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# Oxford City Council Budget Book



# 2014-2015

**Building a world-class city for everyone** 

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# Introduction to the Budget Book

### **INTRODUCTION TO THE 2014-15 BUDGET BOOK**

The 2014-15 budgets for Oxford City Council are presented in the following pages.

In presenting this budget, we would like to formally record our thanks to staff in all departments who have contributed to the budget process.

Our aim in this publication is to provide information that is easy to understand and is as meaningful and useful as possible. As part of our commitment to continuous improvement we would welcome your views on the format and suggestions for future improvements.

### Medium Term Financial Strategy – 2014/15 to 2017/18

The Medium Term Financial Strategy (MTFS) was approved by City Executive Board in December 2013 and sets out the Council's key financial policies and plans for the next four years.

The MTFS included the following key assumptions:

- Formula Grant reductions of 30%, 16.9%, 20.1%, 25.3%
- Council tax increase in 2014/15 1.99%, 1% per annum thereafter.
- Pay award 1.5% with effect from 2013/14 for five years plus incremental together with bi-annual incremental progression for those on the bottom of the grade subject to satisfactory attendance and performance with effect from 1<sup>st</sup> October 2013.
- Partnership payment to staff not in receipt of increments subject to making efficiencies and with a satisfactory attendance and performance.
- Inflation contained on supplies and services other than contractual increases.

A key area of the MTFS was identifying the main risks. The principal risks to the budget for 2014-15 are increasing expenditure on homelessness and housing benefit following welfare reforms implementation, reduced government funding from reductions in Retained Business Rates, reducing income from investment income and car parking. In addition Formula Grant continues to be cut by an estimated 53.60% over the life of the Plan. The plan assumes that by 1/4/2020 revenue support grant will be reduced to zero. These factors are taken into account in the Section 151 Officer's recommendation on the minimum level of balances.

### Risks over the Medium Term 2014/15 and beyond

The Council has an increasing reliance on external trading activity to balance the revenue budget over the medium term with increased activity forecast to be achieved from Building Maintenance, Vehicle Repairs and Engineering activity. Whilst it is considered there are sufficient contingencies to cover unachieved income there is a risk that this may not materialise.

The Governments fiscal measures aimed at addressing the problems in the economy continue. Grant levels continue to fall and the volatility around retained business rates brings added uncertainty around future levels of external income. The Council continues to make significant contributions from its revenue account to fund the capital programme and

to some extent can mitigate against future shortfalls in income or increased expenditure by reducing its capital programme, albeit this will have an adverse impact on its ambitious plans

Over this period income levels are not forecast to materially increase and predictions around interest rates, with no rise forecast until 2015, means that investment income from reserves and balances will continue to be depressed.

At £60 million the Council has one of the largest capital investment programmes in recent years and this will require close monitoring if the schemes are to be delivered on time.

### General Fund Budget

This is the budget that covers all day-to-day Council expenditure except Council Housing. The Council has set a balanced budget for the next four years which in summary is as follows.

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
Net Spend	26,200	24,678	26,247	26,825
Service Reductions	(224)	(374)	(384)	(393)
Fees and Charges	(1,192)	(1,586)	(2,134)	(2,350)
Efficiencies	(704)	(2,393)	(2,875)	(3,685)
Transfer to/(from) working balance	0	0	0	0
Net Budget Requirement	24,080	21,325	20,854	20,397
Retained business rates	6,114	5,299	5,405	5,513
Revenue Support Grant	6,341	4,433	3,682	2,940
Assumed Council Tax Revenue	11,625	11,593	11,767	11,944
Total Funding	24,080	21,325	20,854	20,397

The final budget was set at Council on 19th February 2014. The key elements were:

- General Fund net budget requirement set at £24.080 million
- The Council Tax for Oxford City Council was set at £273.53 for Band D, a 1.99% increase on 2013/14

## Housing Revenue Account Budget

This is the budget that covers all income and expenditure on Council Housing.

The Council has set a budget with a budgeted deficit of £7.766 million largely driven by increased expenditure on new build affordable and social housing. This deficit when added to the HRA working balance brought forward at the beginning of 2014/15 indicates that

there is a remaining working balance in the region of £3.504 million. This level of balance is maintained over the the following four years and is considered prudent for a HRA of this size. The HRA summary is shown on page 81 of the budget book.

The following assumptions have been made in preparing the HRA Budget

- Pay award 1.5% with effect from 2013/14 for five years plus incremental together with bi-annual incremental progression for those on the bottom of the grade subject to satisfactory attendance and performance with effect from 1<sup>st</sup> October 2013.
- Partnership payment to staff not in receipt of increments subject to making efficiencies and with a satisfactory attendance and performance.
- Inflation contained on supplies and services other than contractual increases.
- Council house rents have been increased by an average of 5.42% or £5.25 per week.

### Capital Programme

The Council's capital programme for 2014/2015 to 2017/2018 is shown on pages 87 to 91 and totals some £142 million over the four year period. The programme includes key projects such as:

- Affordable homes programme £13.5 million to fund new build Housing of 112 dwellings part funded from grant monies of £2million receivable from Housing Communities Agency.
- Estate enhancements and new generation to Council estates £4.2 million over the next four years.
- **Barton development** Provision of over £60 million has been allowed for new build on the Barton site with the first £11.4 million provided for in the next four years.
- **Council House Refurbishments** Approximately £46.5 million of refurbishments to Council dwellings.
- **Competition Pool** £6 million for the construction of a new Competition Swimming Pool at Blackbird Leys.
- **Repairs to Council Buildings** £5.7 million of refurbishment to council buildings.
- **Disabled Facility Grants** –£2.5 million on providing Disabled Facility Grants to make disabled adaptations to dwellings in the private sector.
- **Property Investment** £7 million set aside to fund the investment in property

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
Capital Programme	60,133	28,339	27,717	26,210
Funded by:				
- Developer Contributions	569	1,258	1,000	450
- Revenue Reserves	10,200	3,000	0	0
- Prudential Borrowing for vehicles	2,732	2,055	823	852
- Capital Receipts	13,784	2,938	3,928	5,037
- Government Grants	6,357	447	447	447
- Direct Revenue Funding	4,000	3,500	4,000	753
- HRA Revenue	22,491	15,141	17,519	18,671
Total	60,133	28,339	27,717	26,210

### **Further Information**

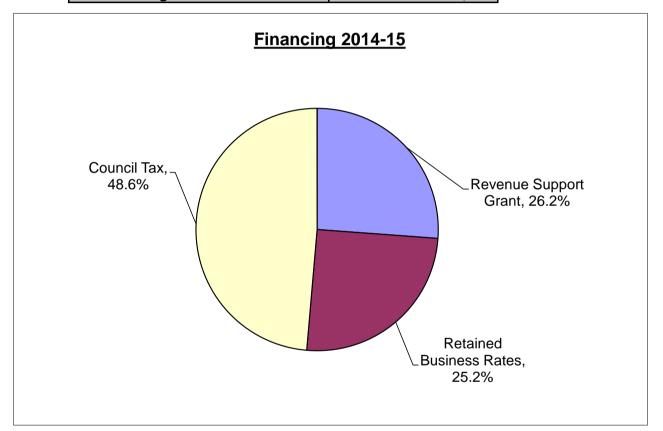
If you require any further information concerning the Council's budget, then please contact Nigel Kennedy on 01865 252708, write to us at Oxford City Council, Town Hall, St Aldates, Oxford. OX1 1BX or visit our website at <u>www.oxford.gov.uk</u>.

# Council Tax & External Financing

### Financing 2014-15

The table and chart below show how the General Fund Budget for Oxford City Council for 2014-15 is financed. The Council Tax figures include the Parish Precepts (£162k).

	2014/15 £000's
Revenue Support Grant	6,341
Retained Business Rates	6,114
Council Tax	11,583
Estimated Collection Fund surplus	205
Total Funding	24,243



#### Average Council Tax payable in Oxford 2014-15

Precepting Authority	Precept 2013/14 £	Precept 2014/15 £	Increase on 2013/14
Oxford City Council Parish Precepts	11,073,898 154,172	11,420,559 161,620	3.13% 4.83%
Oxfordshire County Council Police and Crime	48,922,816	50,454,139	3.13%
Commissioner for Thames Valley	6,498,378	6,701,694	3.13%
Total	66,649,264	68,738,012	3.13%

The precepts on the collection authority Oxford City Council for 2014/15 compared to 2013/14 are as follows:

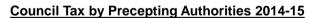
There are two reasons for the increase in the Precept figures:

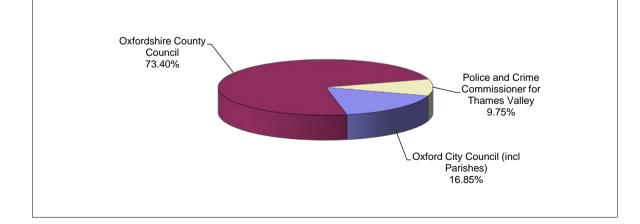
1. The Tax Base (the total number of dwellings adjusted for exemptions and discounts, and expressed as Band D equivalents), has increased from 41,290.8 to **41,752.5**. This is due to an overall increase in our dwellings total; a reduction in the number of dwellings eligible for a discount under the Council Tax Reduction Scheme; and the technical changes to Council Tax introduced from April 2013, in particular the 50% premium levied on dwellings that have been empty for over two years.

2. Oxford City Council, together with the Oxfordshire County Council, and The Police and Crime Commissioner for for Thames Valley, all increased their Band D Council Tax charges by 1.99%. On 19th February 2014 Oxford City Council agreed its council tax for 2014/15. The Band D tax, net of the Parish Precepts, was set at £273.53, a **1.99%** increase on the 2013/14 figure of £268.19.

The average Council Tax by band broken down by precepting authority is as follows. The 'average' Council Tax is not the actual council tax in any of the council's areas, but an average over the four parishes and the unparished area.

	Average Council Tax by Band							
	Α	В	С	D	E	F	G	Н
	£	£	£	£	£	£	£	£
Oxford City Council	182.35	212.75	243.14	273.53	334.31	395.10	455.88	547.06
Parish Precepts	2.58	3.01	3.44	3.87	4.73	5.59	6.45	7.74
Oxfordshire County Council Police and Crime	805.61	939.87	1,074.14	1,208.41	1,476.95	1,745.48	2,014.02	2,416.82
Commissioner for Thames Valley	107.01	124.84	142.68	160.51	196.18	231.85	267.52	321.02
Total	1,097.55	1,280.47	1,434.78	1,646.32	2,012.17	2,378.02	2,743.87	3,292.64





### Parish Precepts and Unparished Area Special Expenses Account

Only part of the City area is covered by Parishes. In the Unparished Area, the City Council itself undertakes the Parish functions. Therefore, an Unparished Area Special Expenses Account has to be kept.

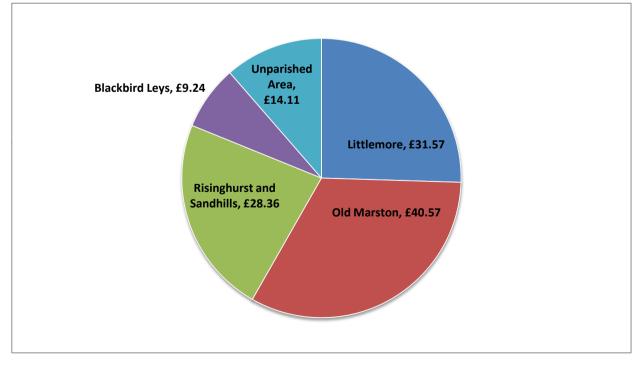
Expenditure on the Unparished Area Special Expenses Account for 2014/15 is estimated at  $\pounds$ 495,020 (2013/14  $\pounds$ 480,238). This includes  $\pounds$ 19,972 in respect of Cemeteries maintenance. The latter is apportioned between the Unparished Area and the Parishes of Littlemore, Risinghurst & Sandhills, and Blackbird Leys on the basis of the tax bases.

Parish and special expense area additions to the City Wide Council Tax (at Band D) are calculated under Section 34 (3) of the 1992 Act, in accordance with the formula -

S / TP		
where	S	is the Precept or Special Expense, and
	TP	is the Taxbase of the Parish or special expense area

	Precept	Special Expense for Cemeteries	Gross Special Expenses	Lax Base	Тах
	£	£	£	£	£
Littlemore	50,500	801	51,301	1,625.0	31.57
* Old Marston	49,522	0	49,522	1,220.8	40.57
Risinghurst and	38,525	681	39,206	1,382.3	28.36
Sandhills					
Blackbird Leys	23,073	1,299	24,372	2,636.3	9.24
Unparished Area	475,048	17,191	492,239	34,888.1	14.11
Total	636,668	19,972	656,640	41,752.5	

\* The Old Marston Precept is net of the contribution of £10,000



# Corporate Priorities

# Corporate Plan 2014 - 2018

Oxford City Council's corporate plan 2014 -2018 has organised its policies and plans under its five corporate priority headings.

### A vibrant and sustainable economy

A strong local economy, supported by innovative and effective education and training, and accessible by all is at the heart of vibrant and sustainable communities.

### Meeting housing needs

There has been a long-term housing crisis in Oxford and working to increase the provision of affordable, high quality housing remains a key priority for the Council and its partners.

### Strong and active communities

Oxford City Council is working with a wide range of our citizens and community groups in the city to build strong and active communities. This means communities that are socially cohesive and safe, and citizens who are actively engaged in pursuing their own well-being and that of their communities.

### Cleaner, greener Oxford

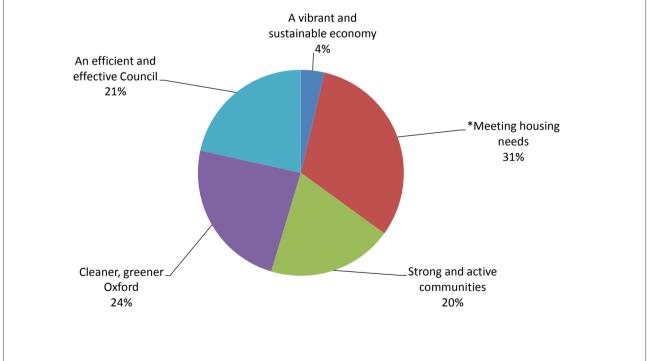
Survey after survey makes it clear that Oxford's citizens place a very high priority on the quality of the local environment. The City Council's objective is to maintain and develop a cleaner, greener Oxford – in the city centre, in our outer neighbourhoods and in all public spaces.

### An efficient and effective Council

Oxford City Council aspires to be an efficient and effective Council. This means being a flexible, fit for purpose organisation, delivering high quality services and excellent value for money for all our citizens

### **Revenue Spending by Corporate Priorities**

Budget 2013-2014 £000's	This is the total revenue budget for the general fund and Housing Revenue Account organised by the five corporate priorities.	Budget 2014-2015 £000's
780	A vibrant and sustainable economy	1,175
5,141	*Meeting housing needs	9,966
6,241	Strong and active communities	6,259
6,334	Cleaner, greener Oxford	7,581
9,660	An efficient and effective Council	6,854
28,156		31,835
	* Meeting Housing Needs Budget includes HRA Budget	

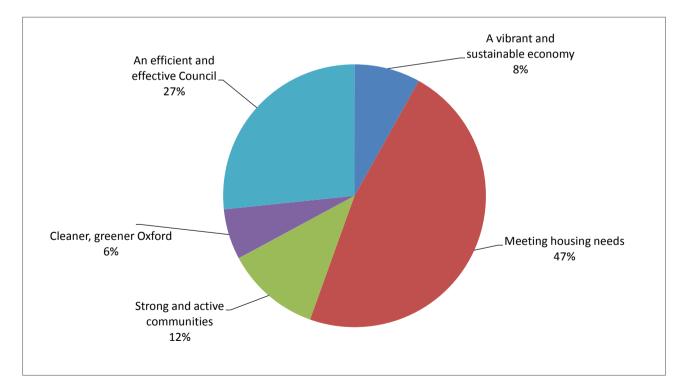


### **Capital Spending by Corporate Priorities**

Budget 2013-2014 Budget 2014-2015 £000's £000's 2970 A vibrant and sustainable economy 4892 19,944 Meeting housing needs 28,476 8,840 Strong and active communities 6,996 3,289 Cleaner, greener Oxford 3,739 8,358 An efficient and effective Council 16,030 43,401 60,133

This is the planned Capital Expenditure organised by the five corporate priorities.

\* Meeting Housing Needs Budget includes HRA Budget



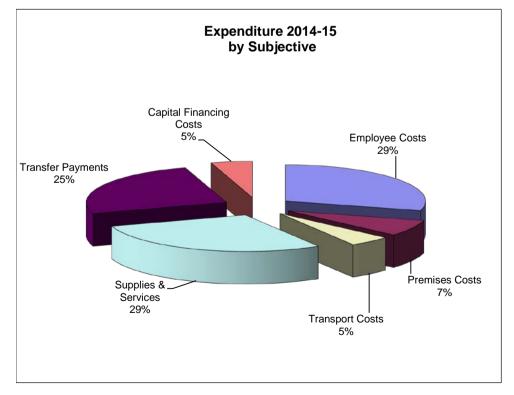
# General Fund Revenue Budget

Service	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLA's and Capital Charges £	Total Budget £				
City Development	3,418,411	(2,168,395)	1,250,016	923,403	2,173,419				
Housing and Property	6,155,642	(2,146,795)	4,008,847	88,482	4,097,329				
Regeneration and Major Projects Team	3,015,905	(8,594,741)	(5,578,836)	(319,041)	(5,897,877)				
City Regeneration	12,589,958	(12,909,931)	(319,973)	692,844	372,871				
Policy, Culture and Communication	1,800,065	(416,736)	1,383,329	(910,123)	473,206				
Environmental Development	3,877,506	(1,686,558)	2,190,948	962,690	3,153,638				
Leisure, Parks & Communities	8,199,889	(2,492,686)	5,707,203	2,430,436	8,137,639				
Direct Services	37,563,081	(39,141,054)	(1,577,973)	4,828,444	3,250,471				
Community Services	51,440,541	(43,737,034)	7,703,507	7,311,447	15,014,954				
Business Improvement & Technology	4,526,981	(122,653)	4,404,328	(3,882,374)	521,954				
Law and Governance	2,798,442	(176,891)	2,621,551	(2,348,135)	273,416				
Customer Services	4,575,822	(1,413,985)	3,161,837	753,180	3,915,017				
Finance	2,182,634	(152,679)	2,029,955	(1,801,805)	228,150				
Human Resources & Facilities	2,556,526	(764,301)	1,792,225	(1,416,802)	375,423				
Organisational Development and									
Corporate Services	16,640,405	(2,630,509)	14,009,896	(8,695,936)	5,313,960				
Total Service Expenditure	80,670,904	(59,277,474)	21,393,430	(691,645)	20,701,785				
Corporate Accounts					1,661,227				
Contingencies					1,715,830				
Net Budget Requirement					24,078,842				
Funding									
Revenue support grant including specific grants 6,339,									
Business Rates Retention including specific grants 6,114,2									
Council Tax 11,582,1 (161.6									
ess assumed parish precept (161,620 collection Fund Surplus 205,000									
Total Funding Available									
(Surplus)/Deficit for year					(0)				

# General Fund Budget 2014-15 Summary

# General Fund Services Expenditure by Subjective Analysis 2014-15

Service	£
Employee Expenses	47,223,072
Premises Related Expenses	11,724,126
Transport Related Costs	7,718,020
Supplies & Services	46,267,469
Transfer Payments	40,760,000
Capital Financing Costs	7,670,145
Gross Expenditure	161,362,832
Income	(107,343,448)
Recharge Income	(29,940,542)
Gross Income	(137,283,990)
Net Expenditure	24,078,842



# City Regeneration

### **City Regeneration Directorate 2014-15**

## Executive Director: David Edwards Contact Number: 01865 (25)2394

		2014/15				
13/14	Service	Gross	Gross	Net		
Budget		Expenditure	Income	Expenditure		
£		£	£	£		
	Cultural Development	434,225	(319,439)			
	Development	1,182,534	(1,442,308)	• • •		
	Support Services	527,044	(10,000)	•		
(66,805)	Information Services	150,044	(213,648)	(63,604)		
804,805	Spatial Development	1,124,564	(183,000)	941,564		
989,572	City Development	3,418,411	(2,168,395)	1,250,016		
554,617	Community Housing & Strategy	608,533	-	608,533		
2,609,323	Housing Needs	4,593,175	(871,000)	3,722,175		
539,371	Property Services	953,934	(1,275,795)	(321,861)		
3,703,311	Housing & Property	6,155,642	(2,146,795)	4,008,847		
(6,727,790)	Commercial Property	1,235,756	(8,564,741)	(7,328,985)		
	Office Accommodation	856,668	-	856,668		
,	Property Support Services	923,481	(30,000)	893,481		
	Regeneration & Major Projects	3,015,905	(8,594,741)	(5,578,836)		
	Team					
(484,888)	Total City Regeneration	12,589,958	(12,909,931)	(319,973)		
671,689	SLAs And Capital Charges			692,844		
186,801	Total Net Budget			372,871		

# City Development

### Service Overview

### Head of Service: Michael Crofton-Briggs Contact Number: 01865 (25)2360

The City Development Service enables the City Council to fulfil its leadership role in building a World Class City for everyone, specifically by: Driving forward the spatial and economic regeneration of the City and building upon its special character and vitality.

City Development is one of the Council's lead services on three main areas:

Place Shaping: We are engaged in the creation and regeneration of places where people want to live and work, and where businesses want to invest. We actively seek to work with developers, landowners and the local community to implement the Adopted Core Strategy.

Managing new development: Where new developments need permission from the City Council we work in a positive and proactive way to manage such development through our development control, heritage and conservation, building control and related enforcement processes.

Playing a leading role in improving the experience of residents and visitors to the City: The City Development Services includes both City Centre Management and Tourism in order to bring about recognisable and sustained improvements in these service areas.

### **Budgeted FTE's**

Service	2013-14	2014-15
BN64 Building Control	8.00	8.00
HK11 Developer Contribution General Expenses	22.66	15.00
HK12 Heritage and Specialist Services	0.00	6.80
HA19 Planning Management	11.55	13.00
HA22 BOB Design Network	0.00	0.00
HA23 West End Partnership (Growth Points Grant)	1.00	1.00
HJ11 Planning Policy General Expenses	11.54	8.80
HL11 Land Charges	4.00	4.00
HT11 Economic Development & Promotion	1.00	1.00
HT30 Tourism Expenses	3.00	0.00
KR01 Oxford Information Centre	3.00	0.00
Total FTE's	65.75	57.60

### **Performance Indicators**

Description	Target 2013-14	Target 2014-15
Net Additional homes provided	220	200
% of Processing of planning applications as measured against targets for minor application types	72%	72%
% of Processing of planning applications as measured against targets for other application types	85%	85%

			2014/15	
13/14	Service	Gross	Gross	Net
Budget	Oel Vice	Expenditure	Income	Expenditure
£		£	£	£
	Cultural Development			
26 520	Tourism Expenses	434,225	(319,439)	114,786
	Total Cultural Development	434,225	(319,439)	114,786
20,520		434,223	(313,433)	114,700
	Development			
(157,336)	Building Control - Charging Account	412,114	(572,787)	(160,673)
(99,039)	Dev Cont Gen Exp	770,420	(869,521)	(99,101)
(256,375)	Total Development	1,182,534	(1,442,308)	(259,774)
	Support Services	10,000	(10,000)	
	BOB Design Network	10,000 425,644	(10,000)	405.644
	Planning Management West End Partnership (Growth Points Grant)	425,644 91,400	-	425,644 91,400
-	Total Support Services	527,044	- (10,000)	517,044
721,727		527,044	(10,000)	517,044
	Information Services			
(66,805)	Land Charges	150,044	(213,648)	(63,604)
(66,805)	Total Information Services	150,044	(213,648)	(63,604)
	Spatial Development			
82 935	Economic Development & Promotion	113,022	(30,000)	83,022
	Plan Policy Gen Exp	703,419	(111,000)	· ·
	Heritage Conservation Fund	15,000	(15,000)	
	Heritage & Specialist	293,123	(27,000)	266,123
	Total Spatial Development	1,124,564	(183,000)	
946,572	Total City Development	3,418,411	(2,168,395)	1,250,016
692,142	SLAs And Capital Charges			923,403
032,142	oras And Capital Unarges			323,403
1,638,714	Total Net Budget			2,173,419

# City Development Budget 2014-15

### Subjective Analysis 2014/15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Cultural Development	232,225			202,000	(319,439)	(954)	113,832
Development	1,039,782		17,763	124,989	(1,442,308)	467,267	207,493
Support Services	505,417		436	21,191	(10,000)	120,285	637,329
Information Services	126,893	8,720	600	13,831	(213,648)	41,461	(22,143)
Spatial Development	805,427		1,992	317,145	(183,000)	295,344	1,236,908
Total Net Budget	2,709,744	8,720	20,791	679,156	(2,168,395)	923,403	2,173,419

### Savings & Pressures 2014/15

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
13FC1101	Increase in Building Control Income		(3)		
13FC1102	Increase in DC fee income		(3)		
12SV1120	Increase income from Land Charges.			(2)	
12SV1121	Potential for income from Oxon districts and outside Oxon	(5)			
13FC1104	Income towards City Centre Management from County Council.		25		
13FC1105	Income towards City Centre Management from City Council possibly through sharing increase in market service income.		25		
11FC1106	Income towards City Centre Management from Business Community		25		
14SR1101	Phased restructuring of Planning Policy Services	(66)			
12SV1107	Reduce grant to Visit Oxfordshire funding by 10% p.a. and agreed in the Cooperation Agreement.	(13)	(11)	(10)	(9)
12SV1123	Review of City Centre Management arrangements		(75)		
12SV1125	Reduction in budget for Planning Inspector and external legal advice	(5)			
12SV1126	Reduction in consultant's fees' from year 2013/14	(15)			
14EF1101	Efficiency saving through IT improvements	(14)			
14EF1102	Efficiency saving through IT improvements	(14)			
14PR1102	City Centre Management Post from 2015-16		40		
15PR1101	Partnership and Regeneration Manager	90		(90)	
15NI1101	Planning design and review panel	50	(25)	(25)	
15NI1102	Technical support for Oxford Growth Strategy	150	(150)		
Total Savings	s & Pressure	158	(152)	(127)	(9)

# Housing & Property

### **Service Overview**

#### Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

#### **Housing Needs Team**

Dealing with all aspects of homelessness; including the prevention of homelessness, providing temporary accommodation, managing the housing register, allocating permanent and temporary accommodation including Housing Association properties, coordinating and funding services for rough sleepers and single homeless people.

#### The Landlord Services Team

Responsible for management of the Council's housing stock and the coordination of services provided to Council tenants by other teams both within the Housing Service and other Council departments.

#### The Strategy and Enabling Team

Responsible for the creation and delivery of all housing related strategies, policy documents and action plans, developing partnership working, working with Housing Associations and developers to enable the provision of affordable housing and provide expert advice in relation to affordable housing for the Council. To coordinate the Council's activity in bringing empty private homes back into use and to provide overall service support in respect of performance monitoring, customer intelligence and communication strategy.

#### The Housing and Corporate Assets Team

Responsible for the development and implementation of the asset management strategy for the Council's housing and corporate stock, including the commissioning and procurement of investment programmes, commissioning and clienting of a comprehensive planned and responsine repairs service and overall responsibility for planning and implementing the property related health and safety contracts and programme of works.

Service	2013-14	2014-15
BN43 Building Design & Construction	11.00	11.00
EK03 Private Lease Scheme	11.20	11.85
EK04 Home Choice Scheme	6.00	5.57
EK09 Community Housing Management	1.00	1.00
EK10 Housing Options & Allocations	27.81	23.45
EK13 Single Homeless Team	3.00	2.00
EK15 Strategy & Enabling Team	7.80	8.37
EK16 Enhanced Housing Options Project	1.00	2.00
Total FTE's	68.81	65.24

### **Budgeted FTE's**

#### **Performance Indicators**

Description	Target 2013-14	Target 2014-15
The number of new rough sleepers spending more than one consecutive night on the streets each year	0	10
The number of households in Oxford in temporary accommodation	120	120
Number of affordable homes for rent delivered	4	180
Tenant satisfaction with their estates	75%	83%

			2014/15	
13/14 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £
	Community Housing & Strategy			
121 345	Community Housing Management	195,922	-	195,922
	Strategy & Enabling Team	412,611	-	412,611
	Total Community Housing & Strategy	608,533	-	608,533
	Housing Needs			
590,721	Home Choice Scheme	632,820	(50,000)	582,820
4,522	Homelessness Running Expenditure	43,515	(30,000)	13,515
80,000	Housing Advice	80,000	-	80,000
1,158,666	Housing Options & Allocations	1,168,549	(1,000)	1,167,549
653,723	Private Lease Scheme	1,383,469	(740,000)	643,469
121,103	Single Homeless Team	1,080,006	-	1,080,006
588	Enhanced Housing Options Project	51,533	(50,000)	1,533
	Tenants Participation	153,283	-	153,283
2,609,323	Total Housing Needs	4,593,175	(871,000)	3,722,175
	Property Services			
	Civil Engineering	70,481	-	70,481
	Building Design & Construction	403,438	(301,949)	101,489
	Community Centres	145,330	-	145,330
,	Parks Client Overhead A/C	2,690	-	2,690
	Swim & Sport Management	9,630	-	9,630
	Cemeteries	15,369	-	15,369
3,611	Carfax Tower	3,611	-	3,611
-	Garages (Asset Transfer)	303,385	(973,846)	
439,371	Total Property Services	953,934	(1,275,795)	(321,861)
3,603,311	Total Housing	6,155,642	(2,146,795)	4,008,847
168,026	SLAs And Capital Charges			88,482
3,771,337	Total Net Budget			4,097,329

# Housing & Property Budget 2014-15

### Subjective Analysis 2014/15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Community Housing & Strategy	465,777	80,106	1,695	60,955		(95,802)	512,731
Housing Needs	1,902,576	120,363	35,907	2,534,329	(871,000)	105,209	3,827,384
Property Services	389,101	387,201	7,200	170,432	(1,275,795)	79,075	(242,786)
Total Net Budget	2,757,454	587,670	44,802	2,765,716	(2,146,795)	88,482	4,097,329

### Savings & Pressures 2014/15

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
14EF1301	Reduction of Printing budget	(5)	(5)	(6)	
12SV1326	Deletion of one officer post.	(36)			
12SV1327	Reduction of Supplies & Services budgets	(10)		(10)	
14EF1403	Efficiencies as a result of Business Process Improvement work		(50)		
13EF1402	Savings from planned maintenance	(2)			
14EF1401	Savings from reduction in reactive maintenance following capital investment		(30)	(10)	
15EF1302	Saving on Supplies & Services Budget	(36)			
14PR1405	Ramsay House - increased contractual planned maintenance costs.	4	3	10	
15FC1301	Revenue savings from purchase of properties for homeless		(100)	(100)	(200)
Total Savings	& Pressure	(85)	(182)	(116)	(200)

# Regeneration & Major Projects Team

### Service Overview

### Jane Winfield ; Contact Number: 01865 (25)2802

The Regeneration & Major Projects (R&MP) Service provides the Council's strategic , operational and regenerative property function. The Team creates strategic and practical solutions to resolve property issues that impact on the Council's clients and communities. R&MP contribute directly to the Council's corporate priorities and the service line embraces the Council's values and behaviours.

