GF
A0111	Salaries Employers Pension	1	176239 GF
A0704	Staff Medical Examinations	1	100 GF
A0801	Insurance Employee Related	1	3200 GF
C2501	Public Transport	1	900 GF
C2601	Mileage Allowances	1	1100 GF
D3001	Furniture & Equipment Purchase	1	500 GF
D3006	Equipment Hire Charges	1	100 GF
D3000	Materials	1	100 GF
D3021		1	155 GF
	Facilities Recharge		
D3301	General Stationery Supplies	1	8323 GF
D3302	Books & Publications	1	500 GF
D3303	Contract Printing (External)	1	2000 GF
D3401	General Contracted Services	1	70408 GF
D3411	Consultants Fees	1	5370 GF
D3428	Health Screening	1	110 GF
D3433	Bank Charges/Commission	1	500 GF
D3503	External Telephone Charges	1	360 GF
D3511	Software Purchase	1	500 GF
D3601	Subsistence	1	50 GF
D3602	Conferences	1	1200 GF
D3703	Subscriptions	1	2000 GF
D3802	Advertising & Publicity	1	500 GF
D3805	Compensation	1	200 GF
G6103	Corporate Project Team	2	3209 GF
G6104	Policy & Performance Management	2	2099 GF
G6105	Transformation Management	2	10045 GF
		2	
G6108	Caretaking & Cleaning		54253 GF
G6201	Media	2	7671 GF
G6203	SLA: HR Training	2	11802 GF
G6204	SLA: Human Resources	2	28340 GF
G6207		2	5613 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	18714 GF
G6216	SLA: Audit & Risk	2	1660 GF
G6218	SLA: Business Systems	2	332497 GF
G6225	Post room & Other Admin	2	172246 GF
G6226	SLA: Procurement Team	2	10869 GF
G6230	SLA: Office Accommodation	2	42497 GF
G6305	Recharges: FM Payroll	2	8115 GF
G6312	Recharges: L&D Legal Services	2	9198 GF
G6316	Telephones	2	12830 GF
G6317	Recharges: Customer Services	2	481476 GF
K9001	Year Of Account Grant	1	-471860 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	36 GF
A0101	Salaries Basic	_ 1	90811 GF
A0108	Temporary Bureau Staffing	1	3000 GF
A0110	Salaries Employers NI	1	8729 GF
A0111	Salaries Employers Pension	1	17829 GF
A0117	Partnership Payments	1	800 GF
		2	
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management		192 GF
G6105	Transformation Management	2	916 GF
G6108	Caretaking & Cleaning	2	4947 GF
G6201	Media	2	700 GF
G6203	SLA: HR Training	2	1076 GF
G6204	SLA: Human Resources	2	2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	46 GF

G6216	SLA: Audit & Risk	2	151 GF
G6225		2	2028 GF
	Post room & Other Admin		
G6226	SLA: Procurement Team	2	991 GF
G6230	SLA: Office Accommodation	2	3875 GF
G6305		2	740 GF
	Recharges: FM Payroll		
G6312	Recharges: L&D Legal Services	2	2453 GF
G6316	Telephones	2	1403 GF
K9411	General Charges	1	-4250 GF
	•		
K9ODS	Oxford Direct Services	2	-124585 GF
L9GFU	General Fund	2	-20328 GF
L9HRA	Housing Revenue Account	2	-825 GF
A0101	Salaries Basic	1	3024 GF
A0110	Salaries Employers NI	1	9882 GF
A0302	Members Special Responsibility Allowance	1	130785 GF
	· · · · · · · · · · · · · · · · · · ·		243792 GF
A0303	Members Basic Allowance	1	
C2501	Public Transport	1	4000 GF
C2601	Mileage Allowances	1	500 GF
D3414	Child Minding/Creche Fees	1	1000 GF
D3811	Other Miscellaneous Expenses	1	10000 GF
G6103	Corporate Project Team	2	4682 GF
G6104	Policy & Performance Management	2	3061 GF
		2	
G6105	Transformation Management		14655 GF
G6201	Media	2	11192 GF
G6203	SLA: HR Training	2	17220 GF
G6204	SLA: Human Resources	2	41348 GF
G6207	SLA: Chief Executive	2	8190 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	8152 GF
G6216	SLA: Audit & Risk	2	2421 GF
G6218	SLA: Business Systems	2	103711 GF
G6226	SLA: Procurement Team	2	15858 GF
G6305	Recharges: FM Payroll	2	11839 GF
G6316	Telephones	2	8416 GF
	·		
L9GFU	General Fund	2	-652876 GF
A0602	Training Short Courses	1	2500 GF
D3006	Equipment Hire Charges	1	5000 GF
	• •		
D3104	Town Hall Catering Recharge	1	3000 GF
D3302	Books & Publications	1	1030 GF
D3401	General Contracted Services	1	4073 GF
G6105	Transformation Management	2	611 GF
	<del>_</del>		
G6212	SLA: FM Accountancy, Creditors & FM General	2	1869 GF
G6315	Town Hall Management	2	82221 GF
L9GFU	General Fund	2	-100288 GF
A0101	Salaries Basic	_ 1	207415 GF
A0110	Salaries Employers NI	1	21868 GF
A0111	Salaries Employers Pension	1	41356 GF
A0144	Staff Turnover Saving	1	-790 GF
	<u> </u>		
A0801	Insurance Employee Related	1	780 GF
C2501	Public Transport	1	240 GF
C2601	Mileage Allowances	1	150 GF
D3302	Books & Publications	1	1400 GF
D3703	Subscriptions	1	600 GF
G6103	Corporate Project Team	2	439 GF
G6104	Policy & Performance Management	2	287 GF
G6105	Transformation Management	2	1374 GF
	<u> </u>		
G6108	Caretaking & Cleaning	2	7421 GF
G6201	Media	2	1049 GF
G6203	SLA: HR Training	2	1614 GF
	SLA: Human Resources	2	
G6204			3876 GF
G6207	SLA: Chief Executive	2	768 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	22141 GF
G6216	SLA: Audit & Risk	2	192 GF
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G6218	SLA: Business Systems	2	10803 GF
G6225	Post room & Other Admin	2	
			3043 GF
G6226	SLA: Procurement Team	2	1487 GF
G6230	SLA: Office Accommodation	2	5812 GF
G6305	Recharges: FM Payroll	2	1110 GF
	•	2	
G6316	Telephones		2338 GF
K9401	Services - General Fees	1	-20000 GF
L9GFU	General Fund	2	-316679 GF
A0109	Salaries Other Fees	1	36540 GF
		1	
B1820	Hire Of Premises/Temp Accom		12880 GF
C2401	Transport Hire	1	1100 GF
C2601	Mileage Allowances	1	40 GF
D3301	General Stationery Supplies	1	500 GF
D3303	Contract Printing (External)	1	6000 GF
	· · · · · · · · · · · · · · · · · · ·		
D3401	General Contracted Services	1	15000 GF
D3420	Waste Disposal & Skip Hire	1	250 GF
D3802	Advertising & Publicity	1	500 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	1798 GF
G6316	Telephones	2	2338 GF
	•		
K9159	Reimbursements Other (Non-VAT)	1	-1180 GF
A0101	Salaries Basic	1	167614 GF
A0109	Salaries Other Fees	1	58130 GF
A0110	Salaries Employers NI	1	17496 GF
	·		
A0111	Salaries Employers Pension	1	33486 GF
A0120	Child care voucher benefit	1	840 GF
A0121	cycle scheme benefit	1	150 GF
A0144	Staff Turnover Saving	1	-130 GF
A0709	Child Care Vouchers	1	20 GF
A0801	Insurance Employee Related	1	110 GF
C2501	Public Transport	1	680 GF
C2601	Mileage Allowances	1	100 GF
D3021	Materials	1	250 GF
D3301	General Stationery Supplies	1	164 GF
D3302	Books & Publications	1	630 GF
D3303	Contract Printing (External)	1	32250 GF
D3401	General Contracted Services	1	17000 GF
	Health Screening	1	
D3428	<u> </u>		40 GF
D3802	Advertising & Publicity	1	250 GF
D3811	Other Miscellaneous Expenses	1	100 GF
G6103	Corporate Project Team	2	439 GF
G6104	Policy & Performance Management	2	287 GF
		2	
G6105	Transformation Management		1374 GF
G6108	Caretaking & Cleaning	2	7421 GF
G6201	Media	2	1049 GF
G6203	SLA: HR Training	2	1614 GF
G6204	SLA: Human Resources	2	3876 GF
G6207	SLA: Chief Executive	2	768 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	7973 GF
G6216	SLA: Audit & Risk	2	227 GF
G6218	SLA: Business Systems	2	10803 GF
G6225	Post room & Other Admin	2	3043 GF
G6226	SLA: Procurement Team	2	1487 GF
G6230	SLA: Office Accommodation	2	5812 GF
G6305	Recharges: FM Payroll	2	1110 GF
G6316	Telephones	2	1403 GF
	·	2	42071 GF
G6317	Recharges: Customer Services		
K9301	Publications (non-VAT)	1	-2260 GF
A0622	Short Courses	1	4000 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	91 GF
K9ODS	Oxford Direct Services	2	-188 GF
L9GFU	General Fund	2	
Lagru	Ocheral i uliu	۷	-3614 GF

L9HRA	Housing Revenue Account	2	-297 GF
A0101	Salaries Basic	1	789968 GF
A0110	Salaries Employers NI	1	90483 GF
A0111	Salaries Employers Pension	1	155487 GF
A0709	Child Care Vouchers	1	150 GF
A0801	Insurance Employee Related	1	1560 GF
C2501	Public Transport	1	800 GF
C2601	Mileage Allowances	1	250 GF
D3006	Equipment Hire Charges	1	500 GF
D3021	Materials	1	100 GF
D3104	Town Hall Catering Recharge	1	500 GF
D3116	Facilities Recharge	1	646 GF
D3302	Books & Publications	1	20000 GF
D3401	General Contracted Services	1	200 GF
D3411	Consultants Fees	1	1500 GF
D3415	Stamp Duty & Other Legal Fees	1	4000 GF
D3416	Court Fees	1	17500 GF
D3417	Counsel & External Legal Fees	1	100360 GF
D3428	Health Screening	1	110 GF
D3703	Subscriptions	1	500 GF
D3806	Practicing Certificates	1	4500 GF
D3807	Special Events	1	500 GF
G6103	Corporate Project Team	2	1434 GF
G6104	Policy & Performance Management	2	938 GF
G6105	Transformation Management	2	4488 GF
G6108	Caretaking & Cleaning	2	24241 GF
G6201	Media	2	3428 GF
G6203	SLA: HR Training	2	5274 GF
G6204	SLA: Human Resources	2	12662 GF
G6207	SLA: Chief Executive	2	2508 GF
G6212		2	
	SLA: FM Accountancy, Creditors & FM General		16430 GF
G6216	SLA: Audit & Risk	2	742 GF
G6218	SLA: Business Systems	2	31136 GF
G6225	Post room & Other Admin	2	9940 GF
G6226	SLA: Procurement Team	2	4857 GF
G6230	SLA: Office Accommodation	2	18988 GF
G6305	Recharges: FM Payroll	2	3626 GF
G6312	· · · · · · · · · · · · · · · · · · ·	2	6132 GF
	Recharges: L&D Legal Services		
G6316	Telephones	2	5610 GF
G6317	Recharges: Customer Services	2	27467 GF
K6661	Charges to Housing Holding Company	1	-66000 GF
K9481	External Client Income	1	-20000 GF
K9502	County Court Costs	1	-500 GF
K9504	Magistrates Court Costs (Solicitors)	1	-8500 GF
K9507	Conveyancing Costs	1	-43200 GF
K9581	· · ·		
	S106 Income	1	-9000 GF
K9ODS	Oxford Direct Services	2	-56454 GF
L9GFU	General Fund	2	-1079774 GF
L9HRA	Housing Revenue Account	2	-88473 GF
A0101	Salaries Basic	1	519295 GF
A0105	Salaries Other Allowances	1	20621 GF
A0110	Salaries Employers NI	1	69281 GF
		1	
A0111	Salaries Employers Pension		113023 GF
A0637	Management Development	1	1000 GF
A0801	Insurance Employee Related	1	1230 GF
C2501	Public Transport	1	1000 GF
C2601	Mileage Allowances	1	240 GF
D3006	Equipment Hire Charges	1	1100 GF
D3104	Town Hall Catering Recharge	1	1200 GF
D3104 D3301	General Stationery Supplies	1	266 GF
D3302	Books & Publications	1	1000 GF

D3401	General Contracted Services	1	5920 GF
D3428	Health Screening	1	20 GF
D3602	Conferences	1	2750 GF
D3703	Subscriptions	1	15250 GF
G6103	Corporate Project Team	2	488 GF
G6104	Policy & Performance Management	2	318 GF
	•		
G6105	Transformation Management	2	1527 GF
G6108	Caretaking & Cleaning	2	8245 GF
G6201	Media	2	1166 GF
		2	
G6203	SLA: HR Training		1793 GF
G6204	SLA: Human Resources	2	4307 GF
G6207	SLA: Chief Executive	2	853 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	14165 GF
G6216	SLA: Audit & Risk	2	252 GF
G6218	SLA: Business Systems	2	20759 GF
G6225	Post room & Other Admin	2	3381 GF
G6226	SLA: Procurement Team	2	1652 GF
G6230	SLA: Office Accommodation	2	6459 GF
G6305	Recharges: FM Payroll	2	1233 GF
G6312	Recharges: L&D Legal Services	2	9812 GF
G6316	Telephones	2	2805 GF
G6317	Recharges: Customer Services	2	117716 GF
K9ODS	Oxford Direct Services	2	-91055 GF
L9GFU	General Fund	2	-664647 GF
		2	
L9HRA	Housing Revenue Account		-198580 GF
A0801	Insurance Employee Related	1	50 GF
B1318	Flood Prevention	1	500 GF
D3401	General Contracted Services	1	80 GF
D3503	External Telephone Charges	1	-200 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	388 GF
A0101	Salaries Basic	1	139077 GF
A0110	Salaries Employers NI	1	14428 GF
A0111	Salaries Employers Pension	1	28328 GF
D3513	Software Maintenance/Running Costs	1	4000 GF
G6103	Corporate Project Team	2	293 GF
G6104	Policy & Performance Management	2	192 GF
G6105	Transformation Management	2	916 GF
G6108	Caretaking & Cleaning	2	4947 GF
G6201	Media	2	700 GF
G6203	SLA: HR Training	2	1076 GF
G6204	SLA: Human Resources	2	2584 GF
G6207	SLA: Chief Executive	2	512 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	9511 GF
G6216	SLA: Audit & Risk	2	151 GF
G6225	Post room & Other Admin	2	2028 GF
G6226	SLA: Procurement Team	2	991 GF
G6230	SLA: Office Accommodation	2	3875 GF
G6305	Recharges: FM Payroll	2	740 GF
G6316	Telephones	2	1403 GF
A0101	Salaries Basic	1	219323 GF
		1	
A0110	Salaries Employers NI		22682 GF
A0111	Salaries Employers Pension	1	45195 GF
G6103	Corporate Project Team	2	1492 GF
G6104	Policy & Performance Management	2	975 GF
G6105	Transformation Management	2	4671 GF
	<u> </u>		
G6108	Caretaking & Cleaning	2	25230 GF
G6201	Media	2	3568 GF
G6203	SLA: HR Training	2	5489 GF
G6204	SLA: Human Resources	2	13179 GF
		2	
G6207	SLA: Chief Executive		2610 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	2185 GF

G6216	SLA: Audit & Risk	2	772 GF
G6225	Post room & Other Admin	2	10345 GF
G6226	SLA: Procurement Team	2	5055 GF
G6230	SLA: Office Accommodation	2	19763 GF
	Dooborgoo, FM Dovroll	2	
G6305	Recharges: FM Payroll		3774 GF
G6316	Telephones	2	6078 GF
L9GFU	General Fund	2	-392202 GF
Lage			
A0101	Salaries Basic	1	10345 GF
A0110	Salaries Employers NI	1	180 GF
A0111	Salaries Employers Pension	1	1435 GF
	• •		
A0801	Insurance Employee Related	1	80 GF
B1302	Engineering Internal Works	1	4000 GF
C2501	Public Transport	1	420 GF
C2601	Mileage Allowances	1	100 GF
	•		
D3006	Equipment Hire Charges	1	1270 GF
D3027	Floral Decorations	1	200 GF
D3101	Provisions	1	6700 GF
D3104	Town Hall Catering Recharge	1	750 GF
D3303	Contract Printing (External)	1	820 GF
D3307	Photographic Materials	1	50 GF
	• .		
D3401	General Contracted Services	1	500 GF
D3601	Subsistence	1	100 GF
D3803	Hospitality	1	14000 GF
D3811	Other Miscellaneous Expenses	1	2500 GF
G6212	SLA: FM Accountancy, Creditors & FM General	2	856 GF
G6218	SLA: Business Systems	2	3912 GF
	The state of the s		
G6317	Recharges: Customer Services	2	27467 GF
L9GFU	General Fund	2	-75660 GF
G6103	Corporate Project Team	2	78530 GF
G6104	Policy & Performance Management	2	51334 GF
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G6107	Area Co-ordinators	2	130000 GF
G6201	Media	2	187735 GF
G6207	SLA: Chief Executive	2	554805 GF
G6212	CLA: EM Accountages, Creditore & EM Conerel	2	434824 GF
	SLA: FM Accountancy, Creditors & FM General		
G6301	Recharges: FM District Audit	2	93847 GF
G6303	Recharges: Bank Charges	2	90153 GF
	<u> </u>		
G6310	Recharges: L&D Members Services	2	829717 GF
G6311	Recharges: L&D Committee Services	2	316773 GF
G6312	Recharges: L&D Legal Services	2	183961 GF
G6317	Recharges: Customer Services	2	110264 GF
A0706	Enhanced Pensions	1	398470 GF
A0712	Early Retirement Capitalised Cost	1	203792 GF
	·		
J9001	Utilities Inflation	1	278044 RAC
J9003	Pension Actuarial Review	1	-390000 RAC
J9004	Pay Inflation	1	588400 RAC
J9006	Provision for High Risk Savings	1	1170000 RAC
J9007	NNDR Inflation	1	472409 RAC
J9011	NCIL Drawdown	1	-485000 RAC
J9012	COVID Loss Grant (SFC)	1	-1000000 RAC
K9ODS	Oxford Direct Services	2	0 RAC
J8601	PWLB - HRA Loan interest	1	6865611 GF
J8603	PWLB - GF Loan interest	1	562869 GF
J8605	Non Specified Investments	1	800000 GF
H7702	Interest on HRA cash balances	1	12062 GF
K9602	Investment Interest	1	-805146 GF
K9604	Interest on Capital Fund Advances	1	-3266363 GF
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K9606	Other Interest	1	0 GF
K9953	HRA Interest on Internal Borrowing	1	-1231242 GF
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K9961	HRA Interest on PWLB Borrowing	1	-6865611 GF
K6664	Charges to Oxford Direct Services	1	-561411 GF
K9602	Investment Interest	1	-43964 GF

K9001	Year Of Account Grant	1	-14911465 RAC
J8527	Parishes	1	277834 PA
K9001	Year Of Account Grant	1	-8475845 RAC
K9001	Year Of Account Grant	1	-538126 RAC
H7301	Direct Revenue Financing	1	318987 GF
H7310	City Works Vehicles	1	1830000 GF
H7331	Minimum Revenue Provision	1	165079 GF
J8999	Transfer to/from Balance Sheet	1	-5063074 GF
K9952	Capital Charge - Depreciation	2	-4822186 RAC
J8001	Balance at 1st April	1	0 HAC
			0

# **Corporate Resources**

#### **Corporate Resources Directorate 2021/22**

			2021/22			
2020/21	Service	Gross	Gross	Net		
Budget	Service	Expenditure	Income	Expenditure		
£		£	£	£		
	Business Support	128,651	-	128,651		
	Customer Services	2,846,794	(30,000)	2,816,794		
1,657,441	Human Resources & Organisational Development	1,607,441	-	1,607,441		
3,912,540	ICT	4,148,540	-	4,148,540		
-	Transformation Projects	250,000	-	250,000		
8,565,426	Business Improvement	8,981,426	(30,000)	8,951,426		
1.293.981	Accountancy	1,238,658	(115,000)	1,123,658		
	Corporate Finance	229,489	1,000	230,489		
	Incomes	121,169	(4,250)	116,919		
	Investigations	472,835	(328,000)	144,835		
	Procurement & Payments	504,534	(2,000)	502,534		
948,592	Revenues & Benefits	2,067,582	(1,166,990)	900,592		
3,244,350	Financial Services	4,634,267	(1,615,240)	3,019,027		
677,605	Committees & Members Services	691,605	(20,000)	671,605		
398,550	Election Services	401,990	(3,440)	398,550		
1,049,414	Legal Services	1,193,614	(147,200)	1,046,414		
753,626	Senior Management Team	753,626	-	753,626		
546,483	Information Governance & Business Support	516,483	-	516,483		
3,425,678	Law and Governance	3,557,318	(170,640)	3,386,678		
15,235,454	Total Corporate Services Directorate	17,173,011	(1,815,880)	15,357,131		
(10,481,940)				(10,440,353)		
4,753,514	Total Net Budget			4,916,778		

## Business Improvement

#### Service Overview

Head of Service: Helen Bishop Contact Number: 01865 (25)2233

Business Improvement Service area includes:

<u>Customer Services</u> is responsible for delivering, developing and improving front line customer services to citizens accessing the complete range of Council services across all access channels. There are two strands to this team:

Customer Contact Team – This comprises the Customer Service Centres in St Aldates, where customers can visit in person; and the single telephone contact centre which is also located in St Aldates. These services offer access to a range of Council services. The objective is to make services accessible to suit the needs of the customer, with an ethos of right first time, quality and consistency, the same service being accessible by web, telephone or face-to-face. To make best use of our resources, we are increasingly offering customers the opportunity to self-serve when this is the best solution for them; this may be on-line at home, in our offices at partner organisations and over the telephone.

The Applications Team – a centralised application processing team for Planning and Appeals; Street Naming and Numbering; Land Charges; Housing Needs; Right to Buy; HMO and Taxi Licencing. The objective is to create a value for money, multi skilled team capable of delivering the applications process across these services.

<u>Human Resources & Organisational Development</u> aim to provide a customer-focused service offering proactive support to other services across the Council. It includes:

Operational HR Support – first line advice for recruitment & selection, changes to terms and conditions, job evaluation, data management, attendance management, exits, HR management information systems development & support

Strategic HR – interface with service managers for recruitment and retention, workforce planning, performance and attendance management, development and application of policy, organisational change, employment law, pensions advice, safeguarding, trade union liaison, equalities and diversity, policy development and maintenance

Payroll – delivering monthly and annual pay processes, benefits and pensions administration

The Organisational Development & Learning Team provides a framework to help manage the employee lifecycle. This includes: organisational development strategy, ensuring in conjunction with HR this is tailored to the needs of service areas in terms of how it is deployed

new hire induction

employee training & development

management development

appraisal development

coaching

apprenticeships levy, programme development and Business in the Community schools mentoring programme

health & safety development and deployment across the organisation

Investors in People strategy and deployment

Information and Communications Technology is responsible for maintaining an efficient ICT infrastructure; ensuring that we utilise and maximise the best systems and processes at our disposal, and that they integrate effectively; and that the data we hold is secure and relevant. The service will support the streamlining and redesign of services to reduce costs by rationalising the number of applications used across the Council and maximising the functionality of the systems we have and identifying opportunities to utilise new technologies and approaches to work more efficiently

ICT includes:

**ICT** Operations

ICT Applications Development

Information Governance

Programme and Partnerships

Contract management

#### **Budgeted FTEs**

Service	2020-21	2021-22
CA01 Business Transformation Management	1.00	1.00
KT11 Copier Services	9.48	9.48
CA80 ICT Staff/Running Costs	28.63	28.63
CD41 Customer Contact	53.61	52.11
CD59 Applications Team	14.45	14.45
CD34 Payroll	4.00	4.00
DP03 Human Resources	6.03	6.03
DP12 HR Business Partners	2.78	2.78
DC20 Unison	0.76	0.76
DP07 Organisational Learning & Development	4.00	4.00
Total FTEs	124.74	123.24

#### **Business Improvement Budget 2021/22**

		2021/22			
2020/21	Comico	Gross		Net	
Budget	Service	Expenditure	<b>Gross Income</b>	Expenditure	
£		£	£	£	
	Business Support				
	Business Improvement Management	128,651	-	128,651	
128,651	Total Business Support	128,651	-	128,651	
	Customer Services				
488.646	Applications Team	488,646	_	488,646	
	Copier Services	561,358	(30,000)	531,358	
	Customer Contact	1,796,790	(00,000)	1,796,790	
	Total Customer Services	2,846,794	(30,000)	2,816,794	
	Human Resources & Organisational				
	Development				
	Apprentices Scheme	126,716	-	126,716	
	HR Business Partners	150,685	-	150,685	
	Human Resources	363,462	-	363,462	
	Occupational Health	77,010	-	77,010	
524,638	Organisational Learning & Development	474,638	-	474,638	
277,547		277,547	-	277,547	
60,000	Positive Action	60,000	-	60,000	
35,750	Staff Offers	35,750	-	35,750	
41,633	Unison	41,633	-	41,633	
	Total Human Resources & Organisational				
1,657,441	Development	1,607,441	-	1,607,441	
	IOT				
	ICT	400,000		400.000	
	Applications Upgrades	120,000	-	120,000	
	Corporate Telephony	463,890	-	463,890	
	ICT Applications	2,022,709	-	2,022,709	
	ICT Service Desk Purchasing	20,000	-	20,000	
	ICT Staff/Running Costs	1,521,941	-	1,521,941	
3,912,540	Total ICT	4,148,540	-	4,148,540	
	Transformation Projects				
-	Transformation Programme (NWOW)	250,000	-	250,000	
-		250,000	-	250,000	
8,565,426	Total Business Improvement	8,981,426	(30,000)	8,951,426	
(8,044,523)	SLAs And Capital Charges			(8,220,309)	
520,903	Total Net Budget			731,117	
320,303	Total Not Budget			731,117	

#### Subjective Analysis 2021/2022

Expenditure/Income	Employees	Premises	Transport	Supplies &	External	SLA's and	Total Net
				Services	Income	Capital	Budget
	£	£	£	£	£	£	£
Business Support	128,441	-	210	-	-	(130,019)	(1,368)
Customer Services	2,541,954	-	650	304,190	(30,000)	(2,826,130)	(9,336)
Human Resources & Organisational Development	1,458,285	-	29,530	119,626	-	(1,222,368)	385,073
ICT	1,521,001	-	940	2,626,599	-	(4,041,792)	106,748
Transformation Projects	-	-	-	250,000	-	-	250,000
Total Net Budget	5,649,681	-	31,330	3,300,415	(30,000)	(8,220,309)	731,117

#### Savings & Pressures 2021/22

Reference	Description	2021-22	2022-23	2023-24	2024-25
	·	£000s	£000s	£000s	£000s
1	ICT renewals contractual inflation - not continued into years 3 & 4 as intention is to offset this through contracts	45	45		
2	Additional pressures on current Data Centre contract due to increased server requirements associated with homeworking	300	(200)	(100)	
3	Provision of support for the transformation projects across the organisation	250		(50)	
4	Impact of Universal Credit rollout on Contact Centre - savings pushed back due to delayed migration of existing			(55)	(55)
5	Housing System rationalisation saving (ICT element) - pushed back a year in line with delayed go live		(90)		
6	Review Contact Centre quality and performance reporting requirements - saving pushed back in consideration of big		(45)		
7	Volume Printing - reduce number of printers, enforce volume printing from the Print Room and continue reinforcing	(25)			
8	Service delivery efficiencies subject to investment in People Strategy and successful implementation		(30)		
9	Council Tax Reduction admin savings following review of scheme (£50k) in conjunction with £70k saving in	(50)			
10	New Revs & Bens system - savings generated by not having to operate through two systems - savings split £80k		(20)		
11	ICT Contracts - Strategic review of all existing ICT contracts		(200)		
12	Robotic Process Automation (RPA)		(50)		
13	Printing & Scanning	(50)			
14	Reduce Organisational Development budget recognising more remote training	(50)			
<b>Total Saving</b>	s & Pressure	420	(590)	(205)	(55)

### **Financial Services**

#### Service Overview

Head of Service: Nigel Kennedy Contact Number: 01865 (25)2708

Financial Services is split into five teams as set out below, and primarily supports the Council's corporate priority of 'An Efficient and Effective Council' contained within the Corporate Plan, but indirectly supports all other corporate objectives arising from the cross directorate working which the Service undertakes.

