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# Oxford City Council Budget Book



# 2017-2018

**Building a world-class city for everyone** 

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# Introduction to the Budget Book

# **INTRODUCTION TO THE 2017/18 BUDGET BOOK**

The 2017/18 budgets for Oxford City Council are presented in the following pages.

In presenting this budget, we would like to formally record our thanks to staff in all services who have contributed to the budget process.

Our aim in this publication is to provide information that is easy to understand and is as meaningful and useful as possible. As part of our commitment to continuous improvement we would welcome your views on the format and suggestions for future improvements.

# Medium Term Financial Strategy – 2017/18 to 2020/21

The draft Medium Term Financial Strategy (MTFS) was approved by City Executive Board in December 2016, with the final MTFS being approved by Council in February 2017. The MTFS sets out the Council's key financial policies and plans for the next four years.

The MTFS includes the following key assumptions:

- Formula Grant reduces to zero by 2019/20
- New Homes Bonus reduces from £2.9 million in 2016/17 to around £1.8million in 2020/21 and is used to fund one-off capital projects
- Prudential borrowing has been introduced to support the funding of the General Fund capital programme with an estimated amount of around £82 million to be undertaken in the next four years, £61 million of which provides funding to Oxford City Housing Ltd
- Council tax increase in 2017/18 is 1.99%
- Pay award 1.5% plus bi-annual incremental progression for those on the bottom of the grade subject to satisfactory attendance and performance.
- Partnership payment to staff not in receipt of increments and with a satisfactory attendance and performance record. .
- Inflation contained on supplies and services other than contractual increases.

A key area of the MTFS was identifying the main risks. The principal risks to the budget for 2017/18 are:

- Trading and other income targets income targets not being achieved,
- New Homes bonus is lower in future years following the consultation;
- Investment income, especially the property funds, being lower than projected
- Reduced funding from reductions in Retained Business Rates yields.
- Welfare Reform impacts the authority more adversely than assumed;
- The implications of funding cuts being experienced by partner organisations;
- The pressure on the HRA around the High Value Void Levy

## Settlement Funding Assessment

Consisting of the authorities Revenue Support Grant (RSG) and the billing authorities local share of business rates this is a key figure in the Finance Settlement. The figures for Oxford City Council for the next four years are estimated at :

Table 1 : Settlement Funding Assessment						
	2017/18	2018/19	2019/20	2020/21		
	£000's	£000's	£000's	£000's		
Total SFA	7,304	6,664	5,954	6,375		
of which						
Revenue Support Grant	1,458	630	-	-		
Baseline Funding Level	5,846	6,034	6,249	6,375		
Tariff adjustment	-	-	(295)	-		
Reduced SFA	14.3	8.8	10.7	(7.07)		

The Council accepted the Governments four year Revenue Support Grant funding settlement last year which gives a firm estimate of the amount receivable by the authority in 2017/18 and 2018/19 before it reduces to zero in 2019/20. Baseline Business rates is only indicative for 2017-18 and 2018-19. From 2019 there will be changes but the effects on baseline funding levels is currently unknown and the figures included in the MTFP provide the best estimate at this stage.

## Risks over the Medium Term 2017/18 and beyond

The Council continues to place reliance on external trading activity to balance the revenue budget over the medium term with increased activity forecast to be achieved from Building Maintenance, Vehicle Repairs and Engineering activity. Contingencies are held against additional income, however if Direct Services are not successful in achieving the level of contribution included in the budget, then there may need to be some mitigating action within the business to offset the shortfall.

The Council continues to make significant contributions from its revenue account to fund the capital programme (£14 million over the next four years) and to some extent can mitigate against future shortfalls in income or increased expenditure by reducing its capital programme, albeit this will have an adverse impact on its ambitious plans.

Over this period income levels are not forecast to materially increase and predictions around interest rates, with no rise forecast until 2018, means that investment income from reserves and balances will continue to be depressed.

The capital programme for 2017/18 has been budgeted at £62 million and over the 4 year period of the MTFS the total is £218 million. The Council has a very large capital investment programmes and this will require close monitoring if the schemes are to be delivered on time. Around £61 million of this amount is to provide loans to the wholly owned housing development company Oxford City Housing Ltd.

£73 million of the total programme is on Housing Revenue Account capital schemes including a significant amount of new build and major refurbishment which can easily give rise to large variations. To mitigate against this an amount of £10 million is being held in borrowing headroom. Additionally the Council has provided for a £20million contingency to mitigate the effects of the Governments levy payment arising from the summer budget. The Capital Programme will need to be closely monitored to ensure that expenditure remains within the overall financing available.

# General Fund Budget

This is the budget that covers all day-to-day Council expenditure except Council Housing. The Council has set a balanced budget for the next four years which in summary is as follows.

	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
Net Spend	22,228	24,777	25,603	26,718
Service Reductions	(182)	(190)	(197)	(204)
Fees and Charges	(937)	(2,115)	(2,136)	(2,347)
Efficiencies	(440)	(954)	(1,226)	(1,199)
Transfer to/(from) working balance	386	536	(299)	(805)
Net Budget Requirement	21,055	22,054	21,745	22,163
Retained business rates	6,646	8,085	8,005	8,009
Revenue Support Grant	1,460	630	-	-
Assumed Council Tax Revenue	12,949	13,339	13,740	14,154
Total Funding	21,055	22,054	21,745	22,163

The final budget was set at Council on 20<sup>th</sup> February 2017 with Council Tax for Oxford City Council set at £290.19 for Band D, a 1.99% increase on 2016/17.

# Housing Revenue Account Budget

This is the budget that covers all income and expenditure on Council Housing.

The Council has set a budget with a working balance of £4 million. This level of balance is maintained over the following four years and is considered prudent for a HRA of this size. The HRA summary is shown on page 79 of the budget book.

The following assumptions have been made in preparing the HRA Budget: -

- Pay award 1.5% plus bi-annual incremental progression for those on the bottom of the grade subject to satisfactory attendance and performance.
- Partnership payment to staff not in receipt of increments and with a satisfactory attendance and performance record.
- Inflation contained on supplies and services other than contractual increases.
- In line with the Welfare Reform and Work Bill Council house rents have been decreased by 1% per annum with effect from 1/4/2016 for the next four years, equivalent to £1.06 per week in 2017/18.

# Capital Programme

The Council's capital programme for 2017/2018 to 2020/2021 is shown on pages 87 to 88 and totals some £218 million over the four year period. The programme includes key projects such as:

- **Tower Blocks** An amount of £8.09 million over the next two years, the balance of an £18.970 million for improvement to the Tower Blocks
- **Council House Repairs and Improvements** Approximately £31.3 million of refurbishments to Council dwellings;
- Regeneration in Barton and Blackbird Leys £10.5 million investment over four years;
- High Value Void Levy Contingency to fund levy £23 million
- **Investment in Oxpens** £4.1 million investment in the development of Oxpens;
- Loans to Housing Company £61 million
- Acquisition of homes at Barton– Purchase of homes at Barton prior to sale to Oxford City Housing Ltd £21.2 million
- Disabled Facility Grants –£4.0 million on providing Disabled Facility Grants to make disabled adaptations to dwellings in the private sector;
- **Community Centres** £3.7 million for new and refurbished community centres;
- Flood Alleviation schemes £2.6 million for schemes in Northway & Marston and Oxford and Abingdon to alleviate flooding in these areas;
- Horspath Sports village £4.9 million
- **Investment properties** £9.7 million to purchase and enhance investment property
- Seacourt Park & Ride £3.8 million investment to improve the facilities at Seacourt park and ride;
- **Recycling transfer station** £2.4 million

## **Further Information**

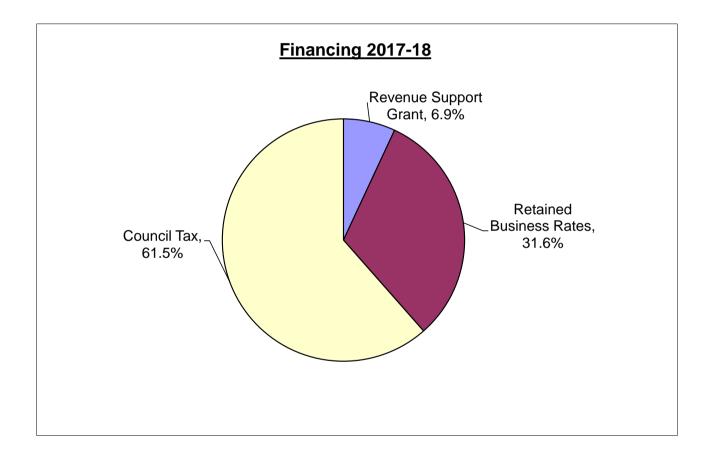
If you require any further information concerning the Council's budget, then please contact Anna Winship on 01865 252517, write to us at Oxford City Council, Town Hall, St Aldates, Oxford. OX1 1BX or visit our website at <u>www.oxford.gov.uk</u>.

# Council Tax & External Financing

## Financing 2017-18

The table and chart below show how the General Fund Budget for Oxford City Council for 2017-18 is financed. The Council Tax figure is net of the Parish Precepts.

	2017/18 £000's
Revenue Support Grant	1,460
Retained Business Rates	6,647
Council Tax	12,949
Total Funding	21,056



#### Average Council Tax payable in Oxford 2017-18

Precepting Authority	Precept 2016/17 £	Precept 2017/18 £	Increase on 2016/17
Oxford City Council	12,423,802	12,949,098	4.23%
Parish Precepts	197,371	214,888	8.88%
Oxfordshire County Council	55,962,939	60,044,801	7.29%
Police and Crime Commissioner for Thames Valley	7,290,325	7,598,473	4.23%
Total	75,874,437	80,807,260	6.50%

The precepts on the collection authority Oxford City Council for 2017/18 compared to 2016/17 are as follows:

There are two reasons for the increase in the Precept figures:

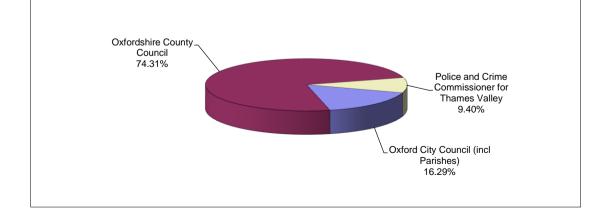
1. The Tax Base (the total number of dwellings adjusted for exemptions and discounts, and expressed as Band D equivalents), has increased from 43,665.1 to **44,623.4**. This is due to an overall increase in our dwellings total and a reduction in the number of dwellings eligible for a discount under the Council Tax Reduction Scheme.

 Oxford City Council and The Police and Crime Commissioner for Thames Valley have increased their Band D Council Tax charges by 1.99%. The Oxfordshire County Council's overall increase is 4.99%. This includes the additional 3% to fund adult social care (as announced in the Local Government Finance Settlement 2017/1 The two elements of the Oxfordshire County Council Precept are shown separately in the table below. On 20th February 2017 Oxford City Council agreed its council tax for 2017/18. The Band D tax, net of the Parish Precepts, was set at £290.19, a **1.99%** increase on the 2016/17 figure of £284.52.

The average Council Tax by band broken down by precepting authority is as follows. The 'average' Council Tax is not the actual council tax in any of the council's areas, but an average over the four parishes and the unparished area.

		Average Council Tax by Band						
	Α	В	С	D	E	F	G	Н
	£	£	£	£	£	£	£	£
Oxford City Council	193.46	225.70	257.95	290.19	354.68	419.16	483.65	580.38
Parish Precepts	3.21	3.74	4.28	4.81	5.88	6.95	8.02	9.62
Oxfordshire County Council (General) Oxfordshire County	854.99	997.49	1,139.99	1,282.49	1,567.49	1,852.49	2,137.48	2,564.98
Council (Adult Social Care) Police and Crime	42.07	49.08	56.09	63.10	77.12	91.14	105.17	126.20
Commissioner for Thames Valley	113.52	132.44	151.36	170.28	208.12	245.96	283.80	340.56
Total	1,207.25	1,408.45	1,434.78	1,810.87	2,213.29	2,615.70	3,018.12	3,621.74

#### Council Tax by Precepting Authorities 2017-18



### Parish Precepts and Unparished Area Special Expenses Account

Only part of the City area is covered by Parishes. In the Unparished Area, the City Council itself undertakes the Parish functions. Therefore, an Unparished Area Special Expenses Account has to be kept.

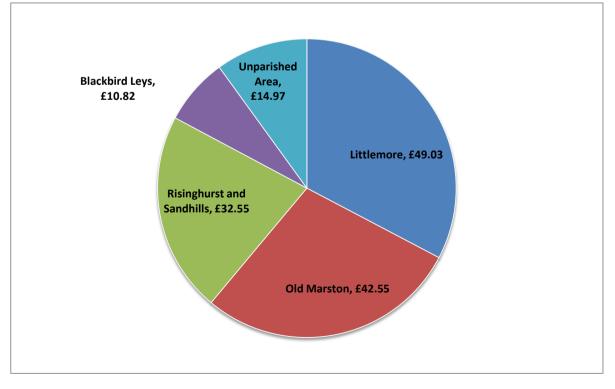
Expenditure on the Unparished Area Special Expenses Account for 2016/17 is estimated at £561,275 (2016/17 £538,520). This includes £21,606 in respect of Cemeteries maintenance. The latter is apportioned between the Unparished Area and the Parishes of Littlemore, Risinghurst & Sandhills, and Blackbird Leys on the basis of the tax bases.

Parish and special expense area additions to the City Wide Council Tax (at Band D) are calculated under Section 34 (3) of the 1992 Act, in accordance with the formula -

		Special Gross Special Tax Data Tax
where	S TP	is the Precept or Special Expense, and is the Taxbase of the Parish or special expense area
S / TP	-	

	Precept	Special Expense for Cemeteries	Gross Special Expenses	Lax Base	Тах
	£	£	£	£	£
Littlemore	85,131	874	86,005	1,754.0	49.03
* Old Marston	53,999	0	53,999	1,269.1	42.55
Risinghurst and	46,284	720	47,004	1,444.1	32.55
Sandhills					
Blackbird Leys	29,474	1,423	30,897	2,855.9	10.82
Unparished Area	539,669	18,589	558,258	37,300.3	14.97
Total	754,557	21,606	776,163	44,623.4	

\* The Old Marston Precept is net of the contribution of £10,000



# Corporate Priorities

# Corporate Plan 2017 - 2021

Oxford City Council's corporate plan 2017 -2021 has organised its policies and plans under its five corporate priority headings.

### A vibrant and sustainable economy

A strong local economy, supported by innovative and effective education and training, and accessible by all is at the heart of vibrant and sustainable communities.

### Meeting housing needs

There has been a long-term housing crisis in Oxford and working to increase the provision of affordable, high quality housing remains a key priority for the Council and its partners.

### Strong and active communities

Oxford City Council is working with a wide range of our citizens and community groups in the city to build strong and active communities. This means communities that are socially cohesive and safe, and citizens who are actively engaged in pursuing their own well-being and that of their communities.

## **Cleaner, greener Oxford**

Survey after survey makes it clear that Oxford's citizens place a very high priority on the quality of the local environment. The City Council's objective is to maintain and develop a cleaner, greener Oxford – in the city centre, in our outer neighbourhoods and in all public spaces.

## An efficient and effective Council

Oxford City Council aspires to be an efficient and effective Council. This means being a flexible, fit for purpose organisation, delivering high quality services and excellent value for money for all our citizens

# Revenue Spending by Corporate Priorities

Budget 2016-17 £000's		Budget 2017-18 £000's
£000's	A vibrant and sustainable economy	£000's
2,134	A strong local economy, supported by innovative and effective education and training, and accessible by all is at the heart of vibrant and sustainable communities.	1,630
£000's	*Meeting housing needs	£000's
103	There has been a long-termhousing crisis in Oxford and working to increase the provision of affordable, high quality housing remains a key priority for the Council and its partners.	-4,543
£000's	Strong and active communities	£000's
5,741	Oxford City Council is working with a wide range of our citizens and community groups in the city to build strong and active communities. This means communities that are socially cohesive and safe, and citizens who are actively engaged in pursuing their own well-being and that of their communities.	9,098
£000's	Cleaner, greener Oxford	£000's
12,069	Survey after surveymakes it clear that Oxford's citizens place a very high priority on the quality of the local environment.The City Council's objective is to maintain and develop a cleaner, greener Oxford – in the city centre, in our outer neighbourhoods and in all public spaces.	9,491
£000's	An efficient and effective Council	£000's
-272	Oxford City Council aspires to be an efficient and effective Council. This means being a flexible, fit-for purpose organisation, delivering high quality services and excellent value for money for all our citizens	-241

19,775

15,435

\* Includes HRA budget (£5.169m)

# Capital Spending by Corporate Priorities

Budget 2016-17 £000's		Budget 2017-18 £000's
£000's	A vibrant and sustainable economy	£000's
3,567	A strong local economy, supported by innovative and effective education and training, and accessible by all is at the heart of vibrant and sustainable communities.	5,227
	Mosting housing poods	<u> </u>
£000's	Meeting housing needs	£000's
	There has been a long-termhousing crisis in Oxford and working to increase the provision of affordable, high quality housing remains a key priority for the Council and its partners.	
23,594		39,860
£000's	Strong and active communities	£000's
	Oxford City Council is working with a wide range of our citizens and community groups in the city to build strong and active communities. This means communities that are socially cohesive and safe, and citizens who are actively engaged in pursuing their own well-being and that of their communities.	
1,080		6,954
£000's	Cleaner, greener Oxford	£000's
4,711	Survey after surveymakes it clear that Oxford's citizens place a very high priority on the quality of the local environment. The City Council's objective is to maintain and develop a cleaner, greener Oxford – in the city centre, in our outer neighbourhoods and in all public spaces.	7,290
£000's	An efficient and effective Council	£000's
9,139	Oxford City Council aspires to be an efficient and effective Council. This means being a flexible, fit-for purpose organisation, delivering high quality services and excellent value for money for all our citizens	2,832
3,133		2,032
42,091	· -	62,163
	-	

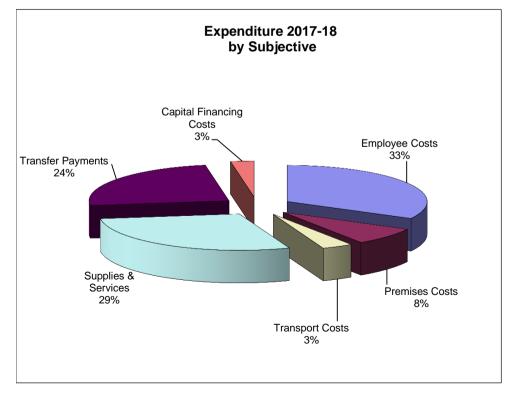
# General Fund Revenue Budget

Service	Gross Expenditure £	Gross Income £	Net Controllable Expenditure £	SLA's and Capital Charges £	Total Budget £		
	070 454	(04,000)	040.040		400 570		
Assistant Chief Executive	678,151	(64,339)	613,812	(417,242)	196,570		
Chief Executive	678,151	(64,339)	613,812	(417,242)	196,570		
Partnerships Team	549,030	(85,000)	464,030	37,864	501,894		
Planning & Regulatory	4,117,705	(2,977,650)	1,140,055	1,646,940	2,786,995		
Housing and Property	10,015,699	(14,611,140)	(4,595,441)	72,037	(4,523,404)		
Regeneration & Housing	14,682,434	(17,673,790)	(2,991,356)	1,756,841	(1,234,515)		
Community Services	9,421,509	(4,332,062)	5,089,447	2,747,817	7,837,264		
Direct Services	48,853,843	(45,469,360)	3,384,483	5,471,756	8,856,239		
Environmental Sustainability	723,992	(8,000)	715,992	141,405	857,397		
Community Services	58,999,344	(49,809,422)	9,189,922	8,360,978	17,550,900		
Business Improvement & Organisational							
Development	9,149,878	(37,582)	9,112,296	(8,430,281)	682,015		
Welfare Reform Team	157,552	0	157,552	68,455	226,007		
Financial Services	4,293,358	(1,404,939)	2,888,419	561,563	3,449,982		
Law and Governance	2,849,774	(174,640)	2,675,134	(2,237,391)	437,743		
Organisational Development and	40,450,500	(4 047 404)	44,000,404	(40.007.054)	4 705 747		
Corporate Services	16,450,562	(1,617,161)	14,833,401	(10,037,654)	4,795,747		
Total Service Expenditure	90,810,491	(69,164,712)	21,645,779	(337,077)	21,308,702		
Corporate Accounts					(1,972,712)		
Contingencies					1,333,951		
Net Budget Requirement					21,055,740		
Funding							
Revenue support grant including specific							
Revenue support grant including specific grants1,4Business Rates Retention including specific grants6,6							
Section 31 Grants							
Council Tax 13,120							
Less assumed parish precept (171,7							
collection Fund (Surplus)/deficit							
Total Funding Available					21,055,740		
(Surplus)/Deficit for year					0		

# General Fund Budget 2017-18 Summary

# General Fund Services Expenditure by Subjective Analysis 2017-18

Service	£
Employee Expenses	54,939,077
Premises Related Expenses	13,255,475
Transport Related Costs	5,975,086
Supplies & Services	48,107,611
Transfer Payments	40,933,000
Capital Financing Costs	4,562,068
Gross Expenditure	167,772,317
Income	(112,397,204)
Recharge Income	(34,319,373)
Gross Income	(146,716,577)
Net Expenditure	21,055,740



# Chief Executive

## Chief Executive Directorate 2017-18

## Assistant Chief Executive: Caroline Green Contact Number: 01865 (25)2562

		2017/18			
16/17 Budget	Service	Gross		Net	
_	Service	Expenditure	Gross Income	Expenditure	
£		£	£	£	
118,702	Assistant Chief Exec	120,475	(8,339)	112,136	
205,681	Communications	236,515	(12,000)	224,515	
284,409	Policy & Partnerships	321,161	(44,000)	277,161	
608,792	Assistant Chief Executive	678,151	(64,339)	613,812	
608,792	Total Chief Execuive	678,151	(64,339)	613,812	
(456,357)	SLAs And Capital Charges			(417,242)	
152,435	Total Net Budget			196,570	

# Assistant Chief Executive

### **Service Overview**

### Head of Service: Caroline Green Contact Number: 01865 (25)2562

The Assistant Chief Executive area provides corporate coordination and challenge in relation to policy and communications across the Council. The team plays a key role in building staff morale, encouraging social inclusion and managing the Council's reputation. This area is also responsible for safeguarding and educational attainment.