The principal areas of operation are:

1 – To develop and implement strategic asset management plan for the Council's property holdings.

2 – To manage the Council's investment and operational properties to either maximise income (investment) or provide the best support to service delivery (operational).

3 - Transactional business – R&MP carry out all property sales and lettings across the Council with a focus on revenue increase.

4 - Co-ordination of area based regeneration schemes, particularly in the delivery of housing and affordable housing, and community centre rebuild and improvement.

### **Budgeted FTE's**

Service	2013-14	2014-15
BN01 Property and Facilities Management and Support	5.50	4.50
BN22 Estates Valuation & Management	5.65	4.86
BN23 Corporate Assests Management	4.00	4.00
BN26 Major Projects and Disposals	2.00	5.00
Total FTE's	17.15	18.36

### **Performance Indicators**

Description	Target 2013-14	Target 2014-15
% of market tenants satisfied with landlord services	50%	50%
% lease renewals/rent reviews reported	100%	100%
Rental Income Arrears (average as % of overall income)	7.5%	5.0%

			2014/15	
13/14 Budget	Service	Gross Expenditure	Gross Income	Net Expenditure
£		£	£	£
	Commercial Property			
(5.040.072)	Commercial Property	272.000		(0.700.000)
· · · · · · · · · · · · · · · · · · ·	Residential & Commercial Property Bury Knowle House	373,900	(7,103,736)	(6,729,836)
· · · /		18,970	(61,437)	(42,467)
	Northway Landlord Mangmt A/C	9,000	-	9,000 36 51 5
· · · /	Barton Centre Management	51,689	(15,174)	36,515
	Gloucester Green Buildings	36,363	-	36,363
	Port Meadow Moorings	8,900	-	8,900
	Cemeteries Lodges	-	-	
` '	Parks Houses	616	-	616
	Westgate Development Covered Market (FAM Income Only)	50,000	(50,000) (1,082,594)	- (022 504)
· · · · /		150,000	(1,062,594)	(932,594)
	Markets Management Enterprise Centre	366,350 52,645	- (93,500)	366,350 (40,855)
· · ·	Gloucester Green Market		, ,	• • •
· · · /	Covered Market (CW Costs Only)	31,613 85,710	(158,300)	(126,687) 85,710
	Total Commercial Property	1,235,756	- (8,564,741)	(7,328,985)
(0,411,390)	Total Commercial Property	1,233,730	(0,504,741)	(7,320,903)
	Office Accommodation			
9,857	Common Expenditure	15,309	-	15,309
	Town Hall Administration Offices	315,059	-	315,059
224,090	St Aldates Chambers	226,300	-	226,300
300,000	Rent-St Aldates	300,000	-	300,000
	Total Office Accommodation	856,668	-	856,668
	Support Services			
	Property and Facilities Management			
181,194	and Support	184,333	-	184,333
150,704	Corporate Assets Management	164,375	-	164,375
133,564	Major Projects and Disposals	182,396	(30,000)	152,396
	Estates Valuation & Management	242,377	-	242,377
-	Regeneration Projects	150,000	-	150,000
729,013	Total Support Services	923,481	(30,000)	893,481
(4,833,371)	Total Corporate Property	3,015,905	(8,594,741)	(5,578,836)
(188,479)	SLAs And Capital Charges			(319,041)
(5,021,850)	Total Net Budget			(5,897,877)

# Regeneration & Major Projects Team Budget 2014-15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Commercial Property	62,000	605,413	10,029	558,314	(8,564,741)	958,502	(6,370,483)
Office Accommodation		856,668				(849,008)	7,660
Support Services	662,304		5,589	255,588	(30,000)	(428,535)	464,946
Total Net Budget	724,304	1,462,081	15,618	813,902	(8,594,741)	(319,041)	(5,897,877)

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
14FC1401	Vacation and disposal of Bury Knowle House Office accommodation with associated letting revenue	(17)	(12)		
14FC1402	Increase in Commercial lease income	(365)	(22)	(74)	
15FC1401	Broad Street letting	(60)			
14EF1402	Outdoor Market - bringing it to zero cost	(30)			
14PR1402	Loss of income from the disposal of South Park Bungalow	3			
14PR1406	Project management for Barton, Oxpens costs	50			
14IS1401	Plannning application charges prior to disposal.	2	2	2	
15NI1401	Market Management and Investment	150	(100)		
<b>Total Savin</b>	gs & Pressure	(267)	(132)	(72)	0

# Community Services

### Community Services Directorate 2014-15

#### Executive Director: Tim Sadler Contact Number: 01865 (25)2101

£         £         £         £         £           293,020         Communications         267,108         (25,004)         242,11           294,517         Culture         731,089         (371,732)         359,33           763,237         Policy & Partnerships         801,868         (20,000)         781,80           1,350,774         Policy Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Sustainability         524,984         (1,000)         523,99           1,192,767         Environmental Protection         1,696,362         (932,700)         763,66           174,963         Business Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,77           1,147         Allotments         20,393         (18,529)         1,88           28,871         Burial Services         342,163         (322,333)         19,82           1,875,004         Parks         2,180,94         (1536,043)         1,582,0           1,9654         Parks Management & 20,393         (18,529)         1,88           2,433,389         Communivity & Neighe			2014/15			
BudgetincomeExpenditureincomeExpenditure $f$ Expenditurefffff293,020Communications267,108(25,004)242,11243,17242,11294,517Culture731,089(371,732)359,33763,237Policy, & Partnerships801,868(20,000)781,811,350,774Policy, Culture and Communications1,800,065(416,736)1,383,33429,691Environmental Potection1,696,362(932,700)763,611,149,633Business Development305,7364305,7361,012,234Leisure Management1,191,912(152,205)1,039,768,945Oxford Sports Partnership999,764(986,365)1,33134,781Sports Development185,441(33,011)152,441,147Allotments20,393(18,529)1,8028,871Burial Services342,163(322,333)19,83127,527Countryside143,835(26,704)117,111,875,004Parks2,118,084(536,043)1,582,0019,654Parks Management & Administration2,370,676(97,896)2,272,77432,966Positive Futures553,762(11,468,878)(27,89,62)(2,74,724)Building Planned Operations8,679,226(14,468,878)(27,89,62)(2,74,724)Building Planned Operations4,897,410(4,630,890)2,66,53(2,74,724)Building Planned Operations	13/14	Service		Gross	- ·	
2         2         2         2           293,020         Communications         267,108         (25,004)         242,11           294,517         Culture         731,089         (371,732)         359,31           763,237         Policy, Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Health         1,350,424         (752,862)         597,50           520,870         Environmental Sustainability         524,984         (1,000)         763,60           1,192,767         Environmental Development         305,736         4         305,73           1,932,787         Environmental Development         3,877,506         (1,686,558)         2,190,97           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,71           1,34,781         Sports Partnership         999,764         (986,365)         13,33           134,781         Burial Services         342,163         (322,333)         19,81           2,7527         Countryside         143,835         (26,704)         1,71,11           1,875,004         Parks         2,370,676         (97,896)         2,272,77           6,124,518         Leisure and	Budget	Service	Expenditure	Income	Expenditure	
294,517         Culture         731,089         (371,732)         359,33           763,237         Policy & Partnerships         801,866         (20,000)         781,88           1,350,774         Policy, Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Health         1,350,424         (752,862)         597,50           520,870         Environmental Protection         1,696,362         (932,700)         763,60           1,192,767         Environmental Development         3,677,506         (1,686,558)         2,190,97           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,71           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         1852,441         (33,011)         152,44           1,147         Allotments         20,393         (18,529)         1,80           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks         2,318,89         (195,100)         78,74	£		£	£	£	
294,517         Culture         731,089         (371,732)         359,33           763,237         Policy & Partnerships         801,866         (20,000)         781,88           1,350,774         Policy, Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Health         1,350,424         (752,862)         597,50           520,870         Environmental Protection         1,696,362         (932,700)         763,60           1,192,767         Environmental Development         3,677,506         (1,686,558)         2,190,97           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,71           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,42           1,417         Allotments         20,393         (18,529)         1,80           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks         2,318,891         (195,100)         78,74						
763,237         Policy & Partnerships         801,868         (20,000)         781,80           1,350,774         Policy, Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Sustainability         524,984         (1,000)         523,937           1,192,767         Environmental Protection         1,696,362         (932,700)         763,60           174,963         Business Development         305,736         4         305,77           2,318,291         Environmental Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,71           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,42           1,147         Allotments         20,393         (18,52,9)         1,88           28,871         Burial Services         342,163         (322,333)         19,852,00           19,654         Parks         Management & 273,859         (195,100)         78,74           2433,389         Community & Neighbourhoods         2,370,676         (97,896)<	,					
1,350,774         Policy, Culture and Communications         1,800,065         (416,736)         1,383,33           429,691         Environmental Health         1,350,424         (752,862)         597,51           520,870         Environmental Sustainability         524,984         (1,000)         523,99           1,192,767         Environmental Protection         1,696,362         (932,700)         763,66           174,963         Business Development         3,877,506         (1,686,558)         2,190,97           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,77           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,88           127,527         Countryside         143,835         (26,704)         117,17           1,875,004         Parks         Management & 273,859         (195,100)         78,77           432,966         Positive Futures         553,762         (124,500)         429,21           6,124,518         Leisure and Parks         8,199,889         (2,492,686)						
Communications         1,350,424         (752,862)         597,50           429,691         Environmental Sustainability         524,984         (1,000)         523,99           1,192,767         Environmental Protection         1,696,362         (932,700)         763,60           174,963         Business Development         305,736         4         305,736           2,318,291         Environmental Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,74           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,88           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,17,17           1,875,004         Parks         2,370,676         (97,896)         2,272,77,20           432,966         Positive Futures         553,762         (124,500)         429,20           6,124,518						
429,691       Environmental Health       1,350,424       (752,862)       597,51         520,870       Environmental Sustainability       1,696,362       (932,700)       763,61         1,192,767       Environmental Protection       1,696,362       (932,700)       763,61         1,74,963       Business Development       305,736       4       305,776         1,012,234       Leisure Management       1,191,912       (152,205)       1,039,71         8,945       Oxford Sports Partnership       999,764       (986,365)       13,33         134,781       Sports Development       185,441       (33,011)       152,43         1,147       Allotments       20,393       (18,529)       1,88         28,871       Burial Services       342,163       (322,333)       19,83         127,527       Countryside       21,38,859       (195,100)       78,73         432,966       Parks       2,370,676       (97,896)       2,272,77         432,966       Positive Futures       553,762       (124,500)       429,204         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,205         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)	1,350,774		1,800,065	(416,736)	1,383,329	
520,870         Environmental Sustainability         524,984         (1,000)         523,94           1,192,767         Environmental Protection         1,696,362         (932,700)         763,66           174,963         Business Development         305,736         4         305,73           2,318,291         Environmental Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,74           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,88           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks Management & Administration         273,859         (195,100)         78,73           432,966         Positive Futures         553,762         (124,500)         429,21           6,124,518         Leisure and Parks         8,199,889         (2,492,686)         5,707,22 </td <td></td> <td>Communications</td> <td></td> <td></td> <td></td>		Communications				
520,870         Environmental Sustainability         524,984         (1,000)         523,94           1,192,767         Environmental Protection         1,696,362         (932,700)         763,66           174,963         Business Development         3,877,506         (1,686,558)         2,190,94           2,318,291         Environmental Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,74           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,88           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks Management & Administration         273,859         (195,100)         78,73           432,966         Positive Futures         553,762         (124,500)         429,21           6,124,518         Leisure and Parks         8,199,889         (2,492,686)	429,691	Environmental Health	1,350,424	(752,862)	597,562	
1,192,767       Environmental Protection       1,696,362       (932,700)       763,60         174,963       Business Development       305,736       4       305,77         2,318,291       Environmental Development       3,877,506       (1,686,558)       2,190,94         1,012,234       Leisure Management       1,191,912       (152,205)       1,039,77         8,945       Oxford Sports Partnership       999,764       (986,365)       13,33         134,781       Sports Development       185,441       (33,011)       152,43         1,417       Allotments       20,393       (18,529)       1,88         28,871       Burial Services       342,163       (322,333)       19,853         1,875,004       Parks       2,118,084       (536,043)       1,582,00         19,654       Parks Management & 273,859       (195,100)       78,73         Administration       2,370,676       (97,896)       2,272,77         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,202         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76 <td>520,870</td> <td>Environmental Sustainability</td> <td></td> <td></td> <td>523,984</td>	520,870	Environmental Sustainability			523,984	
174,963       Business Development       305,736       4       305,74         2,318,291       Environmental Development       3,877,506       (1,686,558)       2,190,94         1,012,234       Leisure Management       1,191,912       (152,205)       1,039,74         8,945       Oxford Sports Partnership       999,764       (986,365)       13,33         134,781       Sports Development       185,441       (330,11)       152,43         1,147       Allotments       20,393       (18,529)       1,88         28,871       Burial Services       342,163       (322,333)       19,83         127,527       Countryside       143,835       (26,704)       117,13         1,875,004       Parks       2,118,084       (536,043)       1,582,00         19,654       Parks       2,118,084       (536,043)       1,582,00         19,654       Parks       2,370,676       (97,896)       2,272,77         432,966       Positive Futures       553,762       (124,500)       429,24         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (26,67,67)		-			763,662	
2,318,291         Environmental Development         3,877,506         (1,686,558)         2,190,94           1,012,234         Leisure Management         1,191,912         (152,205)         1,039,74           8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,44           1,147         Allotments         20,393         (18,529)         1,88           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,17           1,875,004         Parks         2,118,084         (536,043)         1,582,00           19,654         Parks Management & Administration         2,370,676         (97,896)         2,272,74           432,966         Positive Futures         553,762         (124,500)         429,20           6,124,518         Leisure and Parks         8,679,226         (11,468,878)         (2,789,66           (4,715,960)         Off Street Parking         3,259,879         (8,326,643)         (5,066,77           (1,397,678)         Waste & Recycling Domestic         4,489,941         (1,496,934)         <	174,963	Business Development			305,740	
8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,81           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks         2,118,084         (536,043)         1,582,00           19,654         Parks Management & Administration         2,370,676         (97,896)         2,272,77           432,966         Positive Futures         553,762         (124,500)         429,20           6,124,518         Leisure and Parks         8,199,889         (2,492,686)         5,707,20           (2,734,724)         Building Planned Operations         8,679,226         (11,468,878)         (2,789,65           (4,715,960)         Off Street Parking         3,259,879         (8,326,643)         (5,066,76           2,832,921         Waste & Recycling Domestic         4,489,941         (1,496,934)         2,993,00           (1,397,678)         Waste & Recycling Commercial         1,615,909         (2,846,218		•		(1,686,558)	2,190,948	
8,945         Oxford Sports Partnership         999,764         (986,365)         13,33           134,781         Sports Development         185,441         (33,011)         152,43           1,147         Allotments         20,393         (18,529)         1,81           28,871         Burial Services         342,163         (322,333)         19,83           127,527         Countryside         143,835         (26,704)         117,13           1,875,004         Parks         2,118,084         (536,043)         1,582,00           19,654         Parks Management & Administration         2,370,676         (97,896)         2,272,77           432,966         Positive Futures         553,762         (124,500)         429,20           6,124,518         Leisure and Parks         8,199,889         (2,492,686)         5,707,20           (2,734,724)         Building Planned Operations         8,679,226         (11,468,878)         (2,789,65           (4,715,960)         Off Street Parking         3,259,879         (8,326,643)         (5,066,76           2,832,921         Waste & Recycling Domestic         4,489,941         (1,496,934)         2,993,00           (1,397,678)         Waste & Recycling Commercial         1,615,909         (2,846,718	4.040.00					
134,781       Sports Development       185,441       (33,011)       152,43         1,147       Allotments       20,393       (18,529)       1,86         28,871       Burial Services       342,163       (322,333)       19,85         127,527       Countryside       143,835       (26,704)       117,11         1,875,004       Parks       2,118,084       (536,043)       1,582,04         19,654       Parks Management & Administration       273,859       (195,100)       78,73         2,483,389       Community & Neighbourhoods       2,370,676       (97,896)       2,272,74         432,966       Positive Futures       553,762       (124,500)       429,20         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76         (1,397,678)       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,835,777)       (1,219,86         (27,425)       Engineering						
1,147       Allotments       20,393       (18,529)       1,86         28,871       Burial Services       342,163       (322,333)       19,83         127,527       Countryside       143,835       (26,704)       117,13         1,875,004       Parks       2,118,084       (536,043)       1,582,04         19,654       Parks Management &       273,859       (195,100)       78,74         Administration       2,370,676       (97,896)       2,272,77         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76         2,832,921       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,835,777)       (1,219,86         (270,425)       Engineering       2,627,502       (2,846,218)       (218,74         3,908,270       Street Scenes       4,910,111       (1,472,749)       3,437,33         (1,931,382)       Motor Transport       3,056,900       (4,794,370) <td></td> <td></td> <td></td> <td></td> <td>13,399</td>					13,399	
28,871       Burial Services       342,163       (322,333)       19,83         127,527       Countryside       143,835       (26,704)       117,13         1,875,004       Parks       2,118,084       (536,043)       1,582,04         19,654       Parks Management &       273,859       (195,100)       78,73         Administration       2       342,163       (24,92,066)       2,272,74         432,966       Positive Futures       553,762       (124,500)       429,24         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,26         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76         2,832,921       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,835,777)       (1,219,86         (270,425)       Engineering       2,627,502       (2,846,218)       (218,74         3,908,270       Street Scenes       4,910,111       (1,472,749)       3,437,34         (1,931,382)       Motor Transport       3,056,900<		-				
127,527       Countryside       143,835       (26,704)       117,11         1,875,004       Parks       2,118,084       (536,043)       1,582,04         19,654       Parks Management & Administration       273,859       (195,100)       78,73         2,483,389       Community & Neighbourhoods       2,370,676       (97,896)       2,272,74         432,966       Positive Futures       553,762       (124,500)       429,20         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       2,993,00         (1,397,678)       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,846,218)       (218,77         (1,397,678)       Waste & Recycling Commercial       1,615,909       (4,794,370)       (1,77,47         (1,931,382)       Motor Transport       3,056,900       (4,794,370)       (1,737,47         (1,934,181       Local Overheads       2,438,653       (115,896)       2,322,77         (				( , ,	1,864	
1,875,004       Parks       2,118,084       (536,043)       1,582,04         19,654       Parks Management & Administration       273,859       (195,100)       78,73         2,483,389       Community & Neighbourhoods       2,370,676       (97,896)       2,272,74         432,966       Positive Futures       553,762       (124,500)       429,26         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (84,894)       Building - Responsive Operations       4,897,410       (4,630,890)       266,55         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76         2,832,921       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,835,777)       (1,219,86         (1,937,678)       Waste & Recycling Commercial       1,615,909       (4,794,370)       (1,737,474)         (1,931,382)       Motor Transport       3,056,900       (4,794,370)       (1,737,474)       (1,336,181       Local Overheads       2,438,653       (115,896)       2,322,77       (29,44						
19,654       Parks Management & Administration       273,859       (195,100)       78,74         2,483,389       Community & Neighbourhoods       2,370,676       (97,896)       2,272,74         432,966       Positive Futures       553,762       (124,500)       429,20         6,124,518       Leisure and Parks       8,199,889       (2,492,686)       5,707,20         (2,734,724)       Building Planned Operations       8,679,226       (11,468,878)       (2,789,65         (4,715,960)       Off Street Parking       3,259,879       (8,326,643)       (5,066,76         2,832,921       Waste & Recycling Domestic       4,489,941       (1,496,934)       2,993,00         (1,397,678)       Waste & Recycling Commercial       1,615,909       (2,835,777)       (1,219,86         (270,425)       Engineering       2,627,502       (2,846,218)       (218,74         3,908,270       Street Scenes       4,910,111       (1,472,749)       3,437,30         (1,931,382)       Motor Transport       3,056,900       (4,794,370)       (1,737,47         (71,704)       Garages       90,993       (160,385)       (69,35         (252,969)       Caretaking & Miscellaneous       693,611       (991,029)       (297,41         2,136,		-				
Administration2,483,389Community & Neighbourhoods2,370,676(97,896)2,272,74432,966Positive Futures553,762(124,500)429,206,124,518Leisure and Parks8,199,889(2,492,686)5,707,20(2,734,724)Building Planned Operations8,679,226(11,468,878)(2,789,65(84,894)Building - Responsive Operations4,897,410(4,630,890)266,52(4,715,960)Off Street Parking3,259,879(8,326,643)(5,066,762,832,921Waste & Recycling Domestic4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86(270,425)Engineering2,627,502(2,846,218)(218,74)3,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47)(71,704)Garages90,993(160,385)(69,35)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,41)2,136,181Local Overheads2,438,653(115,896)2,322,731,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50						
2,483,389 432,966Community & Neighbourhoods Positive Futures2,370,676 553,762(97,896) (124,500)2,272,74 429,206,124,518Leisure and Parks8,199,889(2,492,686)5,707,20(2,734,724)Building Planned Operations (84,894)8,679,226(11,468,878) (4,715,960)(2,789,65(4,715,960)Off Street Parking (4,715,960)3,259,879(8,326,643) (4,630,890)(5,066,76(1,397,678)Waste & Recycling Domestic (270,425)4,489,941 (1,496,934)(1,496,934) (2,835,777)(1,219,86(1,397,678)Waste & Recycling Commercial (270,425)1,615,909 (2,835,770)(2,835,777) (1,219,86(1,218,74) (2,835,777)(1,931,382)Motor Transport (1,931,382)3,056,900 (4,794,370)(4,737,37,34) 	19,654	5	273,859	(195,100)	78,759	
432,966 6,124,518Positive Futures553,762(124,500)429,206,124,518Leisure and Parks8,199,889(2,492,686)5,707,20(2,734,724)Building Planned Operations (84,894)8,679,226(11,468,878)(2,789,65(4,715,960)Off Street Parking3,259,879(8,326,643)266,52(2,832,921Waste & Recycling Domestic4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86(270,425)Engineering2,627,502(2,846,218)(218,74)3,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47)(71,704)Garages90,993(160,385)(69,35)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,44)2,136,181Local Overheads2,438,653(115,896)2,322,751,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50	2,483,389		2.370.676	(97,896)	2,272,780	
6,124,518Leisure and Parks8,199,889(2,492,686)5,707,20(2,734,724)Building Planned Operations (84,894)Building - Responsive Operations8,679,226(11,468,878)(2,789,65(4,715,960)Off Street Parking (2,832,921)3,259,879(8,326,643)(5,066,762,832,921Waste & Recycling Domestic (1,397,678)4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial (270,425)1,615,909(2,835,777)(1,219,86(270,425)Engineering (270,425)2,627,502(2,846,218)(218,74)3,908,270Street Scenes (1,931,382)Motor Transport (71,704)3,056,900(4,794,370)(1,737,47)(71,704)Garages (252,969)Garetaking & Miscellaneous (252,969)693,611(991,029)(297,44)2,136,181Local Overheads Direct Building Services Stores (1,553,943)01rect Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50					429,262	
(2,734,724)Building Planned Operations8,679,226(11,468,878)(2,789,65(84,894)Building - Responsive Operations4,897,410(4,630,890)266,52(4,715,960)Off Street Parking3,259,879(8,326,643)(5,066,762,832,921Waste & Recycling Domestic4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86(270,425)Engineering2,627,502(2,846,218)(218,713,908,270Street Scenes4,910,111(1,472,749)3,437,34(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47(71,704)Garages90,993(160,385)(69,38)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,412,136,181Local Overheads2,438,653(115,896)2,322,751,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,978,239,640Total City Services51,440,541(43,737,034)7,703,50					5,707,203	
(84,894)Building - Responsive Operations4,897,410(4,630,890)266,52(4,715,960)Off Street Parking3,259,879(8,326,643)(5,066,762,832,921Waste & Recycling Domestic4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86(270,425)Engineering2,627,502(2,846,218)(218,713,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47(71,704)Garages90,993(160,385)(69,35)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,412,136,181Local Overheads2,438,653(115,896)2,322,751,028,421Direct Building Services Stores802,946(1,285)801,60(1,553,943)Direct Services37,563,081(39,141,054)(1,577,978,239,640Total City Services51,440,541(43,737,034)7,703,50						
(4,715,960) 2,832,921Off Street Parking Waste & Recycling Domestic (1,397,678)3,259,879 4,489,941(8,326,643) (1,496,934)(5,066,76 2,993,00(1,397,678) (270,425)Waste & Recycling Commercial Engineering 3,908,2701,615,909 2,627,502(2,835,777) (2,846,218)(1,219,86 (2,835,777)(1,931,382) (1,931,382)Motor Transport Garages3,056,900 90,993(4,794,370) (160,385)(1,737,47 (71,704)(252,969) (252,969)Caretaking & Miscellaneous Local Overheads693,611 2,438,653(991,029) (15,896)(297,41 2,322,74(1,028,421) (1,553,943)Direct Building Services Stores B,239,64037,563,081 (39,141,054)(39,141,054) (1,577,978,239,640Total City Services51,440,541(43,737,034)7,703,50					(2,789,652)	
2,832,921Waste & Recycling Domestic4,489,941(1,496,934)2,993,00(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86)(270,425)Engineering2,627,502(2,846,218)(218,71)3,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47)(71,704)Garages90,993(160,385)(69,35)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,41)2,136,181Local Overheads2,438,653(115,896)2,322,741,028,421Direct Building Services Stores802,946(1,285)801,60(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50	(84,894)	Building - Responsive Operations	4,897,410	(4,630,890)	266,520	
(1,397,678)Waste & Recycling Commercial1,615,909(2,835,777)(1,219,86)(270,425)Engineering2,627,502(2,846,218)(218,71)3,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47)(71,704)Garages90,993(160,385)(69,35)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,41)2,136,181Local Overheads2,438,653(115,896)2,322,791,028,421Direct Building Services Stores802,946(1,285)801,66)(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50	(4,715,960)	Off Street Parking	3,259,879	(8,326,643)	(5,066,764)	
(270,425)Engineering2,627,502(2,846,218)(218,713,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47(71,704)Garages90,993(160,385)(69,38)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,412,136,181Local Overheads2,438,653(115,896)2,322,731,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50	2,832,921	Waste & Recycling Domestic	4,489,941	(1,496,934)	2,993,007	
3,908,270Street Scenes4,910,111(1,472,749)3,437,30(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47(71,704)Garages90,993(160,385)(69,39(252,969)Caretaking & Miscellaneous693,611(991,029)(297,412,136,181Local Overheads2,438,653(115,896)2,322,791,028,421Direct Building Services Stores802,946(1,285)801,60(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50			1,615,909	(2,835,777)	(1,219,868)	
(1,931,382)Motor Transport3,056,900(4,794,370)(1,737,47)(71,704)Garages90,993(160,385)(69,38)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,41)2,136,181Local Overheads2,438,653(115,896)2,322,791,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50		<b>v</b>		(2,846,218)	(218,716)	
(71,704)Garages90,993(160,385)(69,39)(252,969)Caretaking & Miscellaneous693,611(991,029)(297,41)2,136,181Local Overheads2,438,653(115,896)2,322,791,028,421Direct Building Services Stores802,946(1,285)801,66(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50					3,437,362	
(252,969)         Caretaking & Miscellaneous         693,611         (991,029)         (297,41)           2,136,181         Local Overheads         2,438,653         (115,896)         2,322,72           1,028,421         Direct Building Services Stores         802,946         (1,285)         801,60           (1,553,943)         Direct Services         37,563,081         (39,141,054)         (1,577,97)           8,239,640         Total City Services         51,440,541         (43,737,034)         7,703,50					(1,737,470)	
2,136,181         Local Overheads         2,438,653         (115,896)         2,322,74           1,028,421         Direct Building Services Stores         802,946         (1,285)         801,66           (1,553,943)         Direct Services         37,563,081         (39,141,054)         (1,577,97)           8,239,640         Total City Services         51,440,541         (43,737,034)         7,703,50		-		(160,385)	(69,392)	
1,028,421Direct Building Services Stores802,946(1,285)801,60(1,553,943)Direct Services37,563,081(39,141,054)(1,577,97)8,239,640Total City Services51,440,541(43,737,034)7,703,50					(297,418)	
(1,553,943)Direct Services37,563,081(39,141,054)(1,577,978,239,640Total City Services51,440,541(43,737,034)7,703,50					2,322,757	
8,239,640 Total City Services 51,440,541 (43,737,034) 7,703,50					801,661	
	(1,553,943)	Direct Services	37,563,081	(39,141,054)	(1,577,973)	
6,245,374 SLAs And Capital Charges 7,311,44	8,239,640	Total City Services	51,440,541	(43,737,034)	7,703,507	
	6,245,374	SLAs And Capital Charges			7,311,447	
14,485,014 Total Net Budget 15,014,95	14,485,014	Total Net Budget			15,014,954	

# Policy, Culture & Communications

#### Head of Service: Peter McQuitty Contact Number: 01865 (25)2780

The Policy, Culture and Communications team provides corporate coordination and challenge in relation to policy, culture and communications across the Council. The team plays a key role in building staff morale, encouraging social inclusion through culture, the arts and community events and managing the Council's reputation. The key functions are as follows.