**Financial Accounting Services** – providing technical services in relation to finance including production of the Statement of Accounts, Treasury Management, Insurance Services, Banking Services, Risk Management and VAT.

**Management Accountancy** – providing financial advice and assistance to Service Heads with both revenue and capital budget preparation and monitoring, integrated reporting and projects. The team also provide assistance with the Statement of Accounts, and provides financial guidance and training for non-financial managers. This team also manages the development and maintenance of the Financial Management System and the internal audit contract.

**Payments & Procurement**– responsible for creditor payment processing for Agresso, Servitor and Key2 invoices, management of the PARIS income management system, electronic funds transfer using epay, purchase card admin and P2P administration. Also responsible for managing all major procurements across the organisation and maintaining the contracts register.

**Investigations Service** – The remit of the Corporate Investigations Team is to tackle fraud and irregularity across the Council, aligned to our services' fraud risks. The team aims to provide high quality professional corporate fraud investigation services to the Council to prevent and detect fraud and error within the Council and partner organisations. The team has provided Counter-Fraud and Investigation services to multiple client organisations in both the public and private sectors.

#### **Revenues & Benefits**

The Revenues team are responsible for the efficient collection of income from Council Tax (59,561 domestic properties and a collectible debit of around £71 million), Business Rates (3,961 commercial properties and a collectable debit of £87 million), and overpaid Housing Benefit arrears of £7 million.

The Housing Benefits team are responsible for the speedy and accurate assessment of benefit to a net caseload of around 12,000 claimants. The service is instrumental in ensuring residents are able to meet their housing costs and maximise their income. This is money which is then available to be recycled within the community.

The service continues to invest in ICT to modernise the way we process claims, using the risk based verification to risk score new claims, the introduction of e-claims and a more proactive approach by benefit assessors in contacting customers for evidence to process claims faster

We will be further developing the service to ensure easy access for claimants, by making best use of the self service facilities that our benefits software offers on the web.

#### **Incomes**

The Incomes Team is responsible for recovery of income due from Sundry debtors, commercial rents and trade waste customers.

The service also includes the Revenues & Benefits Development Programme which is responsible

#### **Budgeted FTEs**

Service	2020-21	2021/22
CD11 Accountancy	23.43	23.43
CD22 Investigations	13.72	14.72
CD10 Payments	5.00	5.00
KT14 Procurement	5.00	5.00
CD42 Revenues (NNDR and Council Tax)	21.70	20.20
CD43 Housing Benefit	30.73	30.73
CD13 Incomes - Misc Debt Collection	3.00	3.00
Total FTEs	102.58	102.08

#### Financial Services Budget 2021/22

		2021/22			
2020/21	Service	Gross	Gross	Net	
Budget	Sei vice	Expenditure	Income	Expenditure	
£		£	£	£	
	Accountancy	4 000 000	(4.4= 000)		
	Accountancy	1,238,658	(115,000)		
1,293,981	Total Accountancy	1,238,658	(115,000)	1,123,658	
	Corporate Finance				
1.000	Bad Debts Contribution	_	1,000	1,000	
· · · · · · · · · · · · · · · · · · ·	Bank Charges	85,689	-	85,689	
	External Audit	86,800	-	86,800	
· ·	Internal Audit	57,000	-	57,000	
•	Total Corporate Finance	229,489	1,000	230,489	
	-	·	·	·	
	Incomes				
,	Incomes - Misc Debt Collection	121,169	(4,250)	116,919	
116,919	Total Incomes	121,169	(4,250)	116,919	
	Investigations				
454.005	Investigations	470.005	(222,022)	444.005	
	Investigations	472,835	(328,000)	144,835	
151,835	Total Investigations	472,835	(328,000)	144,835	
	Procurement & Payments				
3,500	Cash Van Contract	3,500	-	3,500	
214,205	Payments	214,205	-	214,205	
· ·	Procurement	286,829	(2,000)	284,829	
502,534	Total Procurement & Payments	504,534	(2,000)	502,534	
	Revenues & Benefits	4 000 0-0	(4=4.000)		
	Housing Benefit	1,328,276	(471,860)	856,416	
· ·	Revenues (NNDR and Council Tax)	739,306	(695,130)	44,176	
948,592	Total Revenues & Benefits	2,067,582	(1,166,990)	900,592	
3,244,350	Total Financial Services	4,634,267	(1,615,240)	3,019,027	
276,128	SLAs And Capital Charges			461,999	
	-			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
3,520,478	Total Net Budget			3,481,026	

#### Subjective Analysis 2021/22

Expenditure/Income	Employees	Premises	Transport	Supplies &	External	SLA's and	Total Net
				Services	Income	Capital	Budget
	£	£	£	£	£	£	£
Accountancy	1,177,595	90	2,350	58,623	(115,000)	(1,149,945)	(26,287)
Corporate Finance	-	-	-	229,489	1,000	(232,221)	(1,732)
Incomes	121,169	_	-	-	(4,250)	(122,831)	(5,912)
Investigations	427,375	-	11,000	34,460	(328,000)	129,514	274,349
Procurement & Payments	496,314	-	440	7,780	(2,000)	(520,392)	(17,858)
Revenues & Benefits	1,894,171		4,550	168,861	(1,166,990)	2,357,874	3,258,466
Welfare Reform Team	-	-	-	-	-	_,;;;;;;	-
Total Net Budget	4,116,624	90	18,340	499,213	(1,615,240)	461,999	3,481,026

#### Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Housing Benefit Admin Grant reduction of 10% each year, current amount £420k	42	38	34	30
2	Impact of Universal Credit Rollout savings pushed back a further two years. Awaiting date of managed migration but likely to do tax credits before housing costs - due to be completed by 2023/2025	0	0	(75)	(55)
3	2% savings from reduction in postage and printing costs (central budget) as a result of moving customers from paper notifications to the online portal	(10)	(5)		
4	Structural savings within Finance Team			(40)	
5	Council Tax Reduction admin savings following review of scheme (£70k) in conjunction with saving of £50k in Contact Centre External trading income - current income budget is £321k -	(70)	(10)		
6 7	slipped a year. Balance of income in council tax and business rates. Linked to line 8 - £40k expected from Additional net income contribution from the expansion of the Investigations service - current income budget is £321k	(7)	(10)		
8	Data Manager (Investigation Services)	50		(50)	
9	New Revs & Bens system - savings generated by not having to operate through two systems - savings split £80k Revs&Bens and £20k CC		(80)		
10	Channel shift to cashless payments	(10)	(10)	(10)	
11	Pension fund - £5m additional top up into fund from April 2023			(420)	
Total Saving	gs & Pressure	(5)	(67)	(561)	(25)

## Law and Governance

#### **Service Overview**

#### Head of Service: Susan Sale Contact Number: 01865 ()

The purpose of the Law and Governance Service is to be an authoritative and enterprising resource for the proper governance and legal effectiveness of the Council.

The service is made up of three teams and a corporate support lead:

- Committee and Member Services
- Legal Services
- Electoral Services

Corporate Support: responsible for coordinating Freedom of Information Act requests, monitoring and responding to Stage 3 and Ombudsman complaints and liaising with the Information Commissioner and the Local Government Ombudsman.

Committee and Member Services are responsible for the democratic and political management arrangements within the Authority. This includes ensuring that meetings are properly convened and decisions are properly recorded and published in accordance with the various statutory requirements, the formulation and publication of the Council's Forward Plan and officer executive decisions onto the website, member call-in process for executive and planning decisions, complaints of breaches of the Code of Conduct for Members and advice and maintenance of the Constitution. Also responsible for scrutiny, the Members' Allowances Scheme and member induction, training and development.

Electoral services are responsible for organising and conducting all City Council, County Council, Parish, Parliamentary and European elections and Referenda. The team also compile and maintain the Register of Electors.

Legal Services carry out a wide range of transactional, representational and advisory activities to ensure that the Council acts lawfully and with procedural propriety and that the Council's interests are protected. The team provides a complete in-house service but also has framework arrangements in place to ensure that clients, through Legal Services, have access to specialist advice when this is required.

#### **Budgeted FTEs**

Service	2020-21	2020-21
KS08 Democratic Services	4.30	4.30
KC11 Electoral Register	4.50	4.50
KS04 Legal Services	16.70	18.70
KK01 Chief Executive and Directors	5.16	5.16
CA02 Information Governance	4.00	4.00
CD58 Business Support	7.68	7.68
Total FTEs	42.34	44.34

#### Law and Governance Budget 2021/22

			2021/22	
2020/21	Service	Gross	Gross	Net
Budget	Oct vice	Expenditure	Income	Expenditure
£		£	£	£
	Committees & Members Services			
	Committees & Members Services			
253,019	Democratic Services	273,019	(20,000)	253,019
402,983	Members Allowances	402,983	-	402,983
21,603	Members Support	15,603	-	15,603
677,605	Total Committees & Members	691,605	(20,000)	671,605
	Services			
	Election Services			
71.630	City Council Elections	72,810	(1,180)	71,630
	Electoral Register	329,180	(2,260)	326,920
,	Total Election Services	401,990	(3,440)	398,550
-		,,,,,,	(-, -,	,
-	Information Governance &			
	Business Support			
	Business Support	287,200	-	287,200
185,833	Information Governance	185,833	-	185,833
43,450	Lord Mayors Secretariat	43,450	-	43,450
546,483	Total Information Governance &	516,483	-	516,483
	Business Support			
753.196	Legal Services			
	L & G Training	4,000	-	4,000
	Legal Services	1,189,614	(147,200)	1,042,414
<b>,</b>	Total Legal Services	1,193,614	(147,200)	1,046,414
4 000	Senior Management Team			
	CHEX, Directors & Corp Secretariat	753,196	-	753,196
	•	,		
	Emergency Planning	430	-	430
1,049,414	Total Senior Management Team	753,626	-	753,626
3,425,678	Total Law and Governance	3,557,318	(170,640)	3,386,678
(2,713,545)	SLAs And Capital Charges			(2,682,043)
(=,: 10,0 10)				(=,00=,010)
712,133	Total Net Budget			704,635

#### **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Committees &	660,612	-	4,890	26,103	(20,000)	(670,643)	962
Members Services							
Election Services	314,256	12,880	1,920	72,934	(3,440)	94,893	493,443
Information	481,073	4,000	520	30,890	-	(300,522)	215,961
Governance &							
<b>Business Support</b>							
Legal Services	1,041,648	-	1,050	150,916	(147,200)	(1,048,808)	(2,394)
Senior Management	724,500	500	1,240	27,386	-	(756,963)	(3,337)
Team							
Total Net Budget	3,222,089	17,380	9,620	308,229	(170,640)	(2,682,043)	704,635

#### Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Reduced Court Fees from current budget of £20k to be in line with court fee spending over the last 3 years. It	(3)			
2	Refreshments for Council meetings no longer provided	(6)			
3	Additional Planning Lawyer & Commercial Property Lawyer	132			
Total Saving	gs & Pressure	123	0	0	0

## Development

#### **Development Directorate 2021/22**

			2021/22	
2020/21	Service	Gross	Gross	Net
Budget	Sel vice	Expenditure	Income	Expenditure
£		£	£	£
(40.555.005)		4 004 050	(0.000.400)	
, , ,	Asset Management	1,631,358	, ,	
	Property Services	2,858,072	(477,000)	2,381,072
	Transactions & Special Projects	286,521	-	286,521
(7,904,148)	Corporate Property	4,775,951	(10,385,100)	(5,609,149)
0== 000	D 1 1 T 0 D140	0== 000		
	Development Team & PMO	355,089	-	355,089
	Economic Development	355,547	(105,000)	•
820,636	Regeneration & Economy	710,636	(105,000)	605,636
(410 558)	Development	1,305,542	(1,858,000)	(552,458)
, ,	Information Services	20,665	(213,050)	. , ,
	Spatial Development	1,206,628	(255,735)	• • •
	Support Services	1,467,806	(1,297,500)	•
· ·	Planning Services	4,000,641	(3,624,285)	•
430,330	Training dervices	4,000,041	(3,024,203)	370,330
(6,633,156)	Total Development Directorate	4,711,277	(3,729,285)	(4,627,157)
1,581,098	SLAs And Capital Charges			1,640,005
(5,052,058)	Total Net Budget			(2,987,152)

# Corporate Property

#### **Service Overview**

Service Manager: Jane Winfield Contact Number: 01865 (25)2551

Corporate Property
Responsible for the development and delivery of the Corporate Asset management Plan. Provides the Council's strategic, operational and regeneration property function. Developing partnership working, working with Housing Associations and developers to enable the provision of affordable housing and provide expert advice in relation to affordable housing for the Council.

#### **Budgeted FTEs**

Service	2020-21	2021-22
BN43 Building Design & Construction	24.00	24.00
MD62 Tenancy Management Officers	4.00	4.00
BJ12 Covered Market (FAM Income Only)	1.00	1.00
BN22 Estates Valuation & Management	12.60	12.60
BN26 Major Projects and Disposals	4.00	4.00
Total FTEs	45.60	45.60

#### **Corporate Property 2021/22**

			2021/22	021/22		
2020/21	Service	Gross	Gross	Net		
Budget	Oct vice	Expenditure	Income	Expenditure		
£		£	£	£		
(00.4.40)	Asset Management	04.0=0	(== 000)			
` ' '	Bury Knowle House	21,852	(55,000)	. , ,		
,	Covered Market	455,061	(1,145,000)	. , ,		
(106,010)	Enterprise Centre (Standingford House)	13,990	(120,000)	(106,010)		
773,914	Estates Valuation & Management	737,067	(25,000)	712,067		
51,231	Gloucester Green Market Square	102,231	(51,000)	51,231		
	Port Meadow Moorings	8,137	-	8,137		
102,093	Property and Facilities Management and Support	102,093	-	102,093		
(7,000)	Ramsay House (20a-24 Queen St)	9,000	(16,000)	(7,000)		
(10,657,173)	Residential & Commercial Property	181,927	(8,496,100)	• •		
1 '	Total Asset Management	1,631,358	(9,908,100)			
	Property Services					
818,937	Building Design & Construction	1,281,262	(447,000)	834,262		
13,879	Civil Engineering	400	-	400		
1,496,410	Corporate Property Maintenance Programme	1,576,410	(30,000)	1,546,410		
2,329,226	Total Property Services	2,858,072	(477,000)	2,381,072		
	Transactions & Special Projects					
261,521	Major Projects and Disposals	223,521	-	223,521		
63,000	Regeneration Projects	63,000	-	63,000		
324,521	Total Transactions & Special	286,521	-	286,521		
	Projects					
(7,904,148)	Total Corporate Property	4,775,951	(10,385,100)	(5,609,149)		
297,452	SLAs And Capital Charges			324,610		
(7.606.696)	Total Net Budget			(5,284,539)		

#### **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Asset Management	971,281	303,117	3,649	75,871	(9,630,660)	905,171	(7,371,571)
<b>Property Services</b>	1,254,527	1,576,810	2,163	24,572	(477,000)	(549,912)	1,831,160
Transactions & Special Projects	192,621	-	400	93,500	-	(57,807)	228,714
Total Net Budget	2,418,429	1,879,927	6,212	193,943	(10,107,660)	297,452	(5,311,697)

#### Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Savings on feasibility funds - reverse the addition back into the budget (New Investment line)	(38)			
2	Stop renting Business Continuity Office space at Horspath Depot, BCP will be updated to reflect any change		(57)		
3	Property Regeneration -financed from prudential borrowing and lease restructures from existing portfolio Projected Income stream	(1,592)	200	405	(897)
4	Property Regeneration - financed from prudential borrowing MRP Cost		250	4	4
5	Property Regeneration - financed from prudential borrowing Interest	180	178	(5)	(5)
6	Commercial Property Income Review - Revised position for all Commercial & Residential Property	195	175	125	
7	(incl Covered Market + Enterprise Centre) income pressures resulting from Covid 19 on commercial income based on assumptions previously submitted which includes Westgate (not	3,740	(1,930)	190	
8	1 FTE to deliver Investment Property Strategy - linked to investment income on lines 6-8 as require	60			(60)
9	dedicated resource to oversee purchase process compliance building surveyor x i ne 24 months contract spread over 2 years on assumption this	30	30	(30)	(30)
10	happens after the condition survey data and analysis / programme agreed New Officer to deliver Commercial Property income - resource needed to ensure ongoing oversight of	60			
	assets				
ıvings & Pı	ressure	2,635	(1,154)	689	(988)

## **Planning Services**

#### **Service Overview**

#### Service Manager: Adrian Arnold Contact Number: 01865 (25)2231

The Planning Service enables the City Council to fulfil its leadership role in building a World Class City for everyone, specifically by: Driving forward the spatial and economic regeneration of the City, building upon its special character and vitality and protecting the environment for all people living, working or visiting our City.

Planning Services is one of the Council's lead services on two main areas:

Place Shaping: We are engaged in the creation and regeneration of places where people want to live and work, and where businesses want to invest. We actively seek to work with developers, landowners and the local community to implement the Adopted Core Strategy.

Managing new development: Where new developments need permission from the City Council we work in a positive and proactive way to manage such development through our development management, heritage and conservation, building control and related enforcement processes.

#### **Budgeted FTEs**

Service	2020-21	2021-22
HK11 Developer Contribution General Expenses	20.00	23.50
HA19 Planning Management	3.60	3.60
HJ11 Planning Policy General Expenses	10.20	10.20
HK12 Heritage and Specialist Services	7.00	7.00
Total FTEs	40.80	44.30

#### Planning Services Budget 2021/22

		2021/22				
2020/21	Service	Gross	Gross	Net		
Budget	Service	Expenditure	Income	Expenditure		
£		£	£	£		
	<b>5</b>					
(440.550)	Development	4 005 540	(4.054.000)	(45 450)		
, ,	Dev Cont Gen Exp	1,305,542	(1,351,000)	. , ,		
,	Planning Performance Agreements	-	(507,000)	• • •		
(410,558)	Total Development	1,305,542	(1,858,000)	(552,458)		
	Support Services					
_	BOB Design Network	12,500	(12,500)	_		
_	Growth Deal - JSSP	1,285,000	(1,285,000)	_		
170 306	Planning Management	170,306	(1,200,000)	170,306		
	Total Support Services	1,467,806	(1,297,500)	170,306		
170,000		1,401,000	(1,201,000)	170,000		
	Information Services					
(192,385)	Land Charges	20,665	(213,050)	(192,385)		
(192,385)	Total Information Services	20,665	(213,050)	(192,385)		
	Spatial Development					
222 002	Heritage & Specialist	321,803	(20,000)	301,803		
	Plan Policy Gen Exp	,	, ,	•		
· ·	·	774,825	(125,735)			
	Planning Design and Review Panel	110,000	(110,000)			
882,993	Total Spatial Development	1,206,628	(255,735)	950,893		
450,356	Total Planning Services	4,000,641	(3,624,285)	376,356		
1,220,217	SLAs And Capital Charges			1,250,044		
1.000.500				4 000 455		
1,670,573	Total Net Budget			1,626,400		

#### **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies &	External	SLA's and	Total Net
	£	£	£	Services £	Income £	Capital £	Budget £
Development	1,263,302	-	4,090	38,150	(1,858,000)	663,416	110,958
Support Services	180,166	-	440	1,287,200	(1,297,500)	131,396	301,702
Information Services	190	8,700	-	11,775	(213,050)	204,681	12,296
Spatial Development	951,318	-	1,050	254,260	(255,735)	250,551	1,201,444
Total Net Budget	2,394,976	8,700	5,580	1,591,385	(3,624,285)	1,250,044	1,626,400

#### Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Starring to deliver growth agenda and PPA (see line 10) Increase in line with PPA income expectations. (Additional expenditure in 20-21 £182k, the	215			
2	increase of £215k would be the maximum that Removal of Planning Duty Service - learning from Covid situation has identified that this Service has not been required	(24)			
3	Reduction in Planning Committees (there are potential Savings in Law & Governance) combined with matching increase in delegation	(40)			
4	Paperlite Digitalisation of Planning -on the back of investment in new planning system, savings can be achieved in year 4.	0			(96)
5	Tree Officers - moved from Environmental Sustainability into Planning with a review of working processes to be undertaken	0	(10)		
6	Increase in Planning Income	(10)	(10)		
7	new and existing resource requirements (additional income from PPA business plan in 20-21 total f441k this means the contribution is a net f259k	(215)			
Total Savin	gs & Pressure	(74)	(20)	0	(96)

# Regeneration & Economy

#### **Service Overview**

Service Manager: Jane Winfield Contact Number: 01865 (25)2551 Service Manager: Matt Peachey Contact Number: 01865 (25)2021

#### **Partnerships**

The Partnerships Team plays a major role in ensuring the authority continues in its strategic aim of building a World Class City for everyone. This is particularly true in the areas of planning aligned to significant projects and general economic regeneration of the City building upon its special character and vitality.

Partnerships and Regeneration Team oversee the activity in several key areas of the Council, including:

Place Shaping and Economic development: Working closely with Planning and Regulatory colleagues and where significant regeneration is taking place the Partnership team oversee links with external partners in determining planning oversight that ensures a vibrant economy is not only maintained but grows with new investment as well as providing homes and leisure facilities for residents of the City. This is achieved through constructive dialogue with all associated stakeholders including local businesses, Government departments, residents and landowners.

Playing a leading role in improving the experience of residents and visitors to the City: The Partnerships team includes both City Centre Management and Tourism in order to bring about recognisable and

#### **Budgeted FTEs**

Service	2020-21	2021-22
HA23 Partnerships & Regeneration	1.00	1.00
HT11 City Centre Management	0.00	0.00
HT32 Economic Development	1.40	1.40
BN10 Development Team and Project Management Office	5.00	5.00
Total FTEs	7.40	7.40

#### Regeneration & Economy Budget 2021/22

		2021/22				
2020/21	Service	Gross	Gross	Net		
Budget	Sel vice	Expenditure	Income	Expenditure		
£		£	£	£		
	Economic Development					
113,720	City Regeneration	113,720	-	113,720		
161,795	City Centre Management	66,795	-	66,795		
33,650	Tourism Expenses	18,650	(95,000)	(76,350)		
155,007	Economic Development	155,007	(10,000)	145,007		
1,375	ISFB - Smart Oxford Programme	1,375	-	1,375		
465,547	Total Economic Development	355,547	(105,000)	250,547		
	Development Team & PMO					
355,089	Development Team & PMO	355,089	-	355,089		
355,089	Total Development Team & PMO	355,089	-	355,089		
820,636	Total Regeneration & Economy	710,636	(105,000)	605,636		
63,429	SLAs And Capital Charges			65,351		
884,065	Total Net Budget			670,987		

#### **Subjective Analysis 2021/22**

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Economic							
Development	348,707	9,000	600	(2,760)	(105,000)	65,351	315,898
Commercial Property	-	-	-	-	-	-	-
Development Team &							
PMO	355,089	-	-	-	-	-	355,089
Property Support Services	_	_	_	_	_	_	_
Regen & Major							
Projects	-	-	-	-	-	-	-
T / IN / D I /	700 700	2 222	222	(0.700)	(405.000)	05.054	272 227
Total Net Budget	703,796	9,000	600	(2,760)	(105,000)	65,351	670,987

#### Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Reduction on Supplies & Services (Subscriptions - to Retail Planet software)		(3)		
2	Recharge Partners and internal projects for costs incurred on external funding attraction and management	(10)			
3	Reversal of City Centre Co-ordination post	(40)			
4	Oxford Living Wage - £10k extra staffing resource in addition to £20k for OLW in base budget. Final £20k of £30k investment removed in 2021/22	(20)			
5	Join Co-operative Innovation Network (CCIN)	(5)			
6	Reduction in support for Experience Oxfordshire	(110)			
<b>Total Savin</b>	gs & Pressure	(185)	(3)	0	0

## ODS Development Director

#### **ODS Development Directorate 2021/22**

Executive Director: Tim Sadler Contact Number: 01865 (25)2101

			2021/22				
2020/21	Service	Gross	Gross	Net			
Budget	Service	Expenditure	Income	Expenditure			
£		£	£	£			
6,272,849	Domestic Waste	7,883,036	(2,079,787)	5,803,249			
70,697	Local Overhead Cost in OX	79,629	(235,000)	(155,371)			
(1,960,428)	Motor Transport	112,494	(2,072,922)	(1,960,428)			
(1,651,673)	Overheads and Profit Share	-	(1,086,319)	(1,086,319)			
(2,306,337)	Parking Management	4,684,401	(5,361,738)	(677,337)			
3,229,322	Parks & Open Spaces	3,196,436	-	3,196,436			
262,572	Pest Control	262,572	-	262,572			
6,198,559	Street Cleansing	6,020,559	-	6,020,559			
10,115,561	Oxford Direct Services Client	11,403,361	567,595	11,403,361			
10,115,561	Total ODS Development Directorate	11,403,361	567,595	11,403,361			
1,172,669	SLAs And Capital Charges			1,330,628			
11,288,230	Total Net Budget			12,733,989			

## Oxford Direct Services Client

### Service Overview

## Lead Client Side Manager: Stephen Clarke Contact Number: 01865 (25)2447

The majority of operational frontline service delivery functions previously carried out within the Council by Direct Services are now undertaken by the wholly owned Local Authority Trading Companies, Oxford Direct Services Limited and Oxford Direct Services Trading Limited.

The Council pays a management fee to Oxford Direct Services (ODS) to provide various statuory services to residents, whilst retaining income for car parking and domestic waste. The services provided by ODS to the Council include management of car parks, domestic waste, street cleansing, parks and open spaces and pest control. ODS in turn buys-in support services and leases assets from the Council.

The client contractor relationship is managed through a series of service level agreements, with client side managers within the Council overseeing the performance of services provided by ODS. There is a profit share arrangement in place for surpluses generated by the wholly owned companies, with targets forming part of the Council's medium term financial plan.

The ODS client side budgets held by the Council do not include any staffing costs, with all operational staff having transferred to the companies.