### **Budgeted FTE's**

Service	2016-17	2017-18
HT33 Social Inclusion	0.49	0.49
KK02 Corporate Projects Team	3.40	3.20
KK12 Assistant Chief Executive	1.00	1.00
KP01 Media & Communications	7.00	6.00
KW01 Consultation	0.60	0.60
KW02 District Data Service	0.00	0.43
Total FTE's	12.49	11.72

			2017/18	
16/17	Service	Gross	Gross	Net
Budget	Service	Expenditure	Income	Expenditure
£		£	£	£
	Assistant Chief Executive			
	Assistant Chief Executive	120,475	(8,339)	
118,702	Total Assistant Chief Executive	120,475	(8,339)	112,136
	Communications			
203,681	Media & Communications	216,515	-	216,515
-	Your Oxford	20,000	(12,000)	
,	Total Communications	236,515	(12,000)	
	Policy & Partnerships			
	Social Inclusion	32,211	-	32,211
,	Corporate Projects Team	188,909	(24,000)	164,909
	LSP/Community Strategy	21,370	(,	21,370
	Consultation	58,671	-	58,671
	District Data Service	20,000	(20,000)	
	Total Policy & Partnerships	321,161	(44,000)	
608,792	Total Assistant Chief Executive	678,151	(64,339)	613,812
000,792		070,131	(04,339)	013,012
(456,357)	SLAs And Capital Charges			(417,242)
152,435	Total Net Budget			196,570

# Assistant Chief Executive Budget 2017-18

### Subjective Analysis 2017/18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Assistant Chief Exec	120,475	-	-	-	(8,339)	61,486	173,622
Communications	160,305	-	110	76,100	(12,000)	(224,522)	(7)
Policy & Partnerships	223,011	-	-	98,150	(44,000)	(254,206)	22,955
Total Net Budget	503,791	-	110	174,250	(64,339)	(417,242)	196,570

#### Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
12SV0301	Procurement work plan savings	(8)			
<b>Total Savings</b>	& Pressure	(8)	0	0	0

# Regeneration & Housing

# Regeneration & Housing Directorate 2017-18

# Executive Director: David Edwards Contact Number: 01865 (25)2394

		2017/18					
16/17 Budget	Service	Gross	Gross	Net			
	Service	Expenditure	Income	Expenditure			
£		£	£	£			
485,498	Partnerships Team	549,030	(85,000)	464,030			
485,498	Partnerships Team	549,030	(85,000)	464,030			
,	Development	703,454	(950,000)	(246,546)			
	Support Services	162,858	(10,000)	152,858			
(192,385)	Information Services	21,265	(213,650)	(192,385)			
1,433,929	Spatial Development	1,145,046	(176,500)	968,546			
136,217	Environmental Health	2,085,082	(1,627,500)	457,582			
1,300,921	Planning & Regulatory	4,117,705	(2,977,650)	1,140,055			
	Community Housing & Strategy	612,549	(150)	612,399			
3,423,199	Housing Needs	4,270,574	(902,410)	3,368,164			
(164,031)	Property Services	2,682,773	(1,680,880)	1,001,893			
(10,522,060)	Commercial Property	826,445	(11,997,700)	(11,171,255)			
556,980	Office Accommodation	446,980	-	446,980			
1,095,709	Property Support Services	1,176,378	(30,000)	1,146,378			
(5,023,051)	Housing and Property	10,015,699	(14,611,140)	(4,595,441)			
(3,236,632)	Total Regeneration & Housing	14,682,434	(17,673,790)	(2,991,356)			
1,578,094	SLAs And Capital Charges			1,756,841			
(1,658,538)	Total Net Budget			(1,234,515)			

# Partnership Team

#### Service Overview

#### Service Manager: Fiona Piercy Contact Number: 01865 (25)2185

The Partnerships Team plays a major role in ensuring the authority continues in its strategic aim of building a World Class City for everyone. This is particularly true in the areas of planning aligned to significant projects and general economic regeneration of the City building upon its special character and vitality.

Partnerships and Regeneration Team oversee the activity in several key areas of the Council, including:

Place Shaping and Economic development : Working closely with Planning and Regulatory colleagues and where significant regeneration is taking place the Partnership team oversee links with external partners in determining planning oversight that ensures a vibrant economy is not only maintained but grows with new investment as well as providing homes and leisure facilities for residents of the City. This is achieved through constructive dialogue with all associated stakeholders including local businesses, Government departments, residents and landowners.

Playing a leading role in improving the experience of residents and visitors to the City: The Partnerships team includes both City Centre Management and Tourism in order to bring about recognisable and sustained improvements in these service areas.

#### **Budgeted FTE's**

Service	2016-17	2017-18
HA23 Partnerships & Regeneration	1.00	1.00
HT11 City Centre Management	1.00	1.00
HT32 Economic Development	1.40	2.00
Total FTE's	3.40	4.00

			2017/18	
16/17 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £
	Partnerships Team			
	West End Partnership (Growth Points			
217,897		109,950	-	109,950
70,910	,	104,495	-	104,495
195,650	Tourism Expenses	271,650	(85,000)	186,650
1,041	Economic Development	62,935	-	62,935
485,498	Total Partnerships Team	549,030	(85,000)	464,030
485,498	Total Partnerships Team	549,030	(85,000)	464,030
30,656	SLAs And Capital Charges			37,864
516,154	Total Net Budget			501,894

# Partnership Team Budget 2017-18

### Subjective Analysis 2017/18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Partnerships Team	246,190	9,000	600	293,240	(85,000)	37,864	501,894
Total Net Budget	246,190	9,000	600	293,240	(85,000)	37,864	501,894

### Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
18PR1001	Economic Development Manager	5	58		
18PR1002	Deletion of County Council Contribution to City Centre Manager Post	30			
12SV1107	Reduce grant to Visit Oxfordshire funding by 10% p.a. and agreed in the Cooperation Agreement.	(9)	(8)	(7)	(7)
16NI1102	Oxford Station contribution to Governance for railway investment projects (GRIP) stage 3 - reversal of previous year bid	(25)			
16NI1103	Oxpens Development Partner Procurement - Reversal of previous year bid	(100)			
18NI1001	Principal Economic Development Officer	52			
Total Savin	gs & Pressure	(47)	50	(7)	(7)

# Planning & Regulatory

### Head of Service: Patsy Dell Contact Number: 01865 (25)2356

The Planning and Regulatory Service enables the City Council to fulfil its leadership role in building a World Class City for everyone, specifically by: Driving forward the spatial and economic regeneration of the City, building upon its special character and vitality and protecting the environment for all people living, working or visiting our City.

Planning and Regulatory Services is one of the Council's lead services on three main areas:

Place Shaping: We are engaged in the creation and regeneration of places where people want to live and work, and where businesses want to invest. We actively seek to work with developers, landowners and the local community to implement the Adopted Core Strategy.

Managing new development: Where new developments need permission from the City Council we work in a positive and proactive way to manage such development through our development management, heritage and conservation, building control and related enforcement processes.

Environmental Health: draws together the planned & proactive public health programmes and delivers interventions and enforcement, particularly in business and residential settings. It delivers the food law service for the Council, issues environmental permits, controls street trading and charitable street collections, and provides regulation of the residential private rented sector including HMO licensing and reactive services to address the circa 45k (pa) calls made by the public to the Council.

Service	2016-17	2017-18
BN64 Building Control	8.00	8.00
HK11 Developer Contribution General Expenses	15.20	13.80
HA19 Planning Management	1.60	1.40
HJ11 Planning Policy General Expenses	9.90	9.90
HK12 Heritage and Specialist Services	7.20	7.00
ED05 Home Improvement Agency	2.60	4.60
ED07 Public Health	1.00	1.00
ED16 Business Regulation	11.00	11.00
ED17 Private Sector Safety Team	7.00	9.00
ED18 HMO Enforcement	2.00	8.00
ED22 HMO Licensing	1.00	5.60
Total FTE's	70.50	79.30

BOB Design Network         10,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         152,858           (192,385)         Information Services         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           Spatial Development         21,265         (213,650)         (192,385)           Spatial Development         723,258         (49,000)         674,258           660,000         Oxford Growth Strategy         -         -         -           254,081         Heritage & Specialist         314,288         (20,000)         294,288           1,433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         101,568         (6,000)         95,568         137,289         Business Regulation         500,524         (229,000)         271,524           117,250         Public Health         101,568         (65,000)         95,568         36,734           137,289         Business Regulation         500,524         (229,000)         271,524           117,250         Public Health         101,568				2017/18	
Budget         Expenditure         Income         Expenditure         Income         Expenditure $\pounds$ $\pounds$ $\pounds$ $\pounds$ $\pounds$ $\pounds$ $\pounds$ (147,695)         Building Control - Charging Account         395,486         (452,000)         (56,514)           -         Planning Design and Review Panel         107,500         (107,500)         -           (216,817)         Dev Cont Gen Exp         703,454         (940,000)         (236,546)           -         Planning Performance Agreements         -         (10,000)         (10,000)           (364,512)         Total Development         152,858         -         152,858           -         BOB Design Network         10,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         -           192,385)         Land Charges         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)	16/17	Service	Gross	Gross	Net
Development         395,486         (452,000)         (56,514)           -         Planning Design and Review Panel         107,500         (107,500)         -           (216,817)         Dev Cont Gen Exp         703,454         (940,000)         (236,546)           -         Planning Performance Agreements         -         (10,000)         (303,060)           (364,512)         Total Development         1,206,440         (1,509,500)         (303,060)           Support Services         1         1,206,440         (10,000)         -           139,977         Total Development         100,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         152,858           (192,385)         Land Charges         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (249,000)         674,258           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           1,433,929         Total Spatial Development         1,037,546         (69,000)         294,288	Budget	OCT VICE	Expenditure	Income	Expenditure
(147,695)       Building Control - Charging Account       395,486       (452,000)       (56,514)         -       Planning Design and Review Panel       107,500       -       (216,817)         Dev Cont Gen Exp       703,454       (940,000)       (236,546)         -       Planning Performance Agreements       -       (10,000)       (10,000)         (364,512)       Total Development       152,858       -       152,858         139,977       Planning Management       152,858       -       152,858         BOB Design Network       10,000       (10,000)       -         139,977       Total Support Services       162,858       (10,000)       152,858         Information Services       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       -       -       -       -       -         519,848       Plan Policy Gen Exp       723,258       (49,000)       674,258       (60,000)       968,546         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546       -       -       -       -       -       -       -       -	£		£	£	£
(147,695)       Building Control - Charging Account       395,486       (452,000)       (56,514)         -       Planning Design and Review Panel       107,500       -       (216,817)         Dev Cont Gen Exp       703,454       (940,000)       (236,546)         -       Planning Performance Agreements       -       (10,000)       (10,000)         (364,512)       Total Development       152,858       -       152,858         139,977       Planning Management       152,858       -       152,858         BOB Design Network       10,000       (10,000)       -         139,977       Total Support Services       162,858       (10,000)       152,858         Information Services       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       -       -       -       -       -         519,848       Plan Policy Gen Exp       723,258       (49,000)       674,258       (60,000)       968,546         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546       -       -       -       -       -       -       -       -		Development			
Planning Design and Review Panel         107,500         (107,500)           (216,817)         Dev Cont Gen Exp         703,454         (940,000)         (236,546)           Planning Performance Agreements         1,206,440         (1,509,500)         (303,060)           (364,512)         Total Development         152,858         -         152,858           139,977         Planning Management         152,858         -         152,858           BOB Design Network         10,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         -           (192,385)         Land Charges         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           Spatial Development         -         -         -         -           519,848         Plan Policy Gen Exp         723,258         (49,000)         674,258           1433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         101,568         (60,000)	(147.605)		205 496	(452,000)	(56 51 4)
(216,817)       Dev Cont Gen Exp       703,454       (940,000)       (236,546)         - Planning Performance Agreements       1,206,440       (1,0000)       (10,000)         (364,512)       Total Development       1,206,440       (1,509,500)       (303,060)         139,977       Planning Management       152,858       152,858         BOB Design Network       10,000       (10,000)       -         139,977       Total Support Services       162,858       (10,000)       -         139,977       Total Support Services       162,858       (10,000)       152,858         Information Services       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       519,848       Plan Policy Gen Exp       -       <				· · · · ·	(50,514)
Planning Performance Agreements       (10,000)         (364,512)       Total Development       1,206,440         139,977       Planning Management       152,858         139,977       Fotal Support Services       152,858         BOB Design Network       10,000         139,977       Total Support Services       162,858         (192,385)       Information Services       21,265         (192,385)       Total Information Services       21,265         (213,650)       (192,385)         (192,385)       Total Information Services       21,265         (213,650)       (192,385)         (192,385)       Total Information Services       21,265         (213,650)       (192,385)         Spatial Development       20,000         Plan Policy Gen Exp       723,258         (49,000)       674,258         660,000       Oxford Growth Strategy       -         254,081       Heritage & Specialist       314,288         (137,289       Home Improvement Agency       203,833       (255,000)         117,250       Public Health       101,568       (6,000)         137,289       Business Regulation       500,524       (229,000)       271,524				· · · ·	(236 546)
(364,512)       Total Development       1,206,440       (1,509,500)       (303,060)         139,977       Planning Management       152,858       152,858         BOB Design Network       10,000       (10,000)       152,858         (192,385)       Total Support Services       162,858       (10,000)       152,858         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       Spatial Development       20,000       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       1,037,546       (69,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         137,289       Business Regulation       500,524       (229,000)       271,524         283,912       Total Environmental Health       1610       610       610 </td <td>(210,017)</td> <td>•</td> <td>703,434</td> <td>· · · · ·</td> <td></td>	(210,017)	•	703,434	· · · · ·	
Support Services Planning Management         152,858         -         152,858           BOB Design Network         10,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         152,858           (192,385)         Information Services         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           Spatial Development         723,258         (49,000)         674,258           Sign Oxford Growth Strategy         -         -         -           254,081         Heritage & Specialist         314,288         (20,000)         294,288           1,433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         101,568         (6,000)         95,568           137,289         Business Regulation         500,524         (229,000)         271,524           2190,868         HMO Licensing         149,445         (650,000)         (500,555)           2190,868         HMO Licensing         149,445         (650,000)         (500,555)           213,912         Total Planning & Regulatory         4,117,705	(364 512)		1 206 440	· · ·	
139,977       Planning Management       152,858       -       152,858         BOB Design Network       10,000       (10,000)       -         139,977       Total Support Services       162,858       (10,000)       152,858         (192,385)       Land Charges       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       Plan Policy Gen Exp       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         137,289       Business Regulation       500,524       (229,000)       271,524         137,289       Business Regulation       500,524       (229,000)       271,524         137,289       Business Development       610       610       610	(004,012)		1,200,440	(1,505,500)	(303,000)
BOB Design Network         10,000         (10,000)         -           139,977         Total Support Services         162,858         (10,000)         152,858           (192,385)         Information Services         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           Spatial Development         21,265         (213,650)         (192,385)           Spatial Development         723,258         (49,000)         674,258           660,000         Oxford Growth Strategy         -         -         -           254,081         Heritage & Specialist         314,288         (20,000)         294,288           1,433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         101,568         (6,000)         95,568         137,289         Business Regulation         500,524         (229,000)         271,524           117,250         Public Health         101,568         (65,000)         95,568         36,734           137,289         Business Regulation         500,524         (229,000)         271,524           117,250         Public Health         101,568		Support Services			
139,977       Total Support Services       162,858       (10,000)       152,858         (192,385)       Land Charges       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       21,265       (213,650)       (192,385)         Spatial Development       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         177,250       Public Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         2190,868       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       610       610         283,912       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630<	139,977	Planning Management	152,858	-	152,858
Information Services         21,265         (213,650)         (192,385)           (192,385)         Total Information Services         21,265         (213,650)         (192,385)           Spatial Development         21,265         (213,650)         (192,385)           Spatial Development         723,258         (49,000)         674,258           660,000         Oxford Growth Strategy         -         -         -           254,081         Heritage & Specialist         314,288         (20,000)         294,288           1,433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         101,568         (6,000)         95,568           137,289         Business Regulation         500,524         (229,000)         271,524           234,575         Private Sector Safety         372,234         (35,500)         336,734           43,972         HMO Enforcement         361,382         -         361,382           (190,868)         HMO Licensing         149,445         (650,000)         (500,555)           289         Business Development         610         -         610           1,300,921         Total Planning & Regulatory         4,117,705	-	BOB Design Network	10,000	· · · /	-
(192,385)       Land Charges       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       Plan Policy Gen Exp       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       -       -       -         1,433,929       Total Spatial Development       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       4,117,705       (2,977,650)       1,	139,977	Total Support Services	162,858	(10,000)	152,858
(192,385)       Land Charges       21,265       (213,650)       (192,385)         (192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       Plan Policy Gen Exp       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       -       -       -         1,433,929       Total Spatial Development       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       4,117,705       (2,977,650)       1,		Information Services			
(192,385)       Total Information Services       21,265       (213,650)       (192,385)         Spatial Development       Plan Policy Gen Exp       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       -       -       -       -         254,081       Heritage & Specialist       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       203,833       (255,000)       (51,167)         117,250       Public Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       610       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)			21,265	(213.650)	(192,385)
Spatial Development         723,258         (49,000)         674,258           519,848         Plan Policy Gen Exp         723,258         (49,000)         674,258           660,000         Oxford Growth Strategy         314,288         (20,000)         294,288           1,433,929         Total Spatial Development         1,037,546         (69,000)         968,546           Environmental Health         (58,595)         Home Improvement Agency         203,833         (255,000)         (51,167)           117,250         Public Health         (6,000)         95,568         (6,000)         95,568           137,289         Business Regulation         500,524         (229,000)         271,524           (190,868)         HMO Enforcement         361,382         -         361,382           (190,868)         HMO Licensing         149,445         (650,000)         (500,555)           289         Business Development         610         610         610           283,912         Total Environmental Health         1,689,596         (1,175,500)         514,096           1,300,921         Total Planning & Regulatory         4,117,705         (2,977,650)         1,140,055           1,669,630         SLAs And Capital Charges         1 <t< td=""><td>· · · /</td><td></td><td></td><td>· · · ·</td><td></td></t<>	· · · /			· · · ·	
519,848       Plan Policy Gen Exp       723,258       (49,000)       674,258         660,000       Oxford Growth Strategy       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       1,037,546       (69,000)       968,546         (58,595)       Home Improvement Agency       203,833       (255,000)       (51,167)         117,250       Public Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       -       -       -	(102,000)		21,200	(210,000)	(102,000)
660,000       Oxford Growth Strategy       -       -       -         254,081       Heritage & Specialist       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       1,037,546       (69,000)       968,546         (58,595)       Home Improvement Agency       203,833       (255,000)       (51,167)         117,250       Public Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       4,117,705       (2,977,650)       1,646,940 </td <td></td> <td>Spatial Development</td> <td></td> <td></td> <td></td>		Spatial Development			
254,081       Heritage & Specialist       314,288       (20,000)       294,288         1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         (58,595)       Environmental Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       1       1,646,940			723,258	(49,000)	674,258
1,433,929       Total Spatial Development       1,037,546       (69,000)       968,546         Environmental Health       203,833       (255,000)       (51,167)         117,250       Public Health       101,568       (6,000)       95,568         137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       1       1,646,940       -			-	-	-
Environmental Health         203,833         (255,000)         (51,167)           117,250         Public Health         101,568         (6,000)         95,568           137,289         Business Regulation         500,524         (229,000)         271,524           234,575         Private Sector Safety         372,234         (35,500)         336,734           43,972         HMO Enforcement         361,382         -         361,382           (190,868)         HMO Licensing         149,445         (650,000)         (500,555)           289         Business Development         610         -         610           283,912         Total Environmental Health         1,689,596         (1,175,500)         514,096           1,300,921         Total Planning & Regulatory         4,117,705         (2,977,650)         1,140,055           1,669,630         SLAs And Capital Charges         1         1,646,940         1				· · ·	294,288
(58,595)Home Improvement Agency203,833(255,000)(51,167)117,250Public Health101,568(6,000)95,568137,289Business Regulation500,524(229,000)271,524234,575Private Sector Safety372,234(35,500)336,73443,972HMO Enforcement361,382-361,382(190,868)HMO Licensing149,445(650,000)(500,555)289Business Development610-610283,912Total Environmental Health1,689,596(1,175,500)514,0961,300,921Total Planning & Regulatory4,117,705(2,977,650)1,140,0551,669,630SLAs And Capital Charges-1,646,940	1,433,929	Total Spatial Development	1,037,546	(69,000)	968,546
117,250Public Health101,568(6,000)95,568137,289Business Regulation500,524(229,000)271,524234,575Private Sector Safety372,234(35,500)336,73443,972HMO Enforcement361,382-361,382(190,868)HMO Licensing149,445(650,000)(500,555)289Business Development610-610283,912Total Environmental Health1,689,596(1,175,500)514,0961,300,921Total Planning & Regulatory4,117,705(2,977,650)1,140,0551,669,630SLAs And Capital Charges-1,646,940		Environmental Health			
117,250Public Health101,568(6,000)95,568137,289Business Regulation500,524(229,000)271,524234,575Private Sector Safety372,234(35,500)336,73443,972HMO Enforcement361,382-361,382(190,868)HMO Licensing149,445(650,000)(500,555)289Business Development610-610283,912Total Environmental Health1,689,596(1,175,500)514,0961,300,921Total Planning & Regulatory4,117,705(2,977,650)1,140,0551,669,630SLAs And Capital Charges-1,646,940	(58,595)	Home Improvement Agency	203,833	(255,000)	(51,167)
137,289       Business Regulation       500,524       (229,000)       271,524         234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       4,117,705       1,646,940				· · · · ·	95,568
234,575       Private Sector Safety       372,234       (35,500)       336,734         43,972       HMO Enforcement       361,382       -       361,382         (190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       -       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       Image: Comparison of the sector				· · ·	271,524
(190,868)       HMO Licensing       149,445       (650,000)       (500,555)         289       Business Development       610       610       610         283,912       Total Environmental Health       1,689,596       (1,175,500)       514,096         1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       1       1,646,940			372,234	(35,500)	336,734
289         Business Development         610         610           283,912         Total Environmental Health         1,689,596         (1,175,500)         514,096           1,300,921         Total Planning & Regulatory         4,117,705         (2,977,650)         1,140,055           1,669,630         SLAs And Capital Charges         1,646,940	43,972	HMO Enforcement	361,382	-	361,382
283,912         Total Environmental Health         1,689,596         (1,175,500)         514,096           1,300,921         Total Planning & Regulatory         4,117,705         (2,977,650)         1,140,055           1,669,630         SLAs And Capital Charges         Image: Comparison of the second seco			149,445	(650,000)	(500,555)
1,300,921       Total Planning & Regulatory       4,117,705       (2,977,650)       1,140,055         1,669,630       SLAs And Capital Charges       1,646,940		•		-	610
1,669,630 SLAs And Capital Charges 1,646,940	283,912	Total Environmental Health	1,689,596	(1,175,500)	514,096
	1,300,921	Total Planning & Regulatory	4,117,705	(2,977,650)	1,140,055
2 970 551 Total Net Budget 2 786 995	1,669,630	SLAs And Capital Charges			1,646,940
	2,970,551	Total Net Budget			2,786,995

## Planning & Regulatory Budget 2017-18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Development	663,160	-	4,094	36,200	(950,000)	590,432	343,886
Support Services	153,218	-	440	9,200	(10,000)	83,587	236,445
Information Services	170	8,720	600	11,775	(213,650)	186,557	(5,828)
Spatial Development	847,836	-	700	296,510	(176,500)	194,797	1,163,343
Environmental Health	2,020,247	-	11,793	53,042	(1,627,500)	591,567	1,049,149
Total Net Budget	3,684,631	8,720	17,627	406,727	(2,977,650)	1,646,940	2,786,995

## Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
18PR1101	Planning Service Transformation	39	(2)		
18PR1102	Environmental Health Service Transformation	32	(6)		
18PR1103	Legacy Income Targets - Environmental Health (Enforcement of the Housing Act £20k, Street Trading Licences £25k, Primary Authority Scheme £40k)	85			
18PR1106	Legacy Income Targets - Building Control	70	40		
14EF1202	Extension of fee charging proactive work across private rented sector (moved back a year)		(45)		
16PR1101	Re-base budget income estimate for Building Control.		(40)		
17FC1104	Planning Performance Agreements	(10)	(10)		
17NI1102	Grenoble Road Planning application fee reversal	(560)			
18NI1101	Central Conservation Area Appraisal	25		(25)	
<b>Total Savings</b>	s & Pressure	(319)	(63)	(25)	0

# Housing & Property

#### Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

#### The Housing Needs Team

Responsible for all aspects of homelessness; including the prevention of homelessness, providing and managing temporary accommodation, managing the housing register, allocating permanent accommodation, including Housing Association properties, coordinating and funding services for rough sleepers and single homeless people, and tenancy sustainment support for Council tenants.