#### Policy

Co-ordinates the production of the Corporate Plan and manages the work of the Oxford Strategic Partnership. Provides advice, support and co-ordination in relation to policy development across the Council. Provides a social research function and consultation function to deliver high quality quantitative data to support policy development, service delivery, and project implementation.

#### Culture

Leads on delivery of the Culture Strategy. Develops, delivers and commissions cultural events and activities to celebrate and engage all of Oxford's communities. Manages the Council's programme of arts and culture grants. Leads the development of the Museum of Oxford and co-ordinates and supports the delivery of the International Links programme.

#### Communications

Manages relations with the local and national press and the broadcast media. Produces the residents' newsletter and other external communications. Manages internal communications, Council branding, and content for the Council's website and intranet.

#### **Budgeted FTE's**

Service	2013-14	2014-15
AE15 Events	1.57	1.57
AE18 Arts Development	1.00	1.00
AE19 Dance Development	0.81	0.81
AJ01 Museum	1.08	3.20
AJ11 Museum Development	0.00	1.00
HT33 Policy, Performance & Communications	0.49	0.49
KA20 International Exch - Other	1.00	1.00
KK02 Corporate Projects Teams	2.90	2.00
KP01 Media & Communications	3.00	5.00
KP04 Web Development	1.00	0.00
KW01 Consultation	1.00	0.60
Total FTE's	13.85	16.67

Description	Target 2013-14	Target 2014-15
Percentage of pupils in schools supported by the Council's educational attainment programme achieving level 4 in English and Maths at Key Stage 2	68%	74%

Policy, Culture	& Communications	Budget 2014-15
,,		

			2014/15	
13/14	Service	Gross	Gross	Net
Budget	Service	Expenditure	Income	Expenditure
£		£	£	£
400.000	Communications	0		
· · · ·	Web Development	8	-	8
	Media & Communications	247,104	(13,004)	234,100
-	Your Oxford	19,996	(12,000)	,
293,020	Total Communications	267,108	(25,004)	242,104
	Culture			
40,904	International Exch - Other	47,452	-	47,452
153,920	Events	302,698	(190,001)	-
	Arts Development	96,527	(29,196)	•
	Dance Development	88,047	(51,050)	-
	Museum Of Oxford	154,855	(51,748)	103,107
	Museum Development	879	(= , = ,	879
-	Christmas Lights	40,000	-	40,000
(48,106)	Carfax Tower	631	(49,737)	(49,106)
· · /	Total Culture	731,089	(371,732)	359,357
	Policy & Portnorships			
72.960	Policy & Partnerships Consultation	72 225		72 225
		73,225	-	73,225
	Corporate Projects Team	655,784	-	655,784
	Social Inclusion	30,496	-	30,496
22,363	LSP/Community Strategy	22,363	-	22,363
-	District Data Service	20,000	(20,000)	-
763,237	Total Policy & Partnerships	801,868	(20,000)	781,868
1,350,774	Total Policy, Culture &	1,800,065	(416,736)	1,383,329
	Communications			
(935,199)	SLAs And Capital Charges			(910,123)
415,575	Total Net Budget			473,206

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Communications	189,098		106	77,904	(25,004)	(235,473)	6,631
Culture	278,007	2,731	2,540	447,811	(371,732)	78,611	437,968
Policy & Partnerships	258,152			543,716	(20,000)	(753,261)	28,607
Total Net Budget	725,257	2,731	2,646	1,069,431	(416,736)	(910,123)	473,206

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
12SV0101	Selling advertising space on the Oxford City Council website.	(9)	(12)		
14FC0101	Make "Your Oxford" self financing by 2016-17.			(8)	
12SV0104	Extra revenue generated by increased marketing activity - Culture	(2)	(2)		
13FC0101	Poster Boards.	(4)	(5)		
14FC0103	Increase events income			(9)	
12SV0102	Carfax Tower income, annual fee increase	(1)	(1)		
13SR0101	Review of Policy delivery		(17)		
13NI0101	Educational Attainment-reprofiling	(10)	(160)	110	
15NI0101	Safeguarding Children and Vulerable Adults	24		(24)	
15NI0102	Events Web-portal	5	(3)		
Total Savings & Pressure		3	(200)	69	0

# Environmental Development

#### Head of Service: John Copley Contact Number: 01865 (25)2386

The Environmental Development Service seeks to protect & sustainably develop the environment for all people living, working or visiting our City. Through education, engagement and enforcement activities in the spheres of people, place and the environment the service works to deliver a cleaner, greener, safer Oxford now and for the future.

#### It comprises 3 divisions supported by the Business Development Unit

**Environmental Sustainability** is the policy hub for the majority of the Service and the Council's lead on environmental strategy, climate change and environmental resource management. It also is the lead on Low Carbon Oxford – the ambitious collaboration to build a prosperous City as part of a sustainable local economy, adaptation themes including flooding control and resilience building, air quality and waste management.

Environmental Health draws together the planned & proactive public health programmes and delivers interventions and enforcement particularly in business and residential settings. It delivers the food law service for the Council, issues environmental

permits, controls street trading and charitable street collections, and provides regulation of the residential private rented sector including HMO licensing and reactive services to address the circa 45k (pa) calls made by the public to the Council.

**Environmental Protection** has four elements. The Crime Strategy Team are responsible for leading the Community Safety Partnership. The Anti-Social Behaviour Investigation Team deals with enforcement action on cases of anti-social behaviour in the city and beyond. The Community Response Team provides a flexible, front line service aimed at detection and prevention of anti-social behaviour, environmental crime and other forms of nuisance, and the General Licensing Team sets policy and administers licenses for entertainment venues and taxis.

behaviour, environmental crime and other forms of nuisance, and the operative constances provided in the provided provid

#### **Budgeted FTE's**

Service	2013-14	2014-15
ED01 Environmental Development General Management	1.00	0.90
ED02 Environmental Health (Service Manager) - NO LONGER USED	3.00	0.00
ED03 Pest Control / Dog Wardens	4.00	4.00
ED04 Community Response Team (prev Env Enf + EL10 St Wardens)	4.00	14.00
ED07 Public Health (prev Works in Default)	0.00	3.00
ED08 Community Safety Team (prev Serv Requests) was KV01 Crime Strategy	3.00	6.06
ED10 Cycle City (prev Env Sust - which is now split out to ED11 +ED13)	3.00	0.00
ED11 Environmental Policy	2.65	4.80
ED13 Carbon Management	1.00	2.00
ED14 Sustainability	1.00	1.00
ED15 Anti-Social Behaviour Investigation Team (prev Health Dev) + CANACT	3.00	9.32
ED16 Business Regulation (prev name Commercial Regulation)	5.50	12.00
ED17 Private Sector Safety Team (prev name Residential H&S Team)	4.57	7.50
ED18 HMO Enforcement	5.00	1.00
ED19 Cleaner Greener (Prev name - Licensing & Development)	2.00	0.00
ED20 General Licensing (Prev name Alcohol & Ents)	3.00	2.00
ED21 Street Trading (now merged into Bus Reg team (ED16)	1.00	0.00
ED22 HMO Licensing	4.00	2.65
ED23 Business Development (Prev name Misc Licensing & Support)	3.00	4.36
ED24 Taxi Licensing	3.00	4.00
EL10 Street Wardens (now merged into ED04 CRT)	12.00	0.00
KV01 Crime Strategy (now ED08 CST)	7.81	0.00
MM25 Crime & Nuisance Action Team (CANACT) (now ED15 ASBIT)	8.00	0.00
Total FTE's	84.53	78.59

Description	Target 2013-14	Target 2014-15
Number of individual HMO's subject to agreed licence provisions	2,950	3,500
The reduction in the Council's Carbon footprint (t CO2)	5%	5%
% of licences issued within 5 days of due grant date	95%	100%
% of customers & stakeholders satisfied / highly satisfied with the Home Improvement Agency service	92%	94%
% of OxFutures programmes milestones met	100%	100%
Percentage of food businesses that have a zero and one star rating at the start of the year that have been improved by one star rating by the end of the year	50%	50%
The number of enforcements carried out as a result of environmental offences (e.g. noisy parties, dog fouling, littering)	1000	900
Number of people who don't re-offend after receiving a Nightsafe warning letter	94%	95%
The value of financial investment arising from service wide actions in the year to date	£10 million	£10 million
Reduction in the Council's water consumption (cubic meters) by 3 % per annum	3346 m3	3337 m3

			2014/15	
13/14	Service	Gross	Gross	Net
Budget	Service	Expenditure	Income	Expenditure
£		£	£	£
	Environmental Health			
	Environmental Health (Service Manager)	(29,096)	-	(29,096)
	Pest Control / Dog Wardens	164,296	(93,000)	71,296
(35,983)	Home Improvement Agency	68,336	(104,930)	• • •
-	Public Health	196,306	(5,932)	190,374
	Business Regulation	466,808	(291,500)	175,308
	Private Sector Safety	324,680	(40,500)	284,180
	HMO Enforcement	28,869	-	28,869
	Miscellaneous Licensing	(449)	-	(449)
(84,088)	HMO Licensing	129,646	(217,000)	(87,354)
420 601	Unlawful Dwellings Total Environmental Health	1,028	(753.963)	1,028 597,562
429,691	rotai Environmentai Health	1,350,424	(752,862)	597,502
	Environmental Sustainability			
157,721		1,335	-	1,335
	Environmental Policy	244,954	(1,000)	243,954
-	Oxfordshire Total Refit (OTR)	1,369		1,369
203,529	Carbon Management	217,719	-	217,719
	Sustainability	59,607	-	59,607
	Total Environmental Sustainability	524,984	(1,000)	523,984
	-			
	Business Development			
146,685		154,788	4	154,792
	Management			
	Business Development	150,948	-	150,948
174,963	Total Business Development	305,736	4	305,740
	Environmental Protection			
126 674	Community Response Team	482,760	(49,500)	433,260
	Community Safety Team	228,525	(185,000)	43,525
	Out of Hours	55,969	(100,000)	55,969
	Anti-Social Behaviour Investigation Team	405,058	(40,000)	365,058
82.089	Cleaner Greener	11,681	-	11,681
	General Licensing	85,902	(230,000)	
	Taxi Licensing	266,485	(390,000)	(123,515)
	Taxi Licensing - Vehicles	-	-	-
	Taxi Licensing - Drivers	-	-	-
	Street Wardens	2,564	-	2,564
113,875		152,075	(38,200)	113,875
	Crime Strategy	(1,241)	-	(1,241)
	PCSO's	35,487	-	35,487
	Communities Against Drugs	(30,000)	-	(30,000)
233,815		1,097	-	1,097
1,192,767	Total Environmental Protection	1,696,362	(932,700)	763,662
2,318,291	Total Environmental Development	3,877,506	(1,686,558)	2,190,948
643,644	SLAs And Capital Charges			962,690
2,961,935	Total Net Budget			3,153,638

# Environmental Development Budget 2014-15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Environmental Health	1,246,827		26,562	77,035	(752,862)	274,027	871,589
Environmental Sustainability	341,856	2,400	2,154	178,574	(1,000)	113,132	637,116
Environmental Protection	1,381,419	8,454	16,724	289,765	(932,700)	402,472	1,166,134
Business Development	253,481	5,000	4,178	43,077	4	173,059	478,799
Total Net Budget	3,223,583	15,854	49,618	588,451	(1,686,558)	962,690	3,153,638

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
14FC1202	New local licensing fees Increase	(25)			
14FC1203	New income from taxi fixed penalty notices	(10)			
14FC1204	Community Response Team Fixed Penalty notices.	(2)	(2)	(3)	
15FC1201	New income from Primary Authority and Business advice charges	(15)			
14SR1202	Reduction of City Councils contributions to PCSO's as previously agreed	(16)	(19)		
13NI1202	Green deal pilot scheme	(36)			
13NI1206	Low Carbon Oxford				
13NI1201	Stronger enforcement in the private rented sector	2	3		
12PR1202	Houses Multiple Occupation "pump priming" and recovery	(20)			
12SV1213	Low priority service requests	(54)			
15EF1201	Pest Control Efficiencies	(30)	(20)		
14EF1202	Extension of fee charging proactive work across private rented sector		(45)	(45)	
15PR1201	Pest Control Income - for appointments missed by clients	10			
Total Savin	gs & Pressure	(196)	(83)	(48)	0

# Leisure & Parks

# Head of Service: Ian Brooke Contact Number: 01865 (25)2705

The Leisure, Parks & Community Service is responsible for sport, community, youth and health development, leisure and community centres, parks and open spaces, allotments, countryside services, play areas, trees and cemetery and burial services. The service hosts the Oxfordshire Sports Partnership and works with its partner, Fusion Lifestyle, to improve and develop the city's leisure centres, pools and ice rink. These support the corporate priorities of: Strong & Active Communities, Vibrant Sustainable Economy and Cleaner, Greener Oxford.

# **Budgeted FTE's**

Service	2013-14	2014-15
AB03 Leisure Client Management	5.40	6.65
AG01 Parks Management	4.00	5.00
AF11 Countryside Services	3.00	3.00
AG11 Grounds & Sports	16.00	18.27
AG12 Parks Attendants & Facilities	12.27	10.50
AG18 Tree Maintenance	8.00	7.00
AG19 Landscape & Play	5.80	5.80
AM05 Go Active OCC	1.00	1.00
AM19 Service Sports Development	2.00	2.00
AM20 Football Development Initiative	1.00	1.00
AS01 Burial Services	7.59	7.59
ZG10 Active Sports Partnership	4.50	0.00
ZG16 Step Into Sports Project	0.00	0.00
ZG18 Active Sports Partnership - Rugby	1.00	0.00
ZG30 Disability Sport	2.00	0.00
ZG37 Active Recreation	1.00	0.00
KF03 Area Co-ordinators	17.00	15.00
KN87 Positive Futures	1.51	1.41
KV06 Positive Futures programme	4.00	2.00
Total FTE's	97.07	86.22

Description	Target 2013-14	Target 2014-15
Increased participation in sport (Annual Sport England Active People Survey)	>26%	>27.5%
Attendance at Youth Ambition Sessions	5000	5250
To increase numbers of residents engaged with community partnerships	50	100

#### Leisure and Parks Budget 2014-15

13/14 Budget £	Service	Gross Expenditure £	2014/15 Gross Income £	Net Expenditure £
	Leisure Management			
1.012.234	Leisure Client Management	1,191,912	(152,205)	1,039,707
, ,	Total Leisure Management	1,191,912	(152,205)	1,039,707
	Oxford Sports Partnership			
	Active Sports Partnership	309,451	(297,800)	11,651
	Step Into Sports Project	4,626	(4,626)	-
	Active Sports Partnership - Rugby Active Sports Partnership - Basketball	40,000 15,000	(40,000)	-
	Active Sports Partnership - Basketball Active Sports Partnership - Active Women	98,888	(15,000) (98,888)	-
	Disability Sport	44,692	(44,160)	532
	Sport Unlimited	78,000	(78,000)	-
	Go Active	31,239	(31,239)	-
	School Games	81,250	(81,250)	-
	Running Project In the Zone	3,403 3,000	(3,403)	-
	Active Recreation	138,878	(3,000) (137,700)	- 1,178
	Get Healthy	151,337	(151,299)	38
8,945	Total Oxford Sports Partnership	999,764	(986,365)	13,399
	Sports Development			
38,122	Primary School Premium	527	(4,000)	(3,473)
2,906	Go Active OCC	42,859	(18,925)	23,934
	Service Sports Development	142,055	(10,086)	131,969
134,781	Total Sports Development	185,441	(33,011)	152,430
	Allotments	00.000	(10,500)	
,	Allotments General Total Allotments	20,393 <b>20,393</b>	(18,529) <b>(18,529)</b>	1,864 1,864
1,147		20,000	(10,525)	1,004
28 871	Burial Services Burial Services	342,163	(322,333)	19,830
	Total Burial Services	342,163	(322,333)	19,830
	Countryside			
	Countryside Services	143,835	(26,704)	117,131
127,527	Total Countryside	143,835	(26,704)	117,131
754 040	Parks	000.440	(50.005)	770 (05
	Grounds Maintenance Landscape & Play	829,110 272,725	(53,005) (73,500)	776,105 199,225
	In Bloom	2,600	(20,380)	(17,780)
	Parks Rangers and Litter Picking	516,396	(111,018)	405,378
	Play Area Maintenance	108,498	-	108,498
,	Tree Maintenance	388,755	(278,140)	110,615
1,875,004	Total Parks	2,118,084	(536,043)	1,582,041
	Parks Management & Administration			_
	Parks Management	273,859	(195,100)	78,759
19,654	Total Parks Management & Administration	273,859	(195,100)	78,759
	Community & Neighbourhoods			
-	Blackbird Leys Community Centre	62,988	(63,000)	(12)
-	Blackbird Leys Job Club	3,851	(13,900)	(10,049)
	Community Grants Communities and Neighbourhoods Team	1,508,465 104,503	(20,996)	1,508,465 83,507
	Communities and Neighbourhoods Team Staff and Involvement	618,869	(20,000)	618,869
	Ward Members Budget	72,000	-	72,000
2,483,389	Total Community & Neighbourhoods	2,370,676	(97,896)	2,272,780
	Positive Futures			
	Childrens Holiday Activities	138,368	-	138,368
,	Postive Futures Account	123,416	(124,500)	(1,084)
	Youth Voice Youth Ambition Programme	20,000 271,978	-	20,000 271 978
	Total Positive Futures	553,762	(124,500)	271,978 429,262
6,124.518	Total Leisure and Parks	8,199,889	(2,492,686)	5,707,203
2,077,041	SLAs And Capital Charges	.,,	, , <u>.</u> ,	2,430,436
8,201,559	Total Net Budget			8,137,639

Expenditure/Income	Employees	Premises	Transport	Supplies &	External	SLA's and	Total Net
			-	Services	Income	Capital	Budget
	£	£	£	£	£	£	£
Leisure Management	318,655	493,000	393	379,864	(152,205)	1,045,782	2,085,489
Oxford Sports Partnership	475,113		7,357	517,294	(986,365)	110,866	124,265
Sports Development	159,955	3,630	5,456	16,400	(33,011)	61,981	214,411
Allotments		13,633	717	6,043	(18,529)	24,816	26,680
Burial Services	233,171	39,221	47,024	22,747	(322,333)	57,710	77,540
Countryside	88,399	252	41,008	14,176	(26,704)	31,873	149,004
Parks	1,265,928	150,762	387,110	314,284	(536,043)	272,411	1,854,452
Parks Management &	216,716	21,703	4,892	30,548	(195,100)	388,195	466,954
Administration							
Community &	634,244	105,127	2,394	1,628,911	(97,896)	422,549	2,695,329
Neighbourhoods							
Positive Futures	147,477	13,250	10,480	382,555	(124,500)	14,253	443,515
Total Net Budget	3,539,658	840,578	506,831	3,312,822	(2,492,686)	2,430,436	8,137,639

Reference	Description	2014-15	2015-16	2016-17	2017-18
		£000s	£000s	£000s	£000s
12SV2224	Deliver tennis coaching / tennis contracts for coaches to hire our courts	(5)	(5)	(5)	
12SV2201	Commission Sports Development to deliver activities to schools and other districts etc	(4)		(3)	
15FC2203	Income generated from a commercially funded football facility.		(30)		
15FC2202	Improved Partnership working with Green spaces organisations	(10)			
14FC2203	Commissioned tree team to do other work to help to subsidise their costs.	(15)	(17)	(18)	
14FC2204	Grounds Maintenance team to undertake works for other organisations to help to subsidise their operating costs.	(10)		(5)	
14FC2205	Commission Landscaping team to undertake works for other organisations to help to subsidise their operating costs.	(10)		(10)	
12SV2230	Income for Parks through large Park events	(6)			
14FC2206	Review Membership Scheme		(10)		
14SR2201	Increased community management of facilities e.g. bowls greens and pavilions.	(30)			
15SR2201	Realignment of community development budgets	(110)			
14EF2201	Reduction in fee paid to Fusion in line with contract	36		(13)	
14EF2204	Grounds maintenance service review.			(13)	
14EF2205	Reduction in nursery costs			(8)	
14EF2206	Review the management of Horspath Sports Park		(10)	(10)	
14EF2206	Management saving Temple cowley Pool		(300)		
14EF4101	£10k per year from supplies and services for Communities & Neighbourhoods Team.	(10)			
12SV1311	£10k per year from premises running costs, which are the council's contribution to the running costs of Community Centres and two sports facilities Re-provision of Northway sports facility will reduce costs	(10)			
14EF4104	Efficiency gains from youth ambition programmes	(5)	(5)		
15EF2201	Leisure Management Saving	(77)	(195)	(99)	(150)
14Cl2201	Annual Leisure Management Contract RPIx adjustment (5% assumption). 2013-14 decrease based on reductions to overall contract.	12	6	2	
15NI2201	Youth Delivery	50	(25)	(25)	
15NI2202	Community Development Grant	60			
Total Saving	is & Pressure	(144)	(591)	(207)	(150)

# Direct Services

#### Head of Service: Graham Bourton Contact Number: 01865 335434

**Building Services** provides a responsive repairs service including emergency repairs, the management & repairs of void properties, the installation, maintenance and servicing of gas central heating in Council homes. A caretaking service to regularly clean the communal areas in the Council's high and low rise blocks of flats.

Waste and Recycling Services provide domestic & commercial waste and recycling and a garden waste collection service for which there is an annual charge.

**Transport Services** manages, maintains and procures the Council's fleet of vehicles and plant. Administration of the Council's Vehicle Operators Licence and the provision of an MOT testing centre.

**Car Parks** includes the management and enforcement of off-street parking within the City. The management and enforcement of parking at the Redbridge, Pear Tree and Seacourt Park and Ride sites and of the Shopmobility Scheme.

**Streetscene Services** provides street cleaning/litter collection for the whole of the City, cleaning of street furniture and the removal of graffiti and fly posting/fly tipping. It also provides the cleaning and maintenance of public conveniences across the City and the grass cutting and shrub bed maintenance of verges, communal areas etc

**Highways and Engineering Services** includes the management of S42 highways works, area stewardship on behalf of Oxfordshire County Council of all highways issues within the City. Gulley maintenance, drain clearance, sign manufacture and installation, road lining, and the maintenance of street furniture.

Description	Target 2013-14	Target 2014-15
Satisfaction with Street Cleaning	73%	75%
Residual household waste collected per household (kg)	445	430
Average re-let time (calendar days) YTD excluding time taken for major works (Ex BV212)	20 days	20 days
% of Gas Services in date	99%	99%
% of Household waste arisings which have been sent by the authority for reuse , recycling , composting or anaerobic digestion	50%	45%
% of Streets with Litter levels that fall below Grade B (YTD)	2.0%	2.0%
% of Streets with Detritus levels that fall below Grade B (YTD)	3.5%	3.0%
% of Street with Fly-posting levels that fall below Grade B (YTD)	1.5%	1.5%
% of Streets with Graffiti levels that fall below Grade B (YTD)	1.0%	1.0%
% of Right to Repairs completed on time (Gas and Responsive)	99%	99%
% of Routine repairs completed on time (Gas and Responsive)	96.5%	96.5%

# **Budgeted FTE's**

Service	2013-14	2014-15
FA20 Shopmobility	2.46	2.00
FB14 Abandoned Vehicles	1.00	1.00
FC01 Administration	13.84	14.08
MD25 Caretaking Services	18.00	18.00
MD26 Sheltered Housing	2.11	2.11
MD28 Singletree	0.73	0.73
MD62 Void Poperty Officers	0.00	4.00
MD77 Garden Scheme	2.00	2.00
QA01 Management	9.00	10.00
QA02 Finance	2.50	9.50
QA03 Staff & Customer Support	8.00	9.00
QA04 Building Operations - Repairs	21.00	0.00
QA05 Performance & Quality	6.00	6.00
QA07 Garages	2.50	2.50
QA11 Transport & Health Safety	13.00	0.00
QA20 C & CS Contracts Management	19.00	0.00
QA21 Building Operations - Stores & Transport	11.00	0.00
QC40 Apprentices	6.00	0.00
QC41 Joinery	3.00	0.00
QC42 Contracts - Client A/c & Major Works	45.00	0.00
QC43 CSDPA - Client A/c & Major Works	20.00	0.00
QC44 Estates - Client A/c & Major Works	17.00	0.00
QC47 D2D Responsive Repairs	36.00	0.00
QC49 Gas - Responsive Repairs	22.00	0.00
QC50 Voids - Responsive Repairs	25.00	0.00
TP21 Public Conveniences	7.00	9.00
TR01 Refuse Collection	21.00	12.00
TR02 Customer Services	0.00	9.00
TR31 Trade refuse	4.00	4.00
TR33 Bin Washing	0.00	2.00
TR51 Trade Recycling	5.00	6.00
TR60 Domestic Refuse	25.00	18.00
TR61 Bulkies	3.00	4.00
TR63 Co Mingled Recycling	16.00	18.00
TR65 Garden Waste	13.00	13.00
TR66 Food Waste From Flats	0.00	2.00
TR67 Waste Relief Staff	0.00	4.00
TR68 Bin Deliveries	2.00	2.00
TR70 Domestic Recycling Projects	0.00	1.00
TS01 Street Cleansing	8.00	7.00
TS11 Street Scene - North	55.00	55.00
TS13 - Ground Maintenance	23.00	24.00
TS14 - Markets	7.00	7.00
TS14 - Markets TS21 Street Cleaning	20.00	19.00
TU01 MT Services	20.00	25.89
VB11 Engineering Operations	16.00	30.00
VB11 Engineering Operations VB12 Highways Lines & Signs	3.00	2.00
Total FTE's	<b>558.76</b>	354.81

		2014/15				
13/14 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £		
(2,734,724)	Building Planned Operations	8,679,226	(11,468,878)	(2,789,652)		
(84,894)	Building - Responsive Operations	4,897,410	(4,630,890)	266,520		
(4,715,960)	Off Street Parking	3,259,879	(8,326,643)	(5,066,764)		
2,832,921	Waste & Recycling Domestic	4,489,941	(1,496,934)	2,993,007		
(1,397,678)	Waste & Recycling Commercial	1,615,909	(2,835,777)	(1,219,868)		
(270,425)	Engineering	2,627,502	(2,846,218)	(218,716)		
3,908,270	Street Scenes	4,910,111	(1,472,749)	3,437,362		
(1,931,382)	Motor Transport	3,056,900	(4,794,370)	(1,737,470)		
(71,704)	Garages	90,993	(160,385)	(69,392)		
(252,969)	Caretaking & Miscellaneous	693,611	(991,029)	(297,418)		
2,136,181	Local Overheads	2,438,653	(115,896)	2,322,757		
1,028,421	Direct Building Services Stores	802,946	(1,285)	1,092,347		
(1,553,943)	Total Direct Services	37,563,081	(39,141,054)	(1,577,973)		
4,457,749	SLAs And Capital Charges			4,828,444		
2,903,806	Total Net Budget			3,250,471		

# Direct Services Budget 2014-15

Expenditure/Income	Employees	Premises	Transport	Supplies &	Income	SLA's and	Total Net
				Services		Capital	Budget
	£	£	£	£	£	£	£
Building Planned Operations	5,269,893	758,985	326,274	2,324,074	(11,468,878)	146,006	(2,643,646)
Building - Responsive Operations	3,048,557	585,998	489,280	773,575	(4,630,890)	202,304	468,824
Off Street Parking	584,939	2,335,921	20,293	318,726	(8,326,643)	1,372,857	(3,693,907)
Waste & Recycling Domestic	2,815,848	105,629	1,329,379	275,585	(1,496,934)	524,740	3,554,247
Waste & Recycling Commercial	328,986		469,267	781,156	(2,835,777)	80,898	(1,175,470)
Engineering	920,006	114,802	308,533	1,284,161	(2,846,218)	113,985	(104,731)
Street Scenes	3,436,405	305,948	864,781	302,977	(1,472,749)	280,473	3,717,835
Motor Transport	915,010	14,500	1,480,107	647,283	(4,794,370)	1,720,159	(17,311)
Garages	90,426		567		(160,385)	18,233	(51,159)
Caretaking & Miscellaneous	597,236	15,279	56,324	24,772	(991,029)	25,396	(272,022)
Local Overheads	1,715,334	346,111	37,376	339,832	(115,896)	258,809	2,581,566
Direct Building Services Stores	501,915	118,182	66,436	116,413	(1,285)	84,584	886,245
Total Net Budget	20,224,555	4,701,355	5,448,617	7,188,554	(39,141,054)	4,828,444	3,250,471