## Oxford Direct Services Client Budget 2021/22

			2021/22	
2020/21 Budget £	Service	Gross Expenditure £	Gross Income	Net Expenditure £
	Domestic Waste			
` ' '	Bulky Refuse Collection	-	(272,000)	(272,000)
	Co Mingled Recycling Collection	-	(661,953)	(661,953)
	Domestic Refuse		(185,834)	(185,834)
	Domestic Waste	7,883,036	(150,000)	7,733,036
, , ,	Garden Waste Service	7 002 026	(810,000) <b>(2,079,787)</b>	(810,000)
0,272,049	Total Domestic Waste	7,883,036	(2,079,767)	5,803,249
	Local Overhead Cost in OX			
- ,	Overheads Cost in OX	70,697	-	70,697
70,697	TotalLocal Overhead Cost in OX	70,697	-	70,697
	Motor Transport			
(1,960,428)	Motor Transport	112,494	(2,072,922)	(1,960,428)
(1,960,428)	Total Motor Transport	112,494	(2,072,922)	(1,960,428)
	Overheads and Profit Share		-	
	Profit Share	-	(1,312,273)	(1,312,273)
(1,651,673)	Total Overheads and Profit Share	-	(1,312,273)	(1,312,273)
	Parking Management			
(31,172)	Alexandra Courts - Woodstock Road	4,328	(35,500)	(31,172)
	Blackbird Leys Pool Parking	-	(12,000)	(12,000)
	Car Parking	2,155,897	-	2,155,897
(217,905)	Car Parks Management	22,095	1,240,000	1,262,095
(229,729)	City Centre - St Clements	21,271	(251,000)	(229,729)
	City Centre- Oxpens Car Park	568,820	(470,078)	98,742
(763,563)	City Centre-Gloucester Green	153,607	(917,170)	(763,563)
- (0.40.405)	City Centre-Oxpens Coach Prk	-	- (4.500.000)	(0.40.40=)
	City Centre-Worcester Street	1,253,875	(1,566,000)	(312,125)
. , ,	Cutteslowe - A40 Cutteslowe - Harbord Road	-	(22,500)	(22,500)
	Gloucester Green Bus Station	_	(66,200) (185,280)	(66,200) (185,280)
, , ,	Peartree Pay & Display	216,376	(498,080)	(281,704)
	Redbridge Coach Park	210,070	(65,000)	(65,000)
	Redbridge Pay & Display	112,052	(598,080)	(486,028)
	Seacourt Pay & Display	58,596	(557,350)	(498,754)
-	Shopmobility	-	-	-
	St Leonards Road	11,712	(77,000)	(65,288)
	Suburban - Ferry Centre	20,435	(160,000)	(139,565)
	Suburban - Hinksey Park	6,659	(39,270)	(32,611)
	Suburban - Summertown	29,289	(387,620)	(358,331)
. , ,	Suburban - Walton Well Road	4,462	(46,080)	(41,618)
	Suburban- Headington High St Suburban- Union St Cowley Rd	30,099 14,828	(366,530) (281,000)	(336,431) (266,172)
	Total Parking Management	4,684,401	(5,361,738)	(677,337)
				• • •
2 222 222	Parks & Open Spaces	2 400 000		0.400.000
	Parks & Open Spaces Total Parks & Open Spaces	3,196,322 <b>3,196,322</b>	_	3,196,322 3,196,322
-,,		-,,		-,,
262 572	Pest Control Pest Control	262,572		262 572
	Total Pest Control	262,572 262,572	]	262,572 262,572
202,372	Total rest control	202,372	_	202,372
0.400.550	Street Cleansing	0.000.550		0.000 ===
	Street Cleansing Total Street Cleansing	6,020,559 6,020,559	-	6,020,559
6,198,559		6,020,559	_	6,020,559
10,115,561	Total Oxford Direct Services Client	22,230,081	(10,826,720)	11,403,361
1,172,669	SLAs And Capital Charges			1,330,628
11,288,230	Total Net Budget			12,733,989

## Subjective Analysis 2021/22

Expenditure/Income	Employees	Premises	Transport	Supplies &	Income	SLA's and	Total Net
				Services		Capital	Budget
	£	£	£	£	£	£	£
Domestic Waste	0	0	0	7,883,036	(2,079,787)	51,568	5,854,817
Engineering	0	0	0	0	0	8,800	8,800
Local Overhead Cost in OX	0	0	0	70,697	0	247,989	318,686
Motor Transport	0	0	0	112,494	(2,072,922)	13,914	(1,946,514)
Overheads and Profit Share	0	9,046	0	0	(1,321,319)	0	(1,312,273)
Parking Management	0	2,528,504	0	2,155,897	(5,361,738)	655,282	(22,055)
Parks & Open Spaces	0	17,623	0	3,178,699	0	320,966	3,517,288
Pest Control	0	0	0	262,572	0	0	262,572
Street Cleansing	0	30,924	0	5,989,635	0	32,109	6,052,668
_							
Total Net Budget	0	2,586,097	0	19,653,030	(10,835,766)	1,330,628	12,733,989

## Savings & Pressures 2021/22

Reference	Description	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s
1	Increased Rent pressure due to a 50% profit share agreement with the landlords of the Peartree P&R	4			
2	Payment to OxWed 40% of Oxpens income	145	62	93	50
3	Deleting of blue bin recycling league costs	(19)			
4	Increase income from Seacourt Park & Ride Extension - projected opening date Nov 2020 but expectation of utilising additional spaces slipping until 23/24 due to Covid			(48)	
5	Additional net contribution to Council from LATCO	289	(231)	(469)	(480)
6	Reduction in income from burials in new plots	50	154		
7	Reversal of attendants to main city centre toilet facilities	(75)			
8	Revenue costs associated with capital bid for solar compacting bins		3	5	
9	Loss of car parking income across all car parks - assumes 1% price increase in 24/25 and also Oxpens available for all years	1,480	(1,395)	(305)	(795)
10	Remove exemption from Garden Waste collection fees for residents and charge 50% of normal fee	(80)			
11	Only allow Garden Waste collection fees to be paid by Direct Debit and increase the charge to £57 in 21/22 with a further increase to £60 in 22/23	(86)	(33)		
12	Charge for Bulky Waste - flat rate of £20 per item and £30 per large electrical or white goods item	(217)			
13	Increasing biodiversity through selective long grass areas in parks & verges - linked capital bid	30	15		
Total Savings	& Pressure	1,521	(1,425)	(724)	(1,225)

## Housing Revenue Account

### Service Overview

## Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

The service is responsible for the overall management of the Council's housing stock of approximately 7,800 council dwellings. Income and expenditure activities relate to a number of different areas including the provision of general and specialist housing management to tenants and leaseholders as well as funding housing investment programmes including cyclical planned maintenance programmes, together with a day to day responsive repairs and an emergency call out service.

The Council is also required under the self-financing regime to produce, with financial analysis, a sustainable 30 year Business Plan that sets out the strategic challenges and opportunities the Council faces as a social housing landlord. The Council revised its Business Plan model to take account of the movement towards convergence supporting a programme of significant improvements to existing stock, estate regeneration and an ambitious new build programme by ensuring that affordable housing provision continues to increase in the City, being commissioned and financed either by the City Council itself or with approved partners.

Repairs work will continue to be carried out, for the most part, by the Oxford Direct Services Ltd, who will also be directly responsible for the programme of reactive repairs that our tenants report every day, planned maintenance and the repair of properties that become empty.

The Council's Customer Services team continues to be the first point of contact for our customers, advising our tenants on a variety of matters including reporting repairs, rent collection and housing benefit matters.

In addition we have other specialist teams that make up the overall landlord function where officers are specifically trained and knowledgeable in providing the necessary support and advice with regards to income collection, housing benefits, antisocial behaviour, harassment and domestic violence and tenancy sustainment for our most vulnerable tenants. We also deal with a variety of more generic tenancy matters including mutual exchanges, transfers, relationship breakdowns, bereavements, successions, anti-social behaviour and general neighbourhood management as well as void property management and garage asset management. In 2018, the HRA started to manage social rented properties owned by the Council's own housing company, Oxford City Housing (Investment) Limited, the first properties being located on the brand new Barton Park development.

At the heart of all our work are our tenants who are a key part in our decision making and service planning processes. We continue to work with an increasing number of tenants, leaseholders and stakeholders to ensure that we deliver excellent services and an ambitious programme of work that is valued by our customers and provides value for money.

## **Budgeted FTE's**

Service	2020-21	2021-22
MD63 Furnished Tenancies	2.00	2.00
MD64 Under Occupation Initiative	1.00	1.00
MM40 Local Housing Management	20.50	25.25
MM41 Rents Team	16.27	16.27
MD55 Regeneration Projects	4.00	4.00
MC12 Tenants & Leaseholders Involvement	5.00	5.00
NS03 Major Projects Team	2.00	4.00
Total FTE's	50.77	57.52

## HRA Summary 2021/22

2020-21 Budget		2021-22 Budget
£	Income	£
(41,630,424)	Dwelling Rents	(43,595,182)
(1,813,726)	Service Charges	(1,986,572)
(1,011,225)	Garages and Miscellaneous Income	(1,066,929)
	Right to Buy (Retained Admin Fee)	0
(44,455,375)	Net Income	(46,648,683)
10.444.707	Expenditure Management and Services (Stock Related), and Miscellaneous Expenditure (Not stock	40.070.700
12,144,767		13,270,793
	Responsive & Cyclical Repairs	14,174,986
	Interest Paid	9,026,145
	Depreciation	9,078,845
	Bad Debt Provision	770,388
43,551,141	Total Expenditure	46,321,158
(904,234)	Net Operating Expenditure/(Income)	(327,525)
	Transfer (to)/from Major Repairs/Other Reserves, Revenue Contributions towards	
0	Capital	0
(904,234)	(Surplus)/Deficit for the year	(327,525)
(4,494,370)	(Surplus)/Deficit b/fwd	(5,487,832)
(89,228)	Investment Income	(61,527)
(5,487,832)	Total HRA (Surplus)/Deficit	(5,876,885)

## Internal Recharges

## Allocation of SLA charges for 2021-22 by Service Area

					Service Area pro	viding the service				
Service Area receiving the service	Corporate Strategy	Business Improvement	Corporate Property	Regeneration & Economy	Housing Services	Regulatory & Community Safety	Community Services	Financial Services	Law and Governance	Total
Corporate Strategy	4,927	74,224	0	0	0	0	36,750	28,200	33,877	177,978
Business Improvement	58,239	1,057,263	0	0	0	0	434,239	204,090	224,163	1,977,994
Corporate Property	14,077	197,259	1,395,789	0	0	0	104,960	127,125	372,561	2,211,771
Regeneration & Economy	1,729	33,653	143,332	0	0	0	12,936	14,123	3,695	209,468
Housing Services	22,992	526,234	11,722	0	0	0	171,427	98,844	94,780	925,999
Regulatory & Community Safety	32,528	770,891	0	0	0	0	239,610	144,653	139,254	1,326,936
Planning Services	13,367	868,186	0	0	0	23,000	99,667	79,834	164,675	1,248,729
Enivronmental Sustainability	5,164	82,359	0	0	0	0	38,515	22,364	4,809	153,211
Community Services	30,237	395,160	488,116	0	0	0	569,955	205,323	80,866	1,769,657
HRA	16,599	1,451,965	301,609	0	466,940	308,000	263,775	169,572	287,350	3,265,810
Oxford Direct Services Client	788	7,326	15,768	0	0	0	0	7,912	341	32,135
Financial Services	39,863	2,576,627	0	0	0	0	297,237	185,091	108,453	3,207,271
Law and Governance	30,240	397,511	0	0	0	0	166,585	101,375	174,135	869,846
CDC & NDC	317,470	110,197	0	0	0	0	130,000	618,652	1,884,131	3,060,450
Oxford Direct Services Ltd	200,499	1,898,356	101,375	0	0	0	0	657,877	140,664	2,998,771
Total	788,719	10,447,211	2,457,711	0	466,940	331,000	2,565,656	2,665,035	3,713,754	23,436,026

# Capital Programme

## **CAPITAL BUDGET 2021/22-2024/25**

## **APPENDIX 6**

	2021-22	2022-23	2023-24	2024-25
	£	£	£	£
General Fund Capital Programme				
New Bids / Anticipated Bids				
Osney Bridge (Growth Deal)	1,100,000	3,500,000	1,340,000	
Regeneration property purchases	20,000,000	00.000		
1-3 George Street	1,635,200	20,000	1 277 500	
Cave Street (Standingford House) Controlled Parking Zones	1,407,500 250,000	2,755,000 250,000	1,277,500	
Coach Parking Feasibility	20,000	250,000		
Decarbonisation Fund - OCC element	7,538,547			
Decarbonisation Fund - Low Carbon Hub Loan Element	3,385,000			
Bullingdon Community Centre - Additional Bid	190,000			
East Oxford Community Centre - Additional Bid	765,984	1,000,000		
Meanwhile in Oxfordshire	1,875,000			
OxWED Loan New Bids	1,000,000 <b>39,167,231</b>	7,525,000	2,617,500	-
	00,101,201	1,020,000	2,011,000	
C3039 - ICT Infrastructure	0.45.000	0.45,000	0.45,000	0.45.000
C3044 - Software Licences C3060 - ICT End Point Devices	245,000	245,000 150,000	245,000	245,000 150,000
C3066 - Telephony Device refresh	60,000	60,000	150,000 60,000	60,000
Paris Payment System, Replacement / PCI DSS	17,924	00,000	00,000	00,000
Windows 2008 Server Replacement	121,128			
Revenues System Replacement	245,000			
Dualmana lamususament	C90 0F2	4EE 000	4EE 000	455 000
Business Improvement	689,052	455,000	455,000	455,000
A4820 - Upgrade Tennis Courts	35,000			
A4847 - Rose Hill Community Centre - Parking Management	10,000			
A4848 - Barton Fit Trail	7,085			
B0075 - Stage 2 Museum of Oxford Development	35,000			
B0083 - East Oxford Community Centre	3,446,455			
B0084 - Jericho Community Centre	200,000			
B0096 - Bullingdon Community Centre	1,291,151			
Community Services	5,024,691	-	-	-
City Wide Cooling Information Contribution	00,000	00.000	00 000	60,000
City Wide Cycling Infrastructure Contribution Car Parking Oxpens	60,000 43,000	60,000	60,000	60,000
B0086 - Extension to Seacourt Park & Ride	45,000			
B0100 - Gloucester Green Car Park (H&S)	74,979			
B0101 - Capital works at Covered Market	1,012,790			
B0102 - Replace or refurbish Lifts	43,294			
B0106 - Covered Market Roofing	240,000	325,000	325,000	325,000
Town Hall Dry Risers	37,282			
Osney Mead Infrastructure	900,000	4,590,000	540,000	
Commercial Property	450,000			
City Cycle Schemes (Growth Deal) City Centre Restart	450,000			
Only Certile Nestall				
Feasibility Projects				
R & D Feasibility Fund	439,397	400,000	400,000	400,000
Feasibilties funded from CIL	270,000			
Regeneration & Economy	3,570,742	5,375,000	1,325,000	785,000
	2,3.4,. 12	2,5.0,030	.,,	
A4845 - CCTV Suite Upgrade	68,688			
E3511 - Renovation Grants	24,948	15,000	15,000	15,000
E3521 - Disabled Facilities Grants	1,282,378	1,200,000	1,200,000	1,200,000
Bodycams for Community Safety team	60,450			
Regulatory & Community Safety	1,436,464	1,215,000	1,215,000	1,215,000
		070.05		
E3557 - Oxford and Abingdon Flood Alleviation Scheme	4.545	250,000		
E3558 - Go Ultra Low Oxford on street Ox Pops (Electric Vehicle Charging)	4,545 35,806			
Ox 1 ops (Liecuito verilicie offargility)	35,606			
Environmental Sustainability	40,351	250,000	-	-
F7007 - Woodfarm / Headington Community Centre - Improvement of	8,000			
_ · · · · · · · · · · · · · · · · · · ·	29,629			
IE/UTT - Headington Environmental improvemente				
F7011 - Headington Environmental Improvements F7024 - St Clements Environmental Improvements	· ·			
F7024 - St Clements Environmental Improvements	20,000			

	0001.00	0000	0522.5	05215=
	2021-22	2022-23	2023-24	2024-25
	£	£	£	£
		L	L	£
B0108 - Floyds Row Refurbishment	41,400			
Housing System Replacement	41,400			
Loan to Housing Company re Barton Park	5,736,037	7,600,000	8,250,000	8,300,000
M5026 - Housing Company Loan	32,200,000	30,200,000	45,500,000	
Barton Park - Purchase by Council	5,736,037	7,600,000	8,250,000	
Blackbird Leys Regeneration (GF Element)  Affordable Housing Supply	226,395 3,000,000	14,011,669	1,235,172	1,835,841
Oxford Growth Deal Registered Provider Funding	6,900,000			
	50,000,000	50 444 000	00.005.470	22 125 211
Housing Services	53,839,869	59,411,669	63,235,172	33,435,841
R0005 - MT Vehicles/Plant Replacement Prog.	2,929,845	2,950,212	2,665,952	2,134,220
Electric Vehicles	424,000	575,350	200 000	200 000
T2273 - Car Parks Resurfacing T2299 - Controlled Parking Zones	468,231 150,000	300,000	300,000	300,000
Depot Rationalisation	700,000	6,000,000	5,179,718	
Transformation Funding	400,000			
Additional Technology Requirements	1,464,000			
Oxford Direct Services	6,536,076	9,825,562	8,145,670	2,434,220
Total General Fund Schemes	110,362,105	84,057,231	76,993,342	38,325,061
Hausing Bayanus Assaunt Conital Braggemen				
Housing Revenue Account Capital Programme				
Special Projects				
Tower Blocks Planned Major Repairs	200,200	-	-	-
Adaptations for disabled	704,000	756,000	810,000	810,000
	,,,,,,	,		2 2,222
<u>Improvements</u>				
Structural Controlled entry	846,600 312,500	666,000 83,000	232,000 87,000	232,000 87,000
Damp-proof works (K&B)	119,000	122,000	137,000	137,000
Doors and Windows	579,200	500,000	500,000	500,000
Extensions & Major Adaptions	265,000	278,000	290,000	290,000
Communal Areas	198,000	213,000	229,000	229,000
Lift replacements	306,500	-	-	-
Stock condition survey  NEW Renewal Fire Alarm Panels	169,200 102,000	-	-	-
The Monoral Tile Marini Parisis	102,000			
Regulatory				
Kitchens & Bathrooms	- 1,228,080	2,695,000	2,905,000	2,905,000
Kitchens Bathrooms	907,266	-	-	-
Heating	-	2,265,000	2,306,000	2,306,000
Boilers Only	1,512,780	-	-	-
Heating Systems	272,100	-	-	-
Roofing Electrics	1,040,000 625,000	700,000 625,000	700,000 653,000	700,000 653,000
Fire doors	530,000	580,000	580,000	580,000
		,	,	,
Estate Improvement	1 200 000	1 100 000	1 162 000	1 163 000
Great Estates: Estate Enhancements and Regeneration Barton Regeneration	1,300,000 600,000	1,109,000	1,163,000	1,163,000
BBL Regeneration	209,000	152,000	3,259,000	296,000
Future Programme				
Properties purchased from OCHL	33,768,207	46,131,500	45,064,900	69,977,000
Affordable Housing Development				
Northfield Hostel	7,900,000	5,600,000		
Lanham Way	3,050,000	2,460,000	459,000	
Tucker/Thomson/Juniper	2,607,000 5,026,000			
Unallocated Development Site 1 Unallocated Development Site 2	5,026,000 4,000,000			
Additional units	3,103,606	-	-	-
East Oxford Development	3,533,000	7,067,000	-	-
Social rented housing acquistions	3,097,294	-	-	-
Next Steps Accommodation Programme	2,392,000			
Empty Properties				
Major Voids	472,000	515,000	560,000	560,000
I				

	2021-22	2022-23	2023-24	2024-25
			_0_0	202120
	£	£	£	£
Energy Efficiency Initiatives				
Energy Efficiency Initiatives	1,252,200	1,985,000	2,000,000	2,000,000
Climate Change	.,202,200	.,000,000	2,000,000	4,000,000
- man on ango				,,,,,,,,,
Total Housing Revenue Account Schemes	82,227,733	74,502,500	61,934,900	87,425,000
Total Capital Programme (GF & HRA)	192,589,838	158,559,731	138,928,242	125,750,061
FINANCING				
Financing - General Fund				
Grants - bus technology				
Government Grants zero ommissions vehciles	424,000	302,000		
Capital Receipts	1,191,778	4,608,016	1,030,556	565,991
Capital receipts re Barton	4,028,733	7,600,000	8,250,000	8,300,000
Retained right to buy receipts	,,	,,	-,,	-,,
Great estates programme				
Direct Revenue Funding	318,987	239,861	200,000	200,000
Capital Financing Reserve				
Vehicles Repairs and Renewals Fund	2,089,646	, ,	- 515,556	244,269
ICT Renewals fund - revenue funding	689,052	455,000	455,000	
Developer Contributions -S106	200.000	4,309,247	1,235,172	2,055,581
Affordable housing section 106 receipts	3,000,000	.,000,2	.,200,2	2,000,00
Community Infrastructure Levy	5,577,151	1,756,422	60,000	
Funding from EA and LEP	1,875,000	, ,	,	
Government Funding (DFG)	1,282,378	1,200,000	1,200,000	1,200,000
Government Grants	100,000	302,000		
Decarbonisation Fund SALIX funding	10,923,547			
Growth Deal Funding	8,450,000	3,500,000	1,340,000	
Housing Infrastructure Funds (HIF)	900,000	10,840,000	540,000	
OxLEP Grant	1,930,000			
Prudential Borrowing	65,510,378	49,830,212	63,198,170	25,759,220
Prudential Borrowing on mixed funded schemes	1,871,455	273,350		
Total Financing - General Fund	110,362,105	84,057,231	76,993,342	38,325,061
				(0)
General Fund Over / (Under) Financing	0	0	0	(0)
Financing - HRA				
Homes England Grant	4,230,000	3,870,000	11,790,000	13,420,000
MRR	9,136,000	9,370,000		2,613,000
RRTB Receipts	2,706,000	594,000		1,720,000
Other RTB Receipts	52,000	52,000	26,000	26,000
Other Capital receipts		2,338,000	1,158,000	7,680,000
Reserves	14,016,000			
Revenue	52 007 722	50 070 F00	40 060 000	64 066 000
Borrowing Total Financing - HRA	52,087,733 <b>82,227,733</b>	58,278,500 <b>74,502,500</b>	48,960,900 <b>61,934,900</b>	61,966,000 <b>87,425,00</b> 0
		.,,300		,,
HRA Over / (Under) Financing	(0)	0	0	0
TOTAL FINANCING	102 500 020	150 EE0 724	120 020 242	125 750 004
TOTAL FINANCING	192,589,838	158,559,731	138,928,242	125,750,061

# Fees & Charges

2020/21

## Housing Services Fees & Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Rent				
Exempt from VAT				
Weekly Charges				
Temporary Accommodation [Heat,Light,Cook] - 1 bed	16.50	17.85	1.35	8.18
Temporary Accommodation [Heat,Light,Cook] - 2 bed	17.50	19.20	1.70	9.71
Temporary Accommodation [Heat,Light,Cook] - 3 bed	18.00	19.50	1.50	8.33
Temporary Accommodation [Heat,Light,Cook] - 4 bed	22.00	26.00	4.00	18.18
Temporary Accommodation Rent - 1 bed	144.34	144.34	0.00	0.00
Temporary Accommodation Rent - 2 bed Bicester 2 Beds	176.54 135.00	176.54 135.00	0.00 0.00	0.00 0.00
Temporary Accommodation Rent - 3 bed Bicester 3 Beds	206.66 165.11	206.66 165.11	0.00 0.00	0.00 0.00
Temporary Accommodation Rent - 4 bed	275.19	275.19	0.00	0.00
Temporary Accommodation [Water & Sewerage] - 1 bed	5.30	5.30	0.00	0.00
Temporary Accommodation [Water & Sewerage] - 2 bed	6.00	6.00	0.00	0.00
Temporary Accommodation [Water & Sewerage] - 3 bed	8.50	8.50	0.00	0.00
Temporary Accommodation [Water & Sewerage] - 4 bed	11.00	11.00	0.00	0.00
Nightly Charge Rent - Any unit size with no kitchen	160.38	160.38	0.00	0.00
Garages Exempt from VAT (before discounts)				
Council tenant Council tenant Premium Blue badge council Blue badge council Premium Mobility council Mobility council Premium	16.27 18.47 16.27 18.47 16.27 18.47	16.27 18.47 16.27 18.47 16.27 18.47	0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00
VATable (before discounts)				
Private tenant Private tenant Premium Blue badge private Blue badge private Premium Mobility private Mobility private Premium	16.27 18.47 16.27 18.47 16.27 18.47	16.27 18.47 16.27 18.47 16.27 18.47	0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00
Exempt from VAT (before discounts)				
Parking spaces Parking spaces (Blue Badge)	15.74 15.74	15.74 15.74	0.00 0.00	0.00 0.00
VATable (before discounts)				
Parking spaces Private	15.74	15.74	0.00	0.00

## Regeneration & Economy Fees & Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Estate Management Fees and Charges				
Consents				
To Assignments and Subletting	800.00	800.00	0.00	0.00
Alteration of Lease terms or consent for alterations	800.00	800.00	0.00	0.00
If both an alteration and alienation	1,300.00	1,300.00	0.00	0.00
Administration fee for consent (in relation to restrictive covenants)	275.00	275.00	0.00	0.00
Administration fee for preparation of access licences and similar agreements (Minimum charge) For work based on a time charge: Hourly Rate £100 / hour	300.00	300.00	0.00	0.00

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Building Control				
Schedule 1 Charges for the creation of or conversion to new dwellings - inclusive of VAT				
Number of Dwellings	000.00	000.00	0.00	0.00
1 2	900.00 1,195.00	900.00 1,195.00	0.00 0.00	0.00 0.00
3	Please contact for	Please contact for	0.00	0.00
Regularisation applications made in respect of unauthorised Schedule 1 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.	quotation	quotation		
Schedule 2 Extension including controllable conservatories, not including basements (for more than one extension, use the total sum of internal floor area) - inclusive of VAT				
Extension up to 10m2	530.00	530.00	0.00	0.00
10m2 - 40m2 40m2 - 60m2	680.00	680.00 825.00	0.00 0.00	0.00 0.00
40m2 - 60m2 60m2 - 100m2	825.00 900.00	900.00	0.00	0.00
Over 100m2	Please contact for	Please contact for		
Basement or part basement	quotation Please contact for	quotation Please contact for		
·	quotation	quotation		
Small domestic garages and carports and stores (Detached garages less than 30m2 may be exempt) - inclusive of VAT				
Up to 40m2	320.00	320.00	0.00	0.00
40m2 - 60m2 Over 100m2	425.00 Please contact for	425.00 Please contact for	0.00	0.00
	quotation	quotation		
Erection or non-habitable extension of detached building not used solely as a garage/carport/store - inclusive of VAT				
30m2 – 60m2	825.00	825.00	0.00	0.00
60m2 - 100m2 Over 100m2	900.00 Please contact for	900.00 Please contact for	0.00	0.00
	quotation	quotation		
Loft conversion - inclusive of VAT Up to 100m2	620.00	620.00	0.00	0.00
Over 100m2	Please contact for	Please contact for	0.00	0.00
Conversion of garage to habitable space - inclusive of VAT	quotation	quotation		
Up to 10m2	530.00	530.00		0.00
Up to 40m2 40m2 - 60m2	680.00 825.00	680.00 825.00	0.00 0.00	0.00 0.00
Over 60m2	Please contact for	Please contact for		
Controllable work (Not Competent Person Schemes) - inclusive of VAT	quotation	quotation		
Rewire/partial rewire of a single dwelling	Please contact for	Please contact for		
Any other controllable electrical work	quotation Please contact for	quotation Please contact for		
	quotation	quotation		
Multiple work (eg extension & basement/loft conversion/works) - inclusive of VAT				
up to £100,000 Underpinning	1,085.00 Please contact for	1,085.00 Please contact for	0.00	0.00
Energy efficiency improvements (Not Competent Person Scheme) - inclusive of VAT	quotation	quotation		
New and replacement windows and doors (Up to 7 windows and 2 doors to be	040.00	040.00	0.00	0.00
installed at the same time).	210.00	210.00		
Removal/renovation of a thermal element Installation of a woodburner	260.00 395.00	260.00 395.00	0.00 0.00	0.00 0.00
Installation of solar panel/s	265.00	265.00		0.00
Regularisation applications made in respect of unauthorised Schedule 2 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.				
Schedule 3 Works not listed in schedules 1 or 2 e.g. Structural alterations, refurbishments, internal alterations - inclusive of VAT Estimated cost of works				
£0 - £5000 £5001 - £10 000	320.00 395.00	320.00 395.00		0.00
£5001 - £10,000 £10,001 - £20,000	395.00 575.00	395.00 575.00		0.00 0.00
£20,001 - £50,000	755.00	755.00	0.00	0.00
£50,001 - £75,000 £75,001 - £100,000	1080.00 1435.00	1080.00 1435.00		0.00 0.00
[2.3,55. 2.155,555	1400.00	1435.00	0.00	0.00