#### The Landlord Services Team

Responsible for management of the Council's housing stock and the coordination of services provided to Council tenants by other teams both within the Housing Service and other Council departments.

#### The Strategy and Service Development Team

Responsible for the creation and delivery of all housing related strategies, policy documents and action plans. To coordinate the Council's activity in bringing empty private homes back into use and to provide overall service support in respect of performance monitoring, customer intelligence and communication strategy.

#### The Housing Property Services Team

Responsible for the development and implementation of the asset management strategy for the Council's housing stock, including the commissioning and procurement of investment programmes, commissioning and clienting of a comprehensive planned and responsive repairs service and overall responsibility for planning and implementing the property related health and safety contracts and programme of works for both housing and corporate assets.

#### The Regeneration & Major Projects (R&MP) Team

Responsible for the development and delivery of the Corporate Asset management Plan. Provides the Council's strategic, operational and regeneration property function. Developing partnership working, working with Housing Associations and developers to enable the provision of affordable housing and provide expert advice in relation to affordable housing for the Council.

Service	2016-17	2017-18
EK09 Community Housing Management	1.00	1.00
EK15 Strategy & Enabling Team	8.30	8.30
EK03 Private Lease Scheme	13.90	13.90
EK04 Home Choice Scheme	7.60	6.60
EK10 Housing Options & Allocations	21.70	21.70
EK13 Single Homeless Team	2.00	2.00
BN43 Building Design & Construction	20.80	20.80
EK17 Garages (Asset Transfer)	1.50	1.50
BJ12 Covered Market (FAM Income Only)	1.00	1.00
BN01 Property and Facilities Management and Support	1.00	1.00
BN22 Estates Valuation & Management	10.00	10.00
BN26 Major Projects and Disposals	4.00	4.00
MD62 Tenancy Management Officers	4.00	4.00
Total FTE's	96.80	95.80

### Housing & Property Budget 2017-18

		2017/18	17/18			
16/17 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £		
202 770	Community Housing & Strategy	205.044		205 044		
	Community Housing Management Strategy & Enabling Team	205,044 395,505	- (150)	205,044 395,355		
	Enabling	4,000	(150)	4,000		
	Empty Homes	8,000	-	8,000		
	Total Community Housing & Strategy	612,549	(150)	612,399		
	Housing Needs					
	Homelessness Running Expenditure	61,900	(20,000)	41,900		
	Private Lease Scheme Home Choice Scheme	1,200,592 880,944	(576,410) (70,000)	624,182 810,944		
-	Housing Advice	80,000	(70,000)	80,000		
	Housing Options & Allocations	1,022,641	(1,000)	1,021,641		
	Single Homeless Team	941,168	-	941,168		
	Enhanced Housing Options Project	51,540	(50,000)	1,540		
	GF Temporary Accomodation	31,500	(185,000)	(153,500)		
	Syrian Vunerable Persons Relocation Scheme	289	-	289		
3,423,199	Total Housing Needs	4,270,574	(902,410)	3,368,164		
70.250	Property Services Civil Engineering	12,300		12,300		
	Building Design & Construction	1,143,404	- (284,000)	859,404		
	Corporate Property Maintenance Programme	1,271,410	(204,000)	1,271,410		
	Community Centres	2,500	-	2,500		
	Parks Client Overhead A/C	-	-	-		
9,630	Swim & Sport Management	-	-	-		
15,370	Cemeteries	-	-	-		
3,610	Carfax Tower	-	-	-		
	Garages (Asset Transfer)	48,646	(1,148,850)	(1,100,204)		
	Void Property Officers	204,513	(248,030)	(43,517)		
	Garages Management Total Property Services	2,682,773	۔ (1,680,880)	- 1,001,893		
(0,705,090)	Commercial Property	100.000	(10, 142, 100)	(40.244.740)		
	Residential & Commercial Property Bury Knowle House	198,360 20,320	(10,443,100) (70,000)	(10,244,740) (49,680)		
, ,	Northway Landlord Mangmt A/C	7,000	(70,000)	7,000		
	Barton Centre Management	33,650	(15,600)	18,050		
	Gloucester Green Buildings	69,300	-	69,300		
	Port Meadow Moorings	7,000	-	7,000		
30,000	Westgate Development	30,000	-	30,000		
, ,	Covered Market (FAM Income Only)	401,825	(1,262,000)	(860,175)		
	Ramsay House (BHS Offices)	9,000	(16,000)	(7,000)		
	Enterprise Centre	23,990	(150,000)	(126,010)		
	Gloucester Green Market Total Commercial Property	26,000 <b>826,445</b>	(41,000) <b>(11,997,700)</b>	(15,000) (11,171,255)		
	Office Accommodation					
1,900	Common Expenditure	1,900	-	1,900		
315,150	Town Hall Administration Offices	240,950	-	240,950		
239,930	St Aldates Chambers	204,130	-	204,130		
556,980	Total Office Accommodation	446,980	-	446,980		
470.055	Property Support Services	00.007		00.00-		
	Property and Facilities Management and Support	98,387	-	98,387 564 414		
	Estates Valuation & Management	564,414	-	564,414		
	Regeneration Projects Major Projects and Disposals	150,000 363,577	- (30,000)	150,000 333,577		
	Total Property Support Services	1,176,378	(30,000) (30,000)	1,146,378		
(5,023,051)	Total Housing & Property	10,015,699	(14,611,140)	(4,595,441)		
(122,192)	SLAs And Capital Charges			72,037		
(5,145,243)	Total Net Budget			(4,523,404)		

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Community Housing	478,678	80,110	700	53,061	(150)	145,638	758,037
& Strategy							
Housing Needs	1,934,132	131,350	9,892	2,195,200	(902,410)	306,921	3,675,085
Property Services	1,316,905	1,320,480	12,146	33,242	(1,680,880)	(1,236,660)	(234,767)
Commercial Property	92,432	367,800	33	366,180	(11,997,700)	1,985,400	(9,185,855)
Office Accommodation	-	446,980	-	-	-	(315,127)	131,853
Property Support Services	912,662	-	4,016	259,700	(30,000)	(814,135)	332,243
Total Net Budget	4,734,809	2,346,720	26,787	2,907,383	(14,611,140)	72,037	(4,523,404)

## Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
17PR1301	Repairs and Maintenance spend currently in Capital Programme to revenue	400			
17PR1304	Repairs and Maintenance - uplift of expected costs of repairs and maintenance	5	5	5	
18PR1301	Reallocation of property service costs from capital to revenue	355	20		
14FC1402	Increases in Commercial property lease income on reviews.	(230)	11	70	(40)
18FC1301	Garage increase of 7.2% net of Bad Debt	(65)			
16NI1401	Consultancy Advice Westgate Development - reversal of previous years bid		(30)		
18FSR1301	Housing Bens Subsidy	(50)	(50)	100	
18FSR1302	Homeless Housing	(67)	(39)	(86)	(8)
<b>Total Savings</b>	Total Savings & Pressure		(83)	89	(48)

# Community Services

## **Community Services Directorate 2017-18**

## Executive Director: Tim Sadler Contact Number: 01865 (25)2101

	2017/18				
Service	Gross		Net Expenditure		
Gervice	Expenditure	Gross Income			
	£	£	£		
Leisure Management	935,755	(416,740)	519,015		
Oxford Sport & Physical Activity	953,729	(953,729)	-		
Sports Development	200,024	(37,090)	162,934		
Parks Development	288,729	(20,000)	268,729		
Community Centres	737,001	(490,923)	246,078		
Youth Ambition	427,336	(33,840)	393,496		
Town Hall & Facilities	1,178,606	(922,000)	256,606		
Culture	856,332	(443,740)	412,592		
Community Safety	1,725,662	(888,000)	837,662		
Localities Team	2,118,335	(126,000)			
Community Services	9,421,509	(4,332,062)			
		,			
Building Planned Operations	8,460,964	(11,024,726)	(2,563,762)		
Building - Responsive Operations	7,686,789	(7,372,360)	314,429		
Off Street Parking	3,353,095	(6,843,238)	(3,490,143)		
Waste & Recycling Domestic	5,056,877	(1,406,787)			
Waste & Recycling Commercial		(3,810,345)	3,650,090 (1,364,855)		
Engineering	2,445,490				
Street Scenes	5,107,552	(5,936,639) (1,429,700)	(829,087)		
Motor Transport	5,189,330 3,488,033	(5,220,320)	3,759,630		
Caretaking & Miscellaneous	5,468,033 778,083		(1,732,287)		
Local Overheads	3,535,859	(971,030) (188,865)	(192,947)		
Direct Building Services Stores	657,115	(100,003)	3,346,994		
Pest Control & Dog Wardens	211,454	- (151,000)	657,115 60,454		
Parks - DS	2,883,202	(1,114,350)			
Direct Services		(45,469,360)	1,768,852		
Direct Services	48,853,843	(45,469,360)	3,384,483		
Environmental Quality	277,385	(8,000)	260 205		
Energy & Natural Resources		(0,000)	269,385 256,617		
Smart, Sustainable Cities	256,617	-	•		
,	189,990	- (8,000)	189,990 715 002		
Environmental Sustainability	723,992	(8,000)	715,992		
Total Community Services	58,999,344	(49,809,422)	9,189,922		
SLAs And Capital Charges			8,360,978		
Total Net Budget			17,550,900		

# Community Services

#### Head of Service: Ian Brooke Contact Number: 01865 (25)2705

Community Services is responsible for sport, culture, community, youth and health development, leisure and community centres, green spaces development, community safety and Town Hall and facilities. The service hosts the Oxfordshire Sport and Physical Activity and works with its partner, Fusion Lifestyle, to improve and develop the city's leisure centres, pools and ice rink. These support the corporate priorities of: Strong & Active Communities, Vibrant Sustainable Economy and Cleaner, Greener Oxford.

Service	2016-17	2017-18
AB01 Leisure Central Management	4.00	4.00
ZG10 Core Funding	5.00	4.00
ZG18 Coaching	1.00	1.00
ZG30 Disability Sport	1.00	1.00
ZG35 Physical Activity Salaries	1.00	1.00
ZG38 School Games	1.00	1.00
ZG42 GO Active Get Healthy	2.50	1.50
ZG43 Club Makers - Salary	1.00	1.00
AM05 Go Active OCC	1.00	2.00
AM19 Service Sports Development	3.00	4.00
AG10 Parks Development Team	4.40	4.60
AC19 East Oxford Community Centre	1.55	2.05
AC20 Rose Hill Community Centre	8.60	7.77
HT60 Community Centres General	3.40	3.00
KF03 Localities Team	9.00	9.53
KN87 Positive Futures Account	1.50	-
KV06 Youth Ambition Programme	3.50	5.00
BL10 Town Hall Civic Management	5.00	6.00
BL16 Facilities	17.28	17.16
AE15 Events	1.57	2.00
AE18 Arts Development	1.60	1.60
AE19 Dance Development	0.81	0.81
AJ01 Museum Of Oxford	3.16	3.16
AJ11 Museum Development	1.00	1.00
KA20 International Exch - Other	1.16	1.48
ED04 Community Response Team	13.00	13.00
ED08 Community Safety Team	5.00	5.00
ED15 Anti-Social Behaviour Investigation Team	10.32	9.86
ED20 General Licensing	2.00	2.00
ED24 Taxi Licensing	7.00	6.00
Total FTE's	121.35	121.52

## Community Services Budget 2017-18

			2017/18	
16/17 Budget	Service	Gross Expenditure	Gross Income	Net Expenditure
£		£	£	£
	Leisure Management			
270,255 L	Leisure Central Management	360,141	(53,173)	306,968
	Leisure Client Management Total Leisure Management	575,614 <b>935,755</b>	(363,567) <b>(416,740)</b>	212,047 519,015
510,970 1		535,755	(410,740)	519,015
	Oxford Sport & Physical Activity Core Funding	208,000	(208,000)	
	Volunteering	208,000 8,000	(208,000) (8,000)	-
10 C	Coaching	40,120	(40,120)	-
	Active Women Disability Sport	75,000 5,000	(75,000) (5,000)	-
	Satellite Clubs Delivery	39,000	(39,000)	-
	Sportivate	109,934	(109,934)	-
	Physical Activity Salaries School Games	37,947 18,750	(37,947) (18,750)	-
	In the Zone (Berkshire)	6,000	(6,000)	-
	GO Active Get Healthy	137,581 50,000	(137,581)	-
	Club Makers - Salary In the Zone (Oxon)	11,000	(50,000) (11,000)	-
- C	Oxfordshire Sports Awards	19,750	(19,750)	-
	Workplace Challenge Active Body	10,000 84,747	(10,000) (84,747)	-
	Business Development	22,275	(22,275)	-
	Total Oxford Sport & Physical Activity	883,104	(883,104)	-
	Sports Development			
25,331	Go Active OCC	44,282	(10,000)	34,282
	Service Sports Development	155,742	(15,090)	140,652
	Primary School Premium Total Sports Development	39,625 <b>239,649</b>	(51,625) (76,715)	(12,000) 162,934
		200,010	(10,110)	
	Parks Development Parks Development Team	176,929		176,929
	Play Area Maintenance	107,700	-	107,700
	In Bloom	4,100	(20,000)	(15,900)
249,221 T	Total Parks Development	288,729	(20,000)	268,729
c	Community Centres			
	Barton Community Centre	334	-	334 490
	Blackbird Leys Community Centre East Oxford Community Centre	77,118 105,996	(76,628) (104,795)	1,201
56,000 R	Rose Hill Community Centre	372,826	(285,000)	87,826
	Community Centres General Total Community Centres	180,727	(24,500)	156,227 246,078
123,400 1	rotal Community Centres	737,001	(490,923)	240,070
	Youth Ambition	400.070		400.070
	Childrens Holiday Activities Positive Futures Account	138,370 54	-	138,370 54
20,000 Y	Youth Voice	-	-	-
	Youth Ambition Programme	288,912	(33,840)	255,072 393,496
300,972 1	Total Youth Ambition	427,336	(33,840)	393,490
	Town Hall & Facilities	111.010	(000,000)	(507.054)
	Town Hall Civic Management Facilities	414,646 725,094	(922,000)	(507,354) 725,094
	Facilities Pool Cars	38,866	-	38,866
288,189 T	Total Town Hall & Facilities	1,178,606	(922,000)	256,606
c	Culture			
68,014 E	Events	182,912	(110,000)	72,912
	Christmas Light Festival	94,000	(94,000)	-
	Arts Development Dance Development	148,448 90,110	(6,200) (51,050)	142,248 39,060
102,645 N	Museum Of Oxford	145,456	(51,750)	93,706
	Museum Development St Giles Fair	1,412 60,910	- (80,000)	1,412 (19,090)
40,000 C	Christmas Lights	40,000	(00,000)	40,000
	International Exch - Other	92,454	-	92,454
	Carfax Tower Total Culture	630 <b>856,332</b>	(50,740) (443,740)	(50,110) 412,592
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,. 10)	,
	Community Safety	F04 400	(54,500)	440.000
	Community Response Team Community Safety Team	504,422 241,604	(54,500) (107,300)	449,922 134,304
43,970 C	Out of Hours	43,970	-	43,970
	Anti-Social Behaviour Investigation Team UMBEG / City Centre Ambassadors	465,713 44,000	(101,200)	364,513 44,000
	General Licensing	44,000 62,962	(230,000)	44,000 (167,038)
(109,930) T	Taxi Licensing	264,721	(365,000)	(100,279)
98,270 C 4,490 P		128,270	(30,000)	98,270
(30,000) C	Community Safety Partnership	(30,000)	-	(30,000)
773,812 T	Total Community Safety	1,725,662	(888,000)	837,662
.	Localities Team			
1,430,970 C	Community Grants	1,503,570	-	1,503,570
	Barton Healthy Towns Localities Team	126,579 416,186	(126,000)	579 416,186
	Ward Members Budget	72,000	-	72,000
2,091,021 T	Total Localities Team	2,118,335	(126,000)	1,992,335
4,918,981 T	Total Community Services	9,390,509	(4,301,062)	5,089,447
a	SLAs And Capital Charges			2,747,817
2,707,578	SEAS And Capital Charges			_, ,

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Leisure Management	272,681	581,034	692	81,348	(416,740)	1,224,694	1,743,709
Oxford Sport & Physical	549,980	-	7,502	396,247	(953,729)	98,478	98,478
Activity							
Sports Development	175,561	3,630	4,583	16,250	(37,090)	38,962	201,896
Parks Development	163,520	100,000	8,909	16,300	(20,000)	517,451	786,180
Community Centres	498,121	201,865	800	36,215	(490,923)	605,305	851,383
Youth Ambition	193,222	-	7,144	226,970	(33,840)	50,915	444,411
Town Hall & Facilities	745,991	92,500	39,516	300,599	(922,000)	(61,224)	195,382
Culture	388,895	20,230	2,867	444,340	(443,740)	142,429	555,021
Community Safety	1,452,995	18,032	17,290	237,345	(888,000)	260,937	1,098,599
Localities Team	455,400	-	1,700	1,661,235	(126,000)	(130,130)	1,862,205
Total Net Budget	4,896,366	1,017,291	91,003	3,416,849	(4,332,062)	2,747,817	7,837,264

### Savings & Pressures 2017/18

Reference	Description	2017-18	2018-19	2019-20	2020-21
		£000s	£000s	£000s	£000s
14CI2201	Annual Leisure Management Contract RPIx adjustment (5% assumption).	(3)			
17CI2201	Oxford Living wage uplift	35			
16PR2201	Increased fee payable to Fusion under original contract due to equipment replacement costs	74			
14EF2201	Reduction in fee paid to Fusion in line with contract, and contract extension saving	(196)	(20)		
12SV0301	Procurement work plan savings	(12)	(12)		
16FC3301	Town Hall 1930's extension - Rental & Service charge	(6)	(6)		
18FC2201	Increased Town Hall Income	(15)			
13NI0101	Educational Attainment	(23)			
16NI2201	Rose Hill Operating Costs (General Fund Share)	(3)	(20)		
16NI0101	Pegasus Theatre / MESH Festival		5		
18NI2201	Policy and Cultural Team	30		(30)	
18NI2202	Cowley Community Centre equipment	2	(2)		
18NI2203	Increase in Voluntary sector grants	43	(43)		
	Increase in small grants budget	30			
Total Saving	s & Pressure	(45)	(97)	(30)	0

# Direct Services

#### Head of Service: Graham Bourton Contact Number: 01865 252974

Direct Services brings together most of the Council's operational frontline service delivery functions. Residents within the City (both Council and private) local businesses, visitors and commuters all use the services and are therefore our prime customers.

A summary of the range of services provided by Direct Services is shown below.