Reference	Description	2014-15	2015-16	2016-17	2017-18
		£000s	£000s	£000s	£000s
14CI2301	Materials @ 2.8%	12	12	12	13
14CI2301 14CI2301	Materials @ 2.8% Materials @ 2.8%	12	12	2	2
14Cl2301	Materials @ 2.8%	39	40	42	43
14Cl2301	Materials @ 5%	39 94	98	103	43
14FC2301		(113)	(116)		100
15FC2301	Additional 2% income from car parking charges Increased parking charges income in relation to installation of Credit Card Machines at Westgate Car Park	(113) (50)	50	(150)	
14FC2303	Garden Waste 5% increase in charges	(16)	(16)	(16)	(16)
15FC2302	Improved Settlement on Recycling Gate Fee Income	(35)			
13FC2303	Commercial waste : Growth in Business	(66)			
14FC2305	Commercial Waste Growth in Business 13/14 / Price Increase from 15-16	(/	(25)	(25)	
14FC2306	Increased net contribution from further work being obtained from Corporate Assets and supplemented in later years from external contracts	(77)	(33)	(33)	
14FC2309	Additional Private Works/Cycle Scheme net contribution	(20)	(30)	(30)	
14FC2310	Additional Private Works net contribution	(60)			
14FC2313	Service Charge Income		22		
14FC2314	Service Charge Income		(22)		
15FC2303	Increased contribution in relation to improved efficiency, by reducing the use of subcontractors	(40)			
15FC2304	Increased Auction Contribution	(10)			
15FC2305	Alignment of Park & Ride charges with County Council policy	(25)			
13EF2302	Commercial waste food tipping charges	(40)			
14EF2302	Garden Waste - pay only by Direct debit, saving on seasonal temporary staff	(20)			
14EF2304	Better management of sickness absence	(25)			
14EF2305	Rationalise the management of the Depot				(150)
15EF2301	Pension Cost Saving from Employees not in Pension Scheme	(155)	20	20	20
15EF2302	Review of Off Street Parking	0	(290)	(30)	(410)
14PR2301	St Clements Re-opening Sept 2014	(110)	(110)		
14PR2306	Impact of Waste Changes	27	34	28	
15PR2301	Food Waste from Flats & HMO's (option A) please see capital bids	100			
15PR2302	Additional waste disposal costs which will be subject to legal challenge	110		(110)	
15PR2303	Growth in Properties (3 ftes)	100	50		
15PR2304	Motor Service Review identified Council wide budget pressure	185			
15IS2301	Bin Washing(links to Invest to save bid)	(22)	(7)		
15NI2301	Toilets: Extended opening & additional cleaning	50	(25)		
15NI2302	Flood Equipment Purchase	75	(75)		
Total Saving	is & Pressure	(91)	(422)	(187)	(390)

# Organisational Development & Corporate Services

# Organisational Development and Corporate Services Directorate 2014-15

# Executive Director: Jacqueline Yates Contact Number: 01865 (25)2339

13/14 Budget	Service	Gross	Gross	Net	
	Service	Expenditure	Income	Expenditure	
£		£	£	£	
	Transformation Projects	526,942	-	526,942	
238,547	Contracts & Procurement	298,066	(120,153)	177,913	
,	Performance	-	-	-	
	Business Improvement & Performance	299,156	-	299,156	
	Technology	3,402,817	(2,500)	3,400,317	
4,148,410	Business Improvement & Technology	4,526,981	(122,653)	4,404,328	
1.219.226	Accountancy	1,244,798	(3,000)	1,241,798	
	Internal Audit	85,000	-	85,000	
	Corporate Finance	198,300	33,000	231,300	
	Investigations	291,520	(182,679)	108,841	
	Revenues	363,016	-	363,016	
	Finance Services	2,182,634	(152,679)	2,029,955	
721.097	Human Resources	766,972	(20,000)	746,972	
	Health & Safety	77,014	-	77,014	
	Organisational Learning & Development	452,452	-	452,452	
89,545	•	204,861	-	204,861	
	Facilities Management	1,055,227	(744,301)	-	
1,535,300	Human Resources & Facilities	2,556,526	(764,301)		
188,136	Committees	240,449	-	240,449	
	Election Services	187,473	(3,435)	184,038	
	Legal Services	936,991	(101,456)	835,535	
	Member Services	473,497	-	473,497	
	Scrutiny	-	-	-	
	Executive Support	960,032	(72,000)	888,032	
2,539,194	Law and Governance	2,798,442	(176,891)	2,621,551	
1.956.109	Customer Contact	1,970,298	-	1,970,298	
	Customer First Programme	30,000	-	30,000	
	Housing Benefit	1,537,648	(822,855)	714,793	
	Revenues (NNDR and Council Tax)	898,421	(591,130)	307,291	
	Universal Credits	139,455	-	139,455	
2,864,387	Customer Services	4,575,822	(1,413,985)	3,161,837	
13,114,459	Total Organisational Development and	16,640,405	(2,630,509)	14,009,896	
	Corporate Services				
(8,098,745)	SLAs And Capital Charges			(8,695,936)	
5,015,714	Total Net Budget			5,313,960	

# Business Improvement & Technology

# Head of Service: Jane Lubbock Contact Number: 01865 (25)2218

The focus of Business Improvement and Technology is to facilitate and drive service improvement through more effective integration and alignment of technology with business process improvement and identifying opportunities to streamline the delivery of services and better management of all third party spend to ensure this delivers value to the organisation.

The Service has the following structure and responsibilities;

**Business Improvement and Performance;** Project and programme management, business process improvement, service reviews (including fundamental service reviews), standard operating procedures administration, performance monitoring and reporting, service and corporate planning, provision of training, CRM development.

**Contracts and Procurement;** Contract management, management of the Contracts register, administration of the South East business portal, provision of training to Council suppliers, managing a procurement hub for the Oxfordshire districts

**Technology;** 3<sup>rd</sup> tier support desk support, development, tailoring and configuring of core applications, interfacing of core applications. Provision of service desk management functions, technology-related contract and supplier management and IT projects.

# **Budgeted FTE's**

Service	2013-14	2014-15
KT14 Procurement	5.00	5.00
CA01 Business Transformation Management	6.00	6.00
KK03 Performance Management	1.00	0.00
CA80 ICT Staff / Running Costs	20.12	20.90
Total FTE's	32.12	31.90

Description	Target 2013-14	Target 2014-15
% of Council Spend with local businesses	44%	45%
Number of CiP licensed practitioners in Service Areas	18	25
The level of self service transactions that are carried out using the Councils Website		5%
Increase the number of jobs created through Council investment projects and other activities to over 850 by 2015/16.	586	400

# Business Improvement & Technology Budget 2014-15

			2014/15	
13/14	Service	Gross	Gross	Net
Budget	OCIVICE	Expenditure	Income	Expenditure
£		£	£	£
	Transformation Projects			
375,639	Transformation Projects	525,639	-	525,639
-	Route Optimisation Software	1,303	-	1,303
375,639	Total Transformation Projects	526,942	-	526,942
	Business Improvement &			
	Performance			
292,259	Business Transformation	299,156	-	299,156
	Management			
1,354	Performance Management	-	-	-
293,613	Total Business Improvement &	299,156	-	299,156
	Performance			
	Contracts & Procurement			
28 854	Oxfordshire District Procurement	-	_	_
20,004	Hub			_
209.693	Procurement	298,066	(120,153)	177,913
	Total Contracts & Procurement	298,066	(120,153)	177,913
		;	(	,
	Technology			
115,003	General Telephone	81,059	(2,500)	78,559
441,493	IT Project & Equipment Costs (HRA)	-	-	-
	Citrix	-	-	-
	ICT Applications	1,219,330	-	1,219,330
	ICT Staff/Running Costs	2,102,428	-	2,102,428
3,240,611	Total Technology	3,402,817	(2,500)	3,400,317
4,148,410	Total Business Improvement and	4,526,981	(122,653)	4,404,328
	Technology	. ,		. ,
(2 AAE A20)	SI As And Capital Charges			(2 992 274)
(3,440,439)	SLAs And Capital Charges			(3,882,374)
702,971	Total Net Budget			521,954

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Transformation Projects			1,303	525,639		(375,639)	151,303
Contracts & Procurement	291,339		86	6,641	(120,153)	(163,233)	14,680
Improvement & Performance	298,797		209	150		(293,000)	6,156
Technology	967,866		1,040	2,433,911	(2,500)	(3,050,502)	349,815
Total Net Budget	1,558,002	-	2,638	2,966,341	(122,653)	(3,882,374)	521,954

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
13EF3102	Replacement of the County ICT contract and optimisation of the Cloud			(150)	
13EF3103	Reduce the number of users as the charge is based on number of PC's		(50)		
12SV3106	Reduction in telephone bill as home/flexible working increases and more calls are transacted across the web	(2)			
14EF0301	Application portfolio & Telephony review.	(50)	(100)		
12SV0301	Procurement work plan for each year	(30)	(29)	(20)	
12SV0301	Introduce a nominal charge for supplier training	(1)			
13EF0302	Improved contract management	(5)			
13CI3101	ICT Contract Inflation	65			
13CI3103	Other software maintenance & licensing	26	25	5	5
14FC0301	Training and business process improvement services provided to outside bodies			(7)	
13PR3103	Public Sector Network Future Requirements	10			
15NI0301	Transformation Funding	150		(150)	
Total Savings	& Pressure	163	(154)	(322)	5

# Law & Governance

#### Head of Service: Jeremy Thomas Contact Number: 01865 (25)2224

The Service is made up of three teams:

**Corporate Secretariat -** provides PA services to the Chief Executive, Directors, the Leader of the Council and Executive Members, Freedom of Information Act requests; monitors and responds to Stage 3 and Ombudsman complaints and liaises with the Information Commissioner and the Local Government Ombudsman. Organises the annual St. Giles' Fair and has an oversight of emergency planning and business continuity planning.

**Democratic Services -** are responsible for committee management, scrutiny support, Member and Civic Office Holder support and electoral services. The team is responsible for all of the administration connected with the democratic and political management arrangements within the Authority, including ensuring that meetings are properly convened and decisions are properly recorded and published, the formulation and publication of the Council's Forward Plan and the administration of the member call-in process; the Council's overview and scrutiny role. The organisation and conduct of City Council elections, of County Council elections, of Parish, Parliamentary and European elections and compiling, and maintaining, the Register of Electors, managing the Lord Mayor's engagements.

**Legal Services** are the Council's legal advisors. The team carries out a wide range of transactional, representational and advisory activities to ensure that the Council acts lawfully and with procedural propriety and that the Council's interests are protected. The team provides a complete in-house service and also has framework arrangements in place to ensure that clients, through Legal Services, have access to specialist external legal advice when this is required. The Oxfordshire local authorities established a shared legal service (the 'Legal Hub') in 2010 to take advantage of peaks and troughs of work across the Authorities.

#### **Budgeted FTE's**

Service	2013-14	2014-15
KC11 Electoral Register	1.00	1.00
KD02 Members Support	1.00	1.00
KF04 Scrutiny	1.00	0.00
KS04 Legal Services	17.00	11.60
KS08 Democratic Services	4.00	5.00
KK01 CHEX, Directors & Corp Secretariat	9.00	9.57
KS02 Support Team	0.00	3.77
Total FTE's	33.00	31.94

Description	Target 2013-14	Target 2014-15
% of Council and Legal Hub Clients rating provision of legal services good or excellent	87%	90%
Rate of Electoral Registration	96%	96%

13/14 Budget £	Service	Gross Expenditure	Gross	Net		
-	Service	Expenditure	Los el c			
£			Income	Expenditure		
		£	£	£		
0	Committees					
2,233 E	Executive Board - Running Costs	-	-	-		
	_					
3,770 0	Council - Running Costs	-	-	-		
179,952 E	Democratic Services	240,449	-	240,449		
2,181	Other Committees - Running	-	-	-		
C	Costs					
188,136 T	Total Committees	240,449	-	240,449		
	Election Services	00.004	(4,400)	50.044		
	City Council Elections	60,391	(1,180)	59,211		
	Electoral Register	127,082	(2,255)	124,827		
181,307 T	Total Election Services	187,473	(3,435)	184,038		
	Legal Services					
	Support Team	125,421	-	125,421		
	Legal Services	761,570	(66,456)	695,114		
(35,000) L	5	101,010	(35,000)	(35,000)		
	Archivist Project	50,000	(00,000)	50,000		
	Total Legal Services	<b>936,991</b>	(101,456)	835,535		
		000,001	(101,100)	000,000		
N	Member Services					
31,624 L	Lord Mayors Secretariat	31,387	-	31,387		
373,477 N	Members Allowances	372,477	-	372,477		
69,632 N	Vembers Support	69,633	-	69,633		
474,733 T	Total Member Services	473,497	-	473,497		
	Scrutiny					
	Scrutiny	-	-	-		
48,261 T	Total Scrutiny	-	-	-		
	Executive Support					
	St Giles Fair	51,119	(72,000)	(20,881)		
	CHEX, Directors & Corp	906,834	(,,	906,834		
	Secretariat	000,001		000,001		
	Emergency Planning	2,079	-	2,079		
	Total Executive Support	960,032	(72,000)	888,032		
	Fotal Law and Governance	2,798,442	(176,891)	2,621,551		
_,,.		_,,.	(110,001)	_, ·,•• ·		
(2,187,182)	SLAs And Capital Charges			(2,348,135)		
352,012	Total Net Budget			273,416		

# Law & Governance Budget 2014-15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Committees	225,828		658	13,963		(236,107)	4,342
Election Services	127,054	12,883	1,182	46,354	(3,435)	45,369	229,407
Legal Services	826,944		1,052	108,995	(101,456)	(817,564)	17,971
Member Services	413,652	2,003	3,804	54,038		(471,499)	1,998
Scrutiny						(290)	(290)
Executive Support	883,015	6,694	1,608	68,715	(72,000)	(868,044)	19,988
Total Net Budget	2,476,493	21,580	8,304	292,065	(176,891)	(2,348,135)	273,416

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
12SV3401	Income from Legal Hub - Collaborative working between all Oxfordshire authorities.	(5)	(5)		
12SV3413	This saving relates to the deletion of a Support Assistant post		(28)		
15PR3401	Archive Project	50	(50)		
14EF3401	Committees printing costs saving due to lpad roll out to members resulting in reduced agenda printing etc	(3)	(3)		
12SV3410	This saving relates to an increased use of on-line electoral registration		(1)		
Total Saving	gs & Pressure	42	(87)	0	0

# Customer Services

#### Head of Service: Helen Bishop Contact Number: 01865 (25)2233

#### **Customer Contact**

Customer Contact is responsible for delivering, developing and improving front line customer services to citizens accessing the complete range of Council services across all access channels. The objective is to make services accessible to suit the needs of the customer, with an ethos of right first time, quality and consistency, the same service being accessible by web, telephone or face-to-face. The Council has a Customer Service Centre in St Aldates and Templar Square, Cowley where the majority of council services can be accessed face-to-face. A single telephone contact centre is also located in St Aldates that also delivers the full range of council services.

#### Administration of Housing Benefit and Council Tax Support Scheme

The Benefits Service is responsible for the speedy and accurate assessment of housing benefit and the council tax support scheme. The service is being developed to ensure easy access for claimants, housing associations, other landlords and advice agencies, by making best use of the self service facilities that our benefits software offers on the web as well as the ability to make an electronic claim. The service is running a national pilot in partnership with the Department for Work and Pensions (DWP) to test the support that will be required for customers when Universal Credit is introduced. This involves co-ordinating the wide range of support that exists for claimants both internally, with other organisations and throughout the advice sector.

#### Administration and collection of Council Tenant Rents

Efficient collection of rent from our 8,000 council tenants enables them to stay in their homes. It also requires a joined up approach with other parts of the Housing Service, making sure that we are fully abreast of their tenancy issues. It provides a significant income stream for our Housing Revenue Account to improve the health and well-being of our tenants, providing decent homes in strong and active communities.

#### Administration and collection of Local Taxation and Overpaid Housing Benefit

The efficient collection of income for Council Tax, Business Rates and Overpaid Housing Benefit helps to maintain the cash flow for the organisation.

Council tax and Business Rates services are broadening the range and depth of services available on the web. Business Rates customers can self serve on the web and they can elect to receive electronic bills; this will be offered in the new financial year to council tax payers.

#### **Budgeted FTE's**

Service	2013-14	2014-15	
CD41 Customer Services	59.33	54.25	
CD42 Council Tax	21.18	20.77	
CD43 Housing Benefit	39.88	41.86	
CD61 Universal Credits	0.00	2.00	
Total FTE's	120.39	118.88	

Description	Target 2013-14	Target 2014-15
Percentage of enquiries resolved at first point of contact by Customer Service Centre and Contact Centre	90%	90%
% of Council Tax collected	97.2%	97.2%
% of Rent collected	96.3%	97.5%
Average number of days to process change in circumstances	10	10
% of Customers getting through first time on the Council's main telephone number	95%	95%
% of Enquiries resolved at first point of contact by Customer Service Centre and Contact Centre	90%	90%
Average number of days to process new housing benefit claims	14	14
% of Business Rates collected	98.2%	99.0%

	Service	2014/15				
13/14		Gross	Gross	Net		
Budget		Expenditure	Income	Expenditure		
£		£	£	£		
	Customer Services					
1,956,109	Customer Contact	1,970,298	-	1,970,298		
50,000	Customer First Programme	30,000	-	30,000		
647,053	Housing Benefit	1,537,648	(822,855)	714,793		
211,225	Revenues (NNDR and Council	898,421	(591,130)	307,291		
-	Universal Credits	139,455	-	139,455		
2,864,387	Total Customer Services	4,575,822	(1,413,985)	3,161,837		
2,864,387	Total Customer Services	4,575,822	(1,413,985)	3,161,837		
2,004,307		4,575,622	(1,413,903)	5,101,057		
541,705	SLAs And Capital Charges			753,180		
3,406,092	Total Net Budget			3,915,017		

# Customer Services Budget 2014-15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Customer First Programme				30,000			30,000
Customer Contact	1,664,890	28,907	845	275,656		(1,931,108)	39,190
Revenues	633,707		2,553	262,161	(591,130)	807,531	1,114,822
Housing Benefit	1,408,220		2,006	127,422	(822,855)	1,876,757	2,591,550
Universal Credits	139,455						139,455
Total Net Budget	3,846,272	28,907	5,404	695,239	(1,413,985)	753,180	3,915,017

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
12SV2109	Plan to increase in Court Fees over the back end of the period	(14)			
14EF2101	Efficiencies from combined contact centre	(25)	(116)	(50)	
14EF2102	Efficiency from impact of Welfare Reform				(45)
14EF2103	Resilience Contract Costs for two years as a result of 10% increase in call volume.		(40)	(35)	(75)
14IS2101	Project Manager for Comments and Complaints Portal- 1 yr Contract	(20)			
15IS2101	This is the cost of a contract for the collection of arrears on a no win no fee basis.	25			
15IS2102	Two Revenues Posts ( Court Taking Officer and Appeals & Complaints Officer)	38	38	(38)	(38)
13PR2101	Double running of systems when Universal Credit is implemented				(25)
15PR2101	To maintain the work of the Universal Credit Pilot	85			(85)
15NI2101	Customer Excellence Manager	35		(35)	
Total Savings & Pressure		124	(118)	(158)	(268)

# Finance

# Service Overview

# Head of Service: Nigel Kennedy Contact Number: 01865 (25)2708

The Finance Service is split into four teams, and primarily supports the Council's corporate objective of 'An efficient and effective Council' corporate objective contained within the Councils Corporate Plan, but with links indirectly to all other corporate objectives arising from the cross Directorate working which the Service undertakes

**Financial Accounting Services** – providing technical services in relation to Finance including, production of the Statement of Accounts, Treasury Management, Insurance Services, Banking Services, Risk Management, VAT and development and maintenance of the Councils Financial Management System, Agresso

**Management Accountancy** – providing financial advice and assistance with both revenue and capital budget preparation and monitoring, integrated reporting, projects, assistance with the Statement of Accounts, oversee use of CorVu and produce the Cost Centre Managers Manual.

**Revenues** – Responsibility for Creditor Payment Processing for Aggresso, Servitor and Fleetplan invoices and recovery of income raised for sundry debtors, commercial rent income and trade waste, Paris income management system, purchase card admin, P2P administration

**Investigations Service** – To investigate suspected fraudulent Welfare benefit claims, Housing tenancy fraud, Council Tax, Support Scheme Fraud, identity fraud and other Corporate fraud issues, and to proactively prevent and deter fraud creating an awareness of fraud and irregularity throughout the Council and help to ensure that any investigation conducted remains within current legislation and guidelines.

# Budgeted FTE's

Service	2013-14	2014-15
CD10 Revenues	11.49	10.07
CD11 Accountancy	22.56	20.56
CD22 Investigations	6.81	5.00
Total FTE's	40.86	35.63

## **Performance Indicators**

Description	Target 2013-14	Target 2014-15
% of Undisputed Creditors paid within 30 days of receipt	98%	99%
% of Invoices paid by BACS	90%	95%
Investments return above base rates	0.3%	0.4%
Date Statement of Accounts given to external Audit	30th June	15th June

			2014/15	
13/14 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £
	•			
1 010 000		1 0 1 1 700	(2,000)	4 0 4 4 7 0 0
	Accountancy	1,244,798	(3,000)	1,241,798
1,219,220	Total Accountancy	1,244,798	(3,000)	1,241,798
	Internal Audit			
85,000	Internal Audit	85,000	-	85,000
85,000	Total Internal Audit	85,000	-	85,000
	Corporate Finance			
,	Cash Van Contract	3,500	-	3,500
	Rating Appeals	(3,000)	-	(3,000)
,	Bad Debts Contribution	-	51,000	51,000
	Bank Charges	45,000	(15,000)	30,000
	District Audit	152,800	-	152,800
	Other Miscellaneous Income	-	(3,000)	(3,000)
234,800	Total Corporate Finance	198,300	33,000	231,300
	Investigations			
106.076	Investigations	291,520	(182,679)	108,841
	Total Investigations	291,520	(182,679)	108,841
	Devenue			
292.066	Revenues	363,016		202.040
	Revenues	,	-	363,016
382,000	Total Revenues	363,016	-	363,016
2,027,168	Total Finance Services	2,182,634	(152,679)	2,029,955
(1,765,459)	SLAs And Capital Charges			(1,801,805)
261,709	Total Net Budget			228,150

## Subjective Analysis 2014/15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Accountancy	1,121,780	85	2,319	120,614	(3,000)	(1,217,444)	24,354
Internal Audit				85,000		(85,003)	(3)
Corporate Finance		(3,000)		201,300	33,000	(234,282)	(2,982)
Investigations	267,467		436	23,617	(182,679)	91,989	200,830
Revenues	358,016		1,000	4,000		(357,065)	5,951
Total Net Budget	1,747,263	(2,915)	3,755	434,531	(152,679)	(1,801,805)	228,150

## Savings & Pressures 2014/15

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
12SV3217	Reduced banking and stationery costs as a consequence of going cashless, and moving to payment by BACS. Reduction in bank charges and cash collection contract	(4)			
13EF3203	Reduction in posts resulting from self service		(40)		
14EF3202	Implement Purchase to Pay and generic working in Payments and Incoome	(25)	(30)		
Total Saving	js & Pressure	(29)	(70)	0	0

# Human Resources & Facilities

## Service Overview

# Head of Service: Simon Howick Contact Number: 01865 (25)2547

The service provides 2 distinct functions:

**Human Resources** provides payroll, health & safety, learning & development, organisational development, organisational change, equalities and diversity, employee relations and people management support and strategy. The service supports all other parts of the Council through a business partner model where we work with services and assist them through good practice human resource management. We aim to build capacity in managers to manage people more effectively. The service is responsible for implementing employment law changes and providing an HR policy framework which assists the Council in managing its people. The payroll & health & safety sections provide key processing and corporate assurance functions.

The **Facilities Management** team run the Town Hall operations and provide a managed service approach to premises operation (for example, caretaking and post room in St Aldates Chambers). The Town Hall Events team are a key income generator managing the venue offering for weddings, conferences, meetings, etc. The civic work of the Town Hall Keepers is a highly regarded ceremonial function of the City Council's operation

# **Budgeted FTE's**

Service	2013-14	2014-15
CD34 Payroll	3.81	5.81
DP03 Employee Services	11.32	8.35
DP07 Learning & Development	5.08	3.00
HT34 Equalities Work	0.00	0.00
DC20 Unison	0.76	0.89
KT11 Copier Services	3.46	3.00
BL16 Facilities	12.98	15.50
BL10 Town Hall	16.98	5.00
Total FTE's	54.39	41.55

# **Performance Indicators**

Description	Target 2013-14	Target 2014-15
% of employees with a disability	10%	10%
% of Black & Ethnic minority employees	8%	8%
Days lost to sickness	8	7

			2014/15	
13/14	<b>a</b> .	Gross		Net
Budget	Service	Expenditure	Gross Income	Expenditure
£		£	£	£
	Human Resources			
552,152	Human Resources	580,552	(20,000)	560,552
19,415	Unison	29,534	-	29,534
150,000	Apprentices Scheme	156,886	-	156,886
``'	Diversity	-	-	-
721,097	Total Human Resources	766,972	(20,000)	746,972
	Health & Safety			
77,014	Occupational Health	77,014	-	77,014
77,014	Total Health & Safety	77,014	-	77,014
	Organisational Learning &			
	Development			
394,379	Organisational Learning &	452,452	-	452,452
	Development	,		,
394,379	Total Organisational Learning &	452,452	-	452,452
	Development			
	Payroll			
-	Staff Offers	50,000	-	50,000
89,545	Payroll	154,861	-	154,861
89,545	Total Payroll	204,861	-	204,861
	Facilities Management			
17,181	Town Hall Civic Management	338,185	(620,997)	(282,812)
	Facilities	613,483	(0_0,001)	613,483
	Copier Services	103,559	(123,304)	(19,745)
,	Total Facilities Management	1,055,227	(744,301)	310,926
1 535 300	Total Human Resources and	2,556,526	(764,301)	1,792,225
1,000,000	Facilities	2,000,020	(104,301)	1,7 32,223
(4 0 40 0 70)	SI Ao And Conital Charges			(4 440 000)
(1,242,370)	SLAs And Capital Charges			(1,416,802)
292,930	Total Net Budget			375,423

# Human Resources and Facilities Budget 2014-15

# Subjective Analysis 2014/15

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Human Resources	728,304		530	38,138	(20,000)	(681,566)	65,406
Health & Safety				77,014		(77,046)	(32)
Organisational Learning & Development	444,538			7,914		(393,901)	58,551
Payroll	197,341		(1,608)	9,128		(89,557)	115,304
Facilities Management	746,484	55,166	5,920	247,657	(744,301)	(174,732)	136,194
Total Net Budget	2,116,667	55,166	4,842	379,851	(764,301)	(1,416,802)	375,423

## Savings & Pressures 2014/15

Reference	Description	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
13FC3301	Income generated from selling Human Resources services	(20)	(20)		
14FC3301	Reduction on the current income budget for 2013-14 and 2014-15, and then rising from 2015-16, driven by increasing the utilisation of Town Hall space.		(50)	(50)	
14EF3301	Further reduction in mileage rates (2p saves £2k)			(2)	
14EF3303	Efficient ordering of facilities supplies, for example stationary and cleaning	(2)		(1)	
14SR3301	Human Resources Management Post funded from reserves for 2012-13 and 2013-14	(55)			
14PR3302	Main Hall out of action for 3 months over summer whilst ceiling redecorated		40	(40)	
14PR3304	Travel Plan - Environmental development post	(25)			
14PR3305	Human Resources Management Post to drive Councils Organisational development strategy, sell Human resources services	55			
15PR3301	Post Room & Copier Unit income budget reduction to bring costs and income to a zero balance.	70	(25)		
14IS3301	Relaunch of Town Hall	(10)			
15NI3301	Living Wage	5			
15NI3302	Town Hall Income pressure	25	35		
15NI3303	Training Budget increase	100		(100)	
15NI3304	Staff wellbeing	75		(75)	
Total Saving	gs & Pressure	218	(20)	(268)	0

# Housing Revenue Account

## Service Overview

## Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

The service is responsible for the overall management of the Council's housing stock of approximately 7,800 council dwellings. Income and expenditure activities relate to a number of different areas including the provision of general and specialist housing management to tenants and leaseholders as well as funding a cyclical planned maintenance programme, together with a day to day responsive repairs and an emergency call out service.

With effect from 1st April 2012 the then housing subsidy system was replaced with the Government's new selffinancing regime. The new arrangement required the City Council to buy itself out of the subsidy mechanism by borrowing approximately £198.5 million to be paid to DCLG. The buy out value was determined by DCLG from assessing notional surpluses associated with the Council's HRA over the next 30 years.

Rent increases are still predominately controlled by Government via mechanisms limiting the amount of increased rent rebate the Government will support each year. The Council has embarked on a policy of continuing with the Government's rent convergence formula albeit the actual convergence dates are only estimates. The Government have issued a consultation paper regarding the removal of the convergence aspect of the current rent increase formula from April 2015 and replacing the current RPI+0.5% increase with CPI+1%. Details of the Government's proposals will be received during 2014/15.