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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
>£100,000	£ Please contact for	£ Please contact for	£	%
Regularisation applications made in respect of unauthorised Schedule 3 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.	quotation	quotation		
Schedule 4  All general costs such as chargeable advice, requests for viewing documentation, dealing with previously deposited applications etc will be based on the hourly rate	65.00	65.00	0.00	0.00
Inspection and Provision of a Fire Risk Assessment Report	320.00	320.00	0.00	0.00
Miscellaneous Fees - VAT needs to be added				
Copy of Approval Notice	32.00	32.00	0.00	0.00
Copy of Completion Certificate Hourly charge for responding to enquiries regarding house sales	32.00 65.00	32.00 65.00	0.00 0.00	0.00 0.00
Food Hygiene Training	00.00	30.00	0.00	0.00
Exempt from VAT				
Programmed Certificated Courses (charges are per person) Level 2 Award in Food Safety in Catering Level 3 Award in Supervising Food Safety in Catering Exam resit charge- Level 2 award in Food Safety in Catering Exam resit charge- Level 3 award in Supervising Food Safety in Catering	75.00 280.00 POA POA	75.00 280.00 POA POA	0.00 0.00	0.00 0.00
Group Certificated Courses (for businesses requesting own on-site training)				
Level 2 Awards in Food Safety or Health & Safety - charge per candidate (minimum 10 delegates)	POA	POA		
Level 3 Award in Supervising Food Safety (3 day course, plus ½ day revision) - charge per candidate (minimum 10 delegates)	POA	POA		
Other non certificated part day and day courses Other non specified training courses (minimum 10 delegates)	POA	POA		
Other Bespoke courses across Planning & Regulatory Services Charges for bespoke training courses will be calculated to take into account market rates	POA	POA		
Sustainable Food Advice Charging for business advice (e.g noise, pre planning application advice, odour etc) -	65.00	65.00	0.00	0.00
per hour Food Business set up and advice consultation- per hour	65.00	65.00	0.00	0.00
Food hygiene rating rescore visit Primary Authority Hourly Fee	185.00 POA	185.00 POA	0.00	0.00
Miscellaneous Accommodation assessments for UK entry clearance - charge per report Request for confirmation of registration in support of work permit application Food Condemnation Certificate (e.g. insurance claim for freezer breakdown,	380.00 56.00 95.00	380.00 56.00 95.00	0.00 0.00 0.00	0.00 0.00 0.00
damaged food)- minimum 1 hour Works in default across Planning and Regulatory Services	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Provision of factual statements etc across Planning and Regulatory Services	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Copy of Legal Notice Copy of Premises/Person Entry in Licensing Register Confirmation of Food Business Registration Plans under copyright Plans: A0, A1 & A2 size Plans: A3 & A4 size Photocopying per A4 sheet Invoice request	25.50 24.00 28.50 9.30 5.20 1.05 0.52 25.50	24.50 29.00 9.50 5.30 1.10 0.55	0.50 0.50 0.50 0.20 0.10 0.05 0.03	1.96 2.08 1.75 2.15 1.92 4.76 5.77 1.96
Recovery Fee - Dishonoured Cheque	33.50		0.50	1.49

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Home Improvement Agency HIA fee rate for professional services as an agent for a client in receipt of a disabled facilities grant or other building work	15% of the value of works plus ancillary costs	15% of the value of works plus ancillary costs	0.00	0.00
Acting as an agent for a client who is privately funding building works:	Fee of 15% of the builders quotation plus ancillary costs	Fee of 15% of the builders quotation plus ancillary costs	0.00	0.00
HIA fee rate for administrative services in support of a private sector housing grant application or privately funding building works	£255 plus VAT per application	£260 plus VAT per application	5.00	1.96
HIA fee rate for the management of HRA funded adaptions schemes	15% flat fee per scheme £20 per hour,	15% flat fee per scheme £20 per hour,	0.00	0.00
Small Repairs Service	including VAT, plus the cost of materials used	including VAT, plus the cost of materials used	0.00	0.00
Any works carried out by the Handyperson that is not part of the Small Repairs Service	44.00	45.00	1.00	2.27
Supply and Fit Alert Keysafe (Within 1 working day)	64.00	65.00	1.00	1.56
Street Trading Consents - subject to approval by General Purposes Licensing Committee				
City Centre & Late Night Traders	0.45.00	0.45.00	0.00	2.22
Application Fee Annual consent (Pro Rata for period of Consent)	345.00 8,180.00	345.00 8,180.00	0.00 0.00	0.00 0.00
Weekly Consent (Weekly Rota)	183.00	183.00	0.00	0.00
All other traders Application Fee	345.00	345.00	0.00	0.00
Annual consent (Pro Rata for period of Consent)	2,780.00	2,780.00	0.00	0.00
Peripatetic traders (mobile traders- e.g. icecream vans, sandwich vans) Application fee	115.00	115.00	0.00	0.00
Annual consent (Pro Rata for period of Consent)	115.00 1,445.00	115.00 1,445.00	0.00	0.00
General Charges			0.00	0.00
Replacement Consent Identification badge (per badge)	34.50 34.50	34.50 34.50	0.00 0.00	0.00 0.00
Events				
Street Trading at event for commercial benefit (up to 5 days) - per stall  Street Trading at event for commercial benefit (6-14 days) - per stall	29.50 47.50	29.50 47.50	0.00 0.00	0.00 0.00
Street Trading at event for community / charity benefit	No Fee	No Fee		
Street Café Licences - subject to approval by General Purposes Licensing Committee				
Annual Fee	815.00	100.00	(715.00)	(87.73)
Miscellaneous Licensing - subject to approval by General Purposes Licensing Committee				
Acupuncture, ear piercing, electrolysis & tattooing (only payable on first registration - person)	126.00	126.00	0.00	0.00
Acupuncture, ear piercing, electrolysis & tattooing (only payable on first registration - premises)	253.00	253.00	0.00	0.00
Boarding for cats and/or dogs	306 + vet fee	306 + vet fee		
Hiring out horses Breeding dogs	306 + vet fee 306 + vet fee	306 + vet fee 306 + vet fee		
Selling animals as pets	306 + vet fee	306 + vet fee		
Keeping or training animals for exhibition Request for variation	285 + vet fee 132.00	285 + vet fee 132.00		
Request for re-inspection	132 + vet fee	132 + vet fee		
Dangerous Wild Animals Zoo	455 + vet fee 455 + vet fee	455 + vet fee 455 + vet fee		
	.535.160	155 . 101 100		

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
HMO Licensing	£	£	£	%
-				
Applications A1 Higher Rate New Application - New application for a one-year licence where the HMO has been operating unlicensed for more than 12 weeks	Stage 1 £1133 Stage 2 £865 Total £1998	Stage 1 £930 Stage 2 £1,270 Total: £2,200	202.00	10.11
A2 New application for an HMO licence where the previous licence expired and a new application was not made within 6 weeks of the expiry date	Used to be charged B fee	Stage 1 £440 Stage 2 £310 Total £750	209 * compared to B	38.63
B Standard New Application - New application for a one-year* licence where: i) The HMO was acquired and/or began operating as an HMO within the previous 12 weeks; or ii) The licence expired before a valid renewal application was completed; or	Stage 1 £314 Stage 2 £227 Total £541		84.00	15.53
iii) Change of existing licence holder.  *May be eligible for longer licence in cases of i) or iii) if Licence Holder holds other HIMO licences with us and all relevant criteria are met at time of application	10(4) 2041	1000 2020		
C Standard Renewal - Annual renewal where there are no management concerns or outstanding conditions and the licence holder is not a Oxford City Council Accredited Landlord	Stage 1 £196 Stage 2 £62 Total £258	Stage 2 £220 Total £333	75.00	29.07
D Higher Rate Renewal - Annual renewal where there are management concerns, non-compliance issues or other reasons that re-inspection or audit is required	Stage 1 £268 Stage 2 £222 Total £490	Stage 2 £370 Total £530	40.00	8.16
E Two-year Renewal -Licence renewal for 2 years where all two-year licence criteria are met	Stage 1 £196 Stage 2 £88 Total £284	Stage 2 £280 Total £403	119.00	41.90
F Five year licence - Oxford City Council Accredited Landlords only - licence for five or more tenants( falls under the mandatory licence natioanl legal requirement) - must meet all eligibility criteria (NB - if additional licensing is renewed then this fee will apply to eligible accredited landlords regardless of number of occupants)	Stage 1 £196 Stage 2 £211 Total £407	Stage 1 £123 Stage 2 £319 Total £442	35.00	8.60
Inspection to advise on requirements before property is licensed. Request for short register with licence holder name and address and manager name and address Request for full register	167.00 N/A N/A	195.00 81.00 291.00	28.00 New charge New charge	16.77
Housing Act charges	IN/A	291.00	New charge	
Charging for the service of Improvement Notices, Prohibition Orders or Hazard Awareness Notices under the Housing Act 2004.	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Charging for taking Emergency Remedial Action or serving an Emergency Prohibition Order under the Housing Act 2004.	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Charging for review of Suspended Improvement Notices or Suspended Prohibition Orders served under the Housing Act 2004.	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Other charges incurred in the determining of whether to serve a notice/make an order	Value of time spent based on hourly rates + costs incurred	Value of time spent based on hourly rates + costs incurred		
Rent repayment order service for tenants	Fee of 10% of the rent repaid to the tenant	Fee of 10% of the rent repaid to the tenant		
Integrated Pollution Prevention & Control Permits	The fee for each	The fee for each		
LAPPC Charges - Industrial processes covered by Environmental Permitting Regulations	application and renewal will be calculated in accordance with DEFRA guidance	application and renewal will be calculated in accordance with DEFRA guidance		
Mobile Homes Act 2013 New application	365.00 335.00		0.00 0.00	0.00 0.00
Licence alterations application Depositing of site rules fee Transfer of licence application Copy of licence	335.00 123.00 365.00 28.50	335.00 123.00 365.00 28.50	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Exisiting operator annual licence Large (51+)				
Site inspections every 12 months (Cat A risk rating) Site inspections every 18 months (Cat B risk rating) Site inspections every 24 months (Cat C risk rating) Site inspections every 36 months (Cat D risk rating)	427.00 285.00 214.00 142.00	285.00 214.00	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Medium (11-50) Site inspections every 12 months (Cat A risk rating) Site inspections every 18 months (Cat B risk rating)	334.00 223.00	334.00 223.00	0.00 0.00	0.00 0.00
Site inspections every 24 months (Cat C risk rating) Site inspections every 36 months (Cat D risk rating)	167.00 112.00		0.00 0.00	0.00 0.00

## Regulatory & Community Safety Fees and Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Small (10 or less)				
Site inspections every 12 months (Cat A risk rating)	243.00	243.00	0.00	0.00
Site inspections every 18 months (Cat B risk rating)	162.00	162.00	0.00	0.00
Site inspections every 24 months (Cat C risk rating)	122.00	122.00	0.00	0.00
Site inspections every 36 months (Cat D risk rating)	81.00	81.00	0.00	0.00
Transferring/Replacing Licences & Certificates Other replacement licence	30.50	30.50	0.00	0.00

	2020/21	2021/22	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
Taxi Licensing	£	£	£	%
Taxi Electroning				
Vehicles				
Hackney Carriage	400.00	400.00	0.00	0.00
Hackney Carriage (Low Emission Vehicle)	300.00	300.00	0.00	0.00
Hackney Carriage (ULEV Early Adopter Discount)	0.00	0.00		
Hackney Transfer of Ownership	100.00	100.00	0.00	0.00
Hackney Change of Vehicle	100.00	100.00	0.00	0.00
Hackney Plate Deposit	50.00	50.00	0.00	0.00
Hackney Temporary Vehicle	75.00	75.00	0.00	0.00
Private Hire	262.00 162.00	262.00	0.00 0.00	0.00 0.00
Private Hire (Low Emission Vehicle) Private Hire (ULEV Early Adopter Discount)	0.00	162.00 0.00	0.00	0.00
Private Hire Transfer	100.00	100.00	0.00	0.00
Private Hire Change of Vehicle	100.00	100.00	0.00	0.00
Private Hire Temporary Vehicle	75.00	75.00	0.00	0.00
Trivate time Temporary Venicle	75.00	75.00	0.00	0.00
Drivers				
Hackney Combined (1 yr licence)	115.00	115.00	0.00	0.00
Hackney Combined (3 yr licence)	345.00	345.00	0.00	0.00
Hackney Combined for Oxfordshire Licensed drivers with 1 full year on current				
licence (3 yr licence only)	230.00	230.00	0.00	0.00
Hackney Combined for Oxfordshire Licensed drivers with 2 full years on current			0.00	0.00
licence (3 yr licence only)	115.00	115.00	0.00	0.00
Private Hire (1 yr licence)	101.00	101.00	0.00	0.00
Private Hire (3 yr licence)	303.00	303.00	0.00	0.00
Private Hire for Oxfordshire Licensed drivers with 1 full year on their current licence			0.00	0.00
(3 yr OCC licence only)	202.00	202.00	0.00	0.00
Private Hire for Oxfordshire Licensed drivers with 2 full years on their current			0.00	0.00
licence(3 yr OCC licence only)	101.00	101.00	0.00	0.00
Additional Charges				
Mandatory Safeguarding and Disability Awareness Training - provided by Oxfordshire			0.00	0.00
County Council	50.00	50.00		
Local Knowledge & Safeguarding Test	75.00	75.00	0.00	0.00
Local Knowledge & Safeguarding Re-Test	75.00	75.00	0.00	0.00
DBS check - all driver only, at cost	50.00	50.00	0.00	0.00
DVLA check - for new applicants only, at cost	7.00	7.00	0.00	0.00
Licence badge/replacement badge	10.00	10.00	0.00	0.00
Internal PHV Licence Plate	15.00	15.00	0.00	0.00
Internal HC Licence Plate	15.00	15.00	0.00	0.00
Replacement external plate	25.00	25.00	0.00	0.00
Private Hire Vehicle Door Stickers (pair)	35.00	35.00	0.00 0.00	0.00 0.00
Exempt badge/replacement badge	25.00 2.00	25.00 2.00	0.00	0.00
Replacement approved fare chart Replacement approved no smoking signs (includes VAT)			0.00	0.00
Duplicate paper licence (replacement)	1.00 5.00	1.00 5.00	0.00	0.00
Unpaid Cheque Charge			0.00	0.00
Amendments to Private Hire Operator Licence	30.00 100.00	30.00 100.00	0.00	0.00
Charge for Exemption Notice	50.00	50.00	0.00	0.00
onargo for Exchiption reduce	50.00	50.00	0.00	0.00
Operator's Licence				
Vehicle 3 & under (1 YEAR LICENCE)	490.00	490.00	0.00	0.00
Vehicle 4 & over (1 YEAR LICENCE)	980.00	980.00	0.00	0.00
Vehicle 3 & under (5 YEAR LICENCE)	2,450.00	2,450.00	0.00	0.00
Vehicle 4 & over (5 YEAR LICENCE)	4,900.00	4,900.00	0.00	0.00
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Motor Salvage Operators				
Saran Matal Daglara (ranjagas Matay Salvaga Ong				
Scrap Metal Dealers (replaces Motor Salvage Operators) New Site Licence	1 220 00	1 220 00	0.00	0.00
Renewal Site Licence	1,220.00 1,220.00	1,220.00 1,220.00	0.00	0.00
Variation Site Licence	300.00	300.00	0.00	0.00
New Mobile Collector Licence	605.00	605.00	0.00	0.00
Renewal Mobile Collector Licence	605.00	605.00	0.00	0.00
Variation Mobile Collector Licence	300.00	300.00	0.00	0.00
	300.00	300.00	0.00	0.00
Sex Establishments				
Sex establishment (Sex Shop or Sex Cinema)- New	2,508.00	2,508.00	0.00	0.00
Sex establishment (Sex Shop or Sex Cinema)- Renewal	2,508.00	2,508.00	0.00	0.00
Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer	1,175.00	1,175.00	0.00	0.00
Sexual entertainment venues new	5,880.00	5,880.00	0.00	0.00
Sexual entertainment venues renewal	5,880.00	5,880.00	0.00	0.00
Sexual entertainment variation/ transfer	1,175.00	1,175.00	0.00	0.00
	.,	.,	2.30	5.30
* Reasonable charges to be determined by the Head of Financial Services and Head of	of Law and Governance	е		
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	2020/21	2021/22	Increase/	Increase/
1	Charge £	Charge £	(Decrease) £	(Decrease)
Licensing Act 2003	-	-	-	70
Application fee				
Application and Variation Fees - Premises Licenses and Club Premises Certificates -				
Minimum Application and Variation Fees - Premises Licenses and Club Premises Certificates -	100.00	100.00	0.00	0.00
Maximum	635.00	635.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Minimum	900.00	900.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Maximum	1,905.00	1,905.00	0.00 0.00	0.00 0.00
Additional fee for capacity of more than 5,000 people - Minimum  Additional fee for capacity of more than 5,000 people - Maximum	1,000.00 64,000.00	1,000.00 64.000.00	0.00	0.00
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Annual fee Premises Licenses and Club Premises Certificates - Minimum	70.00	70.00	0.00	0.00
Premises Licenses and Club Premises Certificates - Maximum  Premises Licenses and Club Premises Certificates - Maximum	350.00	350.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Minimum	640.00	640.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Maximum Additional fee for capacity of more than 5,000 people - Minimum	1,050.00	1,050.00 500.00	0.00 0.00	0.00 0.00
Additional fee for capacity of more than 5,000 people - Maximum	500.00 32,000.00	32,000.00	0.00	0.00
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Other Application Fees Personal License	37.00	37.00	0.00	0.00
Transfer of Premises Licence	23.00	23.00	0.00	0.00
Change of address	10.50	10.50	0.00	0.00
Copy of licence Temporary Event Notice	10.50 21.00	10.50 21.00	0.00 0.00	0.00 0.00
Provisional Statement	315.00	315.00	0.00	0.00
Gambling Act 2005 - Premises				
Bingo Premises				
Application (3500 max permitted)	930.00	930.00	0.00	0.00
Annual fee (1000 max permitted)	610.00	610.00	0.00	0.00
Variation application (1750 max permitted) Transfer application (1200 max permitted)	1,330.00 430.00	1,330.00 430.00	0.00 0.00	0.00 0.00
Reinstatement application (1200 max permitted)	555.00	555.00	0.00	0.00
Provisional statement application (3500 max permitted)	805.00	805.00	0.00	0.00
Copy of licence Notification of a change	25.00 50.00	25.00 50.00	0.00 0.00	0.00 0.00
Notification of a change	30.00	30.00	0.00	0.00
Family Entertainment Centre	750.00	750.00	0.00	0.00
Application (2000 max permitted) Annual fee (750 max permitted)	750.00 680.00	750.00 680.00	0.00 0.00	0.00 0.00
Variation application (1000 max permitted)	1,000.00	1,000.00	0.00	0.00
Transfer application (950 max permitted)	400.00	400.00	0.00	0.00
Reinstatement application (950 max permitted) Provisional statement application (2000 max permitted)	485.00 660.00	485.00 660.00	0.00 0.00	0.00 0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Adult Gaming Centre				
Application (2000 max permitted)	750.00	750.00	0.00	0.00
Annual fee (1000 max permitted)	680.00	680.00	0.00	0.00
Variation application (2000 max permitted) Transfer application (1200 max permitted)	1,030.00 400.00	1,030.00 400.00	0.00 0.00	0.00 0.00
Reinstatement application (1200 max permitted)	485.00	485.00	0.00	0.00
Provisional statement application (2000 max permitted)	660.00	660.00	0.00 0.00	0.00 0.00
Copy of licence Notification of a change	25.00 50.00	25.00 50.00	0.00	0.00
Pattier Provides (Tools)				
Betting Premises (Track) Application (2500 max permitted)	890.00	890.00	0.00	0.00
Annual fee (1000 max permitted)	805.00	805.00	0.00	0.00
Variation application (1250 max permitted)	1,250.00	1,250.00	0.00 0.00	0.00
Transfer application (950 max permitted) Reinstatement application (950 max permitted)	420.00 520.00	420.00 520.00	0.00	0.00 0.00
Provisional statement application (2500 max permitted)	730.00	730.00	0.00	0.00
Copy of licence	25.00	25.00	0.00 0.00	0.00 0.00
Notification of a change	50.00	50.00	0.00	0.00
Betting Premises (Other) Application (3000 max permitted )	835.00	835.00	0.00	0.00
Annual fee (600 max permitted)	600.00	600.00	0.00	0.00
Variation application (1500 max permitted)	1,160.00	1,160.00	0.00	0.00
Transfer application (1200 max permitted) Reinstatement application (1200 max permitted)	420.00 520.00	420.00 520.00	0.00 0.00	0.00 0.00
Provisional statement application (3000 max permitted)	730.00	730.00	0.00	0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Gambling Act 2005 - Permits				
Alcohol Premises Gaming Machine Permits				
Application	150.00	150.00	0.00	0.00
Existing operator application	100.00	100.00	0.00	0.00
Annual fee Permit variation fee	50.00 100.00	50.00 100.00	0.00 0.00	0.00 0.00
Transfer of permit	25.00	25.00	0.00	0.00
Change of name on permit	25.00	25.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Notification of 2 machines	50.00	50.00	0.00	0.00
Club Gaming Permits and Club Gaming Machine Permits				
Application	200.00	200.00	0.00	0.00
Application (Club Premises Certificate holder)	100.00	100.00	0.00	0.00
Annual fee Permit variation fee	50.00 100.00	50.00 100.00	0.00 0.00	0.00 0.00
Renewal	200.00	200.00	0.00	0.00
Renewal (Club Premises Certificate holder)	100.00	100.00	0.00	0.00
Permit variation fee	100.00	100.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Family Entertainment Centre Gaming Machine Permits				
Application	300.00	300.00	0.00	0.00
Existing operator application	100.00	100.00	0.00	0.00
Renewal Change of name on permit	300.00 25.00	300.00 25.00	0.00 0.00	0.00 0.00
Copy of permit	15.00	15.00	0.00	0.00
	.5.50	.5.50	2.30	2.30
Gambling Act 2005 Temporary Use Notice				
Submission of Notice Copy of Notice	500.00	500.00	0.00 0.00	0.00 0.00
Copy of Notice	25.00	25.00	0.00	0.00
Road Closures				
Commercial Event Road Closures- Events (under 500 people)	105.00	105.00	0.00	0.00
Commercial Event Road Closures- Market and Street Fairs	255.00	255.00	0.00	0.00
Commercial Event Road Closures- Events (500 or more people)	305.00 16.00	305.00	0.00 0.00	0.00 0.00
Road Closure with no commercial element inc Street Parties	16.00	16.00	0.00	0.00
Miscellaneous Charges				
Copy of Premises/Person Entry in Licensing Register	22.00	22.00	0.00	0.00
Statement of Licensing Policy document	43.00	43.00	0.00	0.00
Statement of Gambling Policy document Copy of Licensing Decision Notice	43.00 22.00	43.00 22.00	0.00 0.00	0.00 0.00
Current list of licensing applications	11.00	11.00	0.00	0.00
Viewing of Films requiring Certification - Per 15 Minutes	8.00	8.00	0.00	0.00
Issue of Film Certification	8.00	8.00	0.00	0.00
Fixed Penalty Notice Fines				
Full standard charge				
Full standard charge Depositing litter	150.00	150.00	0.00	0.00
Littering from a vehicle - penalty charge	300.00	300.00	0.00	0.00
Community Protection Notice	100.00	100.00	0.00	0.00
Public Space Protection Order	100.00	100.00	0.00	0.00
Failure to produce waste documents Failure to produce authority to transport waste	300.00 300.00	300.00 300.00	0.00 0.00	0.00 0.00
Unauthorised distribution of free printed matter	150.00	150.00	0.00	0.00
Failure to comply with a waste receptacles notice (S46-domestic waste)	60.00	60.00	0.00	0.00
Failure to comply with a waste receptacles notice (S47- commercial waste)	110.00	110.00	0.00	0.00
Failure to compy with Household Waste Duty of Care Parking of vehicles exposed for sale on a road	250.00 100.00	250.00 100.00	0.00 0.00	0.00 0.00
Repairing vehicles in a road by a business	100.00	100.00	0.00	0.00
Failure to comply with a request to turn off an idling engine on a stationary vehicle	100.00	100.00	0.00	0.00
	20.00	20.00	0.00	0.00
Failure to comply with a request to turn off an idling engine on a stationary vehicle (if	40.00	40.00	0.00	0.00
not paid within 28 days) Graffiti/Flyposting	40.00 150.00	40.00 150.00	0.00 0.00	0.00 0.00
Failure to nominate key holder within alarm notification area	75.00	75.00	0.00	0.00
Noise Act FPN (residential)	110.00	110.00	0.00	0.00
Noise from licensed premises	500.00	500.00	0.00	0.00
Fly-tipping	400.00	400.00	0.00	0.00
Reduced charge if paid within 10 days				
Depositing litter	75.00	75.00	0.00	0.00
Littering from a vehicle - penalty charge	75.00	75.00	0.00	0.00
Community Protection Notice	75.00	75.00	0.00	0.00
Public Space Protection Order Unauthorised distribution of free printed matter	75.00 75.00	75.00 75.00	0.00 0.00	0.00 0.00
Failure to comply with a waste receptacles notice (S46- domestic waste)	40.00	40.00	0.00	0.00
Failure to comply with a waste receptacles notice (S47- commercial waste)	75.00	75.00	0.00	0.00
Failure to compy with Household Waste Duty of Care	150.00	150.00	0.00	0.00
Graffiti/Flyposting	75.00	75.00	0.00	0.00
Failure to nominate key holder within alarm notification area	55.00	55.00	0.00	0.00
Fly-tipping	200.00	200.00	0.00	0.00

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2020/21	2021/22	Increase/	Increase/	
Charge	Charge	(Decrease)	(Decrease)	
£	£	£	%	