Building Services comprising:-Responsive Operations which involves the provision of a day to day responsive repairs service for Council homes and garages together with a 24 hours a day, 365 days of the year emergency repairs service, the installation, maintenance and servicing of gas central heating in Council homes, the management and repairs/improvements to void Council properties and the administration of the repairs exemption scheme. Contract Operations which involves undertaking the improvement of properties in order to maintain the Decent Homes Standard, adapting properties to meet the needs of disabled customers and undertaking repairs and improvements to the Council's corporate property portfolio. A caretaking service to regularly clean the communal areas in the Council's high and low rise blocks of flats and its sheltered accommodation blocks, together with undertaking resolution of or reporting essential safety and security issues such as testing emergency lighting and fire alarms. Graffiti removal from these blocks is also a function of the caretaking service. A pest control service to manage / eradicate pests and a dog warden service to deal with stray dogs. Waste and Recycling Services comprising:-The provision of an alternate weekly collection service for domestic waste and recycling. A weekly collection service for food waste, which is expanding to flats and houses in multiple occupation over a 3 year period, which commenced Autumn 2014. Autumn 2014. A collection service of bulky and clinical waste. A garden waste collection service for which there is an annual charge. A commercial waste and recycling service to local businesses, educational establishments etc. A bin washing service for non-domestic bins / containers. Transport Services comprising:-The procurement and management of the Council's fleet of vehicles and plant. The maintenance and repair of the Council's fleet of vehicles and plant, including body work repairs and paint spraying. Administration of the Council's Vehicle Operators Licence. Control of the fuel stocks and operation of the fleet fuel management system. Working closely with Environmental Development in monitoring and reducing the carbon impact of fleet. The provision of an MOT testing centre. The provision of an ATF testing centre for large vehicles. Maintaining the Council's fuel reserve to cope with emergency situations. Testing taxis and private hire vehicles for safety compliance. Car Parks comprising:-The management and enforcement of off-street parking within the City. The collection of all tariffs via cash, credit card or mobile application for off-street parking. The management and enforcement of parking at the Redbridge, Pear Tree and Seacourt Park and Ride sites. The management of the Shopmobility Scheme. Streetscene Services comprising:-The street cleaning/litter collection for the whole of the City, operating 7 days a week from 5.30 am to 8.00 pm, 364 days of the year. The cleaning of street furniture and the removal of graffiti and fly posting/fly tipping. The grass cutting, shrub bed and hedge maintenance of roadside verges, sheltered housing blocks, communal areas etc across the City which are not within designated Parks/Play Areas. The cleaning and maintenance of public conveniences across the City. The garden help scheme for Council tenants. The identification and management of abandoned vehicles and bicycles within the City. This includes the removal and disposal of abandoned vehicles. There is also the responsibility for the removal of abandoned bicycles. The operational management and cleansing of the Covered Market. Working in partnership with Environmental Development to undertake enforcement activities across the City relating to issues such as side waste, fly tipping and littering. fly tipping and littering. Parks and Open Spaces comprising:-Management and maintenance 55 Parks of which 5 are Green Flag Parks, including grass cutting and shrub bed maintenance. Management, maintenance and inspection of 90 Play Areas, including design and installation. Management and maintenance of outdoor sports facilities, including football, athletics and cricket. 29 Countryside sites including changing management practices across all Parks and Open Spaces to increase biodiversity. Management of 4 Cemeteries including the burial service and also the maintenance of 2 closed cemeteries and 9 closed churchyards. Management, maintenance and planting of all Council owned trees, including surveying. Operation of the Park Ranger service which cleans / litter picks parks, manages and maintains sports pavilions and supports sports clubs / Event Organisers using the Parks. Sports bookings for all outdoor sports played on Council managed facilities. Management of 29 Allotment sites owned by Oxford City Council and operated by Allotment Associations in Partnership with the Oxford and District Federation of Allotment Associations (ODFAA). Highways and Engineering Services comprising:-The management of Section 42 highways works including the repair and maintenance of unclassified roads. Area Stewardship on behalf of Oxfordshire County Council of all highways issues within the City. Gulley maintenance, drain clearance, sign manufacture and installation and road lining.

The maintenance of street furniture.

The inspection and maintenance of City Council owned footpaths and hard surfaces.

Operational delivery of parking areas within the Great Estates work programme.

Operational Support and Service Development comprising:-

The procurement and storage of materials to support the frontline services.

Business change and development, including sales and marketing.

Trading account management.

Delivering the Workforce Plan for the service.

Operational Health and Safety.

Depot facilities management.

Performance management and quality accreditation maintenance.

Service	2016-17	2017-18
QA20 Contracts Management	13.00	12.00
QC31 D2D Responsive Private Works	0.00	6.00
QC40 Building Services Apprentices	7.00	9.00
QC42 Kitchens & Bathrooms Contract Team	46.00	42.00
QC43 Disabled Adaption's Contract Team	5.00	0.00
QC44 Building Services Private Works & PPJ	12.00	13.00
QC57 Building Services Electrical Team	16.00	21.00
QA04 Building Operations - Responsive Repairs	23.00	27.00
QC60 Pest Control	4.00	4.00
QC41 Building Services Joinery Shop	4.00	3.00
QC47 Day to Day Responsive Repairs	49.00	44.00
QC49 Building Services Gas Team	21.00	22.00
QC50 Voids - Responsive Repairs	19.00	13.00
FA20 Shopmobility	2.00	2.00
FC01 Car Parks Management	14.16	14.16
TR01 Waste and Recycling Management	14.00	19.00
TR02 Customer Services	19.00	18.00
TR60 Domestic Refuse	22.00	22.00
TR61 Bulky Refuse Collection	4.00	4.00
TR63 Co Mingled Recycling Collection	18.00	17.00
TR65 Garden Waste Service	13.00	10.00
TR66 Food Waste From Flats	4.00	8.00
TR67 Waste Relief Staff	4.00	6.00
TR68 Bin Deliveries	2.00	2.00
TR71 W & R DCLG recycling reward scheme	2.00	3.00
TR31 Commercial Refuse	4.00	7.00
TR33 Bin Washing	2.00	2.00
TR51 Commercial Recycling	6.00	7.00
VB11 Engineering Services	26.00	23.00
VB12 Highways Lines and Signs	4.00	5.00
VB13 Engineering Services Management Team	0.00	9.73
FB14 Abandoned Vehicles	1.00	1.00
MD77 Garden Scheme	2.00	2.00
TP21 Public Conveniences	7.00	7.00
TS01 Street Scenes Management & Overheads	5.00	6.00
TS11 Suburban Streets	55.00	52.00
TS12 Street Scenes - Graffiti	0.00	3.00
TS13 Grounds Maintenance	25.00	25.00
TS14 Markets Management	7.00	7.00
TS21 Street Scenes City Centre	20.00	21.00
TU01 Motor Transport Management Account	28.03	30.16
TU03 Motor Transport - ATF Lane	1.00	1.00
MD25 Caretaking Services	18.00	18.00
MD26 Housekeeping at Sheltered Blocks	3.19	3.39
MD28 Housekeeping at Singletree	0.73	0.73
MD71 Specialist Caretaking Service HRA	0.00	2.00
MD72 Legionella Service HRA	0.00	1.00
QA01 Senior management Team Direct Services	11.00	8.00
QA02 Business Support	11.81	14.81
QA03 Staff and Customer Support Direct Services	7.00	9.00
QA05 Performance & Quality Direct Services	8.00	6.00
QA11 Facilities Support Team Direct Services Depots	7.00	7.00
QA21 Stores for Building Services	12.00	13.00
AF11 Countryside Services	2.60	3.60
AG01 Parks Management	2.00	3.00
AG11 Grounds Maintenance	17.00	16.00
AG12 Parks Rangers and Litter Picking	8.07	9.07
AG18 Tree Maintenance	10.00	10.00
AG19 Landscape & Play	6.80	7.00
AS01 Burial Services	8.00	8.00
Total FTE's	663.39	689.65

		2017/18				
16/17 Budget £	Service	Gross Expenditure £	Gross Income £	Net Expenditure £		
(1,592,795)	Building Planned Operations	8,460,964	(11,024,726)	(2,563,762)		
314,135	Building - Responsive Operations	7,686,789	(7,372,360)	314,429		
(3,218,469)	Off Street Parking	3,353,095	(6,843,238)	(3,490,143)		
3,980,192	Waste & Recycling Domestic	5,056,877	(1,406,787)	3,650,090		
(988,099)	Waste & Recycling Commercial	2,445,490	(3,810,345)	(1,364,855)		
(420,540)	Engineering	5,107,552	(5,936,639)	(829,087)		
4,073,664	Street Scenes	5,189,330	(1,429,700)	3,759,630		
(1,616,149)	Motor Transport	3,488,033	(5,220,320)	(1,732,287)		
(163,824)	Caretaking & Miscellaneous	778,083	(971,030)	(192,947)		
(80,343)	Local Overheads	3,535,859	(188,865)	3,346,994		
612,444	Direct Building Services Stores	657,115	-	657,115		
115,229	Pest Control & Dog Wardens	211,454	(151,000)	60,454		
1,658,291	Parks - DS	2,883,202	(1,114,350)	1,768,852		
2,673,736	Total Direct Services	48,853,843	(45,469,360)	3,384,483		
5,371,068	SLAs And Capital Charges			5,471,756		
8,044,804	Total Net Budget			8,856,239		

## Direct Services Budget 2017-18

Expenditure/Income	Employees	Premises	Transport	Supplies &	Income	SLA's and	Total Net
				Services		Capital	Budget
	£	£	£	£	£	£	£
Building Planned Operations	4,206,927	1,591,075	250,927	2,412,035	(11,024,726)	113,843	(2,449,919)
Building - Responsive Operations	5,244,897	700,000	593,611	1,148,281	(7,372,360)	192,687	507,116
Off Street Parking	643,620	2,317,892	21,233	370,350	(6,843,238)	775,738	(2,714,405)
Waste & Recycling Domestic	2,780,146	91,630	1,251,114	933,987	(1,406,787)	662,311	4,312,401
Waste & Recycling Commercial	513,669	0	513,911	1,417,910	(3,810,345)	145,551	(1,219,304)
Engineering	2,309,581	158,700	228,672	2,410,599	(5,936,639)	186,858	(642,229)
Street Scenes	3,768,561	335,082	837,205	248,482	(1,429,700)	501,322	4,260,952
Motor Transport	1,128,786	14,500	1,523,307	821,440	(5,220,320)	1,413,767	(318,520)
Caretaking & Miscellaneous	684,856	15,270	55,387	22,570	(971,030)	69,974	(122,973)
Local Overheads	2,776,429	463,036	45,474	250,920	(188,865)	335,812	3,682,806
Direct Building Services Stores	377,747	127,521	19,437	132,410	0	63,915	721,030
Pest Control & Dog Wardens	132,961	18,750	20,398	39,345	(151,000)	25,316	85,770
Parks - DS	1,765,763	278,605	453,064	385,770	(1,114,350)	984,662	2,753,514
Total Net Budget	26,333,943	6,112,061	5,813,740	10,594,099	(45,469,360)	5,471,756	8,856,239

#### Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
14CI2301	Engineering - Materials @ 2.8%	13	13	13	13
14CI2301	Street Scenes - Materials @ 2.8%	2	2	2	2
14CI2301	Motor Transport - Materials @ 2.8%	43	43	43	43
14CI2301	Direct Building services stores - Materials @ 5%	108	108	108	108
17Cl2301	Potential Procurement Savings on price increases @ 70% of identified inflation pressures for traded services	(115)	(115)	(115)	(115)
17CI2301	Parks - Materials @ 2.8%	5	5	5	5
17PR2301	Dry-Recyclate Price Increase for Domestic Waste at CPI 0.6%	5	5	5	5
14PR2306	Impact of Waste Changes	22			
15PR2302	Additional waste disposal costs which will be subject to legal challenge	(110)			
18PR2301	net saving on opening of recycling transfer station pushed back		(320)		
18PR2302	PHS Contract Cost for servicing the upgraded Public Conveniences	15			
18PR2303	Statutory street cleansing increased public areas and high specification of footpaths, requirement for one additional Streetscene Operatives, due to the reopening of Westgate	27			
18PR2304	Fleet management charges including fuel, non-contracted repairs - 1 no New Hot	19			
18PR2305	wash Loss of income due to Quarry Pavilion being closed	5	(5)		
18PR2306	Increase in revenue costs to maintain Parks car parks resurfacing (Oatlands Rec) links to capital bids		5		
18PR2307	Maintenance cost for various Pavilions sites and sports facilities	15			
18PR2308	Splash Pool Cutteslowe Park, New Capital project A4834. Increased revenue budget costs for Water & Sewerage as original plan to utilise recycled water unable to be implemented.	7			
18PR2309	Increased Maintenance cost due to previous decision in relation to extending the of life of vehicles	15	3	8	
18PR2310	Oxpens Car Park loss of current contribution due to transfer to Oxwed, which will be offset by dividend and interest from Oxwed		732		
14EF2301	Pension Cost Saving from Employees not in Pension Scheme being reversed out	20			
17EF2301	Fuel Savings whilst prices are at a low point - reversal of part of previous years savings	10	15	25	
18EF2301	Building Services - Arms Length Company		(100)	(25)	(25)
18EF2302	Vacancy Factor	(75)			
12SV0301	Procurement work plan savings	(25)	(2)		
17IS2301	Increase income from Seacourt Park & Ride Extension. (Projected opening date slipped from Jan 17 to Oct 2017). Parking charges currently £2.00 rising to £3.00 in 2018/19.	(110)	(160)		
14FC2301 16FC2301	Additional income from car parking charges Increase Park & Ride Charges from £2 to £3 per day	(83)	(43) (500)	(40)	(45)
15EF2302	Review of Off Street Parking (additional income moved back through various reasons including development delays and planning re Diamond Place), Oxpens removed due to car parks closing in March 18		()		(110)
18FC2301	Share of Income in relation to Oxpens car park with decking from Oxwed until site redeveloped		(366)		
14FC2303	Garden Waste 5% increase in charges reaches £52 per annum by 2019-20	(16)	(16)	(16)	(16)
16FC2304	Growth and Development of the Business - potential additional net contribution	(97)	(45)	(10)	
14FC2310	Additional Works net contribution	(307)	(5)	(5)	
16FC2305	DVSA Lane/Additional Works net contribution	(45)	(10)	(10)	
17FC2307	Reduction in subsidy in relation to pest control works	(10)	(10)	()	
18FC2302	Additional Income from additional Park & Ride Usage	(13)	(128)		
	Waive fees for interments of stillborn babies, babies and children	(43)	(120)		
18NI2302	Design Costs for Cowley Marsh Pavillion	25	(25)		
	& Pressure	(675)	(919)	(12)	(135)

# Environmental Sustainability

### Service Manager: Jo Colwell Contact Number: 01865 (25)2188

**Environmental Sustainability** is the policy hub and Council's lead on climate change, environmental quality (inc air quality, flood risk, land quality and ecology), natural resource management (inc energy bureau, energy purchasing and management along with water management). It leads Low Carbon Oxford, along with the OLEV funded EV On Street Charging Project and the OLEV EV Taxi Project. It also leads on the Marston and Northway Flood Alleviation Scheme and the Oxford Flood Alleviation Scheme.

Service	2016-17	2017-18
ED11 Environmental Quality	4.60	5.80
ED12 Low Carbon Oxford/OxFutures	3.00	0.00
ED13 Energy and Natural Resources	4.50	4.50
ED14 Sustainable City	0.00	3.00
ED30 Marston and Northway Flood Alleviation Scheme	1.00	1.00
Total FTE's	13.10	14.30

		2017/18				
16/17	Service	Gross	Gross	Net		
Budget	Service	Expenditure	Income	Expenditure		
£		£	£	£		
	Environmental Quality					
(11,714)	Environmental Development General	(31)	-	(31)		
	Management					
	Cycle City	-	-	-		
	Environmental Policy	277,416	(8,000)	269,416		
234,545	Total Environmental Quality	277,385	(8,000)	269,385		
	Energy & Natural Resources					
284,950	Carbon Management	256,617	-	256,617		
284,950	Total Energy & Natural Resources	256,617	-	256,617		
	Smart, Sustainable Cities					
50,000	OxFutures	-	-	-		
65,000	Sustainable City	156,232	-	156,232		
-	Northway & Marston Flood Alleviation Project	758	-	758		
-	Go Ultra Low Oxford	33,000	-	33,000		
115.000	Total Smart, Sustainable Cities	189,990	-	189,990		
,		,		,		
634,495	Total Environmental Sustainability	723,992	(8,000)	715,992		
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215,459	SLAs And Capital Charges			141,405		
,				,		
849,954	Total Net Budget			857,397		

## Environmental Sustainability Budget 2017-18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Environmental	244,319	750	1,769	30,547	(8,000)	48,300	317,685
Quality							
Energy & Natural	162,057	-	500	94,060	-	64,382	320,999
Resources							
Smart, Sustainable	110,320	-	-	79,670	-	28,723	218,713
Cities							
Total Net Budget	516,696	750	2,269	204,277	(8,000)	141,405	857,397

## Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
18PR2001	To enable delivery of the sustainability programme (Go Ultra Low), to base budget fund a new project manager role which is not funded by grant.	15	(15)		
18EF2001	ED Efficiencies - reversal of primarily additional income in 16/17. Income target based on PPA/Pre-App. Major projects now ending and no others coming forward.	10			
18NI2001	Go Ultra Lo- Taxis	18	(18)		
18NI2301	Small Cycle Schemes	25		(25)	
<b>Total Savin</b>	gs & Pressure	68	(33)	(25)	0

# Organisational Development & Corporate Services

## Organisational Development and Corporate Services Directorate 2017-18

## Executive Director: Jacqueline Yates Contact Number: 01865 (25)2339

			2017/18				
16/17	Service	Gross	Gross	Net			
Budget	Jei vice	Expenditure	Income	Expenditure			
£		£	£	£			
	Transformation Projects	226,940	-	226,940			
	Business Improvement & Performance	1,729,860	(9,582)	1,720,278			
	Technology	3,092,701	-	3,092,701			
	Customer Services	2,327,418	-	2,327,418			
1,549,632	Human Resources & Organisational	1,772,959	(28,000)	1,744,959			
8,941,927	Development Business Improvement & Organisational	9,149,878	(37,582)	9,112,296			
0,041,021	Development	3,143,010	(07,002)	3,112,230			
141.052	Welfare Reform	157,552	-	157,552			
	Welfare Reform Team	157,552	0	157,552			
	Accountancy	1,216,267	-	1,216,267			
	Corporate Finance	296,300	33,000	329,300			
	Investigations	168,195	(28,300)	139,895			
	Procurement & Payments	471,864	(72,399)	399,465			
	Revenues & Benefits	2,079,407	(1,332,990)	746,417			
	Incomes	61,325	(4,250)	57,075			
2,634,085	Financial Services	4,293,358	(1,404,939)	2,888,419			
588,577	Committees & Members Services	644,844	-	644,844			
244,088	Election Services	352,959	(3,440)	349,519			
847,465	Legal Services	1,040,107	(171,200)	868,907			
769,511	Executive Support	811,864	-	811,864			
2,449,641	Law and Governance	2,849,774	(174,640)	2,675,134			
14,166,705	Total Organisational Development and	16,450,562	(1,617,161)	14,833,401			
	Corporate Services		- · · · · ·				
(9,551,667)	SLAs And Capital Charges			(10,037,654)			
4,615,038	Total Net Budget			4,795,747			

# Business Improvement & Organisational Development

#### Head of Service: Helen Bishop Contact Number: 01865 (25)2233

There are four teams within the Business Improvement Service area:

<u>Customer Services</u> is responsible for delivering, developing and improving front line customer services to citizens accessing the complete range of Council services across all access channels. There are two strands to this team:

Customer Contact Team – This comprises the Customer Service Centres in St Aldates and Templar Square, Cowley, where customer can visit in person; and the single telephone contact centre which is also located in St Aldates. These services offer access to a range of Council services. The objective is to make services accessible to suit the needs of the customer, with an ethos of right first time, quality and consistency, the same service being accessible by web, telephone or face-to-face. To make best use of our resources, we are increasingly offering customers the opportunity to self-serve when this is the best solution for them; this may be on-line at home, in our offices or in offices at partner organisations and over the telephone.

The Applications Team – a centralised application processing team for Planning and Appeals; Street Naming and Numbering; Land Charges; Housing Needs; Right to Buy; HMO and Taxi Licencing. The objective is to create a value for money, multi skilled team capable of delivering the applications process across these services.

HR & Payroll aim to provide a customer-focused service offering proactive support to other services across the Council. It includes: Operational HR Support – first line advice for recruitment & selection, changes to terms and conditions, job evaluation, data management, attendance management, exits. HR management information systems development & support

Strategic HR – interface with service managers for recruitment and retention, workforce planning, performance and attendance management, development and application of policy, organisational change, employment law, pensions advice, safeguarding, trad e union liaison, equalities and diversity, policy development and maintenance

Payroll - delivering monthly and annual pay processes, benefits and pensions administration

Information and Technology is responsible for maintaining an efficient ICT infrastructure; ensuring that we utilise and maximise the best systems and processes at our disposal, and that they integrate effectively; and that the data we hold is secure and relevant. It includes

ICT Operations ICT Applications Development Information Governance

Contract management

Business Development & Support aim to facilitate and drive efficiency and service improvement through more effective integration and alignment of technology and process improvements.

The service will support the streamlining and redesign of services to reduce costs by:

Working with services to identify and realise efficiencies whilst maintaining and improving service standards for the customer; Looking for ways to rationalise the number of applications used across the Council and maximise the functionality of the systems we have;

Identifying opportunities to utilise new technologies and approaches to work more efficiently; Leading on the delivery of large, high profile projects and service reviews.