The Council is also required under the self-financing regime to produce, with financial analysis, a sustainable 30 year Business Plan that sets out the strategic challenges and opportunities the Council faces as an affordable housing landlord. Part of this includes a commitment by the Council to continue its new build programme by ensuring affordable housing provision continues to rise in the City, commissioned and financed either by the City Council itself or with approved partners.

The Council has commissioned a stock condition survey that confirms the council's housing stock meets the current Decent Homes Standard. This has been achieved as a result of continued and sustained investment, targeted at the elements that our tenants want and what the properties need via a carefully planned cyclical maintenance/capital programme.

Repairs work will be carried out, for the most part, by the Council's Direct Services Team, who will also be directly responsible for the programme of reactive repairs that our tenants report every day and the repair of properties that become empty.

The Council's Customer Services team will take on the responsibility for advising our tenants on a variety of matters including reporting, repairs, the collection of rent and leaseholder charges as well as housing benefit matters.

In addition there are other specialist teams where officers are specifically trained and knowledgeable in providing the necessary support and advice for many vulnerable tenants. We also manage a variety of tenancy matters including mutual exchanges, anti-social behaviour matters and neighbourhood management.

At the heart of all our work in this area is our relationship with our tenants and leaseholders and significant changes in the methods and structures of how we would like to interact and undertake dialogue with all our stakeholders will continue. This is essential so that the opportunities and challenges facing the Council's HRA as we embark in this new period of change are representative and promote the values and aspirations of all involved.

## **Budgeted FTE's**

Service	2013-14	2014-15
MD63 Furnished Tenancies	2.00	2.00
MD64 Under Occupation Initiative	0.00	1.00
MC11 Other-General Expenses & Overheads	0.00	1.00
MM40 Local Housing Management	8.00	18.00
MM41 Rents Team	13.38	14.38
NS03 Major Projects Team	6.54	11.00
Total FTE's	29.92	47.38

# HRA Summary 2014/2015

2013-14 Budget as per Business Plan		2014-15 Budget as per Business Plan
	Income	£
	Dwelling Rent	(40,589,551)
(1,039,633)	Service Charges	(1,083,560)
	Shops/Garages/Furn/Other Rent	(738,355)
	Fees/Other	(329,025)
(42,817,521)	Net Income	(42,740,491)
4,133,814	<b>Expenditure</b> General Management	5,126,080
2,514,166	Special Management	2,483,084
2,376,907	Other Management	2,833,903
500,125	Bad Debt Provision	351,034
9,683,766	Responsive & Cyclical Repairs	9,723,608
7,059,962	Interest Paid	7,792,060
8,267,159	Depreciation	5,594,974
34,535,899	Total Expenditure	33,904,743
(8,281,622)	Net Operating Expenditure/(Income)	(8,835,748)
	Appropriations	
(55,664)	Interest Received	(63,990)
636,854	Other HRA Reserve Adjustments	(230,300)
10,830,356	Revenue Contribution to Capital	16,895,512
11,411,546	Total Appropriations	16,601,222
3,129,924	Total HRA (Surplus)/Deficit	7,765,474

# Internal Recharges

### SERVICE AREA PROVIDER

#### **S01 Policy, Culture & Communication** Media & Communications Corporate Projects Team Performance Management

#### **S02 Transformation** Transformation Projects

## S03 Business Improvement & Technology

Procurement Team Transformation Management (Business Improvement)

Performance Management (Business Improvement) General Telephone IT Project & Equipment Costs (HRA) ICT Applications Staff/Running Costs

## S12 Environmental Development

Service requests (Env Protection) Service Requests Water Sampling Street Wardens CANACT

#### S13 Housing & Property

Temporary Accommodation Mgmt. Community Housing Management Housing Options & Allocations Service Development

#### S14 Regeneration and Major Projects

Management & Support Asset Management - Strategic Development /PRS Team Building Design & Construction Office Accommodation

S21 Customer Services

Customer Contact

S22 Leisure Parks & Communities Area Co-ordinators

#### S32 Finance Revenues

Accountancy

District Audit Bank Charges Internal Audit & Risk Management

## S33 Human Resources & Facilities

Caretaking City Centre Town Hall Management Payroll Human Resources

Training Central post room & admin support

#### S34 Law & Governance

Members Services Scrutiny Committee Services Internal Management charges Legal Services

CHEX, Directors & Corp Secretariat

### BASIS OF CHARGE

40% to CDC, 60% all services based on employee numbers, but excluding manual employees. 40% to CDC, 60% all services based on employee numbers, but excluding manual employees. 40% to CDC, 60% all services based on employee numbers, but excluding manual employees.

% split based on specific transformation project management costs. £50k fixed fee to HRA (MC11)

Staff % time allocation across services. Staffing to be charged out based on Headcount per Service area excluding Manual staff in Direct Services 50% to CDC, 50% all services based on employee numbers but excluding manual staff. Recharge based on actual charges 100% each to CD43. Allocated based on numbers of PCs per cost centre Fixed Fees of £100k to HRA (QA06) for Servitor) plus 20k to Housing Options (EK10). Remainder allocated based on numbers of PCs per cost centre.

£13k fixed fee to City Development (HK11) £3k fixed fee to City Development (HK11) £25k Fixed Fee to HRA (MC11) for Community Wardens tackling anti-social behaviour 55% recharge to HRA (MC11)

£192,931 Fixed fee to HRA (MM40) £16,308 Fixed fee to HRA (MM40) £176,353 Fixed fee to HRA (MC11) £36,804 Fixed Fee to HRA (MM40)

the basis of apportionment.

6% to Facilities Management. Remainder recharged to other Corporate Assets cost centres Apportioned on time basis between offices, depots and other properties. Estimate of time spent % fee allocation Town centre offices now just St Aldates & Town Hall. Now that modern work style is in place propose to apportion BR12 & BR11 costs between usable office space and civic areas and then use headcount as

Based on Call volume and F2F time as per breakdown provided by customer services.

£300,000 fixed fee charged to HRA (MC11)

£136,795 Fixed Fee Recharge to HRA based on budgeted salary costs (4.5 FTE posts) plus £73,973 fixed fee to MM40. £130,545 Fixed fee to CDC

Costs apportioned using a combination of: Creditor invoice transaction numbers, Cash transactions, Invoice numbers (weighted for debt collection work required). Time apportionment for management staff. £76k fixed fee recharge to HRA (MC11) Time allocation by cost centre using updated % estimated staff time. £100k Fixed Fee recharge to HRA (MC11) 100% CDC 100% of balance not recharged in-year to CDC KF02 Based on Internal Audit Draft plan provided by PWC

Even apportionment over town centre office accommodation as per Office Accommodation Costs. 9% of gross expenditure excluding internal recharges going to Members KD02 Number of employees Number of employees. Employee Services (DP03) also includes a £125k fixed fee recharge to the HRA (MC11)

Based on number of employees, but training pot of £200k to be allocated to service areas excluded. Staff % time allocation across services.

100% to CDC KF01 100% to CDC KF01 100% to CDC KF01 55% CDC KF01, 5% Electoral KC11, 40% Legal KS04 Based on previous years time, adjusted to take into account changes in service responsibilities following restructuring Chief Executive and Directors time split 55% CDC (KF01), 32.5% to Service Areas and 12.5% to HRA (MC11). The 35% share to services is divided equally between each service area, and then apportioned to cost centres on the basis of employee numbers. 10% of Corporate Secretariat Manager's time charged to St Giles Fair, with the remainder of Corporate Secretariat Team costs again being split evenly between service areas.

					Service A	Area providing t	he service					
Service Area receiving the service	Policy, Culture & Communication	Transformation	Business Improvement & Technology	Environmental Development	Housing & Property	Regeneration & Major Projects	Customer Services	Leisure, Parks & Communities	Finance	Human Resources & Facilities	Law and Governance	Total
Policy, Culture and Communication	13,157	0	59,664	0	844	66,401	0	0	33,446	39,242	16,298	229,052
Transformation	0	0	0	0	0	0	0	0	9,179	0	0	9,179
Business Improvement & Technology	26,310	0	148,744	0	0	81,876	0	0	87,015	64,528	24,768	433,241
City Development	51,740	10,489	271,865	19,000	28,581	138,045	75,832	0	72,152	120,369	145,492	933,565
Environmental Development	70,167	7,511	451,928	0	2,660	182,899	54,307	0	127,557	160,023	186,609	1,243,661
Housing and Property	65,771	20,141	318,971	0	91,702	247,487	145,617	0	88,735	141,239	101,389	1,221,052
Regeneration and Major Projects Team	12,278	0	66,032	0	245,100	495,284	0	0	79,030	28,293	269,999	1,196,016
Customer Services	112,249	153,059	1,047,866	0	127	510,089	1,106,606	0	68,728	347,336	137,700	3,483,760
Leisure, Parks & Communities	88,573	2,100	327,110	0	48,724	101,430	15,183	0	189,566	141,210	97,137	1,011,033
Direct Services	96,218	45,800	300,999	0	37,787	14,929	331,132	0	472,011	660,410	112,104	2,071,390
HRA	28,063	103,574	729,780	251,418	423,747	103,115	687,333	210,768	262,649	190,122	250,734	3,241,303
Finance	34,199	0	201,777	0	0	78,683	0	0	105,213	74,707	38,408	532,987
Human Resources & Facilities	49,984	0	256,648	0	15,748	152,746	0	0	62,560	122,506	143,721	803,913
Law and Governance	33,326	1,616	280,772	0	2,073	113,312	11,683	0	61,500	124,442	56,995	685,719
CDC & NDC	455,268	40,528	20,696	0	0	0	293,012	130,545	609,849	0	1,447,563	2,997,461
Total	1,137,303	384,818	4,482,852	270,418	897,093	2,286,296	2,720,705	341,313	2,329,190	2,214,427	3,028,917	20,093,332

### Allocation of SLA charges for 2014/15 by Service Area

# Capital Programme

General Fund Capital Programme	2014-15 £	2015-16 £	2016-17 £	2017-18 £
B0075 Stage 2 Museum of Oxford Development G6013 Superconnected Cities	4,675,000	477,000		
S01 Policy Culture & Communications Total	4,675,000	477,000	-	-
C3039 ICT Infrastructure C3044 Software Licences C3053 New Council website in Drupal C3054 Purchase of web service (API's) to enable the Council to manage its own integration of core systems	100,000 177,000 15,000 71,000	150,000 177,000 95,000	150,000 177,000	150,000
S03 Business Improvement & Technology Total	363,000	422,000	327,000	150,000
F1323 Bridge Over Fiddlers Stream F7007 Woodfarm / Headington Community Centre - Improvements F7009 CCTV Gipsy Lane Campus F7010 Work of Art Said Business School F7011 Headington Environmental Improvements F7012 Rose Hill Recreation Ground Improvements F7020 Work of Art Shotover View F7022 Sunnymeade Park - Enhancement of Play Area Facilities F7023 Templars Square Public Safety Measures F7024 St Clements Environmental Improvements	70,000 19,887 60,000 3,300 14,635 1,830 10,000 60,000	158,016		
M5014 West End Partnership	217,225	282,775		
S11 City Development Total	516,877	490,791	-	-
E3511 Renovation Grants E3521 Disabled Facilities Grants F0015 Cycle Oxford E3554 Additional SALIX Plus funding E3555 Flood Alleviation at Northway & Marston E3556 Additional CCTV to Speedwell street	50,000 640,000 240,503 200,000 300,000 40,000	50,000 640,000 50,000 200,000 1,400,000	50,000 640,000 200,000	50,000 640,000
S12 Environmental Development Total	1,470,503	2,340,000	890,000	690,000
Leisure Centres A4808 Blackbird Leys LC Improvements A4814 Leisure Centre substantive repairs	128,278 66,000			
Community Centres B0033 Community Centres B0034 Rose Hill Community Centre (GF) B0083 East Oxford Project B0084 Jericho Community Centre	313,420 326,300	288,200 200,000 200,000	413,320	200,000
<b>Covered Market</b> B0028 Covered Market - New Roof Structures to High St Entrances B0036 Investment ~ Covered Market	100,000 150,000	75,000		
Investment Properties B0003 Roof Repairs & Ext Refurbishment 44-46 George St B0040 Investment ~ Broad Street B0041 Investment - Misc. City Centre Properties B0044 Investment - Outer City B0046 Investment - Ship Street	27,000 127,280 10,000 38,600 65,720	33,800 24,000 80,700	17,400 257,100	

General Fund Capital Programme	2014-15 £	2015-16 £	2016-17 £	2017-18 £
B0043 Investment George Street B0072 23-25 Broad Street	50,500 300,000	77,800		
Miscellaneous Council Properties B0032 Bury Knowle House B0037 Car Parks B0052 Miscellaneous Properties B0069 Corporate Property Planned Maintenance Programme	80,000	87,900 60,000	50,000 14,360	310,000
B0077 Direct Services Depots B0078 Allotments B0079 Street Sports Sites B0080 Templars Square Refurbishment/Relocation B0082 Garages	13,700 115,000 117,000	210,600 34,450 10,720 117,000	25,500 10,200	010,000
Parks & Cemeteries B0048 Leisure - Cemeteries B0050 Leisure ~ Depots B0065 Parks & Cemetery - Masonry Walls & Path Improvements B0067 Fencing Repairs across the City B0085 Parks & Leisure Toilets	40,000 150,000 9,200	28,070 18,760	12,120	
Town Hall & St Aldates Chambers B0054 Town Hall B0068 Town Hall - Conference System Refurbishment B0076 Town Hall Improvements (OFTF2) B0087 Property Investment Strategy	280,000 266,611 50,000 7,000,000	55,000	50,000	
Housing Projects N5019 Homelessness Property Acquisitions M5020 Empty Homes CPO Revolving Fund	250,000	2,000,000 250,000	4,000,000 250,000	4,000,000
S13 Housing and Property Total	10,074,609	3,852,000	5,100,000	4,510,000
S13 Housing and Property Total         Community Facilities         G3017 South Oxford Community Centre Café         G3018 St Ebbes Deaf and Hard of Hearing Centre	<b>10,074,609</b> 50,000 50,000	3,852,000	5,100,000	4,510,000
Community Facilities G3017 South Oxford Community Centre Café	50,000	<b>3,852,000</b> 500,000	5,100,000	4,510,000
Community Facilities G3017 South Oxford Community Centre Café G3018 St Ebbes Deaf and Hard of Hearing Centre Indoor Sports A4810 New Build Completion Pool A4815 Leisure Centre Improvement Work A4835 Biomass store at Cutteslowe Park to supply new pool	50,000 50,000 5,543,900 447,250 90,000		5,100,000	4,510,000
Community Facilities G3017 South Oxford Community Centre Café G3018 St Ebbes Deaf and Hard of Hearing Centre Indoor Sports A4810 New Build Completion Pool A4815 Leisure Centre Improvement Work A4835 Biomass store at Cutteslowe Park to supply new pool A4829 Oxford Spires Academy Sports Pavilions A4816 Sports Pavilions A4832 Pavilions Grey Water Harvesting	50,000 50,000 5,543,900 447,250 90,000 500,000	500,000 75,000 28,000	<b>5,100,000</b> 12,000 450,000	4,510,000
Community Facilities         G3017 South Oxford Community Centre Café         G3018 St Ebbes Deaf and Hard of Hearing Centre         Indoor Sports         A4810 New Build Completion Pool         A4815 Leisure Centre Improvement Work         A4835 Biomass store at Cutteslowe Park to supply new pool         A4829 Oxford Spires Academy         Sports Pavilions         A4832 Pavilions Grey Water Harvesting         A4837 Quarry Pavilion         Outdoor Sports         A4820 Upgrade Existing Tennis Courts         A4831 Three Artificial Turf Cricket Wickets (b/f to 13/14)         A4833 Horspath Athletics Ground         A4834 Cutteslowe Park Splash Feature	50,000 50,000 5,543,900 447,250 90,000 500,000 1,201,000 54,000 48,000	500,000 75,000 28,000 600,000 48,000 12,000 50,000 100,000	12,000	4,510,000
Community Facilities         G3017 South Oxford Community Centre Café         G3018 St Ebbes Deaf and Hard of Hearing Centre         Indoor Sports         A4810 New Build Completion Pool         A4815 Leisure Centre Improvement Work         A4835 Biomass store at Cutteslowe Park to supply new pool         A4829 Oxford Spires Academy         Sports Pavilions         A4837 Quarry Pavilion         Outdoor Sports         A4820 Upgrade Existing Tennis Courts         A4831 Three Artificial Turf Cricket Wickets (b/f to 13/14)         A4834 Cutteslowe Park Splash Feature         A4836 Improve Court Place Farm Car Park         Parks & Cemeteries         A4826 Parks Works	50,000 50,000 5,543,900 447,250 90,000 500,000 1,201,000 1,201,000 54,000 48,000 - 24,000	500,000 75,000 28,000 600,000 48,000 12,000 50,000 80,000 50,000	12,000 450,000 50,000	4,510,000

General Fund Capital Programme	2014-15 £	2015-16 £	2016-17 £	2017-18 £
	2	2	2	2
Cleansing Services				
T2269 Toilet improvements	170,000			
T2276 Invest to Save - Bin Washing Service	83,000			
T2277 Food waste collection from flats	129,000	202,000	155,000	
Car Parking				
B0081 Car Parking Oxpens	3,000,000			
B0086 Extension to Seacourt Park & Ride (Part of feasibility reports)	400,000	1,000,000	600,000	
T2273 Car Parks Resurfacing	350,000	350,000	350,000	300,000
T2279 Leys Parking	87,000			
S23 Direct Services Total	6,950,750	3,607,150	1,928,330	1,152,000
B0074 R & D Feasibility Fund	125,000			
C3051 Veriscan Solution, Identity Authentication Solution	20,000			
C3052 Fraud Solutions and Data Warehouse	41,000	6,000	6,000	
S32 Finance Total	186,000	6,000	6,000	-
Total General Fund Schemes	32,596,889	13,197,941	8,963,330	6,502,000

General Fund Capital Programme	2014-15 £	2015-16 £	2016-17 £	2017-18 £
Housing Revenue Account Capital Programme				
External Contracts				
N6384 Tower Blocks	279,000	5,130,000	5,135,000	5,135,000
N6386 Structural	128,000	131,000	135,000	138,000
N6387 Controlled Entry	215,000	221,000	226,000	232,000
N6389 Damp-proof works (K&B)	92,000	95,000	97,000	99,000
N6392 Roofing	154,000	158,000	162,000	166,000
N6393 External Doors	205,000	210,000	215,000	221,000
N6394 Windows	256,000	263,000	269,000	276,000
N7020 Extensions & Major Adaptions	308,000	315,000	323,000	331,000
N7026 Communal Areas	154,000	158,000	162,000	166,000
N7027 Environmental Improvements	103,000	105,000	108,000	110,000
N7033 Energy Efficiency Initiatives	513,000	263,000	269,000	276,000
N7034 Digital Inclusion	164,000			
N7035 Rose Hill Drainage	40,000			
N7036 Food Waste Collection	113,000	42,000		
New Build				
B0034 Rose Hill Community Centre (HRA)	3,668,000	-	-	-
N7029 HCA New Build	12,657,000	655,000	146,000	26,000
N7030 Horspath Road Depot	1,538,000	-	-	-
N7031 Homes at Barton	104,000	614,000	4,815,000	5,909,000
N7032 Great Estates: Estate Enhancements and Regeneration	1,025,000	1,051,000	1,077,000	1,104,000
Internal Contracts				
N6385 Adaptations for disabled	615,000	646,000	662,000	679,000
N6390 Kitchens & Bathrooms	2,163,000	2,037,000	1,924,000	1,803,000
N6391 Heating	1,457,000	1,494,000	1,531,000	1,569,000
N6388 Major Voids	841,000	836,000	828,000	849,000
N6395 Electrics	744,000	718,000	670,000	619,000
Total Housing Revenue Account Schemes	27,536,000	15,142,000	18,754,000	19,708,000
Total Capital Programme	60,132,889	28,339,941	27,717,330	26,210,000

# Fees & Charges

## Culture & Events - Fees & Charges 2014- 2015

£           Local Charity Events (per day)         50.00           Small         50.00           Medium         100.00           Large         250.00           Extra-Large         500.00           Bond Payable £250 - £1,500         500.00           Oxford Community Event (per day)         250.00           Small         250.00           Medium         350.00           Large         500.00           Small         250.00           Medium         350.00           Large         500.00           Small         250.00           Medium         350.00           Large         500.00           Bond Payable £250 - £1,500         750.00           National Charity Events (per day)         300.00           Small         300.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         25.00 - 50.00         25	£ 50.00 100.00 250.00 500.00 250.00 350.00 500.00 750.00 150.00 150.00 300.00 600.00	£ 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	% 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.
Small       50.00         Medium       100.00         Large       250.00         Extra-Large       500.00         Bond Payable £250 - £1,500       500.00         Oxford Community Event (per day)       500.00         Small       250.00         Medium       350.00         Large       500.00         Bond Payable £250 - £1,500       500.00         National Charity Events (per day)       500.00         Small       150.00         Medium       300.00         Large       600.00	100.00 250.00 500.00 250.00 350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 0.00 0.00 0.00 0.00 0.00 0.00
Medium       100.00         Large       250.00         Extra-Large       500.00         Bond Payable £250 - £1,500       500.00         Oxford Community Event (per day)       500.00         Small       250.00         Medium       350.00         Large       500.00         Extra-Large       500.00         Medium       350.00         Large       500.00         Extra-Large       500.00         Bond Payable £250 - £1,500       150.00         National Charity Events (per day)       300.00         Small       150.00         Medium       300.00         Large       600.00	100.00 250.00 500.00 250.00 350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 0.00 0.00 0.00 0.00 0.00 0.00
Large       250.00         Extra-Large       500.00         Bond Payable £250 - £1,500       500.00         Oxford Community Event (per day)       250.00         Small       250.00         Medium       350.00         Large       500.00         Extra-Large       500.00         Bond Payable £250 - £1,500       750.00         National Charity Events (per day)       500.00         Small       150.00         Medium       300.00         Large       600.00	250.00 500.00 250.00 350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00
Extra-Large       500.00         Bond Payable £250 - £1,500       500.00         Oxford Community Event (per day)       250.00         Small       250.00         Medium       350.00         Large       500.00         Extra-Large       500.00         Bond Payable £250 - £1,500       750.00         National Charity Events (per day)       300.00         Small       150.00         Medium       300.00         Large       600.00	500.00 250.00 350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00
Bond Payable £250 - £1,500         Oxford Community Event (per day)         Small       250.00         Medium       350.00         Large       500.00         Extra-Large       750.00         Bond Payable £250 - £1,500       150.00         National Charity Events (per day)       300.00         Small       150.00         Medium       300.00         Large       600.00	250.00 350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Small       250.00         Medium       350.00         Large       500.00         Extra-Large       750.00         Bond Payable £250 - £1,500       750.00         National Charity Events (per day)       150.00         Small       150.00         Medium       300.00         Large       600.00         Bond Payable £250 - £1,500       600.00	350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00
Medium         350.00           Large         500.00           Extra-Large         750.00           Bond Payable £250 - £1,500         750.00           National Charity Events (per day)         5           Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         600.00	350.00 500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00
Large         500.00           Extra-Large         750.00           Bond Payable £250 - £1,500         750.00           National Charity Events (per day)         150.00           Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         600.00	500.00 750.00 150.00 300.00	0.00 0.00 0.00 0.00	0.00 0.00
Extra-Large         750.00           Bond Payable £250 - £1,500         750.00           National Charity Events (per day)         150.00           Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         600.00	750.00 150.00 300.00	0.00 0.00 0.00	0.00
Bond Payable £250 - £1,500           National Charity Events (per day)           Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         -	150.00 300.00	0.00 0.00	
Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         600.00	300.00	0.00	0.00
Small         150.00           Medium         300.00           Large         600.00           Bond Payable £250 - £1,500         600.00	300.00	0.00	0.00
Large 600.00 Bond Payable £250 - £1,500			0.00
Bond Payable £250 - £1,500	600.00	~ ~ ~	0.00
		0.00	0.00
City centre cultural performances (per day) 25.00 - 50.00 25			
Bond Payable £250	5.00 - 50.00		
Commercial Events			
1. City Centre - Bonn Sq, Broad St, Gloucester Green &			
other city locations (per day)			
Small 800.00	800.00	0.00	0.00
	1,200.00 1,500.00	0.00 0.00	0.00 0.00
Bond Payable £250 - £1,500	1,500.00	0.00	0.00
2. Gloucester Green Market (per day)			
weekday 750.00	750.00	0.00	0.00
	1,000.00	0.00	0.00
Bond Payable £250 - £1,500			
3. City Parks (per day)			
Small 800.00	800.00	0.00	0.00
	1,200.00 1,500.00	0.00 0.00	0.00 0.00
	price on	0.00	0.00
	application		
Circus & Funfair 750.00	750.00	0.00	0.00
Circus & Funfair - community rate) 375.00	375.00	0.00	0.00
Bond Payable £250 - £2,500			
4. Neighbourhood Parks (per day) Small 600.00	600.00	0.00	0.00
Small 600.00 Medium 800.00	600.00 800.00	0.00 0.00	0.00 0.00
	1,000.00	0.00	0.00
Circus & Funfair 500.00	500.00	0.00	0.00
Circus & Funfair - community rate) 250.00	250.00	0.00	0.00
Bond Payable £250 - £1,500			
5. Local Parks (per day)	100.00	0.00	0.00
Small 400.00	400.00	0.00	0.00
Medium         600.00           Large         800.00	600.00 800.00	0.00 0.00	0.00 0.00
Circus & Funfair 300.00	300.00	0.00	0.00
Circus & Funfair - community rate) 150.00	150.00	0.00	0.00
Bond Payable £250 - £1,500			
Commercial Events only		<b>4</b>	
Application fee (non-refundable) 0.00	25.00	25.00	
Site Visits (per hour) 0.00 Events attendance - Half Day 0.00	50.00	50.00	
Events attendance - Half Day0.00Events attendance - Full Day0.00	150.00 250.00	150.00 250.00	
	2:00.00	200.00	

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Sports Tournaments & associated events	Price upon application	Price upon application		
Bond Payable £250 - £1,500	approducti	approxim		
Promotional/Marketing				
Half Day	500.00	500.00	0.00	0.00
Full Day	1,000.00	1,000.00	0.00	0.00
Bond Payable £250 - £1,500				
Filming - Commercial 1. Half Day (4 hours or less)				
Small	500.00	500.00	0.00	0.00
Medium	1,000.00	1,000.00	0.00	0.00
Large	2,000.00	2,000.00	0.00	0.00
Bond Payable £250 - £1,500 2. Full Day				
Small	1,000.00	1,000.00	0.00	0.00
Medium	2,000.00	2,000.00	0.00	0.00
Large	4,000.00	4,000.00	0.00	0.00
Bond Payable £250 - £1,500				
Filming - Non Commercial				
1. Half Day				
Small	250.00	250.00	0.00	0.00
Medium	500.00	500.00	0.00	0.00
Large	1,000.00	1,000.00	0.00	0.00
Bond Payable £250 - £1,000 <b>2. Full Day</b>				
Small	500.00	500.00	0.00	0.00
Medium	1,000.00	1,000.00	0.00	0.00
Large	2,000.00	2,000.00	0.00	0.00
Bond Payable £250 - £1,500				
Filming - charitable/educational				
1. Half Day				
Small	50.00	50.00	0.00	0.00
Medium	125.00	125.00	0.00	0.00
Large Bond Payable £250	250.00	250.00	0.00	0.00
2. Full Day				
Small	100.00	100.00	0.00	0.00
Medium	250.00	250.00	0.00	0.00
Large	500.00	500.00	0.00	0.00
Bond Payable £500				

For requests with less than 7 days notice, all charges may be doubled.