## Planning Fees & Charges 2021/22

1	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Items 1-24 are set nationally	£	£	£	%
Planning				
Standard rated & exclusive of VAT Operations				
1. New Dwellings				
a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare a) Outline (sites of 2.5 ha or more) - plus £138 per 0.1 hectare in excess of 2.5	462.00	462.00	0.00	0.00
hectare	11,432.00	11,432.00	0.00	0.00
b) Where the application is for permission in principle - charge per 0.1 hectare c) Others (50 or less) - charge per dwelling	402.00 462.00	402.00 462.00	0.00 0.00	0.00 0.00
c) Others (51 or more) - plus £138 per dwelling in excess of 50	22,859.00	22,859.00	0.00	0.00
2. New buildings or extensions (except dwellings, agricultural buildings or plant):				
a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare a) Outline (sites of 2.5 ha or more) - plus £138 per 0.1 ha in excess of 2.5 hectare	462.00	462.00	0.00	0.00
	11,432.00	11,432.00	0.00	0.00
b) Where the application is for permission in principle - charge per 0.1 hectare b) Others:	402.00	402.00	0.00	0.00
(i) where no floor area is created	234.00	234.00	0.00 0.00	0.00 0.00
(ii) where floor area created is below 40 sq.m. (iii) where floor area is between 40 and 75 sq.m.	234.00 462.00	234.00 462.00	0.00	0.00
(iv) where floor area is between 75 and 3,750 sq.m charge per 75 sq. m	462.00	462.00	0.00	0.00
(v) where floor area exceeds 3,750 sq.m - plus £138 per 75 sq. m in excess of 3,750 sq m	22,859.00	22,859.00	0.00	0.00
3. Erection, alteration or replacement of plant or machinery				
(a) Site area not exceed 5 ha - charge per 0.1 hectare	462.00	462.00	0.00	0.00
(b) Site area exceeds 5 ha - plus £138 per 0.1 ha in excess of 5 hectare	22,859.00	22,859.00	0.00	0.00
Extensions or alterations to existing dwellings     (a) one dwelling	206.00	206.00	0.00	0.00
(b) 2 or more dwellings	407.00	407.00	0.00	0.00
5. Curtilage, parking and vehicular access				
Operations within the curtilage of a dwelling house for domestic purposes (including gates, fences, etc)	206.00	206.00	0.00	0.00
6. Car park, road and access to serve single undertaking				
The construction of car parks, service roads and other means of access on land used for the purposes of a single undertaking, where the development is required for a purpose incidental to the existing use of the land.	234.00	234.00	0.00	0.00
Uses				
7. Change of use of a building: dwellings				
(a) from existing dwelling to two or more dwellings for 50 or fewer - charge per extra	462.00	462.00	0.00	0.00
dwelling (b) from existing dwelling to two or more dwellings over 50 dwellings - plus £138 per	22,859.00	22,859.00	0.00	0.00
dwelling in excess of 50 (c) from other building to one or more dwellings for 50 or fewer - charge per extra	•			
dwelling	462.00	462.00	0.00	0.00
(d) from other building to one or more dwellings over 50 dwellings - plus £138 per dwelling in excess of 50	22,859.00	22,859.00	0.00	0.00
Use of disposal of refuse or waste materials and open mineral storage				
(a) Site area not exceed 15 ha - charge per 0.1 hectare (b) Site area exceeds 15 ha - plus £138 per 0.1 ha in excess of 15 hectare	234.00 34,934.00	234.00 34,934.00	0.00 0.00	0.00 0.00
Material change of use other than above	462.00	462.00	0.00	0.00
Plant and machinery				
10. Wind Turbines				
a) Site area not exceeding 5 ha - charge per 0.1 hectare	462.00	462.00	0.00	0.00
b) Site area exceeds 5 ha - plus £138 per 0.1 ha in excess of 50 hectare	22,859.00	22,859.00	0.00	0.00
Advertisements				
11. Advertising relating to business and displayed on the premises	132.00	132.00	0.00	0.00
<ul><li>12. Advance directions signs</li><li>13. All other advertisements, e.g. banners</li></ul>	132.00 462.00	132.00 462.00	0.00 0.00	0.00 0.00
14. Any other operation not within any of above categories				
a) Where the site area does not exceed 15ha - charge per 0.1 hectare	234.00	234.00	0.00	0.00
b) Where site area exceeds 15ha - £138 per 0.1ha in excess of 15 hectare	34,934.00	34,934.00	0.00	0.00
c) In any other case - £234 for each 0.1ha of the site				
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## Planning Fees & Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Compliance with Conditions	£	£	£	%
Compliance with Conditions				
15. Confirmation of compliance with condition attached to planning a) Householder application - charge per request b) Any other type of application - charge per request Any fee paid will be refundable if the LPA fails to give written confirmation within a period of 12 weeks	34.00 116.00	34.00 116.00	0.00 0.00	0.00 0.00
Non-material amendments Application for a Non-material Amendment Following a Grant of Planning Permission (Fees for applications for non-material changes to planning permission: England Regulation 11E of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989) as amended)				
16. Non-Material Amendment (a) if the application is a householder application	34.00	34.00	0.00	0.00
(b) in any other case	234.00	234.00	0.00	0.00
Other Permission				
17. Variation of conditions:				
Application for removal or variation of a condition following grant of planning permission	234.00	234.00	0.00	0.00
Lawful Development Certificates				
18. Certificate of Existing Lawful Use				
a) Existing use or development	234.00	234.00	0.00	0.00 0.00
b) lawful not to comply with particular condition  19. Proposed use or development	234.00 Half the normal planning fee	234.00 Half the normal planning fee	0.00	0.00
Change of Use to House in Multiple Occupation				
20. HMO Application a) C3 dwellinghouse to C4 HMO (6 or less people) b) C3 dwellinghouse to Sui Generis HMO (more than 6 people) c) C4 dwellinghouse to Sui Generis HMO	462.00 462.00 462.00	462.00 462.00 462.00	0.00 0.00 0.00	0.00 0.00 0.00
Article 4 Direction				
21. No Exemption – Article 4 Direction  Works that require planning permission only by virtue of an Article 4 Direction.	Fees now payable as per a normal application.	Fees now payable as per a normal application.		
Removal of Permitted Development Rights by Condition				
22. No Exemption – PD Rights Removed Works that require planning permission only by virtue of removal of permitted development rights by condition.	Fees now payable as per normal application.	Fees now payable as per normal application.		
Concessions	αργιισαιίση.	αργιισατιστί.		
Applications made by:     a) or on behalf of Parish and Community Councils     b) Non-profit making clubs or organisations relating to playing fields, for their own use	Half the normal fee 462.00	Half the normal fee 462.00	0.00	0.00
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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Determination	£	£	£	%
24. Whether the prior approval of the Council is required for				
Installation of a radio mast, antennae over 4m above roof of building, radio equipment housing over 2.5 cubic metres, development ancillary to equipment housing or public callbox.	462.00	462.00	0.00	0.00
Agricultural & Forestry buildings and operations, Non-domestic extensions and alterations, Demolition, and installation of renewable energy	96.00	96.00	0.00	0.00
Temporary Buildings and Structures Proposed Change of Use to State Funded School or Registered Nursery	96.00 96.00		0.00 0.00	0.00 0.00
Proposed Change of Use of Agricultural Building to a State-Funded School or	96.00		0.00	0.00
Registered Nursery Proposed Change of Use of Agricultural Building to a flexible use within Shops, Financial and Professional Services, Restaurants and Cafes, Business, Storage or	96.00	96.00	0.00	0.00
Distribution, Hotels, or Assembly or Leisure Proposed Change of Use of building from Office (Use Class B1) to a use falling within	96.00	96.00	0.00	0.00
Use Class C3 (Dwellinghouse) Proposed Change of Use of Agricultural Building to a Dwellinghouse (Use Class C3), where there are no Associated Building Operations	96.00	96.00	0.00	0.00
Proposed Change of Use of Agricultural Building to a Dwellinghouse (Use Class C3), and Associated Building Operations	206.00	206.00	0.00	0.00
Proposed Change of Use of a building from Retail (Use Class A1 or A2) or a Mixed Retail and Residential Use, to a use falling within Use Class C3 (Dwellinghouse), where there are no Associated Building Operations	96.00	96.00	0.00	0.00
Proposed Change of Use of a building from Retail (Use Class A1 or A2) or a Mixed Retail and Residential Use, to a use falling within Use Class C3 (Dwellinghouse), and	206.00	206.00	0.00	0.00
Associated Building Operations Notification for Prior Approval for a Change of Use from Storage and Distribution Buildings (Use Class B8) and any land within its curtilage to Dwellinghouses (Use	96.00	96.00	0.00	0.00
Class C3) Notification for Prior Approval for a Change of Use from Amusement Arcades/Centres and Casinos (Sui Generis) and any land within its curtilage to	96.00	96.00	0.00	0.00
Dwellinghouses (Use Class C3), and no Associated Building Operations Notification for Prior Approval for a Change of Use from Amusement Arcades/Centres and Casinos (Sui Generis) and any land within its curtilage to	206.00	206.00	0.00	0.00
Dwellinghouses (Use Class C3), and Associated Building Operations Notification for Prior Approval for a Change of Use from Shops (Use Class A1), Financial and Professional Services (Use Class A2), betting Offices, Pay Day Loan	96.00	96.00	0.00	0.00
Shops and Casinos (Sui Generis) to Restaurants and Cafes (Use Class A3) and no Associated Building Operations  Notification for Prior Approval for a Change of Use from Shops (Use Class A1),	30.00	30.30	0.00	0.00
Financial and Professional Services (Use Class A2), betting Offices, Pay Day Loan Shops and Casinos (Sui Generis) to Restaurants and Cafes (Use Class A3) and Associated Building Operations	206.00	206.00	0.00	0.00
Notification for Prior Approval for Change of Use from Shops (Use Class A1) and Financial and Professional Services (Use Class A2), Betting Offices, Pay Day Loan Shops (Sui Generis) to Assembly and Leisure (Use Class D2).	96.00	96.00	0.00	0.00
Application for a New Planning Permission to replace an Extant Planning Permission.				
SCHEDULE 1 - (PART SUBSTITUTED FOR PART 1 OF SCHEDULE 1 TO THE 1989 REGULATIONS)  PART 1 - Fee for applications for a grant of replacement planning permission subject				
to a new time limit: England Schedule 1 Part 1 New 7B of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989 as amended)				
7B(1) Where an application of the description contained in article 10B(1)(b) of the Town and Country Planning (General Development Procedure Order 1995 is made (consultations before grant of a replacement planning permission subject to a new				
time limit) the following fees shall be paid to the local planning authority -  (a) if the application is a householder application	68.00	68.00	0.00	0.00
(b) if the application is an application for major development (c) in any other case	690.00 234.00	690.00	0.00 0.00 0.00	0.00 0.00 0.00
Exempt from VAT				
Documents & Publications	47.70	47.70	0.00	0.00
1st Decision notice Subsequent notice	17.70 17.70		0.00 0.00	0.00 0.00
TPO's Legal Agreements	23.40 23.40		0.00 0.00	0.00 0.00
Plans stamped Approved or Refused	7.30		0.00	0.00
Local Development Framework Policies Map	27.10	27.10	0.00	0.00
Oxford Core Strategy 2026 Oxford Local Plan 2001-2016	32.50 81.00 (Oxford	81.00 (Oxford	0.00	0.00
West End Area Action Plan 2007-2016	residents 53.00) 32.50	residents 53.00) 32.50	0.00	0.00
Adopted Supplementary Planning Documents Sites and Housing Plan	8.30		0.00	0.00
Barton Area Action Plan	27.00 plus 3.00 p&p 32.50	27.00 plus 3.00 p&p 32.50	0.00	0.00
Northern Gateway Area Action Plan	32.50		0.00	0.00
Provision of above documents and publications on the internet Provision of above documents and publications on the internet				
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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Subsequent plans according to size: AO plan	5.80	5.80	0.00	0.00
A1 plan	5.80	5.80	0.00	0.00
A2 plan A3 plan	5.80	5.80	0.00	0.00
A4 plan				
Provision of above plans on the internet				
Other				
A4 Miscellaneous copies Subsequent copy				
Design Review				
Deign Review Panel Meeting (Ex VAT)	POA	POA		
Standard rated & exclusive of VAT				
Weekly schedule of applications				
By Post Commercial	193.00	193.00	0.00	0.00
Commercial	160.00	160.00	0.00	
Local groups/residents	44.80	44.80 37.50	0.00 0.00	0.00 0.00
	37.50	37.50	0.00	0.00
Via email	49.00	49.00	0.00	0.00
Commercial	41.00	41.00	0.00	0.00 0.00
Local groups/residents	FREE	FREE		
<u>Planning - Other charges</u>				
Standard rated & exclusive of VAT				
Planning pre-application advice				
Large scale proposals (over 25 units or 2000m2)	780.00	819.00	39.00	5.00
Charge per hour Charge per written report	388.00	407.40	19.40	5.00
Madium acala prancada (6.25 units as 500.2000m2)				
Medium scale proposals (6-25 units or 500-2000m2) Charge per hour	593.00	622.65	29.65	5.00
Charge per written report	294.00	308.70	14.70	5.00
Small scale proposals (up to 5 units or 499m2)				
Charge per hour Charge per written report	372.00 184.00	390.60	18.60 9.20	5.00 5.00
Charge per writter report	164.00	193.20	9.20	5.00
Householder Developments	00.00	00.00	4.60	F 00
Charge per hour Charge per written report	92.00 46.00	96.60 48.30	4.60 2.30	5.00 5.00
Lieted Buildings New Householder				
Listed Buildings - Non Householder Charge per hour	361.00	379.05	18.05	5.00
Charge per written report	184.00	193.20	9.20	5.00
Listed Buildings - Householder				
Charge per hour	92.00	96.60	4.60	5.00
Charge per written report	46.00	48.30	2.30	5.00
However, where a whole series of planning pre-application meetings is necessary, bespoke charges may be negotiated if appropriate and to offer an enhanced service provision.				
Additional specialist advice (e.g. conservation, listed buildings, archaeology, trees,				
landscaping, housing, environmental protection, highways, etc) required by the	74.00	77.70	3.70	5.00
developer at pre-application stage to be charged extra on hourly rate basis.				
Specialist consultant advice (eg. conservation, archaeology, trees, etc) to be				
provided on an hourly rate basis.	74.00	77.70	3.70	5.00
However, bespoke one-off charges may be negotiated for production of substantial				
specialist documents, studies, reports etc.				
Requests for informal Permitted Development (PD) checks - To be introduced				
following availability of on-line expert advice system, including at planning reception.	63.00	66.15	3.15	5.00
However submission of formal applications for Certificate of Lawful Use or Development is normally encouraged instead.	35.30	33.13	3.10	3.30
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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Exempt from VAT	£	£	£	%
Exempt from VAT				
Written requests for planning history and planning constraints searches	63.00	66.15	3.15	5.00
Requests of hard copies of plans stamped approved or refused Application checking service per application	7.00	7.35	0.35	5.00
Application checking service per application	63.00	66.15	3.15	5.00
H42 - Householder Prior Approval	96.00	96.00	0.00	0.00
Local Land Charges				
LLC1 form	37.00	37.00	0.00	0.00
LLC1 Additional Parcel Additional Enquiries	1.50 28.00	1.50 28.00	0.00 0.00	0.00 0.00
Standard rated & exclusive of VAT				
Local Land Charges CON29R form	133.00	133.00	0.00	0.00
CON29R Additional Parcel	24.00	24.00	0.00	0.00
CON29O Optional Enquiries 4 to 21 (Additional parcel fees on application)	17.00	17.00	0.00	0.00
CON29O Optional Enquiry 22 only	42.00	42.00	0.00	0.00
Electronic				
Land Charges Register	7.00	7.00	0.00	0.00
Compiled official answers combination of Qu. 1.1k, 3.4, 3.6, 3.7 and 3.8	19.00	19.00	0.00	0.00
All other CON29R questions other than the above				
Official Answers for Component Data (CON29R)				
Qu 1.1 a-e	11.00	11.00	0.00	0.00
Qu 1.1 f-l	6.00	6.00	0.00	0.00
Qu 1.2	8.00	8.00	0.00	0.00
2.1-2.5	6.00	6.00	0.00 0.00	0.00 0.00
Qu 3.1 Qu 3.2	5.00 5.00	5.00 5.00	0.00	0.00
Qu 3.3	0.00	0.00	0.00	0.00
Qu 3.4 a-f	9.00	9.00	0.00	0.00
Qu 3.5	5.00	5.00	0.00	0.00
Qu 3.6 a-l	15.00	15.00	0.00	0.00
Qu 3.7a-g	9.00	9.00	0.00	0.00
Qu 3.8	6.00	6.00	0.00	0.00
Qu 3.9a-n Qu 3.10 a-h	30.00 6.00	30.00 6.00	0.00 0.00	0.00 0.00
Qu 3.11 a-b	6.00	6.00	0.00	0.00
Qu 3.12	5.00	5.00	0.00	0.00
Qu 3.13	5.00	5.00	0.00	0.00
Q3.14	6.00	6.00	0.00	0.00
Qu 3.15	6.00	6.00	0.00	0.00
Street Naming and Numbering Charges				
Exempt from VAT				
Numbering of new developments (including sub-division of existing				
properties) 1 plot	50.00	50.00	0.00	0.00
2 plots	80.00	80.00	0.00	0.00
3 plots	110.00	110.00	0.00	0.00
4 - 20 plots	70.00 plus 20.00	70.00 plus 20.00		
21- 50 plots	per plot 165.00 plus 15.00	per plot 165.00 plus 15.00		
	per plot	per plot		
50+ plots	310 plus 13.00 per plot	310 plus 13.00 per plot		
New street name	110.00	110.00	0.00	0.00
New building name (eg for blocks of flats / offices)	50.00	50.00	0.00	0.00
Changes to pay addresses sound by short				
Changes to new addresses caused by changes to development after issue of numbering scheme. Cost per plot	10.00	10.00	0.00	0.00
Reissue of address following demolition and reconstruction	30.00	30.00	0.00	0.00
Change of house name Addition of house name to numbered property	45.00 45.00	45.00 45.00	0.00 0.00	0.00 0.00
	40.00	40.00	3.50	5.50

## Environmental Sustainability Fees & Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	Charge £	£	£	(Decrease) %
Contaminated Land Enquiries (not Land Charges)				
Location enquires - fixed price Locational enquires- additional questions	82.00 25.00			4.88 5.00
Air Quality Enquiries Provision of data and written advice	Value of time spent based on hourly rate decided by Service Manager			
Environmental Sustainability Enquiries Provision of advice (e.g. air quality, contaminated land, ecology, flood risk, energy management, renewable energy, etc)	Value of time spent based on hourly rate decided by Service Manager			
Planning pre-application advice (Standard rated & exclusive of VAT)- renewable energy compliance, contaminated land, air quality, ecology, flood risk				
Additional specialist advice required by the developer at pre-application stage to be charged extra on hourly rate basis.	77.00	81.00	4.00	5.19
Miscellaneous Air Quality Reports Contaminated Land Strategy document	27.00 27.00			5.00 5.00

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	2020/21	2021/22	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
Leisure Centres				
Standard rated & inclusive of VAT				
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS				
Adult			_	
Casual Swimming Family Swim Ticket	4.90 12.70	5.00 12.90	0.10 0.20	2.04 1.57
Hinksey Swimming	6.70	6.80	0.10	1.49
Hinksey Family Swim Ticket	19.90	20.30	0.40	2.01
Hinksey (early/late) Hinksey Family Swim Ticket (early/late)	4.90 12.70	5.00 12.90	0.10 0.20	2.04 1.57
Sauna & Swim (LPLC)	8.40	8.60	0.20	2.38
Water Workout Badminton (per person)	7.00 4.00	7.10 4.10	0.10 0.10	1.43 2.50
Squash (per person)	4.50	4.60	0.10	2.30
U17 / 66+ / Student				
Casual Swimming Hinksey Swimming	3.20 4.40	3.20 4.50	0.00 0.10	0.00 2.27
Hinksey (early/late)	3.20	3.20	0.00	0.00
Sauna & Swim (LPLC)	5.30	5.40	0.10	1.89
Water Workout Badminton (per person)	4.60 3.10	4.70 3.10	0.10 0.00	2.17 0.00
Squash (per person)	3.10	3.10	0.00	0.00
Bonus Concessionary* Casual Swimming (Off peak)	2.00	2.00	0.00	0.00
Casual Swimming (On Peak)	2.50	2.50	0.00	0.00
Hinksey Swimming (Off peak)	1.60	1.60	0.00	0.00
Hinksey Swimming (Peak) Hinksey (Off Peak early/late)	2.10 1.60	2.10 1.60	0.00 0.00	0.00 0.00
Hinksey (Peak early/late)	2.10	2.10	0.00	0.00
Sauna & Swim @ LPLC	2.60	2.60	0.00	0.00
Water Workout (Off peak) Water Workout (Peak)	2.00 2.50	2.00 2.50	0.00 0.00	0.00 0.00
Badminton (Off peak per person)	2.00	2.00	0.00	0.00
Badminton (Peak per person) Squash (Off peak per person)	2.50 2.00	2.50 2.00	0.00 0.00	0.00 0.00
Squash (Peak per person)	2.50	2.50	0.00	0.00
ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS				
Adult				
Gyms Express Induction – Proficient user	9.20 22.10	9.40 22.50	0.20 0.40	2.17
Beginner Induction – Prolicient user	24.30	22.50	0.40	1.81 2.06
Fitness programme	14.70	15.00	0.30	2.04
Programme & Health Review Fitness Classes	10.10 7.20	10.30 7.30	0.20 0.10	1.98 1.39
Table Tennis	3.80	3.80	0.00	0.00
Racket Hire	2.00	2.00	0.00	0.00
U17 / 66+ / Student Gyms	4.70	4.80	0.10	2.13
Aspires Academy	3.60	3.60	0.00	0.00
Express Induction – Proficient user Beginner Induction	11.00 11.60	11.20 11.80	0.20 0.20	1.82 1.72
Fitness programme	8.00	8.10	0.10	1.25
Programme & Health Review	7.00	7.10	0.10	1.43
Aspires Academy Induction Fitness Classes	12.30 4.60	12.50 4.70	0.20 0.10	1.63 2.17
Table Tennis Racket Hire	3.00 1.60	3.00 1.60	0.00 0.00	0.00 0.00
Bonus Concessionary*				
Gyms (Off peak)	2.00	2.00	0.00	0.00
Gyms (Peak)	2.50 2.00	2.50	0.00	0.00
Aspires Academy (Off peak) Aspires Academy (Peak)	2.50	2.00 2.50	0.00 0.00	0.00 0.00
Express Induction – Proficient user	5.20	5.20	0.00	0.00
Beginner Induction Fitness programme	5.20 5.20	5.20 5.20	0.00 0.00	0.00 0.00
Programme & Health Review	5.20	5.20	0.00	0.00
Aspires Academy Induction	5.20	5.20	0.00	0.00
Fitness Classes (Off peak) Fitness Classes (Peak)	1.60 2.50	1.60 2.50	0.00 0.00	0.00 0.00
Table Tennis (Off peak per person)	1.60	1.60	0.00	0.00
Table Tennis (Peak per person) Racket Hire	2.50 1.00	2.50 1.00	0.00 0.00	0.00 0.00
INDUNCT IN C	1.00	1.00	0.00	0.00