The Organisational Development & Learning Team provides a framework to help manage the employee lifecycle. This includes:

organisational development strategy, ensuring in conjunction with HR this is tailored to the needs of service areas in terms of how it is deployed

new hire induction employee training & development

management development

appraisal development

coaching

apprenticeships levy, programme development and Business in the Community schools mentoring programme health & safety development and deployment across the organisation Investors in People strategy and deployment

Service	2016-17	2017-18
CA01 Business Transformation Management	10.30	9.30
CA02 Digital Development	3.00	3.00
CD58 Business Support	15.34	17.08
KT11 Copier Services	2.67	2.67
CA80 ICT Staff/Running Costs	17.80	17.60
CD41 Customer Contact	54.52	52.44
CD59 Applications Team	21.00	14.42
CD34 Payroll	2.31	2.31
DP03 Human Resources	7.00	7.76
DP12 HR Business Partners	2.70	2.70
DC20 Unison	0.73	0.76
DP07 Organisational Learning & Development	6.43	6.68
Total FTE's	143.80	136.72

## Business Improvement Budget 2017-18

		2017/18			
16/17	Somvino	Gross	Gross	Net	
Budget	Service	Expenditure	Income	Expenditure	
£		£	£	£	
	Transformation Projects				
	Transformation Projects	226,940	-	226,940	
376,940	Total Transformation Projects	226,940	-	226,940	
	Business Improvement &				
540,400	Performance	5 40 504	(0,500)		
518,433	Business Transformation	543,501	(9,582)	533,919	
150 204	Management Digital Development	159,847		450.947	
	Customer First Programme	30,000	-	159,847 30,000	
	Business Support	600,840	-	600,840	
	Lord Mayors Secretariat	43,450		43,450	
	Copier Services	352,222	_	352,222	
1,632,637	Total Business Improvement &	1,729,860	(9,582)	1,720,278	
1,052,057	Performance	1,725,000	(3,302)	1,720,270	
	Technology				
246,890	Corporate Telephony	246,890	-	246,890	
	ICT Applications	1,825,709	-	1,825,709	
	ICT Staff/Running Costs	1,020,102	-	1,020,102	
	Total Technology	3,092,701	-	3,092,701	
	Customer Services				
1,831,979	Customer Contact	1,860,266	-	1,860,266	
	Applications Team	467,152	-	467,152	
2,276,678	Total Customer Services	2,327,418	-	2,327,418	
	Human Resources &				
47.000	Organisational Development	47.000		47.000	
	Staff Offers	47,000	-	47,000	
84,571	Human Resources	263,990 316,324	- (28,000)	263,990 288,324	
· ·	Occupational Health	77,010	(20,000)	77,010	
-	HR Business Partners	150,034		150,034	
	Unison	32,864	-	32,864	
	Organisational Learning &	773,139	-	773,139	
002,000	Development	110,100		110,100	
106,880	Apprentices Scheme	112,598	-	112,598	
	Total Human Resources &	1,772,959	(28,000)	1,744,959	
	Organisational Development				
8,941,927	Total Business Improvement	9,149,878	(37,582)	9,112,296	
(8,234 091)	SLAs And Capital Charges			(8,430,281)	
(0,207,001)				(0,400,201)	
707,836	Total Net Budget			682,015	

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Transformation Projects	-	-	-	226,940	-	-	226,940
Business Improvement & Performance	1,382,040	4,000	730	343,090	(9,582)	(1,504,695)	215,583
Technology	839,431	-	940	2,252,330	-	(3,075,446)	17,255
Customer Services	2,115,108	45,100	650	166,560	-	(2,327,417)	1
Human Resources & Organisational Development	1,643,073	-	4,920	124,966	(28,000)	(1,522,723)	222,236
Total Net Budget	5,979,652	49,100	7,240	3,113,886	(37,582)	(8,430,281)	682,015

## Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
13Cl3103	Other software maintenance & licensing - Inflation on software contracts for system owned and maintained by the City Council	5			
18PR0301	Apprenticeship Levy	175			
18PR0302	Digital Inclusion	15		(15)	
17EF0301	Impact of Universal Credit rollout on Contact Centre - savings pushed back one year		(55)	(55)	
16EF2101	Shifting Service towards community settings and online self service - savings pushed back one year		(45)	(98)	
16EF0301	Idox contract	(70)			
16EF0302	Business Improvement Business Partners Staffing Reductions - £53k of savings pushed back one year		(62)	(53)	
18EF0301	FMS and Itrent Saving	(6)	(66)		52
12SV0301	Procurement work plan savings	(10)	(7)	(1)	0
17FC0301	Working in Partnership with other Local Authorities to offer employee related services	(5)	(10)	(10)	
18SR0201	Reduction on Transformation base budget	(150)			
18FSR0401	HR/OD Fundamental Service Review Proposals	(80)			
Total Savings	Total Savings & Pressure		(245)	(232)	52

# Welfare Reform

## Service Manager: Paul Wilding Contact Number: 01865 (25)2461

The Welfare Reform Team was set up to work with customers who are struggling to sustain their tenancies following reductions to their benefit payments. The service's main objective is to provide holistic support for households struggling to sustain their tenancy, and to work with them until they are at a point where they can thrive independently from Council support. The team administers Discretionary Housing Payments for the Council, which it uses to encourage people to engage with the support that is offered.

The service also includes the Revenues & Benefits Development Programme which is repsonsible for the Council's Financial Inclusion Strategy, agreeing the framework for commissioning advice services, and maintaining the Council Tax Reduction Scheme.

Service	2016-17	2017-18
CD61 Universal Credits	6.00	6.00
Total FTE's	6.00	6.00

## Welfare Reform Budget 2017-18

		2017/18				
16/17	Service	Gross		Net		
Budget	Service	Expenditure	Gross Income	Expenditure		
£		£	£	£		
	Welfare Reform					
106,502	Universal Credits	157,552	-	157,552		
34,550	ESF Project - OCC Matched Costs	-	-	-		
141,052	Total Welfare Reform	157,552	-	157,552		
141 052	Total Welfare Reform	157,552	0	157,552		
141,032		157,552	U	157,552		
16,838	SLAs And Capital Charges			68,455		
,				,		
157,890	Total Net Budget			226,007		

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Welfare Reform	157,552	-	-	-	-	68,455	226,007
Total Net Budget	157,552	-	-	-	-	68,455	226,007

# Financial Services

## Head of Service: Nigel Kennedy Contact Number: 01865 (25)2708

The finance service is split into five teams as set out below, and primarily supports the Council's corporate objective of 'Improving Performance and VFM' contained within the Corporate Plan, but indirectly supports all other corporate objectives arising from the cross directorate working which the Service undertakes.

**Financial Accounting Services** – providing technical services in relation to finance including production of the Statement of Accounts, Treasury Management, Insurance Services, Banking Services, Risk Management and VAT.

**Management Accountancy** – providing financial advice and assistance to Service Heads with both revenue and capital budget preparation and monitoring, integrated reporting and projects. The team also provide assistance with the Statement of Accounts, oversee use of CorVu and produce the Cost Centre Managers Manual as well as provide financial training for non-financial managers. This team also manages the development and maintenance of the Financial Management System and the internal audit contract.

**Payments & Procurement**– responsible for creditor payment processing for Agresso, Servitor and Fleetplan invoices and recovery of income due from Sundry debtors, commercial rents and trade waste customers, management of the PARIS income management system, electronic funds transfer using epay, purchase card admin and P2P administration. Also responsible for managing all major procurements across the organisation and maintaining the contracts register.

**Investigations Service** – investigate suspected housing tenancy fraud, council tax discount and relief scheme fraud, non domestic rates fraud, identity fraud and other corporate fraud issues, and act to proactively prevent and deter fraud creating an awareness of fraud and irregularity throughout the council and help to ensure that any investigation conducted remains within current legislation and quidelines.

### guidelines. Revenues & Benefits

**Revenues** team are responsible for the efficient collection of income from Council Tax (59,561 domestic properties and a collectible debit of around £71 million), Business Rates (3,961 commercial properties and a collectable debit of £87 million), and overpaid Housing Benefit arrears of £7 million. 2015/16 was the third year of the Council Tax Reduction Scheme. The council has maintained the scheme based on the same principles and parameters as the old council tax benefit scheme. The **Housing Benefits** team are responsible for the speedy and accurate assessment of benefit to a net caseload of around 12,000 claimants. The service is instrumental in ensuring residents are able to meet their housing costs and maxmise their income. This is money which is then available to be recycled within the community.

The service continues to invest in ICT to modernise the way we process claims, using the riks based verification to risk score new claims, the introduction of e-claims and a more proactive approach by benefit assessors in contacting customers for evidence to process claims faster

We will be further developing the service to ensure easy access for claimants, by making best use of the self service facilities that our benefits software offers on the web.

Service	2016-17	2017-18	
CD11 Accountancy	20.73	21.73	
CD22 Investigations	5.72	5.72	
CD10 Payments	5.00	5.00	
KT14 Procurement	5.00	5.00	
CD42 Revenues (NNDR and Council Tax)	22.84	21.70	
CD43 Housing Benefit	32.93	30.73	
CD13 Incomes - Misc Debt Collection	2.00	2.00	
Total FTE's	31.45	32.45	

### Financial Services Budget 2017-18

			2017/18	
16/17	Service	Gross		Net
Budget	Gervice	Expenditure	<b>Gross Income</b>	Expenditure
£		£	£	£
	Accountancy			
1 130 960	Accountancy	1,216,267	_	1,216,267
	Total Accountancy	1,216,267		1,216,267
1,150,500		1,210,207	-	1,210,207
	Corporate Finance			
65,000	Internal Audit	65,000	-	65,000
3,500	Cash Van Contract	3,500	-	3,500
51,000	Bad Debts Contribution	-	51,000	51,000
	External Audit	152,800	-	152,800
57,000	Bank Charges	75,000	(18,000)	57,000
329,300	Total Corporate Finance	296,300	33,000	329,300
400.000	Investigations	400.040	(20, 200)	405 540
133,880	Investigations	163,842	(28,300)	135,542
-	Fraud Hub	3,431	-	3,431
	FERIS Scheme	922 <b>168,195</b>	- (28.300)	922 139,895
133,000	Total Investigations	100,195	(28,300)	139,095
	Procurement & Payments			
251,691	Payments	200,370	-	200,370
64,956	Procurement	271,494	(72,399)	199,095
316,647	Total Procurement & Payments	471,864	(72,399)	399,465
	Devenues 9 Denefite			
00 011	Revenues & Benefits Revenues (NNDR and Council Tax)	700 420	(685,130)	405 200
	Housing Benefit	790,430 1,288,977	(665,130) (647,860)	105,300 641,117
	Total Revenues & Benefits	<b>2,079,407</b>	(047,800) (1,332,990)	746,417
002,955	Total Revenues & Denents	2,079,407	(1,332,990)	740,417
	Incomes			
60,343	Incomes - Misc Debt Collection	61,325	(4,250)	57,075
60,343	Total Incomes	61,325	(4,250)	57,075
0.004.005		4 000 050	(4 404 000)	0.000.440
2,634,085	Total Financial Services	4,293,358	(1,404,939)	2,888,419
833,252	SLAs And Capital Charges			561,563
				- ,
3,467,337	Total Net Budget			3,449,982

### Subjective Analysis 2017/18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Accountancy	1,143,056	90	2,350	70,771	-	(1,216,266)	1
Corporate Finance	-	-	-	296,300	33,000	(323,431)	5,869
Investigations	150,865	-	1,870	15,460	(28,300)	74,716	214,611
Procurement & Payments	465,144	-	440	6,280	(72,399)	(383,504)	15,961
Revenues & Benefits	1,810,996	-	4,550	263,861	(1,332,990)	2,497,206	3,243,623
Incomes	61,325	-	-	-	(4,250)	(87,158)	(30,083)
Total Net Budget	3,631,386	90	9,210	652,672	(1,404,939)	561,563	3,449,982

### Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
13PR2101	Double running of systems when Universal Credit is implemented reversal of previous expenditure pushed back a year		(25)		
	Housing Benefit Admin Grant reduction	58	223	89	71
17EF3201	Impact of Universal Credit Rollout savings pushed back a year		(65)	(65)	
12SV0301	Procurement work plan savings	(19)			
16EF0303	Procurement Staffing Reductions		(50)		
17EF3202	Savings made from restructure of revenues team	(38)			
18FC3201	Investigations Service Income	(10)			
Total Saving	gs & Pressure	(9)	83	24	71

# Law & Governance

### Service Overview

### Head of Service: Lindsay Cane Contact Number: 01865 (25)2570

The purpose of the Law and Governance Service is to be an authoritative and enterprising resource for the proper governance and legal effectiveness of the Council.

The service is made up of three teams and a corporate support lead:

- •Committee and Member Services
- •Legal Services

•Electoral Services

Corporate Support: responsible for coordinating Freedom of Information Act requests, monitoring and responding to Stage 3 and Ombudsman complaints and liaising with the Information Commissioner and the Local Government Ombudsman.

Committee and Member Services are responsible for the democratic and political management arrangements within the Authority. This includes ensuring that meetings are properly convened and decisions are properly recorded and published in accordance with the various statutory requirements, the formulation and publication of the Council's Forward Plan and officer executive decisions onto the website, member call-in process for executive and planning decisions, complaints of breaches of the Code of Conduct for Members and advice and maintenance of the Constitution. Also responsible for scrutiny, the Members' Allowances Scheme and member induction, training and development.

Electoral services are responsible for organising and conducting all City Council, County Council, Parish, Parliamentary and European elections and Referenda. The team also compile and maintain the Register of Electors.

Legal Services carry out a wide range of transactional, representational and advisory activities to ensure that the Council acts lawfully and with procedural propriety and that the Council's interests are protected. The team provides a complete in-house service but also has framework arrangements in place to ensure that clients, through Legal Services, have access to specialist advice when this is required.

### **Budgeted FTE's**

Service	2016-17	2017-18
KS08 Democratic Services	4.50	4.50
KC11 Electoral Register	4.50	4.50
KS04 Legal Services	14.70	14.70
KK01 Chief Executive and Directors	5.01	5.16
Total FTE's	28.71	28.86

			2017/18	
	Service	Gross	Gross	Net
16/17 Budget	Service	Expenditure	Income	Expenditure
£		£	£	£
	Committees & Members			
	Services			
	Members Allowances	376,204	-	376,204
	Members Support	24,603	-	24,603
210,454	Democratic Services	244,037	-	244,037
588,577	Total Committees & Members	644,844	-	644,844
	Services			
	Election Services			
56 620		57,810	(1,180)	56 620
174,458	City Council Elections		,	56,630
,	Electoral Register IER Grant	295,149	(2,260)	292,889
		-	-	-
244,088	Total Election Services	352,959	(3,440)	349,519
	Legal Services			
-	L & G Training	-	-	-
(40,000)	Legal Hub	-	-	-
	Legal Services	1,040,107	(171,200)	868,907
	Archivist Project	-	-	-
847,465	-	1,040,107	(171,200)	868,907
	Evenutive Support			
700.004	Executive Support	040 404		040 404
768,081	· · ·	810,434	-	810,434
4 400	Secretariat	4 400		4 400
	Emergency Planning	1,430	-	1,430
/69,511	Total Executive Support	811,864	-	811,864
2,449,641	Total Law and Governance	2,849,774	(174,640)	2,675,134
(2,167,666)	SLAs And Capital Charges			(2,237,391)
281,975	Total Net Budget			437,743

### Law & Governance Budget 2017-18

### Subjective Analysis 2017/18

Expenditure/Income	Employees	Premises	Transport	Supplies & Services	External Income	SLA's and Capital	Total Net Budget
	£	£	£	£	£	£	£
Committees &	620,571	-	1,700	22,573	-	(644,844)	-
Members Services							
Election Services	300,225	12,880	1,920	37,934	(3,440)	86,544	436,063
Legal Services	872,141	-	1,050	166,916	(171,200)	(868,897)	10
Executive Support	781,105	500	1,830	28,429	-	(810,194)	1,670
Total Net Budget	2,574,042	13,380	6,500	255,852	(174,640)	(2,237,391)	437,743

### Savings & Pressures 2017/18

Reference	Description	2017-18 £000s	2018-19 £000s	2019-20 £000s	2020-21 £000s
18PR3401	Reversal of one off IER Grant in 16/17	97			
18PR3402	Salary for committee officer servicing Housing Company, Oxwed and Growth Board net of income	23			
18PR3403	Increase in fees payable to Her Majesty's Court Service to issue and conduct court proceedings on the Council's behalf	20			
16NI3402	This is the cessation of funding for an Archivist to be seconded to work on cataloguing that part of the City archive which is held in the Town Hall basement.	(32)			
<b>Total Saving</b>	is & Pressure	108	0	0	0

## Housing Revenue Account

### Service Overview

### Head of Service: Stephen Clarke Contact Number: 01865 (25)2447

The service is responsible for the overall management of the Council's housing stock of approximately 7,800 council dwellings. Income and expenditure activities relate to a number of different areas including the provision of general and specialist housing management to tenants and leaseholders as well as funding housing investment programmes including cyclical planned maintenance programmes, together with a day to day responsive repairs and an emergency call out service.

On 1st April 2012 the then housing subsidy system was replaced with the Government's self-financing regime. The arrangement required the City Council to buy itself out of the subsidy mechanism by borrowing approximately £198.5 million to be paid to DCLG. The buy-out value was determined by DCLG from assessing notional surpluses associated with the Council's HRA over the next 30 years.

From 2002, annual rent increases were regulated by a Government set formula (RPI+0.5%+£2). The strict regulations were dropped in 2012 but Council's generally continued to follow the formula. In April 2015, the Government recommended local authority landlords moved towards an increase limited to CPI+1%, although Members agreed to continue with a convergence style formula increase that would see the Council's average rent converge with the estimated Target/Formula Rent by 2018/19.

The Council is also required under the self-financing regime to produce, with financial analysis, a sustainable 30 year Business Plan that sets out the strategic challenges and opportunities the Council faces as a social housing landlord. The Council revised its Business Plan model to take account of the movement towards convergence supporting a programme of significant improvements to existing stock, estate regeneration and an ambitious new build programme by ensuring that affordable housing provision continues to increase in the City, being commissioned and financed either by the City Council itself or with approved partners.

In the Chancellor's summer budget in July 2015, a series of housing policy changes were announced which have had a significant negative impact on the Council's Housing Revenue Account since and will do in the years to come, namely: a 1% per year rent reduction for four years, the last being in in April 2019; the Sale of High Value Council Housing; 'Pay to Stay' legislation; more welfare reforms, such as a further reduction in the Benefits Cap and the introduction of Local Housing Allowance room rates for under 35s. The Government has more recently dropped it's plans to introduce 'Pay to stay 'and has delayed the introduction of the HV levy.

This has led to the Council having to re-evaluate the priorities within the Business Plan and reduce planned spending on regeneration works and end plans to deliver new Council homes. However, we will continue to deliver significant improvements to our existing housing stock.

Repairs work will continue to be carried out, for the most part, by the Council's Direct Services Team, who will also be directly responsible for the programme of reactive repairs that our tenants report every day, planned maintenance and the repair of properties that become empty.

The Council's Customer Services team continues to be the first point of contact for our customers, advising our tenants on a variety of matters including reporting repairs, rent collection and housing benefit matters.

In addition we have other specialist teams that make up the overall landlord function where officers are specifically trained and knowledgeable in providing the necessary support and advice with regards to income collection, housing benefits, anti-social behaviour, harassment and domestic violence and tenancy sustainment for our most vulnerable tenants. We also deal with a variety of more generic tenancy matters including mutual exchanges, transfers, relationship breakdowns, bereavements, successions, anti-social behaviour and general neighbourhood management as well as void property management and garage asset management.

At the heart of all our work are our tenants who are a key part in our decision making and service planning processes. We have recently been awarded the national Tenant Participation Advisory Service accreditation and we continue to work with an increasing number of tenants, leaseholders and stakeholders to ensure that we deliver excellent services and an ambitious programme of work that is valued by our customers and provides value for money.