Small Event:0-100 peopleMedium Event:100-499 peopleLarge Event:500-4999 peopleExtra Large Event:5000+ peopleExtra-Extra Large Event:20,000+ people

Filming (small): crew size 1-5 people Filming (medium): crew size 6-11 people Filming (large): crew size 12 + people

## Regeneration & Major Projects Fees & Charges 2014/15

		2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
		£	£	£	%
Estate Management Fees and Charges					
Acquisition or Leasing of Leasehold property					
Rent up to £9,999 per annum Rent between £10,000 and £49,999 p.a. Rent between £50,000 and £99,999 p.a. Rent over £100,000 p.a.	Lump sum of: %age of rent agreed %age of rent agreed %age of rent agreed	2,250.00 2,750.00 4,000.00 8,500.00	2,250.00 2,750.00 4,000.00 8,500.00	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Settlement of Rent Reviews and Lease Renewals of Leasehold property					
Rent up to £9,000 per annum Plus additional %age:	Lump sum of:	1,000.00	1,000.00	0.00	0.00
On the rent between £10,000 and £49,999 p.a.	lump sum plus %age of uplift	1,250.00	1,250.00	0.00	0.00
On the rent between £50,000 and £149,999 p.a.	lump sum plus %age of uplift	1,250.00	1,250.00	0.00	0.00
On the rent over £150,000 p.a.	lump sum plus %age of uplift	1,250.00	1,250.00	0.00	0.00
Acquisition or Disposal of Freehold property					
Capital value up to £99,999 Capital value between £100,000 and £499,999	Lump sum of: Lump sum of:	2,750.00 4,500.00	2,750.00 4,500.00	0.00 0.00	0.00 0.00
Capital value between £500,000 and £2 million	Lump sum of:	10,000.00	10,000.00	0.00	0.00
Capital value over £2 million	Lump sum of:	12,500.00	12,500.00	0.00	0.00
Valuation of Leasehold and Freehold property					
Rental value up to £9,999 per annum Rental value between £10,000 and £49,999 p.a.	Lump sum of: Lump sum of:	1,000.00 1,000.00	1,000.00 1,000.00	0.00 0.00	0.00 0.00
Rental value between £50,000 and £99,999 p.a.	Lump sum of:	1,000.00	1,000.00	0.00	0.00
Rental value over £100,000 p.a. Capital value up to £99,999 Capital value between £100,000 and £499,999	Lump sum of: Lump sum of: Lump sum of:	1,000.00 1,000.00 1,550.00	1,000.00 1,000.00 1,550.00	0.00 0.00 0.00	0.00 0.00 0.00
Capital value between £500,000 and £2 million	Lump sum of:	2,650.00	2,650.00	0.00	0.00
Capital value over £2 million	Lump sum of:	5,250.00	5,250.00	0.00	0.00
Consents					
To Assignments and Subletting Alteration of Lease terms or consent for alterations	Lump sum of: Lump sum of:	800.00 800.00	800.00 800.00	0.00 0.00	0.00 0.00
If both an alteration and alienation Administration fee for consent (in relation to restrictive covenants)	Lump sum of: Lump sum of:	1,300.00 275.00	1,300.00 275.00	0.00 0.00	0.00 0.00
Administration fee for preparation of access licences and similar agreements (Minimum charge) For work based on a time charge: Hourly Rate $\pounds100$ / hour	Lump sum of:	200.00	200.00	0.00	0.00

# Business Improvement & Technology Fees & Charges 2014/15

	2013/14	2014/15	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
Procurement Hub (annual)	10,300.00	13,000.00	2700.00	26.21
Supplier training (Unit cost)	35.00	35.00	0.00	0.00
On-site supplier training (day rate)	300.00	310.00	10.00	3.33
Data subject access requests (unit cost)	10.00	10.00	0.00	0.00

## Finance Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Residential Leasehold Solicitor Questionnaire Fee	120.00	120.00	0.00	0.00

## Law & Governance Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Legal Services Copies of legal documents	Reasonable charges (minimum 25.00) to be set by Head of Law and Governance	No change		
Costs recovered from 3rd parties in legal transactions when instructed by this Council	Value of time spent based on hourly rate or fixed fee decided by Head of Law and			
Fees recovered from other public sector bodies in connection with legal services provided	Governance Value of time spent based on hourly rate or fixed fee agreed by Head of Law and Governance			
Democratic				
Services Copies of the Constitution	25.00	n		
Copies of agenda	Reasonable charges to be set by Head of Law and Governance	T		
Inspection of background papers	Reasonable charges to be set by Head of Law and Governance	·		
Certification of existence of recipient for continued payment of pension - $\pounds 10$	10.00	n		
Research of non electronically archived minutes	Value of time spent based on hourly rate decided by Head of Law and Governance			
Hire of ballot boxes	15.00	u		
Hire of polling screens	15.00	n		
Certificates of Registration	15.00	n		
Executive Support St Giles Fair Tolls	Reasonable charges to be set by Head of Law and Governance	T		

<b></b>	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Food Hygiene Training				
Exempt from VAT Programmed Certificated Courses Level 2 Award in Food Safety in Catering (Foundation) Level 3 Award in Supervising Food Safety in Catering (Intermediate) Level 4 Award in Managing Food Safety in Catering (Advanced) Level 2 Award in Health & Safety in the Workplace (Foundation) Above charges are per person.	75.00 250.00 730.00 90.00	75.00 250.00 730.00 90.00	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Other Bespoke courses Charges for bespoke training courses will be calculated to take into account market rates Group Certificated Courses (for businesses requesting own on-site training)	POA	POA		
Level 2 Awards in Food Safety or Health & Safety - charge per candidate Level 3 Award in Supervising Food Safety (3 day course, plus ½ day revision) -	68.00	68.00	0.00	0.00
charge per course Advanced Food Hygiene or Health & Safety (5 day course, plus 1 day revision) -	2,250.00	2,250.00	0.00	0.00
charge per course Intermediate Certificate in Food Safety Refresher Course - charge per candidate	4,500.00	4,500.00	0.00	0.00
Level 3 Award in Implementing Food Safety Management Procedures - charge per	80.00	80.00	0.00	0.00
candidate	80.00	80.00	0.00	0.00
Other non certificated part day and day courses Charges for non specified training courses will be calculated to take into account market rates	POA	POA		
Street Trading Consents - subject to approval by General Purposes Licensing Committee City Centre & Late Night Traders Administration fee where consultation is required Annual consent (Pro Rata for period of Consent) Weekly Consent (Weekly Rota)	100 7490 165	100 7,640 168	0.00 149.80 3.30	0.00 2.00 2.00
All other traders Administration fee where consultation is required Annual consent (Pro Rata for period of Consent)	100 2662	100 2,715	0.00 53.24	0.00 2.00
General Charges Replacement Consent Identification badge (per badge)	25.00 26.5	26 27	0.50 0.53	2.00 2.00
Events Street Trading at event for commercial benefit Street Trading at event for community / charity benefit	£25 per stall per day No Fee	£40 per stall per day No Fee	15.00	Charged per cost recovery
Inc road closure dependant upon size	100.00	100	0.00	0.00
Inc road closure dependant upon size - Maximum Road closure with no commercial element inc street parties	300.00 No Fee	300 No Fee	0.00	0.00
Street Café Licenses - subject to approval by General Purposes Licensing				
Committee Annual (calculated per table) New Annual Fee (one off payment per annum)	Obsolete 750.00	750	0.00	0.00
Miscellaneous Licensing - subject to approval by General Purposes Licensing Committee Acupuncture, ear piercing, electrolysis & tattooing (only payable on first registration				
Acupuncture, ear piercing, electrolysis & tattooing (only payable on first registration	107.00	109	2.14	2.00
Animal Boarding Establishment	213.00 170.00	217 173	4.26 3.40	2.00 2.00
Dangerous Wild Animals	+ vet fees 387.00	+ vet fees 395	7.74	2.00
Dog Breeding Establishment	+ vet fees 170.00	+ vet fees 173	3.40	2.00
Pet Shop	+ vet fees 170.00	+ vet fees 173	3.40	2.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Riding Establishment	+ vet fees 393.00	+ vet fees 401	7.86	2.00
Riding Establishment	+ vet fees	+ vet fees	7.00	2.00
Zoo	393.00 + vet fees	401 + vet fees	7.86	2.00
Taxi Licensing				
Vehicles				
Hackney Carriage Hackney Transfer of Ownership	400.00 100.00	400.00 100.00	0.00 0.00	0.00 0.00
Hackney Change of Vehicle	100.00	100.00	0.00	0.00
Hackney Plate Deposit	50.00	50.00	0.00	0.00
Hackney Temporary Vehicle Private Hire	75.00 262.00	75.00 262.00	0.00 0.00	0.00 0.00
Private Hire Transfer	100.00	100.00	0.00	0.00
Private Hire Change of Vehicle	100.00	100.00	0.00	0.00
Private Hire Plate Deposit Private Hire Temporary Vehicle	50.00 75.00	50.00 75.00	0.00 0.00	0.00 0.00
Drivers	75.00	75.00	0.00	0.00
Hackney Combined	115.00	115.00	0.00	0.00
Private Hire	101.00	101.00	0.00	0.00
Additional Charges Local Knowledge Test	75.00	75.00		
Local Knowledge Re-Test	75.00	75.00	0.00	0.00
Disability Awareness Course	45.00	45.00	0.00	0.00
CRB check - all driver only, at cost	50.00	50.00	0.00	0.00
DVLA check - for new applicants only, at cost Licence badge/replacement badge	8.00 10.00	8.00 10.00	0.00 0.00	0.00 0.00
Replacement external plate	25.00	25.00	0.00	0.00
Replacement internal PHV sticker	5.00	5.00	0.00	0.00
Exempt badge/replacement badge Replacement internal HC vehicle plate	25.00 5.00	25.00 5.00	0.00 0.00	0.00 0.00
Replacement approved fare chart	2.00	2.00	0.00	0.00
Replacement approved no smoking signs (includes VAT)	1.00	1.00	0.00	0.00
Duplicate paper licence (replacement)	2.00 80.00	2.00	0.00 0.00	0.00 0.00
Fixed Penalty Notices Taxis Unpaid Cheque Charge	30.00	80.00 30.00	0.00	0.00
Amendments to Private Hire Operator Licence	25.00	25.00	0.00	0.00
Charge for Exemption Notice	50.00	50.00	0.00	0.00
Operator's Licence Vehicle 3 & under	490.00	490.00	0.00	0.00
Vehicle 4 & over	980.00	980.00	0.00	0.00
Licensing Act 2003				
Application fee				
Application and Variation Fees - Premises Licenses and Club Premises				
Certificates - Minimum	100.00	100.00	0.00	0.00
Application and Variation Fees - Premises Licenses and Club Premises Certificates - Maximum	635.00	635.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Minimum				
Enhanced fee for some premises with rateable value above £87,001 - Maximum	900.00	900.00	0.00	0.00
Enhanced ree for some premises with rateable value above 207,001 - IviaXIIIUIII	1905.00	1905.00	0.00	0.00
Additional fee for capacity of more than 5,000 people - Minimum	1000.00	1000.00	0.00	0.00
Additional fee for capacity of more than 5,000 people - Maximum Annual fee	64000.00	64000.00	0.00	0.00
Premises Licenses and Club Premises Certificates - Minimum	70.00	70.00	0.00	0.00
Premises Licenses and Club Premises Certificates - Maximum	350.00	350.00	0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Minimum	040.00	040.00	0.00	0.00
Enhanced fee for some premises with rateable value above $\pounds 87,001$ - Maximum	640.00	640.00	0.00	0.00
	1050.00	1050.00	0.00	0.00
Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Maximum	500.00 32000.00	500.00 32000.00	0.00 0.00	0.00 0.00
Personal License	37.00	37.00	0.00	0.00
Transfer of Premises Licence	23.00	23.00	0.00	0.00
Change of address	10.50 10.50	10.50 10.50	0.00 0.00	0.00 0.00
Copy of licence Temporary Event Notice	21.00	21.00	0.00	0.00
Provisional Statement	315.00	315.00	0.00	0.00
HMO Licensing				
Initial application fee for a 3 or more storey HMO and 2 storey HMOs with 5 or		_		
Initial application fee for a 3 or more storey HMO and 2 storey HMOs with 5 or more occupants Plus for each additional room above 5 rooms	491.00 21.00	Obsolete Obsolete		

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
NEW Initial HMO licence application fee where landlord is unable to demonstrate that s/he became the owner of the HMO within the previous 12 weeks				
	N/A	699		
NEW Initial HMO licence application fee where landlord became the owner of the HMO within the previous 12 weeks	N/A	499		
Annual renewal fee for 3 storey HMO and 2 storey HMOs with 5 or more occupants	14/7	400		
Annual renewal application for for 2 storey HMO with 2 or 4 appuncts	180.00 157.00	Obsolete Obsolete		
Annual renewal application fee for 2 storey HMO with 3 or 4 occupants NEW Annual renewal application fee where no reinspection is required	N/A	184.00		
NEW Renewal application fee for accredited landlords and agents (2 year licence)				
NEW Annual renewal application fee where a reinspection is required	N/A N/A	200.00 350.00		
HMO Licence Variation	110.00	Obsolete		
Change of Licence Holder Withdrawal of application before inspection carried out	110.00 105.00	112 107	2.20 2.10	2.00 2.00
Service of Interested Party Notice other than by email	25.00	Obsolete	2.10	2.00
For the service of paper Notices by post	-	26.00		
Incomplete application form (e.g. Interested Parties) In the event of property being found by officers surveying for HMOs an additional	25.00	Obsolete		
charge will be added unless the landlord is able to demonstrate that s/he became				
the owner of the HMO within the previous 12 weeks	200.00	Obsolete		
Additional charge to be added following second letter sent chasing licence application (this may be in addition to fees above)	40.00	Obsolete		
Additional charge to be applied in the event of a reinspection being required during				
the renewal process as a result of poor management for a 3 storey HMO and 2 storey HMOs with 5 or more occupants	149.00	Obsolete		
Additional charge to be applied in the event of a reinspection being required during	149.00	Obsolete		
the renewal process as a result of poor management for a 2 storey HMO with 3 or 4				
occupants Additional charge for missing an appointment during inspection process	99.00 99.00	Obsolete 101	1.98	2.00
NEW - Additional charge for sending a final reminder	25.00	Obsolete	1.50	2.00
Motor Salvage Operators		See Scrap Metal		
Motor Salvage Operators	120.00	Dealers		
Scrap Metal Dealers (replaces Motor Salvage Operators)				
NEW - Site Licence	N/A	1,200.00		
NEW - Mobile Collector Licence	N/A	900.00		
Sex Establishments				
Sex establishment (Sex Shop or Sex Cinema)	8360.00	8360.00	0.00	0.00
Sex establishment transfer/vary (Sex Shop or Sex Cinema) Sexual entertainment venues new	1150.00 5750.00	1150.00 5750.00	0.00 0.00	0.00 0.00
Sexual entertainment venues renewal	5225.00	5225.00	0.00	0.00
Sexual entertainment transfer/vary	1150.00	1150.00	0.00	0.00
Gambling Act 2005 - Premises				
Bingo Premises				
Application (3500 max permitted) Annual fee (1000 max permitted)	910.00 600.00	910.00 600.00	0.00 0.00	0.00 0.00
Variation application (1750 max permitted)	1305.00	1305.00	0.00	0.00
Transfer application (1200 max permitted) Reinstatement application (1200 max permitted)	425.00	425.00	0.00	0.00
Provisional statement application (1200 max permitted)	545.00 790.00	545.00 790.00	0.00 0.00	0.00 0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Family Entertainment Centre	705 00	705 00	0.00	0.00
Application (2000 max permitted) Annual fee (750 max permitted)	735.00 665.00	735.00 665.00	0.00 0.00	0.00 0.00
Variation application (1000 max permitted)	1000.00	1000.00	0.00	0.00
Transfer application (950 max permitted)	390.00	390.00	0.00	0.00
Reinstatement application (950 max permitted) Provisional statement application (2000 max permitted)	475.00 645.00	475.00 645.00	0.00 0.00	0.00 0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Adult Gaming Centre	705.00	705.00	0.00	0.00
-		735.00	0.00	0.00
Application (2000 max permitted)	735.00 665.00	665.00	0.00	0.00
-	665.00 1015.00	665.00 1015.00	0.00 0.00	0.00 0.00
Application (2000 max permitted) Annual fee (1000 max permitted) Variation application (2000 max permitted) Transfer application (1200 max permitted)	665.00 1015.00 390.00	1015.00 390.00	0.00 0.00	0.00 0.00
Application (2000 max permitted) Annual fee (1000 max permitted) Variation application (2000 max permitted) Transfer application (1200 max permitted) Reinstatement application (1200 max permitted)	665.00 1015.00 390.00 475.00	1015.00 390.00 475.00	0.00 0.00 0.00	0.00 0.00 0.00
Application (2000 max permitted) Annual fee (1000 max permitted) Variation application (2000 max permitted) Transfer application (1200 max permitted)	665.00 1015.00 390.00	1015.00 390.00	0.00 0.00	0.00 0.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Betting Premises (Track)				
Application (2500 max permitted)	870.00	870.00	0.00	0.00
Annual fee (1000 max permitted)	790.00	790.00	0.00	0.00
Variation application (1250 max permitted)	1250.00	1250.00	0.00	0.00
Transfer application (950 max permitted)	415.00	415.00	0.00	0.00
Reinstatement application (950 max permitted)	515.00	515.00	0.00	0.00
Provisional statement application (2500 max permitted)	720.00	720.00	0.00	0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Potting Promises (Other)				
Betting Premises (Other)	000.00	000.00	0.00	0.00
Application (3000 max permitted )	820.00	820.00	0.00	0.00
Annual fee (600 max permitted)	600.00	600.00	0.00	0.00
Variation application (1500 max permitted)	1130.00	1130.00	0.00	0.00
Transfer application (1200 max permitted)	405.00	405.00	0.00	0.00
Reinstatement application (1200 max permitted)	500.00	500.00	0.00	0.00
Provisional statement application (3000 max permitted)	710.00	710.00	0.00	0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Gambling Act 2005 - Permits				
Alcohol Premises Gaming Machine Permits Application	150.00	150.00	0.00	0.00
Existing operator application	100.00	100.00	0.00	0.00
Annual fee	50.00	50.00	0.00	0.00
Permit variation fee	100.00	100.00	0.00	0.00
Transfer of permit	25.00	25.00	0.00	0.00
Change of name on permit	25.00	25.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Notification of 2 machines	50.00	50.00	0.00	0.00
Club Gaming Permits and Club Gaming Machine Permits				
Application	200.00	200.00	0.00	0.00
Application Application (Club Premises Certificate holder)	100.00	100.00	0.00	0.00
Annual fee	50.00	50.00	0.00	0.00
Permit variation fee	100.00	100.00	0.00	0.00
Renewal	200.00	200.00	0.00	0.00
Renewal (Club Premises Certificate holder)	100.00	100.00	0.00	0.00
Permit variation fee	100.00	100.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Family Entertainment Centre Gaming Machine Permits				
Application	300.00	300.00	0.00	0.00
Existing operator application	100.00	100.00	0.00	0.00
Renewal	300.00	300.00	0.00	0.00
Change of name on permit	25.00	25.00	0.00	0.00
	15.00	15.00	0.00	0.00
Copy of permit	13.00	13.00	0.00	0.00
Gambling Act 2005 Temporary Use Notice				
Submission of Notice	500.00	500.00	0.00	0.00
Copy of Notice	25.00	25.00	0.00	0.00
Transferring/Replacing Licenses & Certificates				
Other replacement license	26.00	26.50	0.50	1.92
Replacement Food Hygiene/Health & Safety Certificate	35.00	35.00	0.00	0.00
Transfer of any non LA 2003 license (except Sex Establishment)	75.00		(75.00)	(100.00)
Integrated Bollution Provention & Control Permits				
Integrated Pollution Prevention & Control Permits	The fee for each	The fee fer each		
LAPPC Charges - Industrial processes covered by Environmental Permitting	The fee for each	The fee for each		
Regulations	application and	application and		
	renewal will be	renewal will be		
	calculated in	calculated in		
	accordance with	accordance with		
	DEFRA guidance	DEFRA guidance		
Contaminated Land Enguiries (not Land Charges)				
	23.00	23.00	0.00	0.00
Location enquiries (per question)	23.00	23.00	0.00	0.00
Air Quality Enquiries				
	1		1	I

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
NEW - Provision of data and written advice	<b>£</b> 0.00	£ Value of time spent based on hourly rate decided by Head of Environmental Development	£	%
Environmental Sustainability Enquiries NEW - Provision of advice	0.00	Value of time spent based on hourly rate decided by Head of Environmental Development		
Distribution of Free Printed Matter Non Static - Annual Consent Non Static - Monthly consent NEW - Static Annual Consent NEW - Non-profit and community organisations	400.00 100.00 200.00	400.00 100.00 200.00 50.00 per consent	0.00 0.00 0.00	0.00 0.00 0.00
Replacement badge	50.00 per consent badge 25.00	badge 25.00	0.00	0.00
Fixed Penalty Notice Fines Full standard charge Depositing litter Failure to comply with a street litter control notice Failure to comply with a litter clearing notice Failure to produce waste documents Failure to produce waste documents Failure to produce authority to transport waste Unauthorised distribution of free printed matter Failure to comply with a waste receptacles notice Dog Fouling (charge set by Statute) Failure to comply with a dog control order Failure to comply with a dog control order Failure to comply with a request to turn off an idling engine on a stationary vehicle NEW - Graffiti/Flyposting Nuisance parking Abandoning a vehicle Failure to nominate key holder within alarm notification area Noise Act FPN Noise from licensed premises Reduced charge if paid within 10 days Depositing litter Failure to comply with a street litter control notice	80.00 100.00 300.00 300.00 80.00 100.00 50.00 80.00 40.00 N/A 100.00 200.00 110.00 500.00 55.00 75.00	80.00 100.00 100.00 300.00 80.00 100.00 50.00 80.00 40.00 75.00 100.00 200.00 110.00 500.00 550.00 75.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0
Failure to comply with a litter clearing notice Unauthorised distribution of free printed matter Failure to comply with a waste receptacles notice Failure to comply with a dog control order NEW - Graffiti/Flyposting	75.00 55.00 75.00 55.00 N/A	75.00 55.00 75.00 55.00 55.00	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00
Reduced charge if paid within 28 days Failure to comply with a request to turn off an idling engine on a stationary vehicle	20.00	20.00	0.00	0.00
Miscellaneous Accommodation assessments for UK entry clearance - charge per report Request for confirmation of registration in support of work permit application Insurance claim/voluntary surrender of unsound food	317.00 46.00	324.00 47.00 Value of time spent based on hourly rate decided by	7.00 1.00	2.21 2.17
Works in default	Hourly rate of officer Hourly rate of officer + 20%	Head of Environmental Development Value of time spent based on hourly rate decided by Head of		
Provision of factual statements etc	establishment charges + costs incurred	Environmental Development + costs incurred Value of time spent based on hourly rate decided by Head of Environmental Development		

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
NEW - Charging for business advice	N/A	£40 per hour		
Charging for food business consultation visits - per visit	200.00	200.00	0.00	0.00
Charging for food business consultation visits - per written response	100.00	100.00	0.00	0.00
Charging for notices under the Housing Act 2004 for a singly occupied dwelling				
charging for houses and of the fredeling for 200 from a singly boodplot anothing	300.00	Replaced		
Charging for notices under the Housing Act 2004 for a multi occupied dwelling	300.00	Replaced		
Charging for holices under the Housing Act 2004 for a multi occupied owening	400.00	Deployed		
NEW, Observing for the service of language and National Dashibition Orders of	400.00	Replaced		
NEW - Charging for the service of Improvement Notices, Prohibition Orders or		101.00		
Hazard Awareness Notices under the Housing Act 2004.	N/A	481.00		
NEW - Charging for taking Emergency Remedial Action or serving an Emergency				
Prohibition Order under the Housing Act 2004.	N/A	571.00		
NEW - Charging for review of Suspended Improvement Notices or Suspended				
Prohibition Orders served under the Housing Act 2004.	N/A	288.00		
Copy of Legal Notice	20.00	20.30	0.30	1.50
Copy of Premises entry in Food Premises Register	21.50	22.00	0.50	2.33
Copy of Premises/Person Entry in Licensing Register	20.00	20.30	0.30	1.50
Statement of Licensing Policy document	40.00	40.60	0.60	1.50
Statement of Gambling Policy document	40.00	40.60	0.60	1.50
Copy of Licensing Decision Notice	20.00	20.30	0.30	1.50
Current list of licensing applications	10.00	10.20	0.20	2.00
Air Quality Reports	25.50	26.00	0.50	1.96
Contaminated Land Strategy document	25.50	26.00	0.50	1.96
Full copy of Food Premises register	376.32	460.00	83.68	22.24
Plans under copyright	8.36	8.50	0.14	1.67
Plans: A0, A1 & A2 size	5.23	5.35	0.13	2.39
Plans: A3 & A4 size	1.05	1.07	0.03	2.39
Photocopying per A4 sheet	0.52	0.53	0.01	1.92
Invoice request	21.00	21.50	0.50	2.38
NEW - Recovery Fee - Dishonoured Cheque	N/A	30.00		
Standard rated & inclusive of VAT				
Dog Warden Services				
Return of impounded stray dog	120.00	120.00	0.00	0.00
Return of impounded stray dog			0.00	0.00
	(+ Vet fees if	(+ Vet fees if		
	applicable)	applicable)		
Return of impounded stray where owner in receipt of prescribed benefits	60.00	60.00	0.00	0.00
Pest Control Services (Treatments in Domestic Premises)				
For people not in receipt of prescribed benefits:				
Rats - charge per treatment	28.00	29.40	1.40	5.00
Mice - charge per treatment	28.00	29.40	1.40	5.00
Wasps	50.00	50.00	0.00	0.00
Garden Ants (other than Pharaohs Ants)	60.00	63.00	3.00	5.00
Bedbugs - initial survey and up to 2 treatment visits (Up to standard 3 bedroom				
property)	600.00	500.00	(100.00)	(16.67)
NEW - Bedbugs - additional rooms	N/A	80.00	(	(,
NEW - Bedbugs - additional treatment visits (Up to standard 3 bedroom property)	14/7	00.00		
The W Deubugs additional realment visits (op to standard o bedroom property)	N/A	250.00		
Moths - initial survey and 1 treatment visit (Up to standard 3 bedroom property)	IN/A	230.00		
would - initial survey and i treatment visit (op to standard 5 bedroom property)	00.00	04.00	4.00	5.00
	80.00	84.00	4.00	5.00
NEW - Moths - additional rooms	N/A	40.00		
NEW - Moths - additional treatment visits (Up to standard 3 bedroom property)				
	N/A	85.00		
Pharaoh ants & cockroaches - call out and treatment charge for up to first hour				
	100.00	100.00	0.00	0.00
NEW - Pharaoh ants & cockroaches - additional hour or part hour	N/A	85.00		
Fleas - initial survey and 1 treatment visit (Up to standard 3 bedroom property)				
	80.00	84.00	4.00	5.00
NEW - Fleas - additional rooms	N/A	40.00	4.00	5.00
Fleas - additional treatment visits (Up to standard 3 bedroom property)	N/A	85.00		
Squirrels - call out and treatment charge for up to three visits	150.00	157.50	7.50	5.00
Other pests where there is a public health significance - initial survey and 1				
treatment visit (Up to standard 3 bedroom property)	80.00	84.00	4.00	5.00
NEW - Other pests where there is a public health significance - additional rooms				
· · · · ·	N/A	40.00		
NEW - Other pests where there is a public health significance - additional				
treatment visits (Up to standard 3 bedroom property)	N/A	85.00		
Site survey & advice	28.00	29.40	1.40	5.00
	28.00	29.40	1.40	5.00
Charge for no access for any pest control appointments	20.00	29.40	1.40	5.00
For we called in according of an exceptional large of the		1		
For people in receipt of prescribed benefits:		0.00	0.00	
Rats - charge per treatment	0.00			
	0.00 0.00	0.00	0.00	
Rats - charge per treatment			0.00 1.25	5.00
Rats - charge per treatment Mice - charge per treatment Wasps	0.00 25.00	0.00 26.25	1.25	
Rats - charge per treatment Mice - charge per treatment	0.00	0.00		5.00 5.00 0.00

#### Environmental Development Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Pharaoh ants & cockroaches - call out and treatment charge for up to first hour	50.00	52.50	2.50	5.00
Fleas - initial survey and 1 treatment visit	40.00	42.00	2.00	5.00
Squirrels - call out and treatment charge for up to three visits	75.00	78.75	3.75	5.00
Other pests where there is a public health significance - initial survey and 1	10.00	10.00	0.00	5.00
treatment visit Charge for no access for any pest control appointments	40.00 28.00	42.00 29.40	2.00 1.40	5.00 5.00
Pest Control Services (Commercial Premises)				
Rats & mice - call out and treatment charge for up to first hour				
	Quotation following survey	Quotation following survey		
Pharaoh ants & cockroacahes - call out and treatment charge for up to first hour	ourroy	ourroy		
	Quotation following	Quotation following		
Bedbugs - call out and treatment charge for up to first hour	survey	survey		
	Quotation following	Quotation following		
<b>-</b>	survey	survey		
Fleas - call out and treatment charge for up to first hour	Quotation following	Quotation following		
	survey	survey		
Foxes - we do not carry out treatment for foxes. A call out fee will be made for a	Quatation following	Quatatian following		
visit by a pest control surveyor for site-specific advice	Quotation following survey	Quotation following survey		
Pigeons - call out and treatment charge for up to first hour	00.109	currey		
	Quotation following	Quotation following		
Squirrels - call out and treatment charge for up to three visits	survey	survey		
	Quotation following	Quotation following		
Waapa call out and tractment charge	survey 50.00	survey 52.50	2.50	5.00
Wasps - call out and treatment charge Garden Ants (other than Pharaohs Ants) - call out and treatment charge for up to	50.00	52.50	2.50	5.00
first hour	Quotation following	Quotation following		
	survey	survey		
Home Improvement Agency				
HIA fee rate for professional services as an agent for a client in receipt of a	15% of the value of	15% of the value of		
disabled facilities grant or other building work	works plus ancillary costs	works plus ancillary costs		
	00515	COSIS		
		E (100) (1)		
Acting as an agent for a client who is privately funding building works:		Fee of 10% of the builders guotation		
	Fee of 10% of the	plus ancillary costs		
	builders quotation.			
HIA fee rate for administrative services in support of a private sector housing grant application or privately funding building works	£220 plus VAT per application	£226 plus VAT per application		
	15% flat fee per	15% flat fee per		
HIA fee rate for the management of HRA funded adaptions schemes	scheme	scheme		
	£18 per hour,	£18.50 per hour,		
	including VAT, plus	including VAT, plus		
Small Repairs Service	the cost of materials used	the cost of materials used		
Supply and Fit Keysafe	£44 (inc. VAT)	£45 (inc. VAT)		
Supply and Fit Alert Keysafe (Within 1 working day)	£55.80 (inc. \/AT)	£57 (inc. \/AT)		
Supply and Fit Alert Keysafe (Within 1 working day)	£55.80 (inc. VAT)	£57 (inc. VAT)	L	