	2020/21	2021/22	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO CHOICE MEMBERSHIP CARD HOLDERS	-	-	-	,,
Adult				
Skate general session	8.90	9.10	0.20	2.25
Tea time skate (Family Skate/Twilight)	5.70	5.80	0.10	1.75
Skate Disco Session	8.90	9.10	0.20	2.25
Family Skate Ticket (for 5) Family Skate Ticket (for 4)	31.30 26.00	31.90 26.50	0.60 0.50	1.92 1.92
After School or Family Skate (5)	25.40	25.90	0.50	1.97
After School or Family Skate (4)	20.00	20.40	0.40	2.00
Disco family Skate (for 5)	37.60	38.30	0.70	1.86
Disco family Skate (for 4)	29.80	30.40	0.60	2.01
Skate Training 1	7.80	7.90	0.10	1.28
Skate Training 2	3.40	3.40	0.00	0.00
Guardian Fee (spectators who are supervising children) Adult Group Lesson	1.30 42.20	1.30 43.00	0.00 0.80	0.00 1.90
U17 / 66+ / Student				
Skate general session	6.95	7.10	0.15	2.16
Tea Time Skate (Family/ Twighlight)	5.80	5.90	0.10	1.72
Skate Disco Session	8.90	9.10	0.20	2.25
Thursday evening Student Disco	5.40	5.50	0.10	1.85
Skate Training 1	5.20	5.30	0.10	1.92
Skate Training 2	2.90	2.90	0.00	0.00
Golden Blades (over 50)	4.70	4.80	0.10	2.13
Guardian Fee (spectators who are supervising children) Junior Group Lesson	1.50 36.90	1.50 37.60	0.00 0.70	0.00 1.90
Bonus Concessionary				
Skate general session (off peak)	2.25	2.25	0.00	0.00
Skate general session (Peak)	2.50	2.50	0.00	0.00
Tea Time Skate (Off peak)	2.25	2.25	0.00	0.00
Tea Time Skate (Peak)	2.50	2.50	0.00	0.00
Skate Disco Session (Off peak)	2.25	2.25	0.00	0.00
Skate Disco Session (Peak)	2.50	2.50	0.00	0.00
Skate Training 1 Skate Training 2	2.10 2.10	2.10 2.10	0.00 0.00	0.00 0.00
Golden Blades (over 50)	2.10	2.10	0.00	0.00
Guardian Fee (spectators who are supervising children)	2.10	2.10	0.00	0.00
OTHER CHARGES (per session)				
Adult				
Aqua Natal	9.90	10.10	0.20	2.02
Physical Assessment Body Fat Analysis	24.30 13.90	24.80 14.20	0.50 0.30	2.06 2.16
Aerobic Capacity Analysis	13.90	14.20	0.30	2.16
Fi-tech cholesterol test	13.90	14.20	0.30	2.16
GP Referral Sessions	2.20	2.20	0.00	0.00
GP Referral Sessions (Consultation 1)	6.90	7.00	0.10	1.45
Choice & Active				
Aqua Natal	8.70	8.90	0.20	2.30
Physical Assessment	13.30	13.60	0.30	2.26
Body Fat Analysis	7.20 7.20	7.30 7.30	0.10 0.10	1.39 1.39
Aerobic Capacity Analysis Fi-tech cholesterol test	7.20 6.20	7.30 6.30	0.10	1.39
GP Referral Sessions	1.40	1.40	0.00	0.00
GP Referral Sessions (Consultation 1)	6.20	6.30	0.10	1.61
U17 / 66+ / Student				
Aqua Natal	8.70	8.90	0.20	2.30
Physical Assessment	13.60	13.90	0.30	2.21
Body Fat Analysis	7.90	8.00	0.10	1.27
Aerobic Capacity Analysis Fi-tech cholesterol test	7.90	8.00	0.10 0.10	1.27 1.61
GP Referral Sessions	6.20 1.40	6.30 1.40	0.10	0.00
GP Referral Sessions (Consultation 1)	6.20	6.30	0.10	1.61
Bonus Concessionary Membership				
Aqua Natal	4.60	4.70	0.10	2.17
Physical Assessment	7.20	7.30	0.10	1.39
Body Fat Analysis	3.90	4.00	0.10	2.56
Aerobic Capacity Analysis	3.90	4.00	0.10	2.56
Fi-tech cholesterol test GP Referral Sessions	3.90 1.40	4.00 1.40	0.10 0.00	2.56 0.00
GP Referral Sessions (Consultation 1)	6.20	6.30	0.00	1.61
The second (Second Marketon )	0.20	0.50	0.10	1.01
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SYMMINING LESSONS							
Company   Comp							
SWINDAMING LESSONS   Achieve   Ach	1						
Adult Swin Leasone (Per hour)	SWIMMING LESSONS						
Adult Swin Leasone (Per hour)	Adult						
Adult Privale Swim Lessons (Per half bour 1:1) Adult Privale Swim Lessons (Per half bour 1:2) Choice, Active & Aqua Authr Gramman (Per half bour 1:2) Adult Swim Lessons (Per half bour) Adult Adult Adult Adult Adult All Adult Adu		13.60	13.90	0.30	2.21		
Adult Promets Swim Leasons (Per half hour)  Jamor Gwan Leasons (Per half hour)  Jamor Gwan Leasons (Per half hour)  Jurior Swim Leasons (Per half hour)  Jurior							
Junor Swim Lessons (Per half hour)   1.40   1.60   0.10   1.45   1.40							
Junor Swim Lessons (Per half hour)   1.40   1.60   0.10   1.45   1.40	Chaine Antive 9 Agus						
Adalt Swinn Lessons (Per hour)  12-0		6.70	6 90	0.10	1.40		
U17 66 - / Student   U17 66							
Justics Swim Lessons (Per half hour)   6.70   6.80   0.10   1.49	ridan emin 2000 no (i oi nodi)	12.10	12.00	0.20			
Private Swin Lessons (Per half hour 1:1)							
Private Savin Lessons (Per half hour 1:2)  doubt Savin Lessons (Per half hour)  doubt	, ,						
Adult Swinn Lessons (Per hour)   10.00   10.20   2.20   2.00							
Bonus Silice							
Junior Swim Lessons (Per hard hour)   3.90   4.00   0.10   2.55	ridan Swiff Ecosofio (1 of flour)	10.00	10.20	0.20	2.00		
Adult Swim Lessons (Per hour)   8.00   8.20   0.20   2.50							
Standard rated & inclusive of VAT							
Choice Card	Adult Swim Lessons (Per hour)	8.00	8.20	0.20	2.50		
Choice Card   Adult	Standard rated & inclusive of VAT						
Adult Captorle 10%	Direct Debit Membership						
Adult Corporate -10% Couple Concession Couple Coupl	Choice Card						
Concession							
Couple							
Family     116.40   118.70   2.30   1.38   2.30   2.00							
Family   Corporate							
Family Flex 1+3 Corporate -10%   9.6	l · · ·						
Choice Additional Child   21.10   21.50   0.40   1.90   Student Peak   38.10   38.90   0.80   2.10   2.10   2.050   0.40   1.80   Student Peak   31.90   32.50   0.60   1.80   1.80   Student Peak   31.90   32.50   0.60   1.80   1.80   1.80   2.10   2.050   0.40   1.90   2.0							
Student Peak   38.10   38.90   0.20   0.60   1.88     Bonus Concessionary   20.10   20.50   0.40   1.99     Centre Only Adult   36.10   36.80   0.70   1.94     Active Family Corp - 10%   36.80   36.80   0.70   1.94     Adult   36.10   36.80   36.80   0.70   1.94     Adult   36.10   36.80   0.70   1.94     Adult   36.10   36.80   0.70   1.94     Adult   36.10   21.50   0.40   1.90     Under 17   21.10   21.50   0.40   1.90     Emily   73.10   74.60   1.50   0.40   1.90     Adult Rick   36.70   59.90   1.20   2.05     Adult Rink   36.70   59.90   1.20   2.05     Adult Rink   36.70   59.90   1.20   2.05     Adult Rink   36.70   57.80   1.10   1.94     Annual Card   36.70   37.80   37.70   37.80     Annual Card   36.70   37.80   37.80   37.90     Annual Card   36.70   37.80   37.90   37.90     Adult 12 months for 11   35.50   366.30   37.90   37.90   37.90     Adult 22 months (2 adults + 2 children)   35.70   37.10   37.90   37.90   37.90     Adult 12 months (2 adults + 2 children)   36.70   368.20   37.90   37.90   37.90     Adult 12 months for 11   30.80   30.80   2.50   38.20   39.90     Concession 12 months for 11   30.80   30.80   30.80   30.80   30.80     Student 9 months for 8 - Off Peak   39.60   30.90   31.10   6.10   2.00     Swimonly   39.60   39.60   30.90   30.90   30.90     Swimonly   39.60   39.60   39.70   39.90   39.90   39.90     Adult (16) inchris for 11   32.20   23.72   4.60   39.80   39.9		85.50	87.10	1.60	1.87		
Student Off Peak   31,90   32,50   0.60   1.88							
Bonus Concessionary   20.10   20.50   0.40   1.98   Centre Only Adult   36.10   36.80   0.70   1.94   Active Family Corp - 10%   98.80   92.80   1.80   1.80   1.88   Swim Only Corp - 10%   36.10   36.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.80   3.20   3.20   3.80   3.20							
Centre Only Adult							
Active Family Corp - 10% 90.80 92.60 1.80 1.80 1.88  Swim Only Adult 36.10 36.80 0.70 1.34 466+ 21.10 21.50 0.40 1.90 Under 17 21.10 21.50 0.40 1.90 Family 73.10 74.60 1.50 2.05  Adult Rink  Skate Training 58.70 59.90 1.20 2.04 Choice plus skate training 84.85 86.60 1.75 2.06  Junior Rink  Skate Training 44.30 45.20 0.90 2.03 Choice plus skate training 56.70 57.80 1.10 1.94  Annual Card  Choice Card  Adult 12 months for 11 555.20 566.30 11.10 2.00 Choice Plus Skate Training 1.81.70 971.00 19.30 2.03 Family 12 months (2 adults + 2 children) 1.82.30 1308.00 2.03 Family 12 months for 11 (1 adult + 3 children) 1.94.40 1063.20 2.080 2.00 Choice plus Horn for 11 551.00 388.20 7.00 1.99 Student 9 months for 8 - Peak 304.90 311.00 6.10 2.00 Student 9 months for 11 396.60 404.60 8.00 2.02  Swim Only  Swim Only  Adult 17 Ly months for 11 396.60 404.60 8.00 2.02  Swim Only  Swim Only  Adult 17 Ly months for 11 2.22.60 237.20 4.60 1.98 Family 12 months for 11 2.22.60 237.20 4.60 1.98 Family 12 months for 11 2.22.60 237.20 4.60 1.98 Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Swim Only  Family 12 months for 11 804.40 80.50 16.10 2.00  Family 12 months for 11 804.40 80.50 16.10 2.00	I *						
Adult 46+ 6+ 6+ 6+ 6+ 6+ 6- 121.0 21.50 0.40 1.90 1.90 1.90 1.90 1.90 1.90 1.90 1.9							
Adult 46+ 6+ 6+ 6+ 6+ 6+ 6- 121.0 21.50 0.40 1.90 1.90 1.90 1.90 1.90 1.90 1.90 1.9	Swim Only						
66+     21.10     21.50     0.40     1.90       Junder 17     21.50     0.40     1.90       Family 7     73.10     74.60     1.50     0.40     1.90       Adult Rink     Skate Training     58.70     59.90     1.20     2.04       Choice plus skate training     84.85     86.60     1.75     2.06       Junior Rink     34.30     45.20     0.90     2.03       Skate Training     44.30     45.20     0.90     2.03       Choice Plus skate training     44.30     45.20     0.90     2.03       Annual Card     56.70     57.80     1.10     1.94       Choice Card       Adult 12 months for 11     555.20     566.30     11.10     2.00       Couple 12 months for 11     951.70     971.00     19.30     2.03       Family 12 months for 11 (1 adult + 3 children)     1283.30     1308.90     25.60     1.99       Family 12 months for 11 (1 adult + 3 children)     1042.40     1063.20     2.08     2.00       Concession 12 months for 13     351.20     358.20     7.00     1.98       Student 9 months for 8 - Peak     304.90     311.00     6.10     2.00       Swim Only     205.00     205.00     5.10		36.10	36.80	0.70	1.94		
Family 73.10 74.60 1.50 2.05  Adult Rink Skate Training 58.70 59.90 1.20 2.04 Choice plus skate training 84.85 86.60 1.75 2.06  Junior Rink Skate Training 44.30 45.20 0.90 2.03 Choice plus skate training 56.70 57.80 1.10 1.94  Annual Card  Choice Card Adult 12 months for 11 555.20 566.30 11.10 2.00 Capel 12 months for 11 555.20 566.30 11.10 2.00 Family 12 months for 11 951.70 971.00 19.30 2.03 Family 12 months for 11 (1 adult + 3 children) 1042.40 1063.20 20.80 2.00 Concession 12 months for 11 351.20 358.20 7.00 1.99 Student 9 months for 8 - Peak 304.90 311.00 6.10 2.00 Student 9 months for 8 - Peak 255.40 260.50 5.10 2.00  Swim Only Adult 12 months for 11 396.60 404.60 8.00 2.02  Swim Only Adult 12 months for 11 232.60 237.20 4.60 1.98 Family 12 months for 11 232.60 237.20 4.60 1.98 Family 12 months for 11 232.60 237.20 4.60 1.98 Family 12 months for 11 804.40 820.50 16.10 2.00 Adult (Hinksey) 205.00 209.10 4.10 2.00 Adult (Hinksey) 105.90 108.00 2.10 1.98							
Adult Rink Skate Training 58.70 59.90 1.20 2.04 Choice plus skate training 58.70 59.90 1.20 2.04 Skate Training 58.70 59.90 1.75 2.06  Junior Rink Skate Training 44.30 45.20 0.90 2.03 Choice plus skate training 56.70 57.80 1.10 1.94  Annual Card  Choice Card Adult 12 months for 11 555.20 566.30 11.10 2.00 2.03 2.03 2.03 2.03 2.03 2.03 2.0							
Skate Training       58.70       59.90       1.20       2.04         Choice plus skate training       84.85       86.60       1.75       2.06         Junior Rink         Skate Training       44.30       45.20       0.90       2.03         Choice plus skate training       56.70       57.80       1.10       1.94         Annual Card         Choice Card         Adult 12 months for 11       555.20       566.30       11.10       2.00         Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months (2 adults + 2 children)       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11 (1 adult + 3 children)       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only         Swim Only       396.60       404.60       8.00       2.02         Adult 12 months for 11 <td>Family</td> <td>73.10</td> <td>74.60</td> <td>1.50</td> <td>2.05</td>	Family	73.10	74.60	1.50	2.05		
Choice plus skate training       84.85       86.60       1.75       2.06         Junior Rink       Skate Training       44.30       45.20       0.90       2.03         Choice plus skate training       44.30       45.20       0.90       2.03         Annual Card       56.70       57.80       1.10       1.94         Annual Card       555.20       566.30       11.10       2.00         Choice Card       555.20       566.30       11.10       2.00         Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months (2 adults + 2 children)       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Swim Only       396.60       404.60       8.00       2.02         Swim Only       401.12 months for 11       232.60       237.20       4.60       1.98         Choice 12 months for 11       232.60       237.20       4.60       1.98	Adult Rink						
Skate Training		58.70	59.90	1.20	2.04		
Skate Training       44.30       45.20       0.90       2.03         Choice plus skate training       56.70       57.80       1.10       1.94         Annual Card       Choice Card         Adult 12 months for 11       555.20       566.30       11.10       2.00         Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months for 11       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only         Adult 12 months for 11       396.60       404.60       8.00       2.02         66+ 12 months for 11       232.60       237.20       4.60       1.98         Horder 17 12 months for 11       804.40       820.50       16.10       2.00         16mily 12 months for 11       232.60       237.20       4.60       1.98 <tr< td=""><td>Choice plus skate training</td><td>84.85</td><td>86.60</td><td>1.75</td><td>2.06</td></tr<>	Choice plus skate training	84.85	86.60	1.75	2.06		
Skate Training       44.30       45.20       0.90       2.03         Choice plus skate training       56.70       57.80       1.10       1.94         Annual Card       Choice Card         Adult 12 months for 11       555.20       566.30       11.10       2.00         Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months for 11       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only         Adult 12 months for 11       396.60       404.60       8.00       2.02         66+ 12 months for 11       232.60       237.20       4.60       1.98         Horder 17 12 months for 11       804.40       820.50       16.10       2.00         16mily 12 months for 11       232.60       237.20       4.60       1.98 <tr< td=""><td>Junior Pink</td><td></td><td></td><td></td><td></td></tr<>	Junior Pink						
Choice plus skate training       56.70       57.80       1.10       1.94         Annual Card       Choice Card       Section of Couple 12 months for 11       555.20       566.30       11.10       2.00         Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months for 11 (1 adult + 2 children)       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only       396.60       404.60       8.00       2.02         Adult 12 months for 11       336.60       404.60       8.00       2.02         66+ 12 months for 11       336.60       237.20       4.60       1.98         Honder 17 12 months for 11       322.60       237.20       4.60       1.98         Family 12 months for 11       320.00       205.00       209.10       4.10       2.00         66+ / under 17 (Hinkse		44 30	45 20	0.90	2 03		
Choice Card Adult 12 months for 11 555.20 566.30 11.10 2.00 Couple 12 months for 11 951.70 971.00 19.30 2.03 Family 12 months (2 adults + 2 children) 1283.30 1308.90 25.60 1.99 Family 12 months for 11 (1 adult + 3 children) 1042.40 1063.20 20.80 2.00 Concession 12 months for 11 351.20 358.20 7.00 1.99 Student 9 months for 8 - Peak 304.90 311.00 6.10 2.00 Student 9 months for 8 - Off Peak 255.40 260.50 5.10 2.00  Swim Only Adult 12 months for 11 396.60 404.60 8.00 2.02 66+ 12 months for 11 232.60 237.20 4.60 1.98 Under 17 12 months for 11 232.60 237.20 4.60 1.98 Hondit 17 12 months for 11 804.40 820.50 16.10 2.00 Adult (Hinksey) 205.00 209.10 4.10 2.00 66+ / under 17 (Hinksey) 105.90 108.00 2.10 1.98							
Adult 12 months for 11 555.20 566.30 11.10 2.00 Couple 12 months for 11 951.70 971.00 19.30 2.03 Family 12 months (2 adults + 2 children) 1283.30 1308.90 25.60 1.99 Family 12 months for 11 (1 adult + 3 children) 1042.40 1063.20 20.80 2.00 Concession 12 months for 11 351.20 358.20 7.00 1.99 Student 9 months for 8 - Peak 304.90 311.00 6.10 2.00 Student 9 months for 8 - Off Peak 255.40 260.50 5.10 2.00 Swim Only 255.40 260.50 5.10 2.00 66+ 12 months for 11 232.60 237.20 4.60 1.98 Under 17 12 months for 11 232.60 237.20 4.60 1.98 Family 12 months for 11 804.40 820.50 16.10 2.00 Adult (Hinksey) 205.00 209.10 4.10 2.00 66+ / under 17 (Hinksey) 105.90 108.00 2.10 1.98	Annual Card						
Adult 12 months for 11 555.20 566.30 11.10 2.00 Couple 12 months for 11 951.70 971.00 19.30 2.03 Family 12 months (2 adults + 2 children) 1283.30 1308.90 25.60 1.99 Family 12 months for 11 (1 adult + 3 children) 1042.40 1063.20 20.80 2.00 Concession 12 months for 11 351.20 358.20 7.00 1.99 Student 9 months for 8 - Peak 304.90 311.00 6.10 2.00 Student 9 months for 8 - Off Peak 255.40 260.50 5.10 2.00 Swim Only 255.40 260.50 5.10 2.00 66+ 12 months for 11 232.60 237.20 4.60 1.98 Under 17 12 months for 11 232.60 237.20 4.60 1.98 Family 12 months for 11 804.40 820.50 16.10 2.00 Adult (Hinksey) 205.00 209.10 4.10 2.00 66+ / under 17 (Hinksey) 105.90 108.00 2.10 1.98	Choice Card						
Couple 12 months for 11       951.70       971.00       19.30       2.03         Family 12 months (2 adults + 2 children)       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only         Adult 12 months for 11       396.60       404.60       8.00       2.02         66+ 12 months for 11       232.60       237.20       4.60       1.98         Under 17 12 months for 11       804.40       820.50       16.10       2.00         Adult (Hinksey)       205.00       209.10       4.10       2.00         66+ / under 17 (Hinksey)       105.90       108.00       2.10       1.98		555 20	566 30	11 10	2 00		
Family 12 months (2 adults + 2 children)       1283.30       1308.90       25.60       1.99         Family 12 months for 11 (1 adult + 3 children)       1042.40       1063.20       20.80       2.00         Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Swim Only       255.40       260.50       5.10       2.00         Swim Only       396.60       404.60       8.00       2.02         66+ 12 months for 11       396.60       237.20       4.60       1.98         Under 17 12 months for 11       232.60       237.20       4.60       1.98         Family 12 months for 11       804.40       820.50       16.10       2.00         Adult (Hinksey)       205.00       209.10       4.10       2.00         66+ / under 17 (Hinksey)       105.90       108.00       2.10       1.98							
Concession 12 months for 11       351.20       358.20       7.00       1.99         Student 9 months for 8 - Peak       304.90       311.00       6.10       2.00         Student 9 months for 8 - Off Peak       255.40       260.50       5.10       2.00         Swim Only       396.60       404.60       8.00       2.02         66+ 12 months for 11       232.60       237.20       4.60       1.98         Under 17 12 months for 11       232.60       237.20       4.60       1.98         Family 12 months for 11       804.40       820.50       16.10       2.00         Adult (Hinksey)       205.00       209.10       4.10       2.00         66+ / under 17 (Hinksey)       105.90       108.00       2.10       1.98	Family 12 months (2 adults + 2 children)						
Student 9 months for 8 - Peak     304.90     311.00     6.10     2.00       Student 9 months for 8 - Off Peak     255.40     260.50     5.10     2.00       Swim Only     396.60     404.60     8.00     2.02       66+ 12 months for 11     232.60     237.20     4.60     1.98       Under 17 12 months for 11     232.60     237.20     4.60     1.98       Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98	,						
Student 9 months for 8 - Off Peak     255.40     260.50     5.10     2.00       Swim Only     396.60     404.60     8.00     2.02       Adult 12 months for 11     232.60     237.20     4.60     1.98       Under 17 12 months for 11     232.60     237.20     4.60     1.98       Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98							
Adult 12 months for 11     396.60     404.60     8.00     2.02       66+ 12 months for 11     232.60     237.20     4.60     1.98       Under 17 12 months for 11     232.60     237.20     4.60     1.98       Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98							
Adult 12 months for 11     396.60     404.60     8.00     2.02       66+ 12 months for 11     232.60     237.20     4.60     1.98       Under 17 12 months for 11     232.60     237.20     4.60     1.98       Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98	Swim Only						
Under 17 12 months for 11     232.60     237.20     4.60     1.98       Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98	· ·	396.60	404.60	8.00	2.02		
Family 12 months for 11     804.40     820.50     16.10     2.00       Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98							
Adult (Hinksey)     205.00     209.10     4.10     2.00       66+ / under 17 (Hinksey)     105.90     108.00     2.10     1.98							
66+ / under 17 (Hinksey) 105.90 108.00 2.10 1.98							

	2020/21	2021/22	Increase/ Increase/		
I	Charge £	Charge £	(Decrease) £	(Decrease) %	
Skate Adult Choice Plus 12 months for 11 Junior Rink Plus Annual 12 months for 11	912.10 605.00	930.30 617.10	18.20 12.10	% 2.00 2.00	
Other Cards					
Adult Centre only	36.10	36.80	0.70	1.94	
Choice					
Bolt on Adult Bolt on Child Student	32.50 23.10 12.40	33.10 23.50 12.60	0.60 0.40 0.20	1.85 1.73 1.61	
Bonus Adult Dependent	3.00 1.00	3.00 1.00	0.00 0.00	0.00 0.00	
Skate Training	1.00	1.00	0.00	0.00	
Adult Child Elite Skate Training DD Junior Adult Choice plus Skate Training Junior Rink plus Skate Training	58.70 44.30 89.60 84.80 56.70	59.90 45.80 91.40 86.50 57.80	1.20 1.50 1.80 1.70 1.10	2.04 3.39 2.01 2.00 1.94	
Staff Family Individual wet & dry Individual dry	51.50 36.10 25.80	52.50 36.80 26.30	1.00 0.70 0.50	1.94 1.94 1.94	
Swim School Direct Debit Adult Child 66+ Bonus	57.20 31.00 41.20 21.70	58.30 31.60 42.00 22.10	27.30 (9.60) 20.30 22.10	88.06 (23.30) 93.55 #DIV/0!	
Reward (booking card) Offered as a free loyalty card by Fusion	0.00	0.00	N/A	N/A	
Sport Pitches (per match unless other wise stated)					
Cricket					
Grass wicket - weekend & bank holidays (Cutteslowe & Horspath 1) Grass wicket - weekdays (Cutteslowe & Horspath 1)	63.80 49.00	65.00 50.50	1.20 1.50	1.88 3.06	
Football Adults Full Size Pitch weekend & Bank holidays Full Size Pitch weekend & Bank holidays 10 game booking - No VAT * Full Size Pitch weekdays Full Size Pitch weekdays 10 game - No VAT	44.80 373.30 34.50 287.50	46.00 383.30 35.50 295.80	1.20 10.00 1.00 8.30	2.68 2.68 2.90 2.89	
Under 17's Full Size Pitch weekend & Bank holidays Full Size Pitch weekend 10 game booking - No VAT Full Size Pitch weekdays Full Size Pitch weekdays 10 game - No VAT	23.00 191.70 17.70 147.50	23.70 197.50 18.20 151.60	0.70 5.80 0.50 4.10	3.04 3.03 2.82 2.78	
Under 11's Mini football Mini football 10 game - No VAT	15.50 129.00	15.90 132.50	0.40 3.50	2.58 2.71	
Court Place Farm Stadium inc changing rooms Court Place Farm Stadium floodlights Floodlit 5 a side (East Oxford) per hour	130.00 43.80 43.80	130.00 43.80 43.80	0.00 0.00 0.00	0.00 0.00 0.00	
Other Charges					
Baseball Rugby Athletics Adult	53.30 44.50 Set by Oxford City Athletics Club (OCAC)	54.80 45.80	1.50 1.30	2.81 2.92	
OCAC Member Athletics Adult OCAC Member Athletics Adult - 12 week pass Athletics Junior OCAC Member Athletics Junior OCAC Member Athletics Junior - 12 week pass Athletics Match (senior) Athletics Match (junior) Athletics track centre with lights	Set by OCAC				

	2020/21 Charga	2021/22 Charge	Increase/	Increase/
1	Charge £	Charge £	(Decrease) £	(Decrease) %
Pavilions/Changing rooms		_	_	
Standard rate (whole building) per hour	52.00	F2 60	1.60	2.00
Standard rate (whole building) Day Rate for up to 10 hours	410.00	53.60 422.00	12.00	3.08 2.93
Changing Rooms Community rate (sports clubs, charities, community and resident		.22.00	.2.00	2.00
associations)	21.90	22.50	0.60	2.74
Concessionary Rate (including U17's)	11.60	11.90	0.30	2.59
Under 11's Adults 10 game booking - No VAT *	5.70 182.50	5.90 188.00	0.20 5.50	3.51 3.01
Concessionary Rate (including U17's) 10 game booking - No VAT *	96.70	99.60	2.90	3.00
Under 11's 10 game booking - No VAT *	47.50	48.90	1.40	2.95
Summer Activities				
Peak Charges				
Tennis Court Hire - Adult	7.00	7.00	0.00	0.00
Tennis Court Hire - U17's concessionary rate	3.50	4.00	0.50	14.29
Off Peak Charges				
Tennis Court Hire - Adult Tennis Court Hire - U17's concessionary rate	5.00 3.00	5.00	0.00	0.00
Floodlit Courts	3.00	3.50	0.50	16.67
Tennis Court Hire Floodlit - Adult	8.00	8.00	0.00	0.00
Tennis Court Hire Floodlit - Concessions	5.00	5.00	0.00	0.00
Bowls Adult	2.80	3.00	0.20	7.14
Bowls Conc.	1.45	1.50	0.05	3.45
Bowls Bonus Slice	1.35	1.40	0.05	3.70
Putting Adult	2.80	3.00	0.20	7.14
Putting Conc.	1.45	1.50	0.05	3.45
Putting Bonus Putting Family Rate	1.45 5.90	1.50 6.00	0.05 0.10	3.45 1.69
Equipment Hire Bowls	1.35	1.40	0.10	3.70
Equipment Hire Tennis	1.35	1.40	0.05	3.70
Equipment Hire Putting	1.35	1.40	0.05	3.70
Sales lost tennis ball	1.35	1.40	0.05	3.70
Sales lost golf ball	1.35	1.40	0.05	3.70
Crazy Golf (Cutteslow)				
Family Ticket including golf club hire	15.80	16.00	0.20	1.27
Single Adult	6.30	6.50	0.20	3.17
Single Child Club and ball hire	4.20 1.30	4.30 1.40	0.10 0.10	2.38 7.69
Oldo and ball fine	1.30	1.40	0.10	7.03
Mini Golf (Florence Park and Bury Knowle)	0.40	0.40	0.00	0.00
Family Ticket including hire of clubs and balls Single Adult	8.10 4.10	8.10 4.10	0.00 0.00	0.00 0.00
Single Child	2.00	2.00	0.00	0.00
Club and ball hire	1.30	1.30	0.00	0.00
Annual Club Charges				
Bowls				
Per Green (7 days a week) per season	2,735.00	2,817.00	82.00	3.00
Tennis				
Hard Court per season	2,315.00	2,384.00	69.00	2.98
Grass Court per season	2,625.00	2,704.00	79.00	3.01
Hard Court (floodlit) per season	2,735.00	2,817.00	82.00	3.00
Equipment Provided and Prices				
Goal Nets (set)	78.30	78.30	0.00	0.00
Corner Posts (each)	11.40	11.40	0.00 0.00	0.00
Corner Flags (each) Net Pegs (each)	6.20 1.00	6.20 1.00	0.00	0.00 0.00
Soft Broom	13.40	13.40	0.00	0.00
Dust Pan & Brush	13.40	13.40	0.00	0.00
Dust Bin (each)	22.30	22.30	0.00	0.00
Other Charges				
Use of wrong pitch	50.00	50.00	0.00	0.00
Cost for over running per 10 minutes	8.30	8.30	0.00	0.00
	l l	J	l	l