### **Budgeted FTE's**

Service	2016-17	2017-18
MD63 Furnished Tenancies	2.00	2.00
MD64 Under Occupation Initiative	1.00	1.00
MM40 Local Housing Management	17.00	15.00
MM41 Rents Team	13.24	15.00
MD55 Regeneration Projects	0.00	2.00
MC12 Tenants & Leaseholders Involvement	4.00	4.00
Total FTE's	37.24	39.00

### HRA Summary 2017/2018

2016-17 Budget		2017-18 Budget
	Income	£
(41,527,976)	Dwelling Rent	(42,050,971)
(1,267,202)	Service Charges	(1,567,202)
(907,565)	Garages and Miscellaneous Income	(999,065)
	Right to Buy (Retained Admin Fee)	(52,000)
(43,754,743)	Net Income	(44,669,238)
10,400,752	Expenditure Management and Services (Stock Related), and Miscellaneous Expenditure (Not stock	10 100 101
10,400,753	,	10,433,161
	Responsive & Cyclical Repairs Interest Paid	11,326,740 7,920,415
	Depreciation	6,287,097
	Bad Debt Provision	384,045
	Total Expenditure	36,351,458
	Net Operating Expenditure/(Income)	(8,317,780)
8,910,460	Transfer (to)/from Major Repairs/Other Reserves	2,775,000
153,339	(Surplus)/Deficit for the year	(5,542,780)
(3,501,000)	(Surplus)/Deficit b/fwd	(5,537,881)
(163,323)	Investment Income	(76,043)
(3,510,984)	Total HRA (Surplus)/Deficit	(11,156,704)

# Internal Recharges

#### SERVICE AREA PROVIDER BASIS OF CHARGE **S01 Assistant Chief Executive** Media & Communications 40% to CDC, 60% all services based on employee numbers, but excluding manual employees. Corporate Projects Team 40% to CDC, 60% all services based on employee numbers, but excluding manual employees. 40% to CDC, 60% all services based on employee numbers, but excluding manual employees. Performance Management S03 Business Improvement General Telephone Recharge based on actual charges Staffing to be charged out based on Headcount per Service area excluding Manual staff in Direct Transformation Management (Business Improvement) Services Service specific applications costs allocated to relevant Service Area. General applications **ICT** Applications allocated based on FTE excluding manual workers. Allocated based specific staff time, plus general allocation based on FTEs. Historic fixed fees to Staff/Running Costs HRA reinstated Number of employees. Pavroll Human Resources Based on number of employees, but training pot of £200k to be allocated to service areas Training excluded. Staff % time allocation across services. **Copier Services** S13 Housing & Property Management & Support Allocated over Property Management Apportioned on time basis between offices, depots and other properties. Asset Management - Strategic Major Projects & Disposals Apportioned on time basis between offices, depots and other properties. **Building Design & Construction** % fee allocation Apportion city centre office costs between usable office space and civic areas and then use Office Accommodation headcount as the basis of apportionment. **Temporary Accommodation Mngmt** Fixed fee to HRA **Community Housing Management** Fixed fee to HRA Housing Options & Allocations Fixed fee to HRA Service Development Fixed fee to HRA S21 Customer Services **Customer Contact** Based on Call volume and F2F time as per breakdown provided by customer services. S22 Community Services Town Hall Management 9% of gross expenditure excluding internal recharges going to Members KD02 Even apportionment over Town Centre office accommodation as per Office Accommodation Facilities Costs. Service requests (Env Protection) £19k fixed fee to Development Management Service Requests Water Sampling £3k fixed fee to Development Management Anti Social Behaviour Team Fixed Fee to HRA £140,000 Fixed Fee Recharge to HRA based on budgeted salary costs (4.5 FTE posts). Localities Team £130,000 Fixed fee to CDC S32 Finance Costs apportioned using transaction numbers for creditor invoice (50%) and debtor invoices Revenues raised (50%). Time allocation by cost centre using estimated % staff time spent by area. Accountancy Internal Audit & Risk Management Based on Internal Audit Draft plan provided by PWC. External Audit 100% CDC **Bank Charges** 100% CDC Staff % time allocation across services. Procurement Team S34 Law & Governance 100% CDC **Members Services** 100% CDC Scrutiny Chief Executive and Directors time split 55% CDC, 32.5% to Service Areas and 12.5% to HRA. The 35% share to services is divided equally between each service area, and then apportioned to CHEX, Directors & Corp Secretariat cost centres on the basis of employee numbers. 10% of Corporate Secretariat Manager's time charged to St Giles Fair, with the remainder of Corporate Secretariat Team costs again being split evenly between service areas. **Committee Services** 100% to CDC 50% CDC, 10% Electoral Services, 40% Legal Services Internal Management charges Based on previous years time, adjusted to take into account changes in service responsibilities Legal Services following restructuring Archivist Project 100% CDC

	Service Area providing the service							
Service Area receiving the service	Assistant Chief Executive	Business Improvement & Technology	Organisational Development	Housing and Property	Community Services	Financial Services	Law and Governance	Total
Assistant Chief Executive	3,798	116,394	10,661	17,146	18,679	21,687	6,688	195,053
Business Improvement	41,805	776,618	117,369	188,743	205,613	135,936	158,646	1,624,730
Organisational Development	3,068	53,399	8,614	13,855	15,092	15,682	2,358	112,068
Welfare Reform Team	1,822	41,170	5,118	8,230	8,966	1,748	1,401	68,455
Partnerships Team	1,033	17,316	2,900	4,664	5,080	4,393	2,948	38,334
Planning & Regulatory	24,030	1,077,876	67,466	107,128	139,702	107,136	140,356	1,663,694
Housing and Property	28,865	856,670	81,042	1,748,721	141,967	194,746	370,720	3,422,731
Low Carbon / Cleaner Greener Policy	3,979	66,737	11,174	17,969	19,576	16,650	5,320	141,405
Community Services	38,430	753,931	107,902	897,795	93,392	244,430	144,325	2,280,205
Direct Services	155,082	1,085,556	435,441	247,536	0	799,547	166,586	2,889,748
HRA	12,787	1,364,548	35,911	924,589	430,909	114,234	275,234	3,158,212
Financial Services	29,801	2,472,578	83,571	134,560	146,587	135,396	81,050	3,083,543
Law and Governance	23,299	699,802	65,425	39,368	77,890	76,367	31,909	1,014,060
CDC & NDC	244,589	168,296	0	0	130,000	611,980	1,859,838	3,014,703
Total	612,388	9,550,891	1,032,594	4,350,304	1,433,453	2,479,932	3,247,379	22,706,941

### Allocation of SLA charges for 2017/18 by Service Area

# Capital Programme

### CAPITAL BUDGET 2017/18-2020/21

	2017-18 £	2018-19 £	2019-20 £	2020-21 £
General Fund Capital Programme				
C3039 ICT Infrastructure C3044 ICT Software and Licences C3056 Agresso Upgrade	400,000 150,000 50,000	255,000	155,000	155,000
C3057 Housing System Replacement C3058 CRM Application	250,000 100,000	250,000		
C3060 End-point Devices G6013 Superconnected Cities	150,000	150,000 40,000	150,000	150,000
S03 Business Improvement	1,100,000	695,000	305,000	305,000
F1323 Bridge Over Fiddlers Stream F7009 CCTV Gipsy Lane Campus F7011 Headington Environmental Improvements	221,230 60,000			
E3511 Renovation Grants E3521 Disabled Facilities Grants F0025 Westgate Public Realm Improvements NEW Pedestrianisation of Queen Street	25,000 1,000,000 567,000 500,000	1,000,000	1,000,000	1,000,000
S11 Planning & Regulatory	2,373,230	1,000,000	1,000,000	1,000,000
B0092 Acquisition of Investment Properties M5021 Equity Loan Scheme for Teachers M5023 Loan to OxWED	3,260,000 100,000 4,160,000	5,039,000 100,000	708,000	705,000
M5025 Phase 1 Affordable Housing at Barton Park NEW Phase 2 Affordable Housing at Barton Park NEW Purchase of Leashold NEW Purchase of Homeless Properties	1,000,000 10,000,000	8,440,000	2,455,000	10,329,000
NEW Property Rationalisation NEW Loans to Housing Company	250,000 3,000,000	29,000,000	17,000,000	12,000,000
S13 Housing & Property	21,770,000	42,579,000	20,163,000	23,034,000
S13 Housing & Property E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low	<b>21,770,000</b> 1,061,024 380,000 585,000	<b>42,579,000</b> 380,000 35,000	<b>20,163,000</b> 35,000	23,034,000
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme	1,061,024 380,000	380,000		23,034,000
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low	1,061,024 380,000 585,000	380,000 35,000	35,000	- 23,034,000
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre	1,061,024 380,000 585,000 <b>2,026,024</b> - 1,450,000	380,000 35,000 415,000 2,219,800 1,500,000 200,000	35,000	<b>23,034,000</b> - 70,000
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre G3017 South Oxford Community Centre Café Outdoor Facilities A3129 Donnington Recreation Ground A4833 Horspath Sports Village	1,061,024 380,000 585,000 2,026,024 - 1,450,000 500,000 - 44,375	380,000 35,000 415,000 2,219,800 1,500,000 200,000 100,000	35,000	-
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre G3017 South Oxford Community Centre Café Outdoor Facilities A3129 Donnington Recreation Ground A4833 Horspath Sports Village A4839 Skate Parks	1,061,024 380,000 585,000 2,026,024 - 1,450,000 500,000 - - 44,375 4,900,000 -	380,000 35,000 415,000 2,219,800 1,500,000 200,000 100,000 70,000	35,000	-
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre G3017 South Oxford Community Centre Café Outdoor Facilities A3129 Donnington Recreation Ground A4833 Horspath Sports Village A4839 Skate Parks S22 Community Services Vehicles	1,061,024 380,000 585,000 2,026,024 - 1,450,000 500,000 - 44,375 4,900,000 - 6,894,375	380,000 35,000 415,000 2,219,800 1,500,000 200,000 100,000 70,000 4,089,800	35,000 <b>35,000</b> -	- 70,000 <b>70,000</b>
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre G3017 South Oxford Community Centre Café Outdoor Facilities A3129 Donnington Recreation Ground A4833 Horspath Sports Village A4839 Skate Parks S22 Community Services Vehicles R0005 MT Vehicles/Plant Replacement Programme. Cleansing Services T2282 Solar Compacting Bins	1,061,024 380,000 585,000 2,026,024 - 1,450,000 500,000 - 44,375 4,900,000 - 6,894,375 1,429,750	380,000 35,000 415,000 2,219,800 1,500,000 200,000 100,000 70,000 4,089,800 801,000	35,000 35,000 - - 3,665,500	- 70,000 <b>70,000</b>
E3555 Flood Alleviation at Northway & Marston E3557 Oxford and Abingdon Flood Alleviation Scheme E3558 Go Ultra Low S20 Environmental Sustainability Community Facilities B0078 Stage 2 Museum of Oxford Development NEW Community Centres B0083 East Oxford Project (community centre) B0084 Jericho Community Centre G3017 South Oxford Community Centre Café Outdoor Facilities A3129 Donnington Recreation Ground A4833 Horspath Sports Village A4839 Skate Parks S22 Community Services Vehicles R0005 MT Vehicles/Plant Replacement Programme. Cleansing Services T2282 Solar Compacting Bins T2287 Waste Transfer Station for Recycling Car Parking NEW Oatlands Recreation Ground Car Park B0086 Extension to Seacourt Park & Ride	1,061,024 380,000 585,000 2,026,024 1,450,000 500,000 - 44,375 4,900,000 - 6,894,375 1,429,750 2,368,000 75,000 2,300,194	380,000 35,000 415,000 2,219,800 1,500,000 200,000 100,000 70,000 4,089,800 801,000 25,000	35,000 35,000 - - 3,665,500 20,000	- - 70,000 70,000 3,000,500

### CAPITAL BUDGET 2017/18-2020/21

	2017-18 £	2018-19 £	2019-20 £	2020-21 £
S32 Financial Services	301,841	150,000	150,000	150,000
Total General Fund Schemes	40,938,414	50,504,800	25,588,500	27,821,900
Housing Revenue Account Capital Programme				
Special Projects N6384 Tower Blocks	6,959,000	134,000	-	
Planned Major Repairs N6385 Adaptations for disabled	602,000	617,000	633,000	648,000
Improvements N6386 Structural N6389 Damp-proof works (K&B) N6434 Doors and Windows N7020 Extensions & Major Adaptions N7026 Communal Areas NEW Lifts	138,000 99,000 200,000 150,000 166,000 150,000	145,000 104,000 200,000 150,000 174,000	149,000 107,000 200,000 150,000 178,000	152,000 110,000 200,000 150,000 183,000
<b>Regulatory</b> N4390 Kitchens & Bathrooms N4391 Heating N7041 Conversion to Gas to Elec N3692 Roofing N6395 Electrics	2,255,000 1,816,000 400,000 166,000 424,000	2,333,000 2,262,000 174,000 434,000	2,413,000 2,310,000 178,000 443,000	2,496,000 2,357,000 183,000 443,000
Estate Improvement N7032 Great Estates: Estate Enhancements and Regeneration N7042 Barton Regeneration	1,200,000 900,000	1,200,000 936,000	1,200,000 973,000	600,000 506,000
Future Programme N7040 BBL Regeneration N7043 HVCH Payments/RP Nomination Rights NEW Development at Bracegirdle and Salford Road	3,600,000 1,325,000	600,000 7,703,000	600,000 7,703,000	600,000 7,703,000
Empty Properties N6388 Major Voids	375,000	392,000	409,000	427,000
Energy Efficiency Initiatives N7033 Energy Efficiency Initiatives	300,000	300,000	300,000	300,000
Total Housing Revenue Account Schemes	21,225,000	17,858,000	17,946,000	17,058,000
Total Capital Programme	62,163,414	68,362,800	43,534,500	44,879,900

# Fees & Charges

### 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
<u>Planning</u> <u>Standard rated &amp; exclusive of VAT</u> Operations				
1. New Dwellings a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare a) Outline (sites of 2.5 ha or more) - plus £100 per 0.1 hectare in excess of 2.5 hectare	385.00 9,527.00	385.00 9,527.00	0.00 0.00	0% 0%
<ul> <li>b) Others (50 or less) - charge per dwelling</li> <li>b) Others (51 or more) - plus £100 per dwelling in excess of 50</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00 0.00	0% 0%
2. New buildings or extensions (except dwellings, agricultural buildings or plant):				
a) Outline (site area not exceed 2.5 ha) - charge per 0.1 hectare a) Outline (sites of 2.5 ha or more) - plus £100 per 0.1 ha in excess of 2.5 hectare	385.00 9,527.00	385.00 9,527.00	0.00 0.00	0% 0%
<ul> <li>b) Others:</li> <li>(i) where no floor area is created</li> <li>(ii) where floor area created is below 40 sq.m.</li> <li>(iii) where floor area is between 40 and 75 sq.m.</li> <li>(iv) where floor area is between 75 and 3,750 sq.m charge per 75 sq. m</li> </ul>	195.00 195.00 385.00 385.00	195.00 195.00 385.00 385.00	0.00 0.00 0.00 0.00	0% 0% 0%
(v) where floor area exceeds 3,750 sq.m - plus £100 per 75 sq. m in excess of 3,750 sq m	19,049.00	19,049.00	0.00	0%
<ul> <li>3. Erection, alteration or replacement of plant or machinery</li> <li>(a) Site area not exceed 5 ha - charge per 0.1 hectare</li> <li>(b) Site area exceeds 5 ha - plus £100 per 0.1 ha in excess of 5 hectare</li> </ul>	385.00 19,049.00	385.00 19,049.00	0.00 0.00	0% 0%
<ul> <li><b>4. Extensions or alterations to existing dwellings</b></li> <li>(a) one dwelling</li> <li>(b) 2 or more dwellings</li> </ul>	172.00 339.00	172.00 339.00	0.00 0.00	0% 0%
<ul> <li>5. Curtilage, parking and vehicular access</li> <li>(a) Operations within the curtilage of a dwelling house for domestic purposes (including gates, fences, etc)</li> <li>(b) Car park, road and access to serve single undertaking</li> </ul>	172.00 195.00	172.00 195.00	0.00	0%
Uses	193.00	193.00	0.00	078
<ol> <li>Change of use of a building: dwellings</li> <li>(a) from existing dwelling to two or more dwellings for 50 or fewer - charge</li> </ol>	385.00	385.00	0.00	0%
per extra dwelling (b) from existing dwelling to two or more dwellings over 50 dwellings - plus £100 per dwelling in excess of 50	19,049.00	19,049.00	0.00	0%
(c) from other building to one or more dwellings for 50 or fewer - charge per extra dwelling	385.00	385.00	0.00	0%
(d) from other building to one or more dwellings over 50 dwellings - plus £100 per dwelling in excess of 50	19,049.00	19,049.00	0.00	0%
7. Use of disposal of refuse or waste materials and open mineral storage				
<ul><li>(a) Site area not exceed 15 ha - charge per 0.1 hectare</li><li>(b) Site area exceeds 15 ha - plus £100 per 0.1 ha in excess of 15 hectare</li></ul>	195.00 29,112.00	195.00 29,112.00	0.00 0.00	0% 0%
8. Material change of use other than above	385.00	385.00	0.00	0%
9. Erection on land for purposes of agriculture	See Fee Regs			
10. Erection of glasshouses on land used for agriculture	See Fee Regs			
11. Operations connected with oil and natural gas of for winning and working of minerals	See Fee Regs			
Plant and machinery				
12. Wind Turbines				

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
a) Site area not exceeding 5 ha - charge per 0.1 hectare	£ 385.00	£ 385.00	£ 0.00	<b>%</b> 0%
b) Site area exceeds 5 ha - plus £100 per 0.1 ha in excess of 50 hectare	19,049.00	19,049.00	0.00	0%
Advertisements	110.00	110.00	0.00	09/
13. Advertising relating to business and displayed on the premises	110.00	110.00	0.00	0%
<ol> <li>Advance directions signs</li> <li>All other advertisements, e.g. banners</li> </ol>	110.00 385.00	110.00 385.00	0.00 0.00	0% 0%
Any Other				
<b>16. Any other operation</b> not within any of above categories - charge per 0.1 hectare	195.00	195.00	0.00	0%
Determination				
<b>17. Whether the prior approval of the Council is required for</b> Installation of a radio mast, radio equipment, housing or public callbox (telecommunications)	385.00	385.00	0.00	0%
Demolition (Part 31)	80.00	80.00	0.00	0%
18. Confirmation of compliance with condition attached to planning permission				
a) Householder application - charge per request b) Any other type of application - charge per request Any fee paid will be refundable if the LPA fails to give written confirmation within a period of 12 weeks	28.00 97.00	28.00 97.00	0.00 0.00	0% 0%
Other Permission				
<b>19. Variation of conditions:</b> Application for removal or variation of a condition following grant of planning permission	195.00	195.00	0.00	0%
Lawful Development Certificates				
20. Existing use or development 21. Existing use – lawful not to comply with a particular condition 22. Proposed use or development	Same as full 195.00 Half the normal planning fee	Same as full 195.00 Half the normal planning fee	0.00	0%
Application for a New Planning Permission to replace an Extant				
Planning Permission. SCHEDULE 1 - (PART SUBSTITUTED FOR PART 1 OF SCHEDULE 1 TO THE 1989 REGULATIONS) PART 1 - Fee for applications for a grant of replacement planning permission subject to a new time limit: England Schedule 1 Part 1 New 7B of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989 as amended)				
7B(1) Where an application of the description contained in article 10B(1)(b) of the Town and Country Planning (General Development Procedure Order 1995 is made (consultations before grant of a replacement planning permission subject to a new time limit) the following fees shall be paid to the local planning authority -				
<ul> <li>(a) if the application is a householder application,</li> <li>(b) if the application is an application for major development,</li> <li>(c) in any other case,</li> </ul>	57.00 575.00 195.00	57.00 575.00 195.00	0.00 0.00 0.00	0% 0% 0%
Application for a Non-material Amendment Following a Grant of Planning Permission (Fees for applications for non-material changes to planning permission: England Regulation 11E of The Town and Country Planning (Fees for Applications and Deemed applications) Regulations 1989) as amended)				
<ul><li>(a) if the application is a householder application,</li><li>(b) in any other case,</li></ul>	28.00 195.00	28.00 195.00	0.00 0.00	0% 0%
Exempt from VAT				
Documents & Publications				

	2016/17 2017/18 Charge Charge		Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
1st Decision notice	16.60	17.00	0.40	2%
Subsequent notice	16.60		0.40	2%
TPO's	22.00		0.50	2%
Legal Agreements Plans stamped Approved or Refused	22.00 6.60		0.50 0.40	2% 6%
Local Development Framework Policies Map	25.50		0.40	2%
Oxford Core Strategy 2026	30.60		0.65	2%
Oxford Local Plan 2001-2016	76.50 (Oxford	78.00 (Oxford	1.50	2%
	residents 50.00)	residents 51.00)		_/*
West End Area Action Plan 2007-2016	30.60		0.65	2%
Adopted Supplementary Planning Documents	7.65		0.35	5%
Sites and Housing Plan	25.50 plus 2.50 p&p	26.00 plus 3.00 p&p	1.00	4%
Destan Area Astism Dise	00.00	04.05	0.05	00/
Barton Area Action Plan	30.60 30.60		0.65 0.65	2% 2%
Northern Gateway Area Action Plan Provision of above documents and publications on the internet	FREE S0.60	51.25	0.05	270
Provision of above documents and publications on the internet	FREE			
Subsequent plans according to size:				
AO plan	5.50		0.10	2%
A1 plan	5.50		0.10	2%
A2 plan	5.50		0.10	2%
A3 plan	0.00			
A4 plan	0.00			
Provision of above plans on the internet				
Other				
A4 Miscellaneous copies	0.00			
Subsequent copy	0.00			
Standard rated & exclusive of VAT				
Weekly schedule of applications				
By Post				
Commercial	181.20	185.00	3.80	2%
	151.00	154.00	3.00	2%
Local groups/residents	42.30		0.70	2%
	35.30	36.00	0.70	2%
Via email				
Commercial	46.00	47.00	1.00	2%
	38.50		0.75	2%
Local groups/residents	FREE			
Planning - Other charges				
Standard rated & exclusive of VAT				
Planning pre-application advice				
Large scale proposals (over 25 units or 2000m2)				
Charge per meeting	600.00		25.00	4%
Charge per written report	300.00	310.00	10.00	3%
Medium scale proposals (6-25 units or 500-2000m2)				
Charge per meeting	450.00	475.00	25.00	6%
Charge per meeting Charge per written report	225.00		10.00	4%
				.,,,
Small scale proposals (up to 5 units or 499m2)				
Charge per meeting	300.00		25.00	8%
Charge per written report	150.00	160.00	10.00	7%
Householder Developments				
NEW Charge per meeting	75.00	80.00	5.00	7%
NEW Charge per written report	37.50		2.50	7%
		10.00	2.00	770
Listed Buildings - Non Householder				
NEW Charge per meeting	300.00		15.00	5%
NEW Charge per written report	150.00	160.00	10.00	7%

	2016/17 2017/18 Charge Charge		Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Listed Buildings - Householder NEW Charge per meeting NEW Charge per written report	75.00 37.50	80.00 40.00	5.00 2.50	7% 7%
However, where a whole series of planning pre-application meetings is necessary, discounted bespoke charges may be negotiated if appropriate.				
Additional specialist advice (e.g. conservation, listed buildings, archaeology, trees, landscaping, housing, environmental protection, highways, etc) required by the developer at pre-application stage to be charged extra on hourly rate basis.	62.50	65.00	2.50	4%
Specialist consultant advice (eg. conservation, archaeology, trees, etc) to be provided on an hourly rate basis.	62.50	65.00	2.50	4%
However, bespoke one-off charges may be negotiated for production of substantial specialist documents, studies, reports etc.				
Requests for informal Permitted Development (PD) checks - To be introduced following availability of on-line expert advice system, including at planning reception. However submission of formal applications for Certificate of Lawful Use or Development is normally encouraged instead.	50.00	55.00	5.00	10%
Exempt from VAT				
Written requests for planning history and planning constraints searches	50.00	55.00	5.00	10%
Requests of hard copies of plans stamped approved or refused	6.12	6.50	0.38	6%
Application checking service per application	50.00	55.00	5.00	10%
Local Land Charges				
LLC1 form (Postal) LLC1 form (Electronic) LLC1 Additional Parcel Additional Enquiries	30.00 28.00 1.00 22.00	30.60 28.60 1.10 22.50	0.60 0.60 0.10 0.50	2% 2% 10% 2%
Standard rated & exclusive of VAT				
Local Land Charges				
CON29R form (Postal) CON29R form (Electronic) CON29R Additional Parcel CON29O Optional Enquiries 4 to 21 (Additional parcel fees on application)	90.00 84.00 16.00 11.00	91.80 85.70 16.40 11.30	1.80 1.70 0.40 0.30	2% 2% 3% 3%
CON29O Optional Enquiry 22 only	22.00	22.50	0.50	2%
Personal Searches Collection Land Charges Register CON29R Qu. 1.1k CON29R Qu. 3.7 CON29R Qu. 3.8	FREE FREE FREE FREE			
Electronic Land Charges Register Compiled official answers combination of Qu. 1.1k, 3.4, 3.6, 3.7 and 3.8 All other CON29R questions other than the above	5.00 15.00 As per official searches	5.10 15.30	0.10 0.30	2% 2%
Official Answers for Component Data (CON29R)				
Charge by post				
Qu 1.1 a-e Qu 1.1 f-l	7.00 4.00	7.20 4.10	0.20 0.10	3% 2%