## Housing & Property Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Weekly Charges				
Private Lease Scheme [Heat,Light,Cook] - 1	12.00	12.00	0.00	0.00
Private Lease Scheme [Heat,Light,Cook] - 2	18.00	18.00	0.00	0.00
Private Lease Scheme [Heat,Light,Cook] - 3	25.00	25.00	0.00	0.00
Private Lease Scheme Rent - 1	204.34	204.34	0.00	0.00
Private Lease Scheme Rent - 2	236.54	236.54	0.00	0.00
Private Lease Scheme Rent - 3	266.66	266.66	0.00	0.00
Private Lease Scheme Water & Sewerage Charge - 1	3.00	3.00	0.00	0.00
Private Lease Scheme Water & Sewerage Charge - 2	5.00	5.00	0.00	0.00
Private Lease Scheme Water & Sewerage Charge - 3	6.00	6.00	0.00	0.00
Nightly Charge Rent - Per Week	160.38	160.38	0.00	0.00
Exempt from VAT				
Weekly charges Garage Rents Adjacent Garage Parking Space Mobility Scheme Council Tenants Discount Mobility Scheme CT Discount in Curtilage Mobility Scheme Private Rental Discount Commercial Lets Rent	12.11 3.64 12.11 (10.28) (10.28) (10.28) 146.16	12.57 3.78 12.24 (10.38) (10.38) (10.38) 146.16	0.46 0.14 0.13 (0.10) (0.10) (0.10) 0.00	3.80 3.85 1.07 0.97 0.97 0.97 0.00
Standard rated & exclusive of VAT				
Weekly charges Garage Rents (Non Council Tenants Only) Parking Space (Non Council Tenants Only)	12.11 12.11	12.57 12.57	0.46 0.46	3.80 3.80

## City Development Fees & Charges 2014/15

[	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
<u>Planning</u> <u>Standard rated &amp; exclusive of VAT</u> Operations				
<ol> <li>New Dwellings         <ul> <li>a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare</li> <li>a) Outline (sites of 2.5 ha or more) - plus £100 per 0.1 hectare in excess of 2.5 hectare</li> </ul> </li> </ol>	385.00 9,527.00	385.00 9,527.00	0.00 0.00	0 0
<ul> <li>b) Others (50 or less) - charge per dwelling</li> <li>b) Others (51 or more) - plus £100 per dwelling in excess of 50</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00 0.00	0 0
<ul> <li>2. New buildings or extensions (except dwellings, agricultural buildings or plant):</li> <li>a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare</li> <li>a) Outline (sites of 2.5 ha or more) - plus £100 per 0.1 ha in excess of 2.5</li> </ul>	385.00 9,527.00	385.00 9,527.00	0.00 0.00	0 0
hectare b) Others: (i) where no floor area is created (ii) where floor area created is below 40 sq.m. (iii) where floor area is between 40 and 75 sq.m. (iv) where floor area is between 75 and 3,750 sq.m charge per 75 sq. m	195.00 195.00 385.00 385.00	195.00 195.00 385.00 385.00	0.00 0.00 0.00 0.00	0 0 0 0
(v) where floor area exceeds 3,750 sq.m - plus £100 per 75 sq. m in excess of 3,750 sq m	19,049.00	19,049.00	0.00	0
<ul> <li>3. Erection, alteration or replacement of plant or machinery</li> <li>(a) Site area not exceed 5 ha - charge per 0.1 hectare</li> <li>(b) Site area exceeds 5 ha - plus £100 per 0.1 ha in excess of 5 hectare</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00 0.00	0 0
<ul> <li>4. Extensions or alterations to existing dwellings</li> <li>(a) one dwelling</li> <li>(b) 2 or more dwellings</li> </ul>	172.00 339.00	172.00 339.00	0.00 0.00	0 0
<ul> <li>5. Curtilage, parking and vehicular access</li> <li>(a) Operations within the curtilage of a dwelling house for domestic purposes (including gates, fences, etc)</li> <li>(b) Car park, road and access to serve single undertaking</li> </ul>	172.00 195.00	172.00 195.00	0.00	0
Uses				
<ul> <li>6. Change of use of a building: dwellings</li> <li>(a) from existing dwelling to two or more dwellings for 50 or fewer - charge per extra dwelling</li> <li>(b) from existing dwelling to two or more dwellings over 50 dwellings - plus</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00	0
£100 per dwelling in excess of 50		10,010.00	0.00	Ŭ
<ul> <li>(c) from other building to one or more dwellings for 50 or fewer - charge per extra dwelling</li> <li>(d) from other building to one or more dwellings over 50 dwellings - plus £100</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00	0
per dwelling in excess of 50 7. Use of disposal of refuse or waste materials and open mineral storage				
<ul> <li>(a) Site area not exceed 15 ha - charge per 0.1 hectare</li> <li>(b) Site area exceeds 15 ha - plus £100 per 0.1 ha in excess of 15 hectare</li> </ul>	195.00 29,112.00	195.00 29,112.00	0.00 0.00	0 0
8. Material change of use other than above	385.00	385.00	0.00	0
9. Erection on land for purposes of agriculture	See Fee Regs	See Fee Regs		
10. Erection of glasshouses on land used for agriculture	See Fee Regs	See Fee Regs		
11. Operations connected with oil and natural gas of for winning and working of minerals	See Fee Regs	See Fee Regs		
Plant and machinery				
<ul> <li>12. Wind Turbines</li> <li>a) Site area not exceeding 5 ha - charge per 0.1 hectare</li> <li>b) Site area exceeds 5 ha - plus £100 per 0.1 ha in excess of 50 hectare</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00 0.00	0 0

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Advertisements				
13. Advertising relating to business and displayed on the premises	110.00	110.00	0.00	0
14. Advance directions signs 15. All other advertisements, e.g. banners	110.00 385.00	110.00 385.00	0.00 0.00	0 0
Any Other				
16. Any other operation not within any of above categories - charge per 0.1 hectare	195.00	195.00	0.00	0
Determination				
17. Whether the prior approval of the Council is required for				
Installation of a radio mast, radio equipment, housing or public callbox (telecommunications)	385.00	385.00	0.00	0
Demolition (Part 31)	80.00	80.00	0.00	0
18. Confirmation of compliance with condition attached to planning permission				
<ul> <li>a) Householder application - charge per request</li> <li>b) Any other type of application - charge per request</li> <li>Any fee paid will be refundable if the LPA fails to give written confirmation within a period of 12 weeks</li> </ul>	28.00 97.00	28.00 97.00	0.00 0.00	0 0
Other Permission				
<b>19. Variation of conditions:</b> Application for removal or variation of a condition following grant of planning permission	195.00	195.00	0.00	0
Lawful Development Certificates				
20. Existing use or development 21. Existing use – lawful not to comply with a particular condition 22. Proposed use or development	Same as full 195.00 Half the normal planning fee	Same as full 195.00 Half the normal planning fee	0.00	0
Application for a New Planning Permission to replace an Extant Planning Permission. SCHEDULE 1 - (PART SUBSTITUTED FOR PART 1 OF SCHEDULE 1 TO THE 1989 REGULATIONS) PART 1 - Fee for applications for a grant of replacement planning permission subject to a new time limit: England Schedule 1 Part 1 New 7B of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989 as amended)				
<ul> <li>7B(1) Where an application of the description contained in article 10B(1)(b) of the Town and Country Planning (General Development Procedure Order 1995 is made (consultations before grant of a replacement planning permission subject to a new time limit) the following fees shall be paid to the local planning authority -</li> <li>(a) if the application is a householder application,</li> <li>(b) if the application is an application for major development,</li> <li>(c) in any other case,</li> </ul>	57.00 575.00 195.00	57.00 575.00 195.00	0.00 0.00 0.00	0 0 0
Application for a Non-material Amendment Following a Grant of Planning Permission (Fees for applications for non-material changes to planning permission: England Regulation 11E of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989) as amended)				
<ul><li>(a) if the application is a householder application,</li><li>(b) in any other case,</li></ul>	28.00 195.00	28.00 195.00	0.00 0.00	0 0
Exempt from VAT				
Documents & Publications				
1st Decision notice Subsequent notice TPO's Legal Agreements Plans stamped Approved or Refused Local Development Framework Proposals Map	15.90 15.90 21.20 21.20 6.36 25.00	16.21 16.21 21.62 21.62 6.48 25.00	0.31 0.31 0.42 0.42 0.12 0.00	2 2 2 2 2 0
Oxford Core Strategy 2026	30.00	30.00	0.00	0

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Oxford Local Plan 2001-2016	75.00 (Oxford residents 50.00)	75.00 (Oxford residents 50.00)	0.00	0
West End Area Action Plan 2007-2016 Adopted Supplementary Planning Documents Provision of above documents and publications on the internet Provision of above documents and publications on the internet	30.00 7.50 Free Free	30.00 7.50 Free Free	0.00 0.00	0 0
Subsequent plans according to size:				
AO plan A1 plan A2 plan A3 plan A4 plan Provision of above plans on the internet	5.30 5.30 5.30 0.00 0.00	5.40 5.40 5.40 0.00 0.00	0.10 0.10 0.10 0.00 0.00	2 2 2 0 0
<b>Other</b> A4 Miscellaneous copies Subsequent copy	0.00 0.00	0.00 0.00	0.00 0.00	0 0
Standard rated & exclusive of VAT				
Weekly schedule of applications				
By Post Commercial	174.38 145.32	177.86 148.22	3.48 2.90	2 2
Local groups/residents	40.72 33.94	41.53 34.61	0.81 0.67	2 2
Via email Commercial	44.50 37.00	45.28 37.74	0.78 0.74	2 2
Local groups/residents	Free	Free		
Planning - Other charges				
Standard rated & exclusive of VAT				
Planning pre-application advice				
Large scale proposals (over 25 units or 2000m2) Charge per meeting Charge per written report	480.00 240.00	480.00 240.00	0.00 0.00	0 0
Medium scale proposals (6-25 units or 500-2000m2) Charge per meeting	360.00	360.00	0.00	0
Charge per written report	180.00	180.00	0.00	0
Small scale proposals (up to 5 units or 499m2) Charge per meeting Charge per written report	240.00 120.00	240.00 120.00	0.00 0.00	0 0
However, where a whole series of planning pre-application meetings is necessary, discounted bespoke charges may be negotiated if appropriate.				
Additional specialist advice (e.g. conservation, listed buildings, archaeology, trees, landscaping, housing, environmental protection, highways, etc) required by the developer at pre-application stage to be charged extra on hourly rate basis.	50.00	50.00	0.00	0
Specialist consultant advice (eg. conservation, archaeology, trees, etc) to be provided on an hourly rate basis.	50.00	50.00	0.00	0
However, bespoke one-off charges may be negotiated for production of substantial specialist documents, studies, reports etc.				
Requests for informal Permitted Development (PD) checks - To be introduced following availability of on-line expert advice system, including at planning reception. However submission of formal applications for Certificate of Lawful Use or Development is normally encouraged instead.	50.00	50.00	0.00	0

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Written requests for planning history and planning constraints searches	50.00	50.00	0.00	0
Requests of hard copies of plans stamped approved or refused	6.00	6.12	0.12	2
Application checking service per application	50.00	50.00	0.00	0
Land Charges				
Exempt from VAT				
Local Land Charges				
LLC1 form (Postal) LLC1 form (Electronicl) LLC1 Additional Parcel CON29R form (Postal) CON29R form (Electronic) CON29R Additional Parcel Combined LLC1 + CON29R (Postal) Combined LLC1 + CON29R (Electronic) Additional Parcel for combined LLC1 + CON29R CON290 Optional Enquiries 4 to 21 (Additional parcel fees on application)	31.00 28.00 1.00 92.00 85.00 16.00 120.00 110.00 17.00 11.00	30.00 28.00 1.00 90.00 84.00 16.00 120.00 112.00 17.00 11.00	(1.00) 0.00 (2.00) (1.00) 0.00 0.00 (3.00) 0.00 0.00	(3) 0 (2) (1) 0 (3) 0 0
CON290 Optional Enquiry 22 only Additional Enquiries	22.00 22.00	22.00 22.00	0.00 0.00	0 0
Personal Searches Collection Land Charges Register CON29R Qu. 1.1g CON29R Qu. 3.7 CON29R Qu. 3.8	6.00 1.50 1.50 0.50	6.00 1.50 1.50 0.50	0.00 0.00 0.00 0.00	0 0 0 0
Electronic Land Charges Register Compiled official answers combination of Qu. 1.1g, 2, 3.4, 3.6, 3.7 and 3.8 All other CON29R questions other than the above	5.00 15.00 As per official	5.00 15.00 As per official	0.00 0.00	0 0
Official Answers for Component Data (CON29R)	searches	searches		
Charge by post				
Qu 1.1 a-e Qu 1.1 f-h Qu 1.2 Qu 2 Qu 3.1 Qu 3.2 Qu 3.3	7.00 4.00 5.00 4.00 3.00 3.00 Refer to Thames Water	7.00 4.00 5.00 4.00 3.00 3.00 Refer to Thames Water	0.00 0.00 0.00 0.00 0.00 0.00	0 0 0 0 0 0
Qu 3.4 a-f Qu 3.5 Qu 3.6 a-j Qu 3.7a-f Qu 3.8 Qu 3.9a-n Qu 3.10 a-b Qu 3.11 Qu 3.12 Qu 3.13	6.00 3.00 10.00 6.00 4.00 4.00 4.00 3.00 4.00	6.00 3.00 10.00 6.00 4.00 20.00 4.00 3.00 4.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0 0 0 0 0 0 0 0 0 0 0 0
Charge Electronic				
Qu 1.1 a-e Qu 1.1 f-h Qu 1.2 Qu 2 Qu 3.1 Qu 3.2 Qu 3.3	6.50 4.00 4.50 3.50 2.50 2.50 Refer to Thames Water	6.50 4.00 4.50 3.50 2.50 2.50 Refer to Thames Water	0.00 0.00 0.00 0.00 0.00 0.00	0 0 0 0 0 0
Qu 3.4 a-f	5.50	5.50	0.00	0

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Qu 3.5 Qu 3.6 a-j Qu 3.7a-f	2.50 9.50 6.00	2.50 9.50 6.00	0.00 0.00 0.00	0 0 0
Qu 3.8 Qu 3.9a-n Qu 3.10 a-b	4.00 20.00 3.50	4.00 20.00 3.50	0.00 0.00 0.00	0 0 0
Qu 3.11 Qu 3.12 Qu 3.13	3.50 2.50 3.50	3.50 2.50 3.50	0.00 0.00 0.00	0 0 0
Street Naming and Numbering Charges				
Exempt from VAT				
Numbering of new developments (including sub-division of existing properties) 1 plot	40.00	40.00	0.00	0
2 plots 3 plots	70.00	70.00 100.00	0.00 0.00 0.00	0 0
4 - 20 plots 21- 50 plots	per plot 155.00 plus	60.00 plus 15.00 per plot 155.00 plus	0.00 0.00	0 0
50+ plots	10.00 per plot Please enquire	10.00 per plot Please enquire		
Note: properties will only be named if they are on a street where no numbers have been issued. Charges will be as above.				
Plus <i>(if required)</i> New street name New building name ( <i>eg for blocks of flats / offices</i> )	100.00 40.00	100.00 40.00	0.00 0.00	0 0
Changes to new addresses caused by changes to development after issue of numbering scheme.	5.00 per plot	5.00 per plot	0.00	0
Reissue of address following demolition and reconstruction	25.00	25.00	0.00	0
Change of house name Addition of house name to numbered property	40.00 40.00	40.00 40.00	0.00 0.00	0 0
Street renaming at the request of the owners	250.00 plus 20.00 per property	250.00 plus 20.00 per property	0.00	0
Building Control				
Standard rated & exclusive of VAT				
Schedule 1 Charges for the creation of or conversion to new dwellings Number of Dwellings				
1 2 3 4	638.30 851.07 1,063.83 1,234.05	638.30 851.07 1,063.83 1,234.05	0.00 0.00 0.00 0.00	0 0 0 0
5 6 7 8	1,404.26 1,574.47 1,744.69 1,914.90	1,404.26 1,574.47 1,744.69 1,914.90	0.00 0.00 0.00 0.00	0 0 0
9 10	2,085.11 2,255.32	2,085.11 2,255.32	0.00 0.00	0 0
Schedule 2 Charges for extensions, conversions and other alterations 1. Erection/extension of a detached or attached garage with a floor area not	208.34	208.34	0.00	0
exceeding 60m2 2. Extension with a floor area not exceeding 10m2 3. Extension with a floor area between 10m2 - 40m2	379.17 485.84	379.17 485.84	0.00	0
<ul> <li>4. Extension with a floor area between 40m2 - 60m2</li> <li>5. Extension with a floor area between 60m2 - 100m2</li> <li>6. Loft conversion</li> <li>7. Research conversion (works)</li> </ul>	587.50 638.34 442.50	587.50 638.34 442.50	0.00 0.00 0.00	0 0 0
<ul> <li>7. Basement conversion/works</li> <li>8. Multiple work (eg extension &amp; basement/loft conversion/works) up to £100,000</li> </ul>	442.50 775.00	442.50 775.00	0.00 0.00	0 0
<ol> <li>Conversion of garage to habitable space</li> <li>Re-covering of roof / upgrade of thermal elements</li> <li>Replacement windows/doors</li> </ol>	208.34 128.34 102.50	208.34 128.34 102.50	0.00 0.00 0.00	0 0 0

	2013/14	2014/15	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
	_	-	-	<i>,</i> <b>, , ,</b>
For detached buildings ancillary to the dwelling, refer to the same size				
extension.				
Please note some detached, non-habitable buildings less than 30m2 in floor				
area may be exempt from control under the Building Regulations.				
12. Conversion of previously exempt buildings to habitable accommodation	208.34	208.34	0.00	0
13. Installation of solar panels or PV arrays on the roof	102.50	102.50	0.00	0
14. DIY Electrical Installations	500.00	500.00	0.00	0
Schedule 3				
Works not listed in schedules 1 or 2				
i.e. structural alterations, refurbishments, internal alterations				
Estimated cost of works				
£0 - £5000	225.00	225.00	0.00	0
£5001 - £10,000	280.84	280.84	0.00	0
£10,001 - £20,000	408.34	408.34	0.00	0
£20,001 - £50,000	536.67	536.67	0.00	0
£50,001 - £75,000	766.67	766.67	0.00	0
£75,001 - £100,000	1,020.84	1,020.84	0.00	0
Miscellaneous Fees				
VAT needs to be added				
Copy of Approval Notice	20.60excl VAT	20.60excl VAT		
Copy of Completion Certificate	20.60 excl VAT	20.60 excl VAT		
Response to Solicitor enquires in relation to house sales	15.90 excl VAT	15.90 excl VAT		
Response to householders written enquiries re house sales	6.00 excl VAT	6.00 excl VAT		
The following are discretionary charges, depending on that nature of the				
discussion and advice sought.				
Exempt from VAT				
	6.00 per half an			
Requests for viewing documentation/Technician help	hour	hour		
		10.00 per half an		
Requests for viewing documentation/Surveyor help	hour	hour		
NOTE:				

#### Direct Services Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
<u>Refuse. Recycle &amp; Motor Transport</u> <u>Outside Scope for VAT</u> Refuse Collection & Recycling				
Blue Recycling box (collection only) Green Recycling box (collection only) Blue Recycling box (inc delivery) Green Recycling box (inc delivery) Blue/Green Wheelie Bin Wheelie Bin Swaps Garden Waste Bags Pack 10 Garden Waste Bags Pack 20 (additional £3 if not by direct debit)	5.00 5.00 7.00 35.00 35.00 28.00 39.00	5.00 5.00 7.00 35.00 35.00 29.00 41.00	0.00 0.00 0.00 0.00 0.00 0.00 1.00 2.00	0.00 0.00 0.00 0.00 0.00 3.57 5.13
Garden Waste Bins (additional £3 if not by direct debit) Trade Refuse collection - Minimum Trade Recycling collection - Minimum Bulky Collections ( 3 items )	39.00 5.35 3.95 25.00	41.00 5.35 3.95 25.00	2.00 0.00 0.00 0.00	5.13 0.00 0.00 0.00
Motor Transport				
MOT Test fees				
Class 4 Cars (up to 8 passenger seats) Motor caravans		Subject to change for 2014/ these have not been receive		structions
Dual purpose vehicles PSVs (up to 8 seats) Goods vehicles (up to 3,000kg DGW) Ambulances and taxis	54.85	54.85	0.00	0.00
Private passenger vehicles & ambulances (9-12 passanger seats)	57.30	57.30	0.00	0.00
Class 4A Includes seat belt installation checks	64.00	64.00	0.00	0.00
Class 5 Vehicles & ambulances more than 13 passenger seats)	59.55 80.65	59.55 80.65	0.00 0.00	0.00 0.00
Class 5A Includes seat belt installation checks 13-16 passenger seats more than 16 seats	80.50 124.50	80.50 124.50	0.00 0.00	0.00 0.00
<b>Class 7</b> Goods vehicles	58.60	58.60	0.00	0.00
<b>Re-Test All Classes</b> Partial retest fee Duplicate test certificate	10.00	10.00	0.00	0.00
Taxi & PHV Hackney Carriage Vehicle Test Private Hire Vehicle Test Non-scheduled meter testing & sealing	68.30 63.10 15.50	68.30 63.10 15.50	0.00 0.00 0.00	0.00 0.00 0.00
Duplicate Certificate of Compliance Retest	10.00 30.00	10.00 30.00	0.00 0.00	0.00 0.00
PHV DOOR STICKERS (PAIR) PHV INTERNAL STICKER HCV INTERNAL NUMBERS	35.00 5.00 10.00	35.00 5.00 10.00	0.00 0.00 0.00	0.00 0.00 0.00
Abandoned vehicles Voluntary surrender Collection of vehicles from private land	35.25 35.25	35.25 35.25	0.00 0.00	0.00 0.00
Partnership with DVLA - Untaxed vehicles Vehicles sited on a public highway without a valid tax disc: Within 24 hours After 24 hours	100.00 0.00	100.00	0.00 0.00	0.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Standard rated & inclusive of VAT				
Cowley Marsh Depot				
Weighbridge Check	21.50	21.50	0.00	0.00
Jetter Services				
Drain Clearance Drain Clearance (Out of Hours Charge)	84.00 120.00	84.00 120.00	0.00 0.00	0.00 0.00
CCTV Surveys	120.00	120.00	0.00	0.00
Cess Pitt Emptying (no VAT on domestic)	94.87	94.87	0.00	0.00
Car Parks Charges -				
Standard rated & inclusive of VAT				
City Centre Car Parks				
Westgate Car Park Monday to Friday, & Sundays (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	2.50 4.10	2.50 4.00	0.00 (0.10)	0.00 (2.44)
2 to 3 Hours	6.10	6.00	(0.10)	(1.64)
3 to 4 Hours 4 to 6 Hours	7.70 11.70	8.00 12.00	0.30 0.30	3.90 2.56
6 to 8 Hours	17.70	12.00	0.30	1.69
8+ Hours	22.30	23.00	0.70	3.14
All other times	2.50	3.00	0.50	20.00
Saturdays (08:00 - 20:00)			_	
0 - 1 Hours 1 to 2 Hours	3.10 4.10	3.10 4.10	0.00 0.00	0.00 0.00
2 to 3 Hours	6.10	6.10	0.00	0.00
3 to 4 Hours	7.80	8.00	0.20	2.56
4 to 6 Hours 6 to 8 Hours	14.70 22.10	15.00 22.00	0.30 (0.10)	2.04 (0.45)
8+ Hours	28.00	28.60	0.60	2.14
All other times	2.60	3.00	0.40	15.38
Coaches per stay	20.00	20.00	0.00	0.00
Worcester Street Car Park				
Monday to Friday, & Sundays (08:00 - 20:00) 0 - 1 Hours	3.20	3.30	0.10	3.12
1 to 2 Hours	5.30	5.50	0.20	3.77
2 to 3 Hours	7.30	7.50	0.20	2.74
3 to 4 Hours 4 to 6 Hours	8.90 13.60	9.00 14.00	0.10 0.40	1.12 2.94
6 to 8 Hours	20.60	21.00	0.40	1.94
8+ Hours All other times	24.70	25.00 3.30	0.30	1.21
All other times	3.20	3.30	0.10	3.12
Saturdays (08:00 - 20:00)	4.00	4.00	0.00	0.00
0 - 1 Hours 1 to 2 Hours	4.00 6.60	4.00 6.70	0.00 0.10	0.00 1.52
2 to 3 Hours	9.20	9.50	0.30	3.26
3 to 4 Hours 4 to 6 Hours	11.10 17.00	11.30 17.30	0.20 0.30	1.80 1.76
6 to 8 Hours	25.80	26.30	0.50	1.76
8+ Hours	30.90	31.50	0.60	1.94
All other times	4.00	4.00	0.00	0.00
Oxpens & Abbey Place Car Parks Monday to Friday, & Sundays (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	2.50 4.10	2.50 4.00	0.00 (0.10)	0.00 (2.44)
2 to 3 Hours	4.10 6.10	4.00	(0.10) (0.10)	(2.44) (1.64)
3 to 4 Hours	7.70	8.00	0.30	3.90
4 to 6 Hours 6 to 8 Hours	11.70 17.70	12.00 18.00	0.30 0.30	2.56 1.69
8+ Hours	22.30	23.00	0.30	3.14
All other times	2.50	3.00	0.50	20.00
Saturdays (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	3.10 5.10	3.10 5.20	0.00 0.10	0.00 1.96
2 to 3 Hours	7.70	8.00	0.30	3.90
3 to 4 Hours	9.70	10.00	0.30	3.09
4 to 6 Hours 6 to 8 Hours	14.70 22.10	15.00 22.50	0.30 0.40	2.04 1.81
8+ Hours	28.00	28.60	0.60	2.14
All other times	2.60	3.00	0.40	15.38
Gloucester Green Car Park				
Monday to Friday, & Sundays (08:00 - 20:00) 0 - 1 Hours	3.20	3.30	0.10	3.12
1 to 2 Hours	5.30	5.50	0.20	3.77
2 to 3 Hours 3 to 4 Hours	7.30 8.90	7.50 9.00	0.20 0.10	2.74 1.12
4 to 6 Hours	8.90 13.60	9.00	0.10	1.12 2.94