	2020/21	2021/22	Increase/	Increase/
<u> </u>	Charge £	Charge £	(Decrease) £	(Decrease) %
Community Centres Fees and Charges	-	-	-	/0
Charges per hour session unless stated Tier 1 is Standard rate				
Tier 1 is Standard rate Tier 2 is Discounted community rate				
,			_	_
East Oxford Games Hall - hire of games hall East Oxford Games Hall - hire of 10 sessions in advance (per session)	18.00 15.50	18.50 15.90	0.50 0.40	2.78 2.58
East Oxford Games Hall - Badminton court hire (new arrangement)	8.00	8.20	0.40	2.50
Rose Hill Community Centre - Bill Buckingham Ballroom tier 1 (standard)	42.00	42.00	0.00	0.00
Rose Hill Community Centre - Bill Buckingham Ballroom tier 2 (community)	27.00	28.00	1.00	3.70
Rose Hill Community Centre - Norman Brown 1 tier 1 (standard) Rose Hill Community Centre - Norman Brown 1 tier 2 (community)	21.40 16.50	21.60 16.60	0.20 0.10	0.93 0.61
Rose Hill Community Centre - Norman Brown 2 tier 1 (standard)	17.00	17.20	0.20	1.18
Rose Hill Community Centre - Norman Brown 2 tier 2 (community)	11.20	11.40	0.20	1.79
Rose Hill Community Centre - Norman Brown 1&2 tier 1 (standard) Rose Hill Community Centre - Norman Brown 1&2 tier 2 (community)	38.50 27.80	38.80 28.00	0.30 0.20	0.78 0.72
Rose Hill Community Centre - Youth 1 (hall) tier 1(standard)	24.00	25.00	1.00	4.17
Rose Hill Community Centre - Youth 1 (hall) tier 2 (community)	18.00	18.40	0.40	2.22
Rose Hill Community Centre - Youth 2 (chill out) tier 1 (standard) Rose Hill Community Centre - Youth 2 (chill out) tier 2 (community)	15.20	15.20	0.00 0.00	0.00
Pavilion Hire (3hours- 2x changing rooms only)	10.40 18.00	10.40 18.40	0.00	0.00 2.22
Rose Hill Community Centre - Gym - CASH MONTH adult + Classes	30.00	30.00	0.00	0.00
Rose Hill Community Centre - Gym - monthly DD adult + Classes	24.00	24.00	0.00	0.00
Rose Hill Community Centre - Gym and classes - CASH MONTH DD junior/65+ Rose Hill Community Centre - Gym only- monthly DD adult	20.00 15.00	20.00 15.00	0.00 0.00	0.00 0.00
Rose Hill Community Centre - Gym and classes - CASH MONTH DD junior/65+	15.00	13.00	0.00	0.00
(NEW MEMBERSHIP TYPE)	20.00	20.00	0.00	0.00
Rose Hill Community Centre - Gym and classes - monthly DD junior/65+	15.00	15.00	0.00	0.00
Rose Hill Community Centre - Gym only - CASH MONTH junior/65+ concession Rose Hill Community Centre - Gym only - monthly DD junior/65+ concession	15.00 10.00	15.00 10.00	0.00 0.00	0.00 0.00
Rose Hill Community Centre - Gym and classes - Family - CASH MONTH	66.00	66.00	0.00	0.00
Rose Hill Community Centre - Gym and classes - Family - monthly DD	61.00	61.00	0.00	0.00
NEW: Rose Hill Community Centre - Gym only- Family - CASH MONTH concession	46.00	46.00	0.00	0.00
Rose Hill Community Centre - Gym only- Family - monthly DD concession	40.00	40.00	0.00	0.00
Rose Hill Community Centre - Gym - Adult casual	6.00	6.00	0.00	0.00
Rose Hill Community Centre - Gym Junior  Rlackhird Love Community Centre - Jack Argent Room tier 1 (standard)	3.70	3.70	0.00	0.00
Blackbird Leys Community Centre - Jack Argent Room tier 1 (standard) Blackbird Leys Community Centre - Jack Argent tier 2 (community)	16.40 10.20	17.00 10.60	0.60 0.40	3.66 3.92
Blackbird Leys Community Centre - Meeting room tier 1 (standard)	10.60	11.00	0.40	3.77
Blackbird Leys Community Centre - Meeting room tier 2 (community)	6.00	6.20	0.20	3.33
Blackbird Leys Community Centre - Sports Hall tier 1 (standard) Blackbird Leys Community Centre - Sports Hall tier 2 (community)	20.00 10.60	20.60 11.00	0.60 0.40	3.00 3.77
Blackbird Leys Community Centre - IT Suite (3hr Session)	11.40	11.80	0.40	3.51
Blackbird Leys Community Centre - Reception (Standard)	10.20	10.60	0.40	3.92
Blackbird Leys Community Centre - Reception (Community)  Jubilee Hall - Hall, meeting room, kitchen (Standard)	5.60 20.50	6.00 21.00	0.40 0.50	7.14
Jubilee Hall - Hall, meeting room, kitchen (Standard)  Jubilee Hall - Hall, meeting room, kitchen - (Community)	20.50 16.40	21.00 17.00	0.50	2.44 3.66
East Oxford Community Centre - Upstairs Hall weekdays - tier 2 (community)	10.60	10.80	0.20	1.89
East Oxford Community Centre - Upstairs Hall weekdays - tier 1 (standard)	11.80	12.00	0.20	1.69
East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 2 (community)	12.60	13.00	0.40	3.17
East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 1 (standard)  East Oxford Community Centre - downstairs Hall weekdays - tier 2 (community)	13.80	14.00	0.20	1.45
East Oxford Community Centre - downstairs Hall weekdays - tier 2 (community)  East Oxford Community Centre - downstairs Hall weekdays - tier 1 (standard)	10.60 11.80	10.80 12.00	0.20 0.20	1.89 1.69
East Oxford Community Centre - downstairs Hall Eve & Wkd - tier 2 (community)	12.80	13.00	0.20	1.59
East Oxford Community Centre - downstairs Hall Eve & Wkd - tier 1 (standard)	13.80	14.00	0.20	1.45
East Oxford Community Centre - Lounge weekdays - tier 2 (community)	9.60	9.80	0.20	2.08
East Oxford Community Centre - Lounge weekdays - tier 1 (standard)	10.60	10.80	0.20	1.89
East Oxford Community Centre - Lounge Eve & Wkd - tier 2 (community)	11.80	12.00	0.20	1.69
East Oxford Community Centre - Lounge Eve & Wkd - tier 1 (standard)	12.80	13.00	0.20	1.56
East Oxford Community Centre - Kitchen weekdays -	10.80	11.00	0.20	1.85
East Oxford Community Centre - Kitchen weekdays - over 3 hours East Oxford Community Centre - Kitchen weekdays - over 5 hours	26.00 37.50	26.60 40.00	0.60 2.50	2.31 6.67
East Oxford Community Centre - Kitchen Eve & Wkd -	13.00	13.40	0.40	3.08
East Oxford Community Centre - Kitchen Eve & Wkd - over 3 hrs	31.00	32.00	1.00	3.23
East Oxford Community Centre - Kitchen Eve & Wkd - over 5 hrs	49.00	50.00	1.00	2.04
East Oxford Community Centre - Hall, Kitchen & Lounge (tier 2) evening events fri /	87.00	90.00	3.00	3.45
East Oxford Community Centre - Hall, Kitchen & Lounge (tier 2) evening events fri /	107.00	115.00	8.00	7.48
East Oxford Community Centre - Hall, Kitchen & Lounge (tier 1) evening events fri / sat 5 hrs	138.00	145.00	7.00	5.07
East Oxford Community Centre - Hall, Kitchen & Lounge (tier 1) evening events fri /	130.00	145.00	7.00	5.07
sat 5 hrs	167.00	175.00	8.00	4.79

ı	2020/21	2021/22	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
Events Charges				
Application fee (none refundable) All Event Applications	20.00	20.50	0.50	2.50
City Centre     Oxford based Charity and/or Community Events (per day)     Small	250.00	255.00	5.00	2.00
Medium	250.00 500.00	510.00	5.00 10.00	2.00
Large Extra-Large Bond Payable £250 - £1,500	1,500.00 4,000.00	1,530.00 4,080.00	30.00 80.00	2.00 2.00
National Charity Events (per day)				
Small	500.00	510.00	10.00	2.00
Medium Large	1,000.00 1,500.00	1,020.00 1,530.00	20.00 30.00	2.00 2.00
Extra-Large	4,000.00	4,080.00	80.00	2.00
Bond Payable £250 - £1,500				
Bonn Square - use of power/electricity per day Refundable Bond for key for using power in Bonn Square £500	25 - 75	25 - 75		
Commercial Events				
City Centre - Bonn Sq, Broad St, Gloucester Green & other city locations (per day)				
Small	1,000.00	1,020.00	20.00	2.00
Medium Large	2,000.00 4,000.00	2,040.00 4,080.00	40.00 80.00	2.00 2.00
Extra Large	6,000.00	6,120.00	120.00	2.00
Bond Payable £250 - £1,500				
2. City Centre Markets			45.00	
weekday weekend	750.00 1,000.00	765.00 1,020.00	15.00 20.00	2.00 2.00
Bond Payable £500 - £1,500	1,000100	.,		
Parks and Green Spaces				
Premium parks - South Park, Cutteslowe Park, Oxpens Meadow Local Charity & Local Community Events (per day) Small	500.00	510.00	10.00	2.00
Medium	1,000.00	1,020.00	20.00	2.00
Large	1,500.00	1,530.00	30.00	2.00
Extra-Large Bond Payable £250 - £1,500	4,000.00	4,080.00	80.00	2.00
National Charity Event (per day)				
Small Medium	500.00 1,000.00	510.00 1,020.00	10.00 20.00	2.00 2.00
Large	1,500.00	1,530.00	30.00	2.00
Extra-Large Bond Payable £250 - £1,500	4,000.00	4,080.00	80.00	2.00
Commercial Events (per day) Small	1,000.00	1,020.00	20.00	2.00
Medium	2,000.00	2,040.00	40.00	2.00
Large Extra-Large	4,000.00 6,000.00	4,080.00 6,120.00	80.00 120.00	2.00 2.00
Bond Payable £500 - £2,500				
City Parks (per day) Local Charity & Local Community Events (per day)				
Small	250.00	255.00	5.00	2.00
Medium Large	500.00 1,500.00	510.00 1,530.00	10.00 30.00	2.00 2.00
Extra-Large	2,000.00	2,040.00	40.00	2.00
Bond Payable £250 - £1,500				
National Charity Event (per day)	F00.00	F10.0-	40.0-	
Small Medium	500.00 1,000.00	510.00 1,020.00	10.00 20.00	2.00 2.00
Large	1,500.00	1,530.00	30.00	2.00
Extra-Large Bond Payable £250 - £1,500	2,000.00	2,040.00	40.00	2.00
Commercial Events (per day) Small	1,000.00	1,020.00	20.00	2.00
Medium	1,500.00	1,530.00	30.00	2.00
Large Extra-Large	2,000.00 4,000.00	2,040.00 4,080.00	40.00 80.00	2.00 2.00
Bond Payable £500 - £2,500	.,500.00	.,300.00	33.30	2.30
l l				

Neighbourhood Parks (per day) Local Charity & Local Community Events (per day)	£	£		(Decrease)
Local Charity & Local Community Events (per day)	ı l	1	£	%
1				
Small	250.00	255.00	5.00	2.00
Medium	500.00	510.00	10.00	2.00
Large Extra-Large	750.00 1,000.00	765.00 1,020.00	15.00 20.00	2.00 2.00
Bond Payable £250 - £1,500	1,000.00	1,020.00	20.00	2.00
National Charity Event (per day)				
Small	250.00	255.00	5.00	2.00
Medium	500.00	510.00	10.00	2.00
Large Extra-Large	750.00 1,000.00	765.00 1,020.00	15.00 20.00	2.00 2.00
Bond Payable £250 - £1,500	1,000.00	1,020.00	20.00	2.00
Commercial Events (per day)				
Small	1,000.00	1,020.00	20.00	2.00
Medium	1,500.00	1,530.00	30.00	2.00
Large Extra-Large	2,500.00 4,000.00	2,550.00 4,080.00	50.00 80.00	2.00 2.00
Bond Payable £250 - £1,500	4,000.00	-1,000.00	50.00	2.00
Local Parks (per day)				
Local Charity & Local Community Events (per day) Small	250.00	255.00	5.00	2.00
Medium	250.00 500.00	510.00	5.00 10.00	2.00
Large	750.00	765.00	15.00	2.00
Bond Payable £250 - £1,500				
National Charity Event (per day)				
Small Medium	400.00 750.00	408.00 765.00	8.00 15.00	2.00 2.00
Medium Large	750.00 1,200.00	765.00 1,225.00	15.00 25.00	2.00 2.08
Bond Payable £250 - £1,500	1,200.00	1,220.00	20.00	2.00
Commercial Events (per day)				
Small Medium	1,000.00	1,020.00	20.00	2.00
Medium Large	1,500.00 2,000.00	1,530.00 2,040.00	30.00 40.00	2.00 2.00
Bond Payable £500 - £1,500	2,000.00	2,040.00	40.00	2.00
Other events / Activities taking place in Parks & Green Spaces				
Sports Tournaments & associated events	100 - 5000	100 - 5000		
Bond Payable £250 - £1,500				
Funfairs & Circuses up to 10 rides/units	1 000 00	1 020 00	20.00	2.00
up to 10 rides/units 10 to 20 rides/units	1,000.00 1,500.00	1,020.00 1,530.00	20.00 30.00	2.00 2.00
Bond Payable £1,000 - £2,500	1,000.00	1,000.00	55.00	2.00
Promotions/Marketing in the city				
Full Day	1000 - 4000	1000 - 4000		
Bond Payable £250 - £1,500				
Site visits - Park Rangers	75.00	77.00	2.00	2.67
Use of existing Premises Licence (500-4999 people)				
Commercial	250.00	255.00	5.00	2.00
Local Charity & Community	50.00	51.00	1.00	2.00
Late application/submission fee if timescales/deadlines not met	75 - 500	75 - 500		
Late Application Fee - fewer than 8 weeks before the event for a small event or 3 months before the event for a medium size event or 6 months before the event for a large or extra large event	double hire fee	double hire fee		
Some events that are deemed to have significant cultural and communal benefit that take place in regeneration areas may be eligible for our policy for free use of parks in those regeneration areas for priority groups	t			

	2020/21	2021/22 Charge	Increase/	Increase/
	Charge £	Charge £	(Decrease)	(Decrease) %
	~	_	~	70
South Park - Large Sized Events (over 499 people)				
Application Fee: non-refundable - Commercial	100.00		2.00	2.00
Application Fee: non-refundable - Local Community & Local Charity	100.00		2.00	2.00
Application Fee: National Charity	100.00	102.00	2.00	2.00
New constituted data and the confirmation from 500% of the constitution data.				
Non-operational days on site - e.g. for set up/set down - 50% of the venue hire day rate per day				
Foe for vehicle to remain on cite during the event and/or after set up				
Fee for vehicle to remain on site during the event and/or after set up Per Car/Small vehicle	50.00	51.00	1.00	2.00
Van/Luton	100.00		2.00	2.00
Per 7.5 tonne truck/cherry picker	150.00		3.00	2.00
Cancellation fee				
	50-100% of hire fee	50-100% of hire fee		
Filming - Commercial				
Application Processing Fee	75 - 250	75 - 250		
1. Half Day (4 hours or less)	075.00	000.00	2 22	
Small	375.00		8.00	2.13
Medium	625.00		13.00	2.08
Large	1,250.00	1,275.00	25.00	2.00
Bond Payable £250 - £1,500				
2. Full Day				
Small	750.00		15.00	2.00
Medium	1,250.00		25.00	2.00
Large	2,500.00	2,550.00	50.00	2.00
Bond Payable £250 - £1,500				
Photography / GV's				
nalf day	500.00	510.00	10.00	2.00
full day	1,000.00	1,020.00	20.00	2.00
Filming - Promotion / Marketing				
1. Half Day				
Small	375.00	383.00	8.00	2.13
Medium	625.00		13.00	2.08
Large	1,250.00		25.00	2.00
Bond Payable £250 - £1,000	1,230.00	1,273.00	23.00	2.00
2. Full Day				
Small	750.00	765.00	15.00	2.00
Medium	1,250.00		25.00	2.00
Large	2,500.00	,	50.00	2.00
Bond Payable £250 - £1,500	2,000.00	2,000.00	00.00	2.00
Photography / GV's				
nalf day	500.00	510.00	10.00	2.00
full day	1,000.00		20.00	2.00
Filming Eduction/Decomposition/New Commission				
Filming - Eduction/Documentary/Non Commercial				
1. Half Day	100.00	100.00	0.00	
Small Madium	100.00		2.00	2.00
Medium	250.00		5.00	2.00
Large	500.00	510.00	10.00	2.00
Bond Payable £250 - £1,000				
2. Full Day	050.00	055.00	F 00	0.00
2m all	250.00		5.00	2.00
Small	500.00		10.00	2.00
Medium			15.00	2.00
Medium Large	750.00	765.00	10.00	
Medium Large Bond Payable £250 - £1,500		765.00	10.00	
Medium Large Bond Payable £250 - £1,500 <b>Photography / GV's</b>	750.00			
Medium Large Bond Payable £250 - £1,500		255.00	5.00	2.00 2.00

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)		
	£	£	£	%		
Filming - Student						
1. Half Day		400.00				
Small Medium	100.00 250.00		2.00 5.00	2.00 2.00		
Bond Payable £250 - £500	250.00	255.00	5.00	2.00		
2. Full Day						
Small	250.00	255.00	5.00	2.00		
Medium	500.00	510.00	10.00	2.00		
Bond Payable £250 - £500						
Photography / GV's						
half day	250.00		5.00	2.00		
full day	500.00	510.00	10.00	2.00		
Additional charges for filming						
Vehicle Fee						
Car / Small vehicle - each	50.00		1.00	2.00		
Van / Luton - each	100.00		2.00	2.00		
7.5 ton Truck - each	150.00		3.00	2.00		
Cherry Pucker - each	150.00		3.00	2.00		
Site visits - per hour	75.00		2.00	2.67		
Cancellation fee	50 - 100% of filming	50 - 100% of filming fee				
Late Application Fee	double filming fee					
Road Closures						
Commercial Event Road Closures- Events (under 500 people)	105.00	107.00	2.00	1.90		
Commercial Event Road Closures- Market and Street Fairs	255.00		5.00	1.96		
Commercial Event Road Closures- Events (500 or more people)	305.00		6.00	1.97		
Road closure with no commercial element inc street parties	16.00		0.30	1.88		
St Giles Fair Tolls - reasonable charges to be set by Head of Community Services						
	Increase all by 5%	Increase all by 5%				
Events & Culture notes:						
For Filming requests with less than 7 days notice, all charges will be doubled						
3 , 3						
Some filming activities which are deemed to have a significant benefit to the city may be eligible for a discount, which will be discussed with the Events Officer in advance						
Small Event: 0-100 people						
Medium Event: 100-499 people						
Large Event: 500-4999 people Extra Large Event: 5000+ people						
Extra-Extra Large Event: 20,000+ people						
Extra Extra Eargo Event. Eogoot people						
Filming (small): crew size 1-5 people						
Filming (medium): crew size 6-11 people						
Filming (large): crew size 12 + people						
Town Hall Charges						
Room Charges - Commercial Rates						
(Hourly rate shown. Bookings must be for a minimum of 2 hours)						
Main Hall	260.00		0.00	0.00		
Assembly Room	160.00		0.00	0.00		
Old Library	160.00		0.00	0.00		
Long Room Meeting Rooms	90.00		0.00 0.00	0.00		
INICEURY NOOMS	75.00	75.00	0.00	0.00		
Room Charges - Community/Charity Rates						
(Hourly rate shown. Bookings must be for a minimum of 2 hours)						
Main Hall	130.00	130.00	0.00	0.00		
Assembly Room	80.00		0.00	0.00		
Old Library	80.00		0.00	0.00		
Long Room	45.00	45.00	0.00	0.00		
·	45.00 37.50		0.00 0.00	0.00 0.00		

	2020/21 2021/22 Increase/ I			
	Charge	Charge	(Decrease)	Increase/ (Decrease)
Social Events Packages	£	£	£	%
Occidi Events i denages				
Civil Ceremonies (Inclusive of VAT)				
(Based on 2 hours room hire, with one hour prior to the ceremony start time and one hour after)				
Main Hall	780.00	780.00	0.00	0.00
Assembly Room/Old Library	630.00	630.00	0.00	0.00
Court Room	510.00	510.00	0.00	
St Aldate's Room	330.00	330.00	0.00	0.00
Woodding Poportions (per hour inclusive of \/AT)				
Wedding Receptions (per hour inclusive of VAT)  Main Hall	300.00	300.00	0.00	0.00
Assembly Room/Old Library	180.00	180.00	0.00	
St Aldate's Room	180.00	180.00	0.00	0.00
Pierra de la companya della companya della companya de la companya de la companya della companya				
Discounts Social Event Off - Peak Monday/Tuesday only				
Concessionary Meetings				
Preparation, Clearance or Rehearsal				
6 hours or more consecutive at the standard price				
Agency Commission room hire fees (maximum)	15%	15%		
Royalties - based on total box office sales,				
Classical Concerts	4.80%	4.80%		
Pop Concerts	3%	3%		
Variety Performances	2%	2%		
All other events including music, films, video, DVD films or promotional events	9%	9%		
Box Office				
Minimum fee of £25 or 10% of sales (whichever is greater)	13%	13%		
iniminantiss straigs of 1076 straigs (which strains ground)	1070	.070		
Technical Facilities				
Data Projector	50.00	50.00	0.00	
Main Hall Projector & Screen	150.00	150.00	0.00	
Flipchart, pad & pens (inc. in DDR) Laptop computer (internal use only)	15.00 55.00	15.00 55.00	0.00 0.00	
Lectern – table	FOC	FOC	0.00	0.00
Lectern – free standing	FOC	FOC		
Long Room - AV Equipment	55.00	55.00	0.00	0.00
PA system (Main Hall)	100.00	100.00	0.00	0.00
Large Screen	55.00	55.00	0.00	
Small pop up screen Stage extension - Small	27.50 400.00	27.50 400.00	0.00 0.00	
Stage extension - Large	400.00	400.00	0.00	0.00
Musical Equipment				
Organ – Events Organ – rehearsal/practice (per hour)	110.00	110.00	0.00	0.00
Piano – events	13.50 75.00	13.50 75.00	0.00 0.00	0.00 0.00
Piano – rehearsal/practice (per hour)	13.50	13.50	0.00	0.00
, , ,				
License Holders & Door Supervisors				
Door Supervisors (per hr per Supervisor)	At Cost	At Cost		
Internal Charges				
Small meeting room hire Mon-Fri (8am-5pm extended to 10pm on selected weekdays)				
	FOC	FOC		
Cancellation less than 72 hrs before	50%	50%	0.00	0.00
Cataring Charges				
Catering Charges Kitchen Hire per head (minimum 100)	4.00	4.00	0.00	0.00
Servery Hire Only (per day)	65.00	65.00	0.00	
7 7 7				
Distribution of Free Printed Matter				
Non Static - Annual Consent	400.00	400.00	0.00	
Non Static - Monthly consent Static Annual Consent	100.00	100.00	0.00	
Static Annual Consent Non-profit and community organisations	200.00	200.00	0.00	0.00
Then profit and confindintly organisations				
	50.00	50.00	0.00	0.00
Replacement badge	25.00	25.00	0.00	0.00

# Housing Revenue Account Fees & Charges 2021/22

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Other charges				
Sheltered Guest Room Hire per night	20.00	20.30	0.30	1.50
Standard rated & exclusive of VAT				
Other charges				
ASSA Key	27.00	30.00	3.00	11.11
Controlled Entry Key Fob	27.00	30.00	3.00	11.11
Residential Leasehold Solicitor Questionnaire Fee	275.00	275.00	0.00	0.00
Futher Requests beyond standard Leasehold Property Forms	110.00	110.00	0.00	0.00
Exempt from VAT (before discounts)				
Garage with in curtiledge	16.27	16.27	0.00	0.00
Replacement lost/damaged resident parking permit	18.00	20.00	2.00	11.11

	2020/21	2021/22	Increase/	Increase/	
	Charge £	Charge £	(Decrease) £	(Decrease) %	
Garden Waste Charges					
Outside Scope for VAT					
Garden Waste Bags Pack 10	35.50	38.50	3.00	8.4	
Garden Waste Bags Pack 20	51.00	57.00	6.00	11.76	
Concessionary rate for Garden Waste Bags/Bin	0.00	45.00	45.00	New charge	
* Note an additional charge of £3 was added to the 20 pack bags	0.00	10.00	10.00	rtow onarge	
and bin for those not paying by direct debt. From 2021-22 all					
customers are manadated to pay by DD and the additional charge is					
removed					
Bulky Waste Charges Outside Scope for VAT					
Bulky household waste collection (excluding large electrical or white					
goods)	n/a	20.00	n/a	New charge	
Large electrical or white goods (per item)	n/a	30.00	n/a	New charge	
Concessionary rate at 50%	n/a	£10- £15	n/a	New charge	
Car Parks Charges				· ·	
Standard rated & inclusive of VAT					
City Centre Car Parks					
Oxpens Car Park					
Monday to Friday, & Sundays (08:00 - 20:00)					
0 - 1 Hours	3.00	3.00	0.00	0.00	
1 to 2 Hours	4.00	4.00	0.00	0.00	
2 to 3 Hours	5.00	5.00	0.00	0.00	
3 to 4 Hours	7.00	7.00	0.00	0.00	
4 to 6 Hours	9.00	9.00	0.00	0.00	
6 to 8 Hours	18.00	18.00	0.00	0.00	
8+ Hours	25.00	25.00	0.00	0.00	
All other times	3.00	3.00	0.00	0.00	
Saturdays (08:00 - 20:00)					
0 - 1 Hours	3.10	3.10	0.00	0.00	
1 to 2 Hours	5.20	5.20	0.00	0.00	
2 to 3 Hours	8.00	8.00	0.00	0.00	
3 to 4 Hours	10.00	10.00	0.00	0.00	
4 to 6 Hours	15.00	15.00	0.00	0.00	
6 to 8 Hours	22.50	22.50	0.00	0.00	
8+ Hours All other times	28.60 3.00	28.60 3.00	0.00	0.00	
All other times	3.00	3.00	0.00	0.00	
Worcester Street Car Park					
Monday to Friday, & Sundays (08:00 - 20:00)					
0 - 1 Hours	4.00	4.00	0.00	0.00	
1 to 2 Hours	6.00	6.00	0.00	0.00	
2 to 3 Hours	9.00	9.00	0.00	0.00	
3 to 4 Hours	11.50	11.50	0.00	0.00	
4 to 6 Hours	18.00	18.00	0.00	0.00	
6 to 8 Hours	28.00	28.00	0.00	0.00	
8+ Hours	35.00	35.00	0.00	0.00	
All other times	4.00	4.00	0.00	0.00	
Saturdays (08:00 - 20:00) 0 - 1 Hours	4.50	4.50	0.00	0.00	
1 to 2 Hours	7.30	7.30	0.00	0.00	
2 to 3 Hours	10.00	10.00	0.00	0.00	
3 to 4 Hours	12.50	12.50	0.00	0.00	
4 to 6 Hours	20.00	20.00	0.00	0.00	
6 to 8 Hours	30.00	30.00	0.00	0.00	
8+ Hours	35.00	35.00	0.00	0.00	
All other times	4.50	4.50	0.00	0.00	
Gloucester Green Car Park					
Monday to Friday, & Sundays (08:00 - 20:00)					
0 - 1 Hours	4.00	4.00	0.00	0.0	
1 to 2 Hours	6.00	6.00	0.00	0.00	
2 to 3 Hours	9.00	9.00	0.00	0.00	
3 to 4 Hours	11.50	11.50	0.00	0.0	
to 6 Hours	18.00	18.00	0.00	0.0	
6 to 8 Hours	28.00	28.00	0.00	0.0	
3+ Hours	35.00	35.00	0.00	0.0	
All other times	4.00	4.00	0.00	0.0	
Saturdays (08:00 - 20:00)					
) - 1 Hours	4.50	4.50	0.00	0.0	
1 to 2 Hours	7.30	7.30	0.00	0.0	

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
to 3 Hours	10.00	10.00	0.00	0.00
to 4 Hours	12.50	12.50	0.00	0.00
to 6 Hours	20.00	20.00	0.00	0.00
to 8 Hours	30.00	30.00	0.00	0.00
+ Hours	35.00	35.00	0.00	0.00
Il other times	4.50	4.50	0.00	0.00

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Other Off Street Car Parks				
St Clements Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	2.00 2.50	2.00 2.50	0.00 0.00	0.00 0.00
2 to 3 Hours	4.00	4.00	0.00	0.00
3 to 4 Hours	7.50	7.50	0.00	0.00
4 to 6 Hours	10.50	10.50	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	20.00	20.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00
Headington Car Park				
Monday to Sunday (08:00 - 20:00)				
0 to 1 hour	2.00	2.00	0.00	0.00
1 to 2 Hours 2 to 3 Hours	2.50	2.50 3.50	0.00	0.00
3 to 4 Hours	3.50 6.00	6.00	0.00 0.00	0.00 0.00
4 to 6 Hours	15.00	15.00	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	15.00	15.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00
Local resident/business permit - Day charge	6.50	6.50	0.00	0.00
Note: permits will be sold in blocks of 4 weeks minimum				
Union Street Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	2.00	2.00	0.00	0.00
1 to 2 Hours	2.50	2.50	0.00	0.00
2 to 3 Hours 3 to 4 Hours	3.50 6.00	3.50 6.00	0.00 0.00	0.00 0.00
4 to 6 Hours	15.00	15.00	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	15.00	15.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00
Ferry Pool Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	2.00	2.00	0.00	0.00
1 to 2 Hours 2 to 3 Hours	2.50 3.50	2.50 3.50	0.00 0.00	0.00 0.00
3 to 4 Hours	6.00	6.00	0.00	0.00
4 to 6 Hours	15.00	15.00	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	15.00	15.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00
Annual Permit (20:00-08:00)	120.00	120.00	0.00	0.00
St Leonards				
Monday to Sunday (08:00 - 20:00)				
0 to 1 hour	2.00	2.00	0.00	0.00
1 to 2 Hours 2 to 3 Hours	2.50	2.50 3.50	0.00	0.00
3 to 4 Hours	3.50 6.00	6.00	0.00 0.00	0.00 0.00
4 to 6 Hours	15.00	15.00	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	15.00	15.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00
Local resident/business permit - Day charge  Note: permits will be sold in blocks of 4 weeks minimum	6.50	6.50	0.00	0.00
Note: permits will be sold in blocks of 4 weeks minimum				
Summertown Car Park				
Monday to Sunday (08:00 - 20:00)		<u> </u>	<u></u>	
0 - 1 Hours	2.00	2.00	0.00	0.00
1 to 2 Hours 2 to 3 Hours	2.50 3.50	2.50 3.50	0.00 0.00	0.00 0.00
3 to 4 Hours	6.00	6.00	0.00	0.00
4 to 6 Hours	15.00	15.00	0.00	0.00
6 to 8 Hours	15.00	15.00	0.00	0.00
8+ Hours	15.00	15.00	0.00	0.00
All other times	2.00	2.00	0.00	0.00