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Qu 1.2	- 5.00	- 5.10	- 0.10	2%
2.1-2.5	4.00		0.10	2%
Qu 3.1	3.00		0.10	3%
Qu 3.2	3.00		0.10	3%
Qu 3.3	Refer to Thames		0110	0,0
	Water			
Qu 3.4 a-f	6.00	6.20	0.20	3%
Qu 3.5	3.00	3.10	0.10	3%
Qu 3.6 a-I	10.00	10.20	0.20	2%
Qu 3.7a-g	6.00	6.20	0.20	3%
Qu 3.8	4.00	4.10	0.10	2%
Qu 3.9a-n	20.00	20.40	0.40	2%
Qu 3.10 a-h	4.00	4.10	0.10	2%
Qu 3.11 a-b	4.00	4.10	0.10	2%
Qu 3.12 NEW		3.10	3.10	
Qu 3.13	3.00	3.10	0.00	0%
Q3.14	4.00	4.10	0.10	2%
Qu 3.15 NEW		4.10	4.00	
Charge Electronic				
	0.50	0.70		
Qu 1.1 a-e	6.50		0.20	3%
Qu 1.1 f-l	4.00	4.10	0.10	2%
Qu 1.2	4.50		0.10	2%
2.1-2.5	3.50		0.10	3%
Qu 3.1	2.50		0.10	4%
Qu 3.2	2.50	2.60	0.10	4%
Qu 3.3	Refer to Thames			
004-5	Water	F 70	0.00	40/
Qu 3.4 a-f	5.50		0.20	4%
Qu 3.5	2.50		0.10	4%
Qu 3.6 a-l	9.50		0.20	2%
Qu 3.7a-g	6.00		0.20	3%
Qu 3.8	4.00	4.10	0.10	2%
Qu 3.9a-n	20.00		0.40	2%
Qu 3.10 a-h	3.50	3.60	0.10	3%
Qu 3.11 a-b	3.50		0.10	3%
Qu 3.12 NEW	0.50	2.60	2.50	40/
Qu 3.13	2.50		0.10	4%
	3.50		0.10	3%
Qu 3.15 NEW		3.60	3.50	
Street Naming and Numbering Charges				
Exempt from VAT				
Numbering of new developments (including sub-division of existing				
properties)				
1 plot	40.00	40.00	0.00	0%
2 plots	70.00		0.00	0%
3 plots	100.00		0.00	0%
4 - 20 plots	60.00 plus 15.00	60.00 plus 15.00	0.00	0%
	per plot	per plot	0.00	
21- 50 plots	155.00 plus 10.00 per plot	155.00 plus 10.00 per plot	0.00	0%
50+ plots	300.00 plus 5.00	300.00 plus 5.00	0.00	0%
	per plot	per plot	0.00	070
Now street name	100.00	400.00		
New street name	100.00		0.00	0%
New building name (eg for blocks of flats / offices)	40.00	40.00	0.00	0%
Changes to new addresses caused by changes to development after issue of numbering scheme.	5.00 per plot	5.00 per plot		
Reissue of address following demolition and reconstruction	25.00	25.00	0.00	0%
Change of house name	40.00		0.00	0%
Addition of house name to numbered property	40.00	40.00	0.00	0%
Other advancements at the requires that the second second	050.00 -1 00.00	050 00 -b. 00 00		
Street renaming at the request of the owners	250.00 plus 20.00	250.00 plus 20.00	0.00	0%
	per property	per property		
				l

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Building Control				
Schedule 1 Charges for the creation of or conversion to new dwellings - inclusive of VAT				
Number of Dwellings 1	842.60	842.60	0.00	0%
2 3	1,123.10 Please contact for	1,123.10 Please contact for	0.00	0%
Regularisation applications made in respect of unauthorised Schedule 1 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.	quotation	quotation		
Schedule 2 Extension including controllable conservatories, not including basements (for more than one extension, use the total sum of internal floor area) - inclusive of VAT				
Extension up to 10m2 10m2 - 40m2	500.00 641.30	500.00 641.30	0.00 0.00	0% 0%
40m2 – 60m2 60m2 – 100m2	775.50 842.60	775.50 842.60	0.00 0.00	0% 0%
Over 100m2 Basement or part basement	Please contact for quotation Please contact for quotation	Please contact for quotation Please contact for quotation		
Small domestic garages and carports and stores (Detached garages less than 30m2 may be exempt) - inclusive of VAT	quotation	quotation		
Up to 40m2 40m2 – 60m2	300.00 400.00	300.00 400.00	0.00 0.00	0% 0%
Over 100m2	Please contact for quotation	Please contact for quotation	0.00	070
Erection or non-habitable extension of detached building not used solely as a garage/carport/store - inclusive of VAT 30m2 – 60m2	775.00		0.00	01/
60m2 – 100m2 Over 100m2	842.60 Please contact for quotation	842.60 Please contact for guotation	0.00	0% 0%
Loft conversion - inclusive of VAT Up to 100m2	584.10	·	0.00	01/
Over 100m2		584.10 Please contact for quotation	0.00	0%
Conversion of garage to habitable space - inclusive of VAT Up to 10m2 Up to 40m2	500.00 641.30	500.00 641.30	0.00 0.00	0% 0%
40m2 – 60m2 Over 60m2	775.50 Please contact for	775.50 Please contact for	0.00	0%
Controllable work (Not Competent Person Schemes) - inclusive of VAT	quotation	quotation		
Rewire/partial rewire of a single dwelling	Please contact for quotation	Please contact for quotation		
Any other controllable electrical work	Please contact for quotation	Please contact for quotation		
Multiple work (eg extension & basement/loft conversion/works) - inclusive of VAT	·			
up to £100,000 Underpinning	1,023.00 Please contact for	1,023.00 Please contact for	0.00	0%
Energy efficiency improvements (Not Competent Person Scheme) - inclusive of VAT	quotation	quotation		
New and replacement windows and doors (Up to 7 windows and 2 doors to be installed at the same time).	135.30	135.30	0.00	0%
Removal/renovation of a thermal element Installation of solar panel/s Regularisation applications made in respect of unauthorised Schedule 2 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.	169.40 250.00	169.40 250.00	0.00 0.00	0% 0%

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Schedule 3 Works not listed in schedules 1 or 2 e.g. Structural alterations, refurbishments, internal alterations - inclusive of VAT Estimated cost of works $\pounds 0 - \pounds 5000$ $\pounds 5001 - \pounds 10,000$ $\pounds 10,001 - \pounds 20,000$ $\pounds 20,001 - \pounds 50,000$ $\pounds 50,001 - \pounds 75,000$ $\pounds 75,001 - \pounds 10,000$ $> \pounds 100,000$	297.00 371.00 539.00 709.00 1012.00 1348.00 Please contact for	371.00 539.00 709.00	0.00 0.00 0.00 0.00 0.00 0.00	0%
Regularisation applications made in respect of unauthorised Schedule 3 work (i.e. where an application was not made at the time that the work was done) that has been undertaken since 1985, will be charged at an additional 50% of the standard fee, excluding VAT.	quotation	quotation		
Schedule 4 All general costs such as chargeable advice, requests for viewing documentation, dealing with previously deposited applications etc will be based on the hourly rate	59.00	59.00	0.00	0%
Inspection and Provision of a Fire Risk Assessment Report	300.00	300.00	0.00	0%
Miscellaneous Fees - VAT needs to be added Copy of Approval Notice Copy of Completion Certificate Response to Solicitor enquires in relation to house sales Response to householders written enquiries re house sales	20.60 20.60 15.90 6.00	21.00	0.40 0.40 0.30 0.10	
Food Hygiene Training				
Exempt from VAT Programmed Certificated Courses (charges are per person) Level 2 Award in Food Safety in Catering (Foundation) Level 3 Award in Supervising Food Safety in Catering (Intermediate) Level 4 Award in Managing Food Safety in Catering (Advanced) Level 2 Award in Health & Safety in the Workplace (Foundation) Exam resit charge- Level 2 award in Food Safety in Catering (Foundation) Exam resit charge- Level 3 award in Supervising Food Safety in Catering	75.00 250.00 730.00 90.00 POA	250.00 730.00	0.00 0.00 0.00 0.00	0%
(Intermediate)	POA	POA		
Group Certificated Courses (for businesses requesting own on-site training) Level 2 Awards in Food Safety or Health & Safety - charge per candidate	68.00 (+travel cost	68.00 (+travel cost	0.00	0%
Level 2 Awards in Health & Safety - charge per candidate (minimum 10 delegates)	if outside Oxford) 81.00 (+travel cost if outside Oxford)	if outside Oxford) 81.00 (+travel cost if outside Oxford)	0.00	0%
Level 3 Award in Supervising Food Safety (3 day course, plus ½ day revision) - charge per candidate (minimum 10 delegates)	225.00 (+travel cost if outside Oxford)	225.00 (+travel cost if outside Oxford)	0.00	0%
Advanced Level 4 Food Hygiene (5 day course, plus 1 day revision) - charge per candidate (minimum 10 delegates)	657.00 (+travel cost if outside Oxford)	657.00 (+travel cost if outside Oxford)	0.00	0%
Other non certificated part day and day courses Other non specified training courses (minimum 10 delegates)	POA	POA		
Other Bespoke courses across Planning & Regulatory Services Charges for bespoke training courses will be calculated to take into account market rates	POA	POA		
Sustainable Food Advice Charging for business advice (e.g noise, pre planning application advice, odour etc) - per hour Food Business set up and advice consultation- per hour Primary Authority Initial Set Up Fee Primary Authority Hourly Fee	55.00 55.00 POA POA		1.00 1.00	
Miscellaneous				

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Accommodation assessments for UK entry clearance - charge per report	340.00	348.00	8.00	2%
Request for confirmation of registration in support of work permit application				
Food Condemnation Certificate (e.g. insurance claim for freezer breakdown,	50.00	51.00	1.00	2%
damaged food)- minimum 1 hour Works in default across Planning and Regulatory Services	85.00 Value of time spent	86.50 Value of time spent	1.50	2%
works in default across Flatining and Regulatory Services	based on hourly	based on hourly		
	rate decided by	rate decided by		
	Head of Planning and Regulatory	Head of Planning and Regulatory		
	Services	Services		
Provision of factual statements etc across Planning and Regulatory Services	Value of time spent	Value of time spent		
	based on hourly	based on hourly		
	rate decided by Head of Planning	rate decided by Head of Planning		
	and Regulatory	and Regulatory		
	Services	Services		
Copy of Legal Notice	22.00		0.50	2%
Copy of Premises/Person Entry in Licensing Register Confirmation of Food Business Registration	21.00 25.00		0.50 0.50	2% 2%
Plans under copyright	9.00	9.00	0.00	0%
Plans: A0, A1 & A2 size Plans: A3 & A4 size	5.00 1.00	5.00 1.00	0.00 0.00	0% 0%
Photocopying per A4 sheet	0.50	0.50	0.00	0%
Invoice request Recovery Fee - Dishonoured Cheque	22.00 30.00	22.50 30.50	0.50 0.50	2% 2%
	50.00	50.50	0.00	270
Home Improvement Agency HIA fee rate for professional services as an agent for a client in receipt of a	15% of the value of	15% of the value of		
disabled facilities grant or other building work	works plus ancillary	works plus ancillary		
Acting as an agent for a client who is privately funding building works:	costs Fee of 10% of the	costs Fee of 10% of the		
	builders quotation	builders quotation		
	plus ancillary costs	plus ancillary costs		
HIA fee rate for administrative services in support of a private sector housing	£230 plus VAT per	£235 plus VAT per	5.00	2%
grant application or privately funding building works	application 15% flat fee per	application 15% flat fee per		
HIA fee rate for the management of HRA funded adaptions schemes	scheme	scheme		
	£19 per hour,	£19 per hour, including VAT, plus	0.00	0%
	the cost of	the cost of		
Small Repairs Service Supply and Fit Keysafe	materials used 47.00	materials used 48.00	1.00	2%
Supply and Fit Alert Keysafe (Within 1 working day)	59.00		1.00	2%
Street Trading Consents - subject to approval by General Purposes				
Licensing Committee				
City Centre & Late Night Traders	010.00	045.00	5.00	00/
Application Fee Annual consent (Pro Rata for period of Consent)	310.00 7,800.00		5.00 150.00	2% 2%
Weekly Consent (Weekly Rota)	175.00	178.00	3.00	2%
All other traders				
Application Fee	310.00		5.00	2%
Annual consent (Pro Rata for period of Consent) Peripatetic traders (mobile traders- e.g. icecream vans, sandwich vans)	2,645.00	2,700.00	55.00	2%
Application fee Annual consent (Pro Rata for period of Consent)	102.00 1,375.00		2.00 25.00	2% 2%
	1,373.00	1,400.00	23.00	∠ /0
General Charges Replacement Consent	31.00	31.50	0.50	2%
Identification badge (per badge)	31.00	31.50	0.50	2% 2%
Events				
Events Street Trading at event for commercial benefit (up to 5 days) - per stall	26.00	26.50	0.50	2%
Street Trading at event for commercial benefit (6-14 days) - per stall	42.00	43.00	1.00	2%
Street Trading at event for community / charity benefit	No Fee	No Fee		

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Street Café Licences - subject to approval by General Purposes Licensing Committee				
Annual Fee	750.00	750.00	0	0%
NEW: Annual Neighbourhood Shopping Centre Fee based on location as per Local Plan	N/A	350.00		
Miscellaneous Licensing - subject to approval by General Purposes				
Licensing Committee				
Acupuncture, ear piercing, electrolysis & tattooing (only payable on first registration - person)	113.00	115.00	2.00	2%
Acupuncture, ear piercing, electrolysis & tattooing (only payable on first				
registration - premises)	225.00 180 + vet fees		5.00 3.00	2% 2%
Animal Boarding Establishment Dangerous Wild Animals	410 + vet fees		3.00 5.00	2% 2%
Dog Breeding Establishment	180 + vet fees		3.00	2%
Pet Shop Diding Establishment	180 + vet fees		3.00	2% 2%
Riding Establishment Zoo	415 + vet fees 415 + vet fees		5.00 5.00	2% 2%
HMO Licensing				
For the service of paper Notices by post	30.00		0.00	0%
Initial Application for a 1 year licence where the owner comes forward to licence voluntarily and is able to demonstrate that the property was acquired	400.00	408.00	8.00	2%
and operating as an HMO within the previous 12 weeks	000.00	1 100 00	500.00	500/
Initial Application for a 1 year licence where the owner has been found to be operating an unlicensed HMO for more than 12 weeks.	999.00	1,499.00	500.00	50%
Basic Annual Renewal to reflect need to re inspect due to poor management	357.00	365.00	8.00	2%
practices and non-compliance Basic Annual Renewal with no re-inspection necessary	187.00	191.00	4.00	2%
5 year or end of Scheme licence where landlord/agent meets criteria	300.00		7.00	2%
Renewal of an annual licence to a 2 year licence where landlord/agent meets	210.00	215.00	5.00	2%
criteria (no inspection required) Inspection to advise on requirements before property is licensed.	150.00	153.00	3.00	2%
Housing Act charges				
Charging for the service of Improvement Notices, Prohibition Orders or	500.00	510.00	10.00	2%
Hazard Awareness Notices under the Housing Act 2004. Charging for taking Emergency Remedial Action or serving an Emergency	595.00	607.00	12.00	2%
Prohibition Order under the Housing Act 2004.	000.00	001100	12.00	270
Charging for review of Suspended Improvement Notices or Suspended Prohibition Orders served under the Housing Act 2004.	300.00	306.00	6.00	2%
	Value of time spent	Value of time spent		
	based on hourly	based on hourly		
Other charges incurred in the determining of whether to serve a notice/make	rate decided by	rate decided by		
an order	Head of Planning and Regulatory	Head of Planning and Regulatory		
	Services + costs	Services + costs		
	incurred Fee of 10% of the	incurred Fee of 10% of the		
	rent repaid to the	rent repaid to the		
Rent repayment order service for tenants	tenant	tenant		
Integrated Pollution Prevention & Control Permits				
LAPPC Charges - Industrial processes covered by Environmental Permitting	The fee for each	The fee for each		
Regulations	application and renewal will be	application and renewal will be		
	calculated in	calculated in		
	accordance with DEFRA guidance	accordance with DEFRA guidance		
Mobile Homes Act 2013 New application	327.00	333.50	6.50	2%
Licence alterations application	300.00	306.00	6.00	2%
Depositing of site rules fee	110.00	112.00	2.00	2%
Transfer of licence application Copy of licence	327.00 25.00	333.50 25.50	6.50 0.50	2% 2%
NEW: Exisiting operator annual licence	20.00	20.00	0.50	2 /0
Large (51+) Site inspections every 12 months (Cat A risk rating)	382.00	390.00	8.00	2%
Site inspections every 18 months (Cat B risk rating)	255.00	260.00	5.00	2%

	2016/17	2017/18	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
Site inspections every 24 months (Cat C risk rating)	191.00	195.00	4.00	2%
Site inspections every 36 months (Cat D risk rating) Medium (11-50)	127.00	129.50	2.50	2%
Site inspections every 12 months (Cat A risk rating)	300.00	306.00	6.00	2%
Site inspections every 18 months (Cat B risk rating)	200.00	204.00	4.00	2%
Site inspections every 24 months (Cat C risk rating)	150.00	153.00	3.00	2%
Site inspections every 36 months (Cat D risk rating) Small (10 or less)	100.00	102.00	2.00	2%
Site inspections every 12 months (Cat A risk rating)	218.00	222.50	4.50	2%
Site inspections every 18 months (Cat B risk rating)	145.00	148.00	3.00	2%
Site inspections every 24 months (Cat C risk rating)	109.00	111.00	2.00	2%
Site inspections every 36 months (Cat D risk rating)	73.00	74.50	1.50	2%
Transferring/Replacing Licences & Certificates				
Other replacement licence	27.00	27.50	0.50	2%

### Environmental Sustainability Fees & Charges 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Contaminated Land Enquiries (not Land Charges)				
Location enquires - fixed price Locational enquires- additional questions	75.00 23.00	75.00 23.00	0.00 0.00	0.00 0.00
Air Quality Enquiries Provision of data and written advice	Value of time spent based on hourly rate decided by Service Manager	Value of time spent based on hourly rate decided by Service Manager		
Environmental Sustainability Enquiries Provision of advice (e.g. air quality, contaminated land, ecology, flood risk, energy management, renewable energy, etc)	Value of time spent based on hourly rate decided by Service Manager	Value of time spent based on hourly rate decided by Service Manager		
Planning pre-application advice (Standard rated & exclusive of VAT)- renewable energy compliance, contaminated land, air quality, ecology, flood risk Additional specialist advice required by the developer at pre-application stage to be charged extra on hourly rate basis.	50.00	75.00	25.00	50.00
<b>Miscellaneous</b> Air Quality Reports Contaminated Land Strategy document	26.00 26.00	26.00 26.00	0.00 0.00	0.00 0.00

### Housing & Property Fees & Charges 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Weekly Charges				
Temporary Accommodation [Heat,Light,Cook] - 1 bed	15.20	15.50	0.30	1.97
Temporary Accommodation [Heat,Light,Cook] - 2 bed	16.00	16.00	0.00	0.00
Temporary Accommodation [Heat,Light,Cook] - 3 bed	18.00	19.00	1.00	5.56
Temporary Accommodation [Heat,Light,Cook] - 4 bed	25.00	25.00	0.00	0.00
Temporary Accommodation Rent - 1 bed	204.34	144.34	(60.00)	(29.36)
Temporary Accommodation Rent - 2 bed	236.54	176.54	(60.00)	(25.37)
Temporary Accommodation Rent - 3 bed	266.66	206.66	(60.00)	(22.50)
Temporary Accommodation Rent - 4 bed	335.19	275.19	(60.00)	(17.90)
Temporary Accommodation [Water & Sewerage] - 1 bed	5.30	5.30	0.00	0.00
Temporary Accommodation [Water & Sewerage] - 2 bed	6.50	6.00	(0.50)	(7.69)
Temporary Accommodation [Water & Sewerage] - 3 bed	9.20	8.50	(0.70)	(7.61)
Temporary Accommodation [Water & Sewerage] - 4 bed	12.50	11.00	(1.50)	(12.00)
Nightly Charge Rent - Any unit size with no kitchen	160.38	160.38	0.00	0.00
Exempt from VAT (before discounts)				
Council tenant Council tenant Premium Blue badge council Blue badge council Premium Mobility council Premium Garage with in curtiledge Replacement lost/damaged permit	13.85 15.95 13.85 15.95 13.85 15.95 13.85 13.85	14.85 16.95 14.85 16.95 14.85 16.95 14.85 14.85 15.00	1.00 1.00 1.00 1.00 1.00 1.00 1.00 N/A	7.22 6.27 7.22 6.27 7.22 6.27 7.22 6.27 7.22 N/A
VATable (before discounts)				
Private tenant Private tenant Premium Blue badge private Blue badge private Premium Mobility private Mobility private Premium Replacement lost/damaged permit	13.85 15.95 13.85 15.95 13.85 13.85 15.95 -	14.85 16.95 14.85 16.95 14.85 16.95 16.95 15.00	1.00 1.00 1.00 1.00 1.00 1.00 N/A	7.22 6.27 7.22 6.27 7.22 6.27 N/A
Exempt from VAT (before discounts)				
Parking spaces Parking spaces (Blue Badge) Replacement lost/damaged permit	13.49 13.49 -	14.49 14.49 15.00	1.00 1.00 N/A	7.41 7.41 N/A
VATable (before discounts)				
Parking spaces Private Replacement lost/damaged permit	13.49 -	14.49 15.00	1.00 N/A	7.41 N/A
Estate Management Fees and Charges				
Acquisition or Leasing of Leasehold property				