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
6 to 8 Hours	20.60	21.00	0.40	1.94
8+ Hours	24.70	25.00	0.30	1.21
All other times	3.20	3.30	0.10	3.12
Saturdays (08:00 - 20:00)				
0 - 1 Hours	4.00	4.00	0.00	0.00
1 to 2 Hours	6.60	6.70	0.10	1.52
2 to 3 Hours 3 to 4 Hours	9.20 11.10	9.50 11.30	0.30 0.20	3.26 1.80
4 to 6 Hours	17.00	17.30	0.30	1.76
6 to 8 Hours	25.80	26.30	0.50	1.94
8+ Hours All other times	30.90 4.00	31.50 4.00	0.60 0.00	1.94 0.00
	4.00	4.00	0.00	0.00
<b>St Clements Car Park</b> Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours		1.30	1.30	
1 to 2 Hours 2 to 3 Hours		2.10 3.10	2.10 3.10	
3 to 4 Hours		6.60	6.60	
4 to 6 Hours		9.70	9.70	
6 to 8 Hours		14.30	14.30	
8+ Hours All other times		17.90 1.00	17.90 1.00	
		1.00	1.00	
Marston Road Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	0.00	0.00	0.00	0.00
1 to 2 Hours	0.00	0.00	0.00	0.00
2 to 3 Hours 3 to 4 Hours	3.10 6.60	3.10 6.60	0.00 0.00	0.00 0.00
4 to 6 Hours	9.70	9.70	0.00	0.00
6 to 8 Hours	14.30	14.30	0.00	0.00
8+ Hours All other times	17.90 1.00	17.90 1.00	0.00 0.00	0.00 0.00
	1.00	1.00	0.00	0.00
Oxpens Coach & Lorry Park				
Coach for 24 hours Lorries for 24 hours	20.00	20.00	0.00	0.00
Minibuses for up to 4 hours	12.50 5.00	12.50 5.00	0.00 0.00	0.00 0.00
Minibuses 4-24 HOURS	7.50	7.50	0.00	0.00
Car Parks Charges				
Standard rated & inclusive of VAT				
Other Off Street Car Parks				
Ferry Pool Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	1.10	1.20	0.10	9.09
1 to 2 Hours	1.60	1.70	0.10	6.25
2 to 3 Hours 3 to 4 Hours	3.10 5.10	3.20 5.20	0.10 0.10	3.23 1.96
4 to 6 Hours	12.80	13.10	0.30	2.34
6 to 8 Hours	12.80	13.10	0.30	2.34
8+ Hours All other times	12.80 1.10	13.10 1.20	0.30 0.10	2.34 9.09
	1.10	1.20	0.10	5.00
Headington, St Leonards Road Car Parks Monday to Sunday (08:00 - 20:00)				
0 to 2 Hours	1.30	1.40	0.10	7.69
2 to 3 Hours	3.10	3.20	0.10	3.23
3 to 4 Hours 4 to 6 Hours	5.10 12.80	5.20 13.10	0.10 0.30	1.96 2.34
6 to 8 Hours	12.80	13.10	0.30	2.34 2.34
8+ Hours	12.80	13.10	0.30	2.34
All other times	1.30	1.40	0.10	7.69
Headington, St Leonards Road Car Parks				
Local resident/business permit Monday to Friday - charge per day	6.00	6.00	0.00	0.00
Saturday & Sunday - charge per day	6.00	6.00	0.00	0.00
Note: permits will be sold in blocks of 4 weeks minimum				
Summertown Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	1.10 1.60	1.20 1.70	0.10 0.10	9.09 6.25
2 to 3 Hours	3.10	3.20	0.10	3.23
3 to 4 Hours	5.10	5.20	0.10	1.96
4 to 6 Hours	12.80	13.10	0.30	2.34
6 to 8 Hours 8+ Hours	12.80 12.80	13.10 13.10	0.30 0.30	2.34 2.34
All other times	1.10	1.20	0.10	9.09
Barns Road Car Park				
Monday to Sunday (08:00 - 20:00)				
0 to 2 Hours 2 to 3 Hours	0.80 1.10	0.80 1.10	0.00 0.00	0.00 0.00
3 to 4 Hours	1.30	1.30	0.00	0.00
4 to 24 Hours	2.60	2.60	0.00	0.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Union Street Car Park				
Monday to Sunday (08:00 - 20:00) 0 - 1 Hours	1.10	1.00	0.10	0.00
1 to 2 Hours	1.10 1.60	1.20 1.70	0.10 0.10	9.09 6.25
2 to 3 Hours	3.10	3.20	0.10	3.23
3 to 4 Hours	4.10	4.20	0.10	2.44
4 to 6 Hours 6 to 8 Hours	4.60 12.80	4.70 13.10	0.10 0.30	2.17 2.34
8+ Hours	12.80	13.10	0.30	2.34
All other times	1.10	1.20	0.10	9.09
<u>Car Parks Charges</u>				
Standard rated & inclusive of VAT				
Park & Ride				
Redbridge, Seacourt & Peartree 24 hrs Monday - Sunday	2.00	2.00	0.00	0.00
Chargeable Parking in Selected Park Areas				
Cutteslowe Park - Harbord Road				
Monday to Sunday 0 - 1 hour	0.50	0.50	0.00	0.00
1 - 3 hours	1.05	1.10	0.05	4.76
3 - 24 hours	2.10	2.20	0.10	4.76
Cutteslowe Park - A40				
Monday to Sunday	0.50	0.50	0.00	0.00
0 - 1 hour 1 - 3 hours	1.05	0.50 1.10	0.00 0.05	4.76
3 - 24 hours	2.10	2.20	0.10	4.76
Hinksey Park - Abingdon Road				
Monday to Sunday	0.50	0.50	0.00	0.00
0 - 1 hours 1 - 3 hours	0.50 1.05	0.50 1.10	0.00 0.05	0.00 4.76
3 - 5 hours	2.10	2.20	0.10	4.76
5 - 24 hours	10.20	10.20	0.00	0.00
Port Meadow - Walton Well Road				
Monday to Sunday 0 - 1 hours	0.50	0.50	0.00	0.00
1 - 3 hours	1.05	1.10	0.05	4.76
3 - 5 hours	2.10	2.20	0.10	4.76
5 - 24 hours	10.20	10.20	0.00	0.00
Alexandra Courts - Woodstock Road				
Monday to Sunday 0 - 1 hours	0.50	0.50	0.00	0.00
1 - 3 hours	1.05	1.10	0.05	4.76
3 - 5 hours 5 - 24 hours	2.10	2.20	0.10	4.76 0.00
Parking Penalty Charges	10.20	10.20	0.00	0.00
Outside Scope for VAT				
For off-street parking, Gloucester Green Bus Station and loading area				
Failure to display a current, valid ticket	100.00	100.00	0.00	0.00
Overstaying the expiry time of the ticket purchased	100.00	100.00	0.00	0.00
Parking in an area which is closed or not available for use	100.00	100.00	0.00	0.00
Causing an obstruction or nuisance	100.00	100.00	0.00	0.00
Parking in a manner in which the whole or part of the vehicle is outside of a marked bay	100.00	100.00	0.00	0.00
Unauthorised class of vehicle	100.00	100.00	0.00	0.00
Parking in a parking bay reserved for a specific class of vehicle	100.00	100.00	0.00	0.00
Causing a vehicle to remain in a car park when it is closed	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 30 minutes	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 60 minutes	100.00	100.00	0.00	0.00
Return to car park to park within 3 hours of expiry of a ticket for that car park	100.00	100.00	0.00	0.00
Recovery of a removed vehicle from any offence position	150.00	150.00	0.00	0.00
	130.00	130.00	0.00	0.00

## Human Resources & Facilities Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Room Charges - Commercial Rates (Hourly rate shown. Bookings must be for a minimum of 2 hours)				
Main Hall	175.00	225.00	50.00	28.57
Assembly Room	110.00	150.00	40.00	36.36
Old Library Long Room	110.00 75.00	150.00 90.00	40.00 15.00	36.36 20.00
Meeting Rooms	41.00	50.00	9.00	21.95
Room Charges - Community/Charity Rates (Hourly rate shown. Bookings must be for a minimum of 2 hours)				
Main Hall	87.50	112.50	25.00	28.57
Assembly Room Old Library	55.00 55.00	75.00 75.00	20.00 20.00	36.36 36.36
Long Room	27.50	45.00	17.50	63.64
Meeting Rooms	20.50	25.00	4.50	21.95
Social Events Packages				
Ceremony only packages  (2 hrs hire) Main Hall	385	595	210.00	54.55
Assembly Room/Old Library	275	495	220.00	80.00
St Aldate's Room	215	250	35.00	16.28
Social Events (18:00-23:59 hrs with 1 hr clearance to 01:00 hrs)				
Main Hall	1,900.00	Withdrawn		
Assembly Room and/or Old Library	1,650.00	Withdrawn		
Assembly Only	1,320.00	Withdrawn		
Dinner Bookings 18:00 - 22.30 with 1 hours clearance to 23.30				
Main Hall	1320 865	Withdrawn Withdrawn		
Assembly Room St Aldates	865 475	Withdrawn		
Sunday/BH Supplement	15%	Withdrawn		
Discounts	209/	Withdrawn		
Social Event Off - Peak Monday/Tuesday only Concessionary Meetings	20% 50%	Withdrawn		
Preparation, Clearance or Rehearsal	50%	Withdrawn		
6 hours or more consecutive at the standard price	20%	Withdrawn		
Agency Commission room hire fees (maximum)	10%	15%	0.05	50.00
Royalties - based on total box office sales, Classical Concerts	4.80%	4.80%	0.00	0.00
Pop Concerts	3%	3%	0.00	0.00
Variety Performances	2%	2%	0.00	0.00
All other events including music, films, video, DVD films or promotional events	9%	9%	0.00	0.00
Box Office				
Minimum fee of £25 or 10% of sales (whichever is greater)	10%	13%	0.03	25.00
Technical Facilities	25	50	25.00	100.00
Data Projector Flipchart, pad & pens (inc. in DDR)	25 14	50 15	25.00	7.14
Laptop computer (internal use only)	50	55	5.00	10.00
Lectern – table	FOC	FOC		
Lectern – free standing	FOC	FOC	<b>F</b> 00	40.00
Long Room - AV Equipment	50 60	55 66	5.00 6.00	10.00 10.00
PA system (Main Hall) Large Screen	50	55	5.00	10.00
Small pop up screen	25	27.5	2.50	10.00
Stage extension - Small	45	55	10.00	22.22
Stage extension - Large	85	105	20.00	23.53
Round table with linen cloth	12.5	14	1.50	12.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Musical Equipment				
Organ – Events	100	110	10.00	10.00
Organ – rehearsal/practice (per hour)	12	13.5	1.50	12.50
Piano – events	70	75	5.00	7.14
Piano – rehearsal/practice (per hour)	12	13.5	1.50	12.50
License Holders & Door Supervisors				
TH Personal Licence holder	65	Withdrawn		
Door Supervisors (per hr per Supervisor)	15.5	At cost		
Internal Charges				
Small meeting room hire Mon-Fri (8am-5pm extended to 10pm on	FOC	FOC		
selected weekdays)	FUC	FUC		
Cancellation less than 72 hrs before	50%	50%		
Catering Charges				
Kitchen Hire per head (minimum 100)	3	3.5	0.50	16.67
Servery Hire Only (per day)	60	65	5.00	8.33

#### Leisure & Parks Fees & Charges 2014/15

Fusion Lifestyle manage the leisure facilities on behalf of the Council and annually submit fees and charges proposals for which the Council has overall control of core pricing. Fusion have proposed a 3.2% increase with effect from 1 April 2014 (in line with the September RPIx). Membership fees are rounded up to the nearest pound, other fees and charges to the nearest 10 pence. Proposals for annual membership offers are based on 12 months for the price of 11 as opposed to 12 months for the price of 10 in 2013/14. Fusions proposals have yet to be finalised and agreed by the Council.

	2013/14	2014/15	Increase/	Increase/
·	Charge £	Charge £	(Decrease) £	(Decrease) %
	L	Ľ.	z	70
Standard rated & inclusive of VAT				
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO				
ACTIVE AND AQUA AND CHOICE MEMBERSHIP CARD				
HOLDERS				
Adult				
Casual Swimming	4.30	4.40	0.10	2.33
Family Swim Ticket	10.80	11.20	0.40	3.70
Hinksey Swimming Hinksey Family Swim Ticket	5.70 16.70	5.90 17.30	0.20 0.60	3.51 3.59
Hinksey Family Swith Ticket Hinksey (early/late)	4.40	4.50	0.00	2.27
Hinksey Family Swim Ticket (early/late)	10.80	11.20	0.40	3.70
Sauna/ Steam (TCP)	5.70	5.90	0.20	3.51
Sauna/ Steam & Swim (TCP)	7.00	7.20	0.20	2.86
Water Workout	5.80	6.00	0.20	3.45
Badminton (per person)	3.30	3.40	0.10	3.03
Squash (per person)	3.80	3.90	0.10	2.63
U17/Over 60s/ Student				
Casual Swimming	2.50	2.60	0.10	4.00
Hinksey Swimming	3.70	3.80	0.10	2.70
Hinksey (early/late)	2.50	2.60	0.10	4.00
Sauna/ Steam (TCP)	2.80	2.90	0.10	3.57
Water Workout	3.90	4.00	0.10	2.56
Badminton (per person)	2.30	2.40	0.10	4.35
Squash (per person)	2.40	2.50	0.10	4.17
Bonus Slice				
Casual Swimming	1.20	1.20	0.00	0.00
Hinksey Swimming	1.20	1.20	0.00	0.00
Hinksey (early/late)	1.20	1.20	0.00	0.00
Sauna/ Steam (TCP) Water Workout	1.20 1.20	1.20 1.20	0.00 0.00	0.00 0.00
Badminton (per person)	1.20	1.20	0.00	0.00
Squash (per person)	1.20	1.20	0.00	0.00
ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO				
ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS				
Adult				
Aspires Fitness Gyms	7.50	7.70	0.20	2.67
Express Induction – Proficient user	20.00	20.60	0.60	3.00
Beginner Induction- 1 Hr Cardio 1 Hr Resistance (Free)	20.00	20.60	0.60	3.00
Fitness programme	12.30	12.70	0.40	3.25
Programme & Health Review	8.40	8.70	0.30	3.57
Fitness Classes Table Tennis	5.80 3.10	6.00 3.20	0.20 0.10	3.45 3.23
Racket Hire	1.20	1.20	0.00	0.00
		-		
U17/Over 60s/ Student				- /-
Aspires Fitness Gyms	3.90	4.10	0.20	5.13
Aspires Academy	2.90	3.00	0.10	3.45
Express Induction – Proficient user Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)	10.00 10.00	10.30 10.30	0.30 0.30	3.00 3.00
Fitness programme	6.30	6.50	0.30	3.00
Programme & Health Review	5.60	5.80	0.20	3.57
Aspires Academy Induction	10.00	10.30	0.30	3.00
Fitness Classes	3.90	4.00	0.10	2.56
Table Tennis	2.30	2.40	0.10	4.35
Racket Hire	1.20	1.30	0.10	8.33
Bonus Slice				
Aspires Fitness Gyms	1.20	1.20	0.00	0.00
Aspires Academy	1.20	1.20	0.00	0.00
Express Induction – Proficient user	3.60	3.60	0.00	0.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Beginner Induction- 1 Hr Cardio 1 Hr Resistance (Free)	3.60	3.60	0.00	0.00
Fitness programme	3.60	3.60	0.00	0.00
Programme & Health Review	3.60	3.60	0.00	0.00
Aspires Academy Induction	3.60	3.60	0.00	0.00
Fitness Classes	1.20	1.20	0.00	0.00
Table Tennis	1.20	1.20	0.00	0.00
Racket Hire	0.50	0.50	0.00	0.00
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO CHOICE MEMBERSHIP CARD HOLDERS				
Adult				
Skate general session	7.40	7.60	0.20	2.70
Lunchtime Skate	3.30	3.40	0.10	3.03
After school/ Family/ Twilight skate	4.80	5.00	0.20	4.17
Skate Disco Session	7.40	7.60	0.20	2.70
Family Skate Ticket (for 5)	26.60	27.50	0.90	3.38
Family Skate Ticket (for 4)	21.80	22.50	0.70	3.21
After school/ Family/ Twilight skate (for 5)	21.30	22.00	0.70	3.29
Tea Time Family Skate (for 4)	16.90	17.40	0.50	2.96
Skate Training 1	6.30	6.50	0.20	3.17
Skate Training 2	2.70	2.80	0.10	3.70
Guardian Fee (spectators who are supervising children)	1.20	1.30	0.10	8.33
Teacher Rates (15mins)	9.80	10.10	0.30	3.06
Adult Group Lesson (6 lessons)	48.10	49.60	1.50	3.12
U17/Over 60s/ Student Slice				
Skate general session	5.60	5.80	0.20	3.57
Lunchtime Skate	3.30	3.40	0.10	3.03
After school/ Family/ Twilight skate	4.80	5.00	0.20	4.17
Skate Disco Session	7.40	7.60	0.20	2.70
Skate Training 1	4.40	4.50	0.10	2.27
Skate Training 2	2.20	2.30	0.10	4.55
Golden Blades (over 50)	4.00	4.10	0.10	2.50
Guardian Fee (spectators who are supervising children)	1.20	1.20	0.00	0.00
Teacher Rates (15mins)	9.80	10.10	0.30	3.06
Junior Group Lesson (6 lessons)	36.10	37.30	1.20	3.32
Bonus Slice				
Skate general session	1.90	1.90	0.00	0.00
Tea Time Skate	1.90	1.90	0.00	0.00
Skate Disco Session	1.90	1.90	0.00	0.00
Skate Training	1.90	1.90	0.00	0.00
Golden Blades (over 50)	1.90	1.90	0.00	0.00
Guardian Fee (spectators who are supervising children)	1.00	1.00	0.00	0.00
OTHER CHARGES (per session)				
Adult				
Aqua Natal	7.70	8.00	0.30	3.90
Aspires Physical Assessment	20.70	21.40	0.70	3.38
Body Fat Analysis	11.40	11.80	0.40	3.51
Aerobic Capacity Analysis Fi-tech cholesterol test	11.40 11.40	11.80 11.80	0.40 0.40	3.51 3.51
Choice & Active	7.00	7 - 2	0.00	
Aqua Natal	7.20	7.50	0.30	4.17
Aspires Physical Assessment	11.00	11.40	0.40	3.64
Body Fat Analysis	6.00	6.00	0.00	0.00
Aerobic Capacity Analysis Fi-tech cholesterol test	6.00 6.00	6.00 6.00	0.00 0.00	0.00 0.00
1117/Over 60c/ Student Slice				
U17/Over 60s/ Student Slice	7 20	7 50	0.20	1 17
Aqua Natal	7.20	7.50	0.30	4.17
Aspires Physical Assessment	11.00	11.70	0.70	6.36
Body Fat Analysis	6.00	6.70 6.70	0.70	11.67
Aerobic Capacity Analysis	6.00	6.70	0.70	11.67
Fi-tech cholesterol test	6.00	6.70	0.70	11.67

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Bonus Slice Aqua Natal	4.00	4.00	0.00	0.00
Aqua Natal Aspires Physical Assessment	6.20	6.20	0.00	0.00
Body Fat Analysis	3.30	3.30	0.00	0.00
Aerobic Capacity Analysis	3.30	3.30	0.00	0.00
Fi-tech cholesterol test	3.30	3.30	0.00	0.00
SWIMMING LESSONS (half an hour)				
Adult Adult Swim Lessons (Per hour)	11.30	11.70	0.40	3.54
Choice, Active & Aqua				
Junior Swim Lessons (Per half hour)	4.90	5.10	0.20	4.08
Adult Swim Lessons (Per hour)	9.70	10.10	0.40	4.12
U17/Over 60s/ Student Slice				
Junior Swim Lessons (Per half hour)	5.50	5.70	0.20	3.64
Adult Swim Lessons (Per hour)	8.30	8.60	0.30	3.61
Bonus Slice				
Junior Swim Lessons (Per half hour)	3.20	3.20	0.00	0.00
Adult Swim Lessons (Per hour)	6.80	6.80	0.00	0.00
Standard rated & inclusive of VAT				
Direct Debit Membership				
Choice Card				
Adult	47.00	47.00	0.00	0.00
Off Peak Choice	29.00	29.00	0.00	0.00
Couple	80.00	80.00	0.00	0.00
Family	105.00 88.00	105.00 88.00	0.00	0.00
Family Flex 1+3	00.00	88.00	0.00	0.00
Active card	11.00	40.50	0.50	5.00
Adult	44.00	46.50	2.50	5.68
Over 60 Student	23.00	24.50	1.50	6.52
Under 17	23.00 19.00	24.50 20.50	1.50 1.50	6.52 7.89
Family	89.00	92.50	3.50	3.93
1 anny	00.00	32.50	5.50	5.55
Aqua card	21.00	22.00	4.00	2.02
Adult Over 60	31.00 17.00	32.00 18.00	1.00 1.00	3.23 5.88
Student	17.00	18.00	1.00	5.88
Under 17	12.00	13.00	1.00	8.33
Family	63.00	65.00	2.00	3.17
The Annual Slice Card				
Choice Card				
Adult 12 months for 11	470.00	517.00	47.00	10.00
Off Peak Choice 12 months for 11	290.00	319.00	29.00	10.00
Couple 12 months for 11	800.00	880.00	80.00	10.00
Family 12 months for 11	1050.00	1155.00	105.00	10.00
Active card			07.55	15.00
Adult 12 months for 11	444.00	511.50	67.50	15.20
Over 60	227.00	269.50	42.50	18.72
Under 17 Family	186.00 742.00	225.50 1017.50	39.50 275.50	21.24 37.13
Aqua card Adult 12 months for 11	310.00	352.00	42.00	13.55
Over 60	165.00	352.00 198.00	42.00 33.00	20.00
Under 17	124.00	143.00	19.00	15.32
	127.00	170.00	10.00	10.04

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
	122.00	136.00	4.00	2.02
Adult (Hinksey) Over 60 (Hinksey)	132.00 67.00	69.00	4.00 2.00	3.03 2.99
Family (Hinksey)	256.00	264.00	8.00	3.13
Other Cards				
Bonus Adult	2.70	2.70	0.00	0.00
Dependent	1.00	1.00	0.00	0.00
Student October - September	10.00	11.00	1.00	10.00
Staff				
Family	36.00	37.00	1.00	2.78
Individual wet & dry	24.00	25.00	1.00	4.17
Individual dry	19.00	20.00	1.00	5.26
Reward (booking card)				
All	0.00	0.00	0.00	0.00
Sport Pitches (per match unless other wise stated)				
Cricket				
Grass wicket - weekend & bank holidays (Cutteslowe & Horspath 1)	52.40	55.00	2.60	4.96
Grass wicket - weekdays (Cutteslowe & Horspath 1)	40.40	43.00	2.60	6.43
Grass Wicket - weekend & bank holidays (Horspath 2)	41.50	n/a	n/a	n/a
Grass Wicket - weekdays (Horspath 2)	38.20	n/a	n/a	n/a
Adults				
Full Size Pitch weekend & Bank holidays	38.20	39.00	0.80	2.09
Full Size Pitch weekend & Bank holidays 10 game booking - No	318.33	325.00	6.67	2.10
VAT * Full Size Pitch weekdays	29.50	30.00	0.50	1.69
Full Size Pitch weekdays 10 game - No VAT *	245.83	250.00	4.17	1.70
Under 17's				
Full Size Pitch weekend & Bank holidays	19.15	20.00	0.85	4.44
Full Size Pitch weekend 10 game booking - No VAT *	159.58	166.65	7.07	4.43
Full Size Pitch weekdays	15.30	15.50	0.20	1.31
Full Size Pitch weekdays 10 game - No VAT *	127.50	n/a	n/a	n/a
Under 11's Mini facthall	12.10	12.50	0.40	2.02
Mini football Mini football 10 game - No VAT *	13.10 109.17	13.50 112.50	0.40 3.33	3.02 3.05
Five a side pitch	27.30	28.00	0.70	2.56
Court Place Farm Stadium inc changing rooms	109.20	112.75	3.55	3.25
Court Place Farm Stadium floodlights	36.60 37.15	38.00 38.00	1.40 0.85	3.83 2.29
Floodlit 5 a side (East Oxford) per hour Floodlit football pitch (Rose Hill) per hour	37.15	38.00	0.85	2.29
Other Charges				
Resolution	AE OF	46.00	0.45	0.22
Baseball Rugby	45.85 38.20	46.00 38.50	0.15 0.30	0.33 0.79
Tarmac floodlit training area per hour	17.50	18.00	0.50	2.86
Horspath Floodlights per hour	37.15	38.00	0.85	2.29
Athletics Adult	4.10	4.10	0.00	0.00
OCAC Member Athletics Adult	3.00	3.00	0.00	0.00
OCAC Member Athletics Adult - 12 week pass	72.00	72.00	0.00	0.00
Athletics Junior	2.45	2.45	0.00	0.00
OCAC Member Athletics Junior OCAC Member Athletics Junior - 12 week pass	1.90 45.85	1.90 45.85	0.00 0.00	0.00 0.00
Athletics Match (senior)	45.85 376.75	390.00	13.25	3.52
Athletics Match (junior)	202.00	220.00	18.00	8.91
Athletics track centre with lights	37.15	38.00	0.85	2.29

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Pavilions/Changing rooms				
Adults	19.65	19.65	0.00	0.00
Concessionary Rate (including U17's)	9.85	9.85	0.00	0.00
Under 11's	4.95	4.95	0.00	0.00
Adults 10 game booking - No VAT *	163.80	163.80	0.00	0.00
Concessionary Rate (including U17's) 10 game booking - No VAT *	81.90	81.90	0.00	0.00
Under 11's 10 game booking - No VAT *	41.20	41.20	0.00	0.00
Tea Room per hour	22.90	17.00	(5.90)	(25.76)
Summer Activities				
Tennis Grass Adult	3.85	3.85	0.00	0.05
Tennis Grass Conc.	1.90	1.90	0.00	0.00
Tennis Grass Bonus slice	1.55	1.55	0.00	0.00
Family card / Doubles	8.75	8.75	0.00	0.00
Tennis Hard Adult	3.45	3.50	0.05	1.45
Tennis Hard Conc.	1.75	1.80	0.05	2.86
Tennis Hard Bonus slice	1.20	1.30	0.10	8.70
Family card / Doubles	7.65	7.75	0.10	1.31
Table Tennis Adult	2.60	2.60	0.00	0.00
Table Tennis Conc.	1.65	1.65	0.00	0.00
Table Tennis Bonus Slice	1.20	1.20	0.00	0.33
		1.00		
Bowls Adult	2.50	2.50	0.00	0.16
Bowls Conc.	1.30	1.30	0.00	0.00
Bowls Bonus Slice	1.20	1.20	0.00	0.33
Putting Adult	2.50	2.50	0.00	0.16
Putting Conc.	1.30	1.30	0.00	0.00
Putting Bonus	1.30	1.30	0.00	0.00
Putting Family Rate	5.25	5.25	(0.00)	(0.04)
Volley Ball < 10 people	1.25	1.25	0.00	0.16
Volley Ball > 10 people	12.00	12.00	0.00	0.00
Equipment Hire Bowls	1.25	1.25	0.00	0.16
Equipment Hire Tennis	1.25	1.25	0.00	0.16
Equipment Hire Putting	1.25	1.25	0.00	0.16
Sales lost tennis ball	1.25	1.25	0.00	0.16
Sales lost golf ball	1.25	1.25	0.00	0.16
Annual Club Charges	1.20	1.20	0.00	0.10
Bowls				
Per Green (7 days a week) per season	2,480.54	2,500.00	19.46	0.78
Tennis				
Hard Court per season	1,975.28	2,050.00	74.72	3.78
Grass Court per season	2,253.49	2,335.00	81.51	3.62
Hard Court (floodlit) per season	2,405.84	2,490.00	84.16	3.50
Equipment Provided and Prices				
Equipment Provided and Prices	74.00	74.00	0.00	0.00
Goal Nets (set)	71.00	71.00	0.00	0.00
Corner Posts (each)	9.85	9.85	0.00	0.00
Corner Flags (each)	4.95	4.95	0.00	0.00
Net Pegs (each)	0.70	0.70	0.00	0.00
Soft Broom	12.00	12.00	0.00	0.00
Dust Pan & Brush	12.00	12.00	0.00	0.00
Dust Bin (each)	20.75	20.75	0.00	0.01
Other Charges	- ·			
Use of wrong pitch	34.95	35.00	0.05	0.14
Cost for over running per 10 minutes	6.55	7.00	0.45	6.84
All works undertaken for third parties				
Cemeteries Fees & Charges 2013-14				
Exclusive Right of Burial:				
-			100.00	12.50
Exclusive Right of Burial for 50 years in an adult grave (Resident)	800	900		
Exclusive Right of Burial for 50 years in an adult grave (Non-			200.00	12.50
Resident)	1600	1800		
Exclusive Right of Burial for 50 years in a child grave	280	280	0.00	0.00

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
	070	000	10.00	2.70
Exclusive Right of Burial for 50 years in a cremated remains plot Fee to purchase additonal 25 years Exclusive Right of Burial in an	370	380	50.00	12.50
adult grave	400	450	50.00	12.50
Fee to purchase additonal 25 years Exclusive Right of Burial in an	400	400	0.00	0.00
child's grave	140	140		
Fee to purchase additional 25 years Exclusive Right of Burial in a			5.00	2.70
cremated remains plot	185	190		
Fee for the transfer of a Deed or Grant	80	80	0.00	0.00
Fee for Arrangement of Cremated Remains Interment Search Fee: General Enquiry (1-2 searches)	30 Nil	30 Nil	0.00	0.00
Search Fee: General Enquity (1-2 searches)	10	10	Nil Nil	Ni Nil
Search Fee: Family History (5-3 searches)	20	20	Nil	Nil
To verify Deed Holder prior to burial where no Deed produced	50	50	Nil	Nil
· · · · · · · · · · · · · · · · · · ·				
Interments:				
nterment of a child at time of death was less than one month	60	60	0.00	0.00
Interment of child at time of death was prior to 12th birthday	100	100	0.00	0.00
Interment of person at time of death was beyond 12th birthday in			20.00	3.33
single depth grave	600	620	00.00	4.00
Interment of person at time of death was beyond 12th birthday in	500	520	20.00	4.00
double depth grave Interment of ashes in grave where Exclusive Right of Burial has	500	520	10.00	5.00
been purchased (Resident)	200	210	10.00	5.00
Interment of ashes in grave where Exclusive Right of Burial has	200	210	20.00	5.00
been purchased (Non-Resident)	400	420	20.00	0.00
Interment of foetus or body parts in communal grave	20	20	0.00	0.00
Timber shoring for backfilling	180	180	0.00	0.00
Timber for use as wooden top covering	80	80	0.00	0.00
Casket	1000	1000	0.00	0.00
Exhumation of an Adult	4000	4000	0.00	0.00
Exhumation of a Child	2000	2000	0.00	0.00
Woodland Burial for selected tree	120	120	0.00	0.00
Memorials:				
Headstone in excess of 2ft 6in	190	200	10.00	5.26
Headstone up to 2ft 6in	160	170	10.00	6.25
Headstone up to 12in	110	120	10.00	9.09
Cover slab on adult grave	160	170	10.00	6.25
Cover slab on child grave	90	100	10.00	11.11
Additional inscription	90	100	10.00	11.11
Memorial plaque	40	40	0.00	0.00
Miscellaneous:				
Chapel	100	100	0.00	0.00
Penalty for late arrival	60	60	0.00	0.00
Penalty for extended during	80	80	0.00	0.00
Commercial photography	160	160	Nil	Nil
Minor filming	280	280	Nil	Nil
Major filming	400	400	Nil	Nil
Photocopies	0.5	0.5	Nil	Nil
Photocopies of Registers	1	1	Nil	Nil
Copy of Deed document	10	10	Nil	Nil
Provision of wooden frame	60 £15 p/b	60	0.00	0.00
Northway Sports Centre - hire of sports hall East Oxford Games Hall - hire of games hall	£15 p/h £15 p/h		0.00 0.00	0.00 0.00
East Oxford Games Hall - hire of 10 sessions in advance	£15 p/n £12.38 p/h		0.00	0.00
East Oxford Games Hall - Badminton court hire for 4 people	£7.50 p/h		0.00	0.00
East Oxford Games Hall - Badminton court hire for 2 people	£5 p/h		0.00	0.00

## Housing Revenue Account Fees & Charges 2014/15

	2013/14 Charge	2014/15 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Other charges				
Sheltered Guest Room Hire per night - Star Rate 1	3.00	3.00	0.00	0.00
Sheltered Guest Room Hire per night - Star Rate 2	5.00	5.00	0.00	0.00
Sheltered Guest Room Hire per night - Star Rate 3	10.00	10.00	0.00	0.00
Standard rated & exclusive of VAT				
Other charges				
ASSA Key	17.44	17.00	(0.44)	-2.52
Controlled Entry Key Fob	17.44	20.00	2.56	14.68



# Oxford City Council Budget Book 2014–2015



The budget book provides a financial summary of spending plans for Oxford City Council from 2014 to 2015

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**Building a world-class city for everyone**