Chargesble Park Areas		2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Cutteslowe Park - Harbord Road   Monday to Sunday   0.80				•	
Monday to Sunday	Chargeable Parking in Selected Park Areas				
0 - 1 hours	Cutteslowe Park - Harbord Road				
1 - 3 hours   3.00   3.00   0.					
3 - 24 hours	[ · · · · · · · · · · · · · · · · · · ·				0.00
Annual Permit Note: for Park visit use only  Alexandra Courts - Woodstock Road Monday to Sunday  1					0.00
Nates for Park visit use only					0.00
Monday to Sunday		50.00	50.00	0.00	0.00
0 - 1 hours					
1 - 3 hours   2.00   2.00   0.00   5		1.00	1.00	0.00	0.00
3 - 5 hours					0.00
5 - 24 hours					0.00
Annual Permit					
Note: for Park visit use only  Cutteslowe Park - A40  Monday to Sunday 0 - 1 hour					0.00
Monday to Sunday	Note: for Park visit use only				
0 - 1 hour   0 - 80   0 - 80   0 - 90					
1 - 3 hours 3 - 24 hours 5 - 20 0 0.00 0.00 0.00 0.00 0.00 0.00 0.	1 '				
3 - 24 hours					0.00
Annual Permit					
Note: for Park visit use only					
Monday to Sunday   0 - 1 hours   0 .80   0.80   0.00   0		30.00	30.00	0.00	0.00
0 - 1 hours	Port Meadow - Walton Well Road				
1 - 3 hours	Monday to Sunday				
3 - 5 hours	0 - 1 hours			0.00	0.00
5 - 24 hours					0.00
Annual Permit 50.00 50.00 0.00 0.00 Note: for Park visit use only  Hinksey Park - Abingdon Road Monday to Sunday  0 - 1 hours 0.80 0.80 0.80 0.00 0.00 0.00 1.3 hours 2.00 2.00 0.00 0.00 0.00 0.00 1.3 hours 15.00 15.00 15.00 0.00 0.00 0.00 0.00 0					0.00
Note: for Park visit use only					0.00
Monday to Sunday   0 - 1 hours   0.80   0.80   0.00   0.		50.00	50.00	0.00	0.00
Monday to Sunday   0 - 1 hours   0.80   0.80   0.00   0.	Hinksey Park - Abingdon Road				
0 - 1 hours       0.80       0.80       0.00 <td></td> <td></td> <td></td> <td></td> <td></td>					
3 - 5 hours		0.80	0.80	0.00	0.00
5 - 24 hours     15.00     15.00     0.00       Annual Permit     50.00     50.00     0.00       Note: for Park visit use only     0.00     50.00     0.00       Park & Ride     0.00     0.00     0.00     0.00     #DI       Redbridge, Seacourt & Peartree     0.00     0.00     0.00     #DI       1-1 hours     2.00     2.00     0.00     0.00     0.00       1-1 hours     4.00     4.00     0.00     0.00     0.00       24-48 hours     8.00     8.00     8.00     0.00     0.00       48-72 hours     12.00     12.00     0.00     0.00     0.00       Monthly Permit     30.00     30.00     30.00     0.00     0.00       Quarterly Permit     85.00     85.00     0.00     0.00       Annual Permit     300.00     300.00     0.00     0.00       Redbridge Coach & Lorry Park     5.00     5.00     0.00     0.00       Coach for up to 4 hours     5.00     5.00     0.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00     0.00       Minibuses for up to 4 hours     12.50     12.50     0.00     0.00	1 - 3 hours	2.00	2.00	0.00	0.00
Annual Permit 50.00 50.00 0.00 0.00 0.00 Note: for Park visit use only 50.00 50.00 0.00 0.00 0.00 0.00 0.00 0	3 - 5 hours	4.00	4.00	0.00	0.00
Note: for Park visit use only         Park & Ride         Redbridge, Seacourt & Peartree       0.00       0.00       0.00       #DI         0-1 hour free       0.00       0.00       0.00       #DI         1-11 hours       2.00       2.00       0.00       0         11-24 hours       4.00       4.00       0.00       0         24-48 hours       8.00       8.00       0.00       0         48-72 hours       12.00       12.00       0.00       0         Monthly Permit       30.00       30.00       0.00       0         Quarterly Permit       85.00       85.00       0.00       0         Annual Permit       300.00       300.00       0.00       0         Redbridge Coach & Lorry Park       5.00       5.00       0.00       0         Coach for up to 4 hours       5.00       5.00       0.00       0         Minibuses for up to 4 hours       5.00       5.00       0.00       0         Minibuses 4-24 Hours       12.50       12.50       0.00       0					0.00
Park & Ride         Redbridge, Seacourt & Peartree       0.00       0.00       0.00       0.00       #DI         0-1 hour free       0.00		50.00	50.00	0.00	0.00
Redbridge, Seacourt & Peartree   0.00   0.00   0.00   0.00   #Di	Note: for Park visit use only				
0-1 hour free     0.00     0.00     0.00     #DI       1-11 hours     2.00     2.00     0.00     0.00       11-24 hours     4.00     4.00     0.00     0.00       24-48 hours     8.00     8.00     0.00     0.00       48-72 hours     12.00     12.00     0.00     0.00       Monthly Permit     30.00     30.00     0.00     0.00       Quarterly Permit     85.00     85.00     0.00     0.00       Annual Permit     300.00     300.00     0.00     0.00       Redbridge Coach & Lorry Park     5.00     5.00     0.00     0.00       Coach for up to 4 hours     5.00     5.00     0.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00     0.00       Minibuses 4-24 Hours     12.50     12.50     0.00     0.00	Park & Ride				
1-11 hours     2.00     2.00     0.00       11-24 hours     4.00     4.00     0.00       24-48 hours     8.00     8.00     0.00       48-72 hours     12.00     12.00     0.00       Monthly Permit     30.00     30.00     0.00       Quarterly Permit     85.00     85.00     0.00       Annual Permit     300.00     300.00     0.00       Redbridge Coach & Lorry Park       Coach for up to 4 hours     5.00     5.00     0.00       Minibuses for up to 4 hours     10.00     10.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00       Minibuses 4-24 Hours     12.50     12.50     0.00					
11-24 hours     4.00     4.00     0.00       24-48 hours     8.00     8.00     0.00       48-72 hours     12.00     12.00     0.00       Monthly Permit     30.00     30.00     0.00       Quarterly Permit     85.00     85.00     0.00       Annual Permit     300.00     300.00     0.00       Redbridge Coach & Lorry Park       Coach for up to 4 hours     5.00     5.00     0.00       Coach for 24 hours     10.00     10.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00       Minibuses 4-24 Hours     12.50     12.50     0.00					#DIV/0!
24-48 hours     8.00     8.00     0.00       48-72 hours     12.00     12.00     0.00       Monthly Permit     30.00     30.00     0.00       Quarterly Permit     85.00     85.00     0.00       Annual Permit     300.00     300.00     0.00       Redbridge Coach & Lorry Park       Coach for up to 4 hours     5.00     5.00     0.00     0.00       Coach for 24 hours     10.00     10.00     0.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00     0.00       Minibuses 4-24 Hours     12.50     12.50     0.00     0.00					0.00
48-72 hours     12.00     12.00     0.00     0       Monthly Permit     30.00     30.00     0.00     0       Quarterly Permit     85.00     85.00     0.00     0       Annual Permit     300.00     300.00     0.00     0       Redbridge Coach & Lorry Park     0     0     0     0       Coach for up to 4 hours     5.00     5.00     0.00     0       Minibuses for up to 4 hours     5.00     5.00     0.00     0       Minibuses 4-24 Hours     12.50     12.50     0.00     0					0.00 0.00
Monthly Permit     30.00     30.00     0.00     0       Quarterly Permit     85.00     85.00     0.00     0       Annual Permit     300.00     300.00     0.00     0       Redbridge Coach & Lorry Park     0     0     0     0     0       Coach for up to 4 hours     5.00     5.00     0.00     0     0       Minibuses for up to 4 hours     5.00     5.00     0.00     0       Minibuses 4-24 Hours     12.50     12.50     0.00     0					
Quarterly Permit     85.00     85.00     0.00       Annual Permit     300.00     300.00     0.00       Redbridge Coach & Lorry Park     5.00     5.00     0.00       Coach for 24 hours     10.00     10.00     0.00       Minibuses for up to 4 hours     5.00     5.00     0.00       Minibuses 4-24 Hours     12.50     12.50     0.00					
Annual Permit 300.00 300.00 0.00 0.00 0.00 0.00 0.00					0.00
Coach for up to 4 hours     5.00     5.00     0.00     0       Coach for 24 hours     10.00     10.00     0.00     0       Minibuses for up to 4 hours     5.00     5.00     0.00     0       Minibuses 4-24 Hours     12.50     12.50     0.00     0					0.00
Coach for 24 hours     10.00     10.00     0.00     0       Minibuses for up to 4 hours     5.00     5.00     0.00     0       Minibuses 4-24 Hours     12.50     12.50     0.00     0					
Minibuses for up to 4 hours     5.00     5.00     0.00     0       Minibuses 4-24 Hours     12.50     12.50     0.00     0					0.00
Minibuses 4-24 Hours 12.50 0.00 0					0.00
	·				0.00
Il annua tan un ta 4 hauna					0.00
					0.00
					0.00 0.00
Motorhomes for 24 hours 8.00 0.00 0.00	INIOTOTIONIES TOL 24 HOURS	8.00	6.00	0.00	0.00

	2020/21	2021/22	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	(Decrease)
Parking Penalty Charges	_	_	_	,,
Outside Scope for VAT				
For Off-Street Parking, Gloucester Green Bus Station and loading area				
Failure to display a current, valid ticket	100.00	100.00	0.00	0.00
Overstaying the expiry time of the ticket purchased	100.00	100.00	0.00	0.00
Parking in an area which is closed or not available for use	100.00	100.00	0.00	0.00
Causing an obstruction or nuisance	100.00	100.00	0.00	0.00
Parking in a manner in which the whole or part of the vehicle is				
outside of a marked bay	100.00	100.00	0.00	0.00
Unauthorised class of vehicle	100.00	100.00	0.00	0.00
Parking in a parking bay reserved for a specific class of vehicle	100.00	100.00	0.00	0.00
Causing a vehicle to remain in a car park when it is closed	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 30 minutes	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 60 minutes	100.00	100.00	0.00	0.00
Return to car park to park within 3 hours of expiry of a ticket for that	100.00	100.00	0.00	0.00
car park Recovery of a removed vehicle from any offence position	150.00	150.00	0.00	0.00
Recovery of a removed verticle from any offence position	150.00	150.00	0.00	0.00
Cemeteries Fees & Charges				
Purchase of Exclusive Rights of Burial:				
Exclusive Right of Burial for 50 years in an adult grave (Resident)	1,000.00	1,030.00	30.00	3.00
Exclusive Right of Burial for 50 years in an adult grave (Non-	1,000.00	1,030.00	30.00	3.00
Resident)	3,000.00	3.090.00	90.00	3.00
Exclusive Right of Burial for 50 years in a child grave (Resident)	0.00	0.00	00.00	0.00
Exclusive Right of Burial for 50 years in a child grave (Non-Resident)	0.00	0.00		
Zanadiro ragin di Zanario. do youro in a dima graro (rion riodiadin)	570.00	585.00	15.00	2.63
Exclusive Right of Burial for 50 years in a cremated remains plot		-		
(Resident)	420.00	430.00	10.00	2.38
Exclusive Right of Burial for 50 years in a cremated remains plot				
(Non-Resident)	1,260.00	1,290.00	30.00	2.38
Fee to purchase additional 25 years Exclusive Rights of Burial:				
5 / L 155 105 5 L 1 B: L 1 B: L 1				
Fee to purchase additional 25 years Exclusive Right of Burial in an	400.00	405.00	45.00	2.42
adult grave	480.00	495.00	15.00	3.13
Fee to purchase additional 25 years Exclusive Right of Burial in an	145.00	450.00	F 00	2.45
child's grave	145.00	150.00	5.00	3.45
Fee to purchase additional 25 years Exclusive Right of Burial in a cremated remains plot	205.00	210.00	5.00	2.44
oromated remains plot	203.00	210.00	5.00	2.44
Fee for the transfer of a Deed or Grant	80.00	85.00	5.00	6.25
Fee for Arrangement of Cremated Remains Interment	35.00	35.00	0.00	0.00
Fee for Attending Cremated Remains Interment	50.00	50.00	0.00	0.00

	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Search Fee: Search Fee: General Enquiry (1-2 searches)	Nil	Nil		
Search Fee: Family History (3-5 searches)	10.00	10.00	0.00	0.00
Search Fee: Family History (5-10 searches)	20.00	20.00	0.00	0.00
To verify Deed Holder prior to burial where no Deed produced	50.00	50.00	0.00	0.00
Interments (to include boards, straps, soil disposal and removal of flowers):				
A child whose age at the time of death was less than one month (Resident)	0.00	0.00		
A child whose age at the time of death was less than one month				
(Non-Resident) Interment of child at time of death was prior to 12th birthday	70.00	75.00	5.00	7.14
(Resident) Interment of child at time of death was prior to 12th birthday (Non-	0.00	0.00		
Resident)	205.00	210.00	5.00	2.44
Interment of person at time of death was beyond 12th birthday in single depth grave (Resident)	700.00	720.00	20.00	2.86
Interment of person at time of death was beyond 12th birthday in single depth grave (Non-Resident)	2,100.00	2,160.00	60.00	2.86
Interment of person at time of death was beyond 12th birthday in double depth grave or to re-open grave (Resident)	600.00	620.00	20.00	3.33
Interment of person at time of death was beyond 12th birthday in				
double depth grave or to re-open grave (Non-Resident) Interment of ashes in grave where Exclusive Right of Burial has	1,800.00	1,860.00	60.00	3.33
been purchased (Resident) Interment of ashes in grave where Exclusive Right of Burial has	245.00	250.00	5.00	2.04
been purchased (Non-Resident) For the interment of a foetus (less than 24 weeks gestation) in a	735.00	750.00	15.00	2.04
communal grave through hospital contract (Resident)	0.00	0.00		
For the interment of a foetus (less than 24 weeks gestation) in a communal grave through hospital contract (Non-Resident)	20.00	25.00	5.00	25.00
Interment of body parts	40.00	45.00	5.00	12.50
Timber shoring for backfilling	190.00	195.00	5.00	2.63
Timber for use as wooden top covering	90.00	95.00	5.00	5.56
Casket - not metal (Resident) Casket - not metal (Non-Resident)	1,200.00 3,600.00	1,235.00 3,705.00	35.00 105.00	2.92 2.92
Exhumation of an Adult	5,000.00	5,000.00	0.00	0.00
Exhumation of a Child	2,000.00	2,000.00	0.00	0.00
Memorials:				
The Council does not maintain or restore memorials nor is the Council responsible for the removal or replacement after an interment.				
The following rates include the description of name(s) of those				
interred at the time the memorial is placed. For the right to erect or place on a grave in respect of which the				
Exclusive Rights of Burial has been purchased: A headstone or other memorial more than 2 feet 6 inches in height				
up to a maximum of 3 feet 6 inches in height	235.00	240.00	5.00	2.13
A headstone, book or other memorial up to and including 2 feet 6 inches in height (including cremated remains memorials up to a				
maximum of 18 inches) A headstone, flat stone, tablet book, inscribed vase or other	200.00	205.00	5.00	2.50
memorial on any plot up to and including 12 inches in height A headstone or other memorial on a child's grave not exceeding 18	140.00	145.00	5.00	3.57
inches in height	50.00	55.00	5.00	10.00
Flat cover slab 6 feet x 3 feet approximately on an adult's grave	200.00	205.00	5.00	2.50
Flat cover slab 3 feet x 1.5 feet approximately on a child's grave	100.00	105.00	5.00	5.00
Any additional inscription after the first on any memorial Memorial Plaques 10" x 5"	120.00 40.00	125.00 45.00	5.00 5.00	4.17 12.50
Miscellaneous:				
Chapel - Use of Cemetery Chapel and organ per 30 minute period	125.00	120.00	5.00	4.00
Penalty for late arrival	125.00 60.00	130.00 60.00	5.00 0.00	4.00 0.00
Penalty for extended during	80.00	80.00	0.00	0.00
Commercial photography (per hour or part hour)	160.00	160.00	0.00	0.00
Minor filming or video recording (per hour or part hour)	280.00	280.00	0.00	0.00
Major filming (per hour or part hour)	400.00	400.00	0.00	0.00
Photocopies of Grave Section Maps (A4 per sheet) Photocopies of Registers (A3 per sheet)	0.50 1.00	1.00 1.00	0.50 0.00	100.00 0.00
Copy of Deed document	10.00	15.00	5.00	50.00
Provision of wooden frame surround on a grave	80.00	80.00	0.00	0.00

	2020/21	2021/22	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
Dog Warden Services	_	~		/0
Return of impounded stray dog Return of impounded stray dog (additional cost per day after first week)	130.00	135.00 18.00	5.00 18.00	3.85 New charge
Return of impounded stray where owner in receipt of prescribed benefits	70.00	00.00	40.00	44.00
Stray Returned Direct to Owner (without going to kennels)	70.00 27.00	80.00 28.00	10.00 1.00	14.29 3.70
Stray Returned Direct to Owner (without going to kennels) where the owner	27.00	20.00	1.00	3.70
in receipt of prescribed benefits	25.75	26.50	0.75	2.91
Pest Control Services (Treatments in Domestic Premises)				
For people not in receipt of prescribed benefits:	05.00	07.50	2.50	2.04
Rats - charge per treatment Mice - charge per treatment	85.00 85.00	87.50 87.50	2.50 2.50	2.94 2.94
Wasps	75.00	77.50	2.50	3.33
Garden Ants (other than Pharaohs Ants)	105.00	108.00	3.00	2.86
Bedbugs - initial survey and up to 2 treatment visits (Up to standard 3				
bedroom property)	360.00	380.00	20.00	5.56
Bedbugs - additional rooms  Bedbugs - additional treatment visits (Up to standard 3 bedroom property)	90.00	95.00	5.00	5.56
Moths - initial survey and 1 treatment visit (Up to standard 3 bedroom	145.00	150.00	5.00	3.45
property)	105.00	108.00	3.00	2.86
Moths - additional rooms	45.00	46.50	1.50	3.33
Moths - additional treatment visits (Up to standard 3 bedroom property)	90.00	93.00	3.00	3.33
Coachroache Survey	40.00	42.00	2.00	5.00
Cockroaches - Initial treatment visit and 1 revisit Cockroaches - additional revisits	150.00 90.00	155.00 93.00	5.00 3.00	3.33 3.33
Pharaoh ants Survey	40.00	42.00	2.00	5.00
Pharaoh ants - Initial treatment visit and 1 revisit	165.00	170.00	5.00	3.03
Pharaoh antss - additional revisits	90.00	93.00	3.00	3.33
Fleas - initial survey and 1 treatment visit (Up to standard 3 bedroom	405.00	400.00	2.00	0.00
property) Fleas - additional rooms	105.00 45.00	108.00 46.50	3.00 1.50	2.86 3.33
Fleas - additional treatment visits (Up to standard 3 bedroom property)	90.00	93.00	3.00	3.33
Squirrels - call out and treatment charge for up to three visits	2,000.00	2,100.00	100.00	5.00
Other pests where there is a public health significance - initial survey and 1	·			
treatment visit (Up to standard 3 bedroom property) Other pests where there is a public health significance - additional rooms	200.00	206.00	6.00	3.00
Other pasts where there is a public health significance, additional treatment	40.00	42.00	2.00	5.00
Other pests where there is a public health significance - additional treatment visits (Up to standard 3 bedroom property)	90.00	93.00	3.00	3.33
Site survey & advice	40.00	42.00	2.00	5.00
Preperation work for spray treatments (bedbugs, moths & fleas) per hour				
based on quotation Heat treatment for Bed Bugs, minimum charge dependant on area	75.00	78.00 Quotation following	3.00	4.00
	350.00	survey		
Premium Rate for a premium service				
For people in receipt of prescribed benefits:	2.00	2.22	0.00	
Rats - charge per treatment Mice - charge per treatment	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
Wasps	36.00	36.00	0.00	0.00
Garden Ants (other than Pharaohs Ants)	41.00	41.00	0.00	0.00
Bedbugs - initial survey and up to 1 treatment visit	216.00	216.00	0.00	0.00
Bedbugs - additional treatment visits	165.00	165.00	0.00	0.00
Moths - initial survey and 1 treatment visit (Up to standard 3 bedroom property)	46.00	46.00	0.00	0.00
Moths - additional treatment visits (Up to standard 3 bedroom property)	46.00	46.00	0.00	0.00
Pharaoh ants - Initial treatment visit and 3 revisit - NOTE added extra 2 revisits	82.00	82.00	0.00	0.00
Cockroaches - Initial survey, treatment visit and 1 revisit - NOTE Added				
additional survey visit	62.00	62.00	0.00	0.00
Fleas - initial survey and 1 treatment visit Fleas - additional treatment visits (Up to standard 3 bedroom property)	46.00 46.00	46.00 46.00	0.00 0.00	0.00 0.00
Squirrels - call out and treatment charge for up to three visits	82.00	82.00	0.00	0.00
Other pests where there is a public health significance - initial survey and 1				
treatment visit	46.35	46.35	0.00	0.00
Other pests where there is a public health significance - additional treatment visits (Up to standard 3 bedroom property)	46.00	46.00	0.00	0.00
Site survey & advice	36.00	36.00	0.00	0.00
Preparation work for spray treatments (bedbugs, moths & fleas) per hour				
based on quotation Heat treatment for Bed Bugs, minimum charge dependant on area	72.00	72.00	0.00	0.00
Theat treatment for Dea Days, minimum charge dependent on area	300.00	300.00	0.00	0.00
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	2020/21 Charge	2021/22 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Pest Control Services (Commercial Premises)				
Rats & mice - call out and treatment charge for up to first hour	85.00	110.50	25.50	30.00
Pharaoh ants - initial survey	40.00	52.00	12.00	30.00
Pharaoh ants - initial treatment and 1 revisit	165.00	214.50	49.50	30.00
Pharaoh ants - additional revisit	90.00	117.00	27.00	30.00
Cockroaches - initial survey	40.00	52.00	12.00	30.00
Cockroaches - initial treatment and 1 revisit	150.00	195.00	45.00	30.00
Cockroaches - additional revisit	90.00	117.00	27.00	30.00
Bedbugs - initial survey and 2 treatment visits (3 bed)	360.00	468.00	108.00	30.00
Bedbugs - additional rooms	90.00	117.00	27.00	30.00
Bedbugs - additional treatments (3 bed)	145.00	188.50	43.50	30.00
Fleas - initial survey and 1 treatment (3 bed)	105.00	136.50	31.50	30.00
Foxes - we do not carry out treatment for foxes. A call out fee will be made	Quotation following			
for a visit by a pest control surveyor for site-specific advice	survey			
Pigeons - call out and treatment charge for up to first hour	Quotation following			
	survey			
Squirrels - call out and treatment charge for up to three visits	2,000.00	2,600.00	600.00	30.00
Wasps - call out and treatment charge	85.00	110.50	25.50	30.00
Garden Ants (other than Pharaohs Ants) - call out and treatment charge for				30.00
up to first hour	105.00	136.50	31.50	

Law & Governance Fees & Charges 2021/22

	2020/21	2021/22	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
Legal Services	£	£	£	%
Copies of legal documents	Reasonable charges	Reasonable charges		
	(minimum 25.00) to be	(minimum 25.00) to be	,	
	set by Head of Law and	set by Head of Law and	n/a	
	Governance	Governance		
All legal transactions subject to the exceptions/	£175 an hour	£175 an hour	- 1-	
qualifications set out below:-			n/a	
Legal Hub Transactions				
Standard hourly rate	£100 an hour excluding	£100 an hour excluding		
lotandara nodny rato	VAT	VAT	n/a	
Third party hourly rate	£175 an hour excluding	£175 an hour excluding	- 1-	
, and , and , and	VAT	VAT	n/a	
Fixed fee	The rate agreed by the	The rate agreed by the		
	Head of Law and	Head of Law and	n/a	
	Governance for the	Governance for the	II/a	
	particular transaction.	particular transaction.		
Other Public Body or Charitable Organisation				
Transactions				
Standard hourly rate	£100 an hour excluding	£100 an hour excluding	n/a	
	VAT	VAT	II/a	
Fixed fee	The rate agreed by the	The rate agreed by the		
	Head of Law and	Head of Law and	n/a	
	Governance for the	Governance for the	11/α	
	particular transaction.	particular transaction.		
Property Transactions				
Lease	£1,500 minimum charge	£1,500 minimum charge	n/a	
Agreement for lease/building agreement	£800 minimum charge	£800 minimum charge	n/a	
Licence to assign/underlet/change of use/alter -	800.00	£800	0.00	0.00
Deed of variation/release	800.00	£800	0.00	0.00
Deed of grant/easement	800.00		0.00	0.00
Rent deposit/AGA/guarantee	400.00	£400	0.00	
Right of way licence	400.00		0.00	
Licence to occupy	400.00	£400	0.00	
Registration(commercial)	90.00	£90	0.00	
Registration (commercial unit in housing estate)	60.00		0.00	
Registration (confine clar unit in riousing estate)	50.00		0.00	
, ,			0.00	
Registration (residential) 2 notices	75.00			
Registration (residential) 3 notices	100.00		0.00	0.00
	0.25% of property price with a minimum charge	0.25% of property price with a minimum charge	n/a	
Sale	of £625	of £625	II/a	
Sale	The rate agreed by the	The rate agreed by the		
	Head of Law and	Head of Law and		
	Governance for the	Governance for the	n/a	
Acquisition	particular transaction.	particular transaction.		
7 toquionori	particular transaction.	particular transaction.		
Committee and Members' Services				
Copies of the Constitution	25.00	25.00	0.00	0.00
Copies of agenda	Reasonable charges to	Reasonable charges to	0.00	0.00
Copies of agenda	be set by Head of Law	be set by Head of Law	n/a	
	and Governance	and Governance	11/α	
Inspection of background papers	Reasonable charges to	Reasonable charges to		
papers	be set by Head of Law	be set by Head of Law	n/a	
	and Governance	and Governance	.,, ۵	
Research of non electronically archived minutes	Reasonable charges to	Reasonable charges to		
Troopsaron or non closuromeany areany areany	be set by Head of Law	be set by Head of Law	n/a	
	and Governance	and Governance		
Electoral Services				
Hire of ballot boxes	18.00	18.00	0.00	0.00
			5.50	
Hire of polling screens	18.00	18.00	0.00	0.00
	10.00	13.00	3.30	0.50
Certificates of Registration (for current register)	10.00	10.00	0.00	0.00
sates s tog.stration (ior sarroint register)	10.00	10.00	0.00	0.50
Certificates of Registration (for historic registers at	20.00	20.00		0.00
same address)	20.00	20.00	0.00	0.00
journe address)				
Certificates of Registration (for historic registers at	30.00	30.00		0.00
different addresses)	30.00	30.00	0.00	0.00
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