### Housing & Property Fees & Charges 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Rent up to £9,999 per annum	2,250.00	2,250.00	0.00	0.00
Rent between £10,000 and £49,999 p.a.	2,750.00	2.750.00	0.00	0.00
Rent between £50,000 and £99,999 p.a.	4,000.00	4,000.00	0.00	0.00
Rent over £100,000 p.a.	8,500.00	8,500.00	0.00	0.00
Settlement of Rent Reviews and Lease Renewals of Leasehold property				
Rent up to £9,000 per annum Plus additional %age:	1,000.00	1,000.00	0.00	0.00
On the rent between £10,000 and £49,999 p.a.	1,250.00	1,250.00	0.00	0.00
On the rent between £50,000 and £149,999 p.a.	1,250.00	1,250.00	0.00	0.00
On the rent over £150,000 p.a.	1,250.00	1,250.00	0.00	0.00
Acquisition or Disposal of Freehold property				
Capital value up to £99,999	2,750.00	2,750.00	0.00	0.00
Capital value between £100,000 and £499,999	4,500.00	4,500.00	0.00	0.00
Capital value between £500,000 and £2 million	10,000.00	10,000.00	0.00	0.00
Capital value over £2 million	12,500.00	12,500.00	0.00	0.00
Valuation of Leasehold and Freehold property				
Rental value up to £9,999 per annum	1,000.00	1,000.00	0.00	0.00
Rental value between £10,000 and £49,999 p.a.	1,000.00	1,000.00	0.00	0.00
Rental value between £50,000 and £99,999 p.a.	1,000.00	1,000.00	0.00	0.00
Rental value over £100,000 p.a.	1,000.00	1,000.00	0.00	0.00
Capital value up to £99,999	1,000.00	1,000.00	0.00	0.00
Capital value between £100,000 and £499,999	1,550.00	1,550.00	0.00	0.00
Capital value between £500,000 and £2 million	2,650.00	2,650.00	0.00	0.00
Capital value over £2 million	5,250.00	5,250.00	0.00	0.00
Consents				
To Assignments and Subletting	800.00	800.00	0.00	0.00
Alteration of Lease terms or consent for alterations	800.00	800.00	0.00	0.00
If both an alteration and alienation	1,300.00	1,300.00	0.00	0.00
Administration fee for consent (in relation to restrictive covenants)	275.00	275.00	0.00	0.00
Administration fee for preparation of access licences and similar agreements (Minimum charge) For work based on a time charge: Hourly Rate £100 / hour	200.00	200.00	0.00	0.00
i of work based on a time charge. Houry Nate 2100 / 11001				

### Community Services Fees & Charges 2017/18

Leisure Centres         £         £         £         £         6         9           Standard rated & inclusive of VAT ALL THE FOLLOWING ACTIVITES - ARE INCLUSIVE TO ACTIVE Adut         A         50         4.55         0.05         1.11           Casual Swimming Family Swim Ticket         11.50         11.70         0.20         1.74           Hinksey Gamy Seming Ticket         16.00         10.00         0.00         0.00           Hinksey Family Swim Ticket         11.80         11.70         0.20         1.74           Hinksey Family Swim Ticket         11.80         11.70         0.00         0.00           Hinksey Family Swim Ticket         11.80         11.70         0.010         0.03           Sauna & Swim (PLC)         76.0         77.0         0.10         0.03           Squash (per person)         3.10         3.20         0.010         2.57           Hinksey (carlylate)         2.80         2.90         0.10         3.57           Squash (per person)         2.10         2.30         0.10         3.57           Sauna & Swim (PLC)         4.80         4.80         0.10         2.55           Squash (per person)         2.10         1.30         0.10         3.57 <tr< th=""><th>Community Services rees &amp; Charges 2017/18</th><th>2016/17</th><th>2017/18</th><th>Increase/</th><th>Increase/</th></tr<>	Community Services rees & Charges 2017/18	2016/17	2017/18	Increase/	Increase/
Standard and A inclusive of VAT           ALL THE FOLLOWING ACTIVITES - ARE INCLUSIVE TO ACTIVE           AND CHOCE MEMBERSHIP CARD HOLDERS           Adult           Casual Swimming         4.50         4.55         0.05         1.11           Family Swim Ticket         11.50         11.70         0.20         1.74           Hinkesy Family Swim Ticket         18.00         18.30         0.30         1.67           Hinkesy Family Swim Ticket         11.80         11.70         (0.10)         (0.83           Suma (LPLC)         7.60         7.70         0.10         1.32           Water Workout         6.40         6.40         0.00         0.00           Badminton (pre person)         3.60         3.85         0.28         1.32           UT/Your 60s/ Student         Z <thz< th=""> <thz< th="">         Z         <th< th=""><th></th><th></th><th></th><th></th><th>(Decrease) %</th></th<></thz<></thz<>					(Decrease) %
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE Aduit         AL         AC         C <thc< th="">         C         C         C</thc<>	Leisure Centres				
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE Aduit         AL         AC         C <thc< th="">         C         C         C</thc<>	Standard rated & inclusive of VAT				
AND CHOICE MEMBERSHIP CARD HOLDERS         4.50         4.55         0.05         1.11           Casual Swimming         4.50         4.55         0.05         1.11           Family Swim Ticket         11.50         11.70         0.20         174           Hinksey Swimming         6.10         6.10         0.00         0.00           Hinksey Family Swim Ticket         11.80         11.70         0.01         0.25           Sauna (LPLC)         6.30         6.30         0.63         0.00         0.00           Sauna (LPLC)         7.60         7.70         0.10         13.23           Badminton (per person)         3.60         3.65         0.05         1.39           Squash (per person)         4.10         4.15         0.00         0.00           Sauna & Swim (LPLC)         3.10         3.20         0.00         0.00           Sauna (LPLC)         3.10         3.20         0.10         2.50           Hinksey (earlylate)         2.80         2.80         0.00         0.00           Sauna (LPLC)         4.80         4.90         0.10         2.80           Sauna (LPLC)         2.80         2.70         0.10         3.85 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Casual Swimming         4.50         4.55         0.05         1.11           Family Swim Ticket         11.50         11.70         0.20         1.74           Hinksey Swimming         6.10         6.10         0.00         0.00           Hinksey GarlyNate)         11.80         11.70         0.20         1.74           Hinksey GarlyNate)         11.80         11.70         0.010         (0.16)         (0.25           Sauna (LPLC)         7.60         7.70         0.10         1.32           Badminton (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.00         0.00           Sauna & Swim (LPLC)         2.80         2.80         0.00         0.00           Sauna & Swim (per person)         4.00         4.10         0.10         2.50           Hinksey (swimming         2.80         2.80         0.00         0.00           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.58           Hinksey (swimming         2.80         2.80         0.00         0.00           Sauna & Swim (PLC)         4.80         4.90         0.10         2.80      S					
Family Swim Ticket         11,50         11,70         0.20         1,74           Hinksey Family Swim Ticket         18,00         18,30         0.30         1,67           Hinksey Family Swim Ticket (early/late)         11,80         11,80         0.10         (0.10)         (2.13           Hinksey Family Swim Ticket (early/late)         6.30         6.30         6.30         0.00         0.00           Sauna (LPLC)         6.30         6.30         6.40         6.40         0.00         0.00           Suma (LPLC)         6.30         6.40         6.40         0.00         0.00           Badmiton (per person)         3.60         3.65         0.55         1.39           Vater Workout         6.40         6.40         0.00         0.00           Sauna (LPLC)         3.10         3.20         0.10         3.57           Suma (LPLC)         3.10         3.20         0.10         3.50           Sauna (LPLC)         3.10         3.20         0.10         2.60           Suma (LPLC)         3.10         3.20         0.10         3.60           Sauna (LPLC)         3.20         1.30         0.10         2.33           Badmiton (per person)         2.2	Adult				
Hinksey Swimming         6.10         6.10         0.00         0.00           Hinksey Gent/Vate)         18.30         18.30         0.30         1.47           Hinksey Gent/Vate)         11.80         11.70         (0.10)         (2.13)           Hinksey Gent/Vate)         11.80         11.70         (0.10)         (2.13)           Sauna & Swim (PLC)         7.60         7.70         0.10         1.32           Water Workout         6.40         6.40         0.00         0.00           Squash (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.05         1.22           UT/Over 60s/ Student         2.80         2.80         0.00         0.00           Sauna & Swim (PLC)         4.80         4.00         4.10         2.60         2.80           Sauna & Swim (PLC)         4.80         4.20         4.30         0.10         2.58           Squash (per person)         2.70         2.80         0.10         3.77           Badminton (per person)         2.70         2.80         0.10         8.33           Squash (per person)         2.20         1.30         0.10         8		4.50			1.11
Hinksey Family Swim Ticket         18.00         18.30         0.30         14.70           Hinksey Family Swim Ticket (early/late)         11.80         11.70         (0.10)         (0.21)           Hinksey Family Swim Ticket (early/late)         6.30         6.30         0.00         0.00           Sauna & Swim (LPLC)         6.30         6.30         0.00         0.00           Badmitton (per person)         3.60         3.65         0.55         1.39           Squash (per person)         4.10         4.15         0.05         1.22           Varions of Sol Student         2.80         2.80         0.00         0.00           Sauna & Kymining         4.00         4.10         0.10         2.50           Sauna & Kymining         2.80         2.80         0.00         0.00           Sauna & Kymining         4.00         4.10         0.10         2.50           Sauna & Kymining         2.80         2.80         0.00         0.00           Sauna & Kymining         1.20         1.30         0.10         2.36           Sauna & Kymining         1.20         1.30         0.10         3.36           Squash (per person)         2.20         2.70         2.80         3.20	,				1.74
Hinksey Eanly/Jate)         4.70         4.60         (0.10)         (2.13)           Hinksey Family Swim Ticket (early/Jate)         11.80         11.70         (0.10)         (0.85)           Sauna & Swim (PLC)         7.60         7.70         0.10         1.32           Water Workout         6.40         6.40         0.00         0.00           Squash (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.05         1.22           UT70ver 60s/ Student         2.80         2.80         2.80         0.00         0.00           Sauna & Swim (PLC)         4.80         4.90         0.10         2.56           Sauna & Swim (PLC)         4.80         4.90         0.10         2.56           Squash (per person)         2.70         2.80         0.10         3.77           Bonus Concessionary*         2.80         2.80         0.10         8.33           Sauna & Swim (PLC)         2.40         2.20         1.30         0.10         8.33           Sauna & Swim (PLC)         2.40         2.30         0.10         8.33         3.40         3.40         3.40         3.40         3.40					
Hinksey Family Swim Ticket (early/late)         11.80         11.70         (0.10)         (0.02)           Sauna (LPLC)         6.30         6.30         0.00         0.00           Sauna (LPLC)         7.60         7.70         0.10         1.32           Water Workout         6.40         6.40         0.00         0.00           Badminton (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.05         1.22           UT7Over 60s/ Student         2.80         2.80         0.00         3.60         3.65         0.05         1.32           Sauna & Kwimming         4.00         4.10         0.10         3.57         1.25         3.10         3.20         0.10         3.10         3.20         0.10         3.10         2.30         0.10         2.80         2.80         0.00         0.00         3.10         3.20         1.10         3.30         1.20         1.30         0.10         2.33         1.30         1.20         1.30         0.10         3.33         3.30         3.30         1.10         3.33         3.30         1.10         3.33         3.30         1.10         3.33         3.3	, ,				
Sauna (LPLC)         6.30         6.30         0.00         0.00           Water Workout         6.40         6.40         0.00         0.00           Badminton (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.05         1.22           U17/Over 60s/ Student         Casual Swimming         4.00         4.10         0.10         3.57           Hinksey Swimming         4.00         4.10         0.10         3.57         3.52           Vir/Over 60s/ Student         2.80         2.80         0.00         0.00         0.00           Sauna (LPLC)         3.10         3.20         0.10         3.57         3.10         3.20         0.10         2.80         2.80         0.00         0.00         0.00         1.30         1.10         2.83         2.80         0.00         0.00         1.30         1.10         2.83         2.80         0.00         0.00         1.30         1.10         2.33         3.30         1.10         2.33         3.30         1.10         2.33         3.30         1.10         3.33         3.33         3.30         1.10         3.33         3.33         3.30		-		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(0.85)
Water Workout         6.40         6.40         0.00         0.00           Squash (per person)         3.60         3.65         0.05         1.33           Squash (per person)         4.10         4.15         0.05         1.22           UT/Over 60s Student         2.80         2.90         0.10         3.57           Hinksey Swimming         4.00         4.10         0.10         2.50           Hinksey Swimming         2.80         2.80         0.00         0.00           Sauna (LPLC)         3.10         3.20         0.10         2.85           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         8.33           Sauna Swimming         1.20         1.30         0.10         8.33           Hinksey (early/late)         1.20         1.30         0.10         8.33           Sauna (PLC)         1.20         1.30         0.10         8.33           Sauna (LPLC)         1.20         1.30         0.10         8.33           Sauna (per person)         1.20				· · · · · ·	0.00
Badminton (per person)         3.60         3.65         0.05         1.38           Squash (per person)         4.10         4.15         0.05         1.22           U17/Over 66/ Student         2.80         2.90         0.10         3.57           Hinksey (early/late)         2.80         2.90         0.10         3.57           Hinksey (early/late)         2.80         2.80         0.00         0.00           Sauna & Swim (LPLC)         3.10         3.20         0.10         2.86           Badminton (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         3.76           Bonus Concessionary*         2         1.30         0.10         8.33           Sauna & Swim (LPLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (2.20)         (2.40)         2.80         3.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (2.20)         (2.83)         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         0.20         1.63         8.33         1					1.32
Squash (per person)         4.10         4.15         0.05         1.22           U17/Over 60s/ Student         2.80         2.90         0.10         3.57           Inknsey Swimming         4.00         4.10         0.10         2.55           Hinksey Swimming         2.80         2.90         0.10         3.57           Hinksey Swimming         4.00         4.00         4.10         0.10         2.55           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.68           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.20         1.30         0.10         8.33           Hinksey Evintming         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         8.33           Sauna & Swim (LPLC)         2.40         2.20         0.10         8.33					
UT/TOver 6b/ Student         2.80         2.90         0.10         3.57           Hinksey Swimming         4.00         4.10         0.10         2.50           Hinksey Swimming         4.00         4.10         0.10         2.50           Sauna & Swim (LPLC)         3.10         3.20         0.10         3.15           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.86           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         3.83           Hinksey (early/late)         1.20         1.30         0.10         8.33           Hinksey (wimming         1.20         1.30         0.10         8.33           Hinksey (early/late)         1.20         1.30         0.10         8.33           Sauna (LPLC)         2.40         2.20         (0.20)         (6.93           Sauna (LPLC)         2.40         2.30         (1.90)         (59.33           Sauna (LPLC)         2.40         2.20         (0.20)         (6.83           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)					
Casual Swimming         2.80         2.90         0.10         3.57           Hinksey (early/late)         2.80         2.80         0.00         0.00           Sauna R. Swim (LPLC)         3.10         3.20         0.10         3.15           Sauna R. Swim (LPLC)         3.10         3.20         0.10         3.15           Sauna R. Swim (LPLC)         4.80         4.90         0.10         2.88           Badminton (or person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         8.33           Hinksey (sarty/late)         1.20         1.30         0.10         8.33           Sauna R. Swimming         1.20         1.30         0.10         8.33           Hinksey (sarty/late)         1.20         1.30         0.10         8.33           Sauna R. Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Sauna R. Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Sauna S. Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Squash (per person)         1.20         1.30         0.10         8.33		4.10	4.15	0.05	1.22
Hinksey Swimming         4.00         4.10         0.10         2.50           Hinksey (early/late)         2.80         2.80         0.00         0.00           Sauna (LPLC)         4.80         4.90         0.10         2.35           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.68           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.60         2.70         0.10         3.85           Badminton (per person)         2.70         2.80         0.10         3.83           Hinksey Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Squash (per person)         3.20         1.30         0.10         8.33           Squash (per person)         3.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per p	U17/Over 60s/ Student				
Hinksey (early/late) Sauna (LPLC)         2.80         2.80         0.00         0.00           Sauna (LPLC)         3.10         3.20         0.10         3.15           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.88           Water Workout         4.20         4.30         0.10         2.88           Squash (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         3.70           Bonus Concessionary*         -         -         -         -           Casual Swimming         1.20         1.30         0.10         8.33           Hinksey (early/late)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33)           Sauas (per person)         1.20         1.30         0.10         8.33           Squash (per perso					3.57
Sauna (LPLC)         3.10         3.20         0.10         3.16           Sauna & Swim (LPLC)         4.80         4.90         0.10         2.08           Water Workout         4.20         4.30         0.10         2.88           Badminton (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Hinksey Gertylate)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33)           Sauash (per person)         1.20         1.30         0.10         8.33           <					2.50
Sauna & Swim (LPLC)         4.80         4.90         0.10         2.08           Water Workout         4.20         4.30         0.10         2.38           Badminton (per person)         2.70         2.80         0.10         3.85           Squash (per person)         2.70         2.80         0.10         3.70           Bonus Concessionary*         -         -         -         -         -           Casual Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Sauna (PLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33)           Sauas (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Badminton (per person)         2.20         2.33         0.10         1.30           Squash (per					
Water Workout         4.20         4.30         0.10         2.38           Badminton (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.70         2.80         0.10         3.70           Bonus Concessionary*         2.80         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (8.33           Squash (per person)         3.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         2.200         22.40         0.40         1.83           Express Induction – Proficient user         8.10         8.25         0.15         1.90           Express Inductio					
Badminton (per person)         2.60         2.70         0.10         3.85           Squash (per person)         2.00         0.10         3.70           Bonus Concessionary*         2.80         0.10         8.37           Casual Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Sauna (PLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         1.31           Squash (per person)         2.200 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Squash (per person)         2.70         2.80         0.10         3.70           Bonus Concessionary* Casual Swimming Hinksey Garly/Iate)         1.20         1.30         0.10         8.33           Hinksey Garly/Iate)         1.20         1.30         0.10         8.33           Sauna (LFLC)         2.40         2.20         (0.20)         8.33           Sauna (LFLC)         2.40         2.20         (0.10)         8.33           Squash (per person)         3.20         1.30         0.10         8.33           Squash (per person)         3.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Adult         8.10         8.25         0.15         1.90           Express Induction – Proficient user         8.10         8.25         0.15         1.90           Express programme         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.13           Racket Hire         1.50         1.50         0.00         0.01					
Casual Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Hinksey Garty/Jate)         1.20         1.30         0.10         8.33           Sauna (LPLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33           Water Workout         3.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Ault         THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         1.20         1.30         0.10         8.33           Adult         6gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.51         1.39					3.70
Casual Swimming         1.20         1.30         0.10         8.33           Hinksey Swimming         1.20         1.30         0.10         8.33           Hinksey Garty/Jate)         1.20         1.30         0.10         8.33           Sauna (LPLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (6.33           Water Workout         3.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           Ault         THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         1.20         1.30         0.10         8.33           Adult         6gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.51         1.39					
Hinksey Swimming       1.20       1.30       0.10       8.33         Hinksey (early/late)       1.20       1.30       0.10       8.33         Sauna (LPLC)       1.20       1.30       0.10       8.33         Sauna & Swim (LPLC)       2.40       2.20       (0.20)       (8.33)         Water Workout       3.20       1.30       0.10       8.33         Squash (per person)       1.20       1.30       0.10       8.33         ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS       1.20       1.30       0.10       8.33         Adult       6gms       8.10       8.25       0.15       1.90         Express Induction – Proficient user       20.00       20.38       0.38       1.90         Beginner Induction – I thr Cardio 1 Hr Resistance (Free)       13.30       13.50       0.20       1.47         Programme & Health Review       9.10       9.20       0.10       1.51         Table Tennis       3.40       3.45       0.05       1.39         Racket Hire       1.50       1.50       (0.00)       (0.10)         UT/Over 60s/ Student       7.00       7.30       0.30       4.29         Programme & Health Rev		4.00	4.00	0.40	0.00
Hinksey (early/late)       1.20       1.30       0.10       8.33         Sauna & Swim (LPLC)       1.20       1.30       0.10       8.33         Water Workout       3.20       1.30       (0.20)       (8.33)         Badminton (per person)       1.20       1.30       0.10       (8.33)         Squash (per person)       1.20       1.30       0.10       (8.33)         ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE       1.20       1.30       0.10       8.33         Aklit       Gyms       8.10       8.25       0.15       1.90         Express Induction – Proficient user       20.00       22.40       0.40       1.81         Fitness programme       13.30       13.50       0.20       1.41         Programme & Health Review       9.10       9.20       0.10       1.51         Table Tennis       3.40       3.45       0.05       1.90         Racket Hire       1.50       1.50       (0.00)       (0.10         UT/Over 60s/ Student					
Sauna (LPLC)         1.20         1.30         0.10         8.33           Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (8.33)           Water Workout         3.20         1.30         (1.90)         (59.33)           Badminton (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         1.20         1.30         0.10         8.33           Adult         6yms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           UT//Over 60s/ Student         3.20         3.30         0.10         3.13           Express Induction – Proficient user         3.20 <td></td> <td></td> <td></td> <td></td> <td></td>					
Sauna & Swim (LPLC)         2.40         2.20         (0.20)         (8.33)           Water Workout         3.20         1.30         (1.90)         (59.38)           Badminton (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         1.20         1.30         0.10         8.33           Adult         5         0.15         1.90         1.90         2.20         2.40         0.40         8.33           Gyms         8.10         8.25         0.15         1.90         1.83         1.90           Beginner Induction – Proficient user         20.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Racket Hire         1.50         1.50         (0.00)         (0.10)           U17/Over 60s/ Student         3.20         3.30         0.10         3.13           Express Induction – Proficient user         3.20         3.30					
Water Workout         3.20         1.30         (1.90)         (59.34           Badminton (per person)         1.20         1.30         0.10         8.33           Squash (per person)         1.20         1.30         0.10         8.33           ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         1.20         1.30         0.10         8.33           Adult Gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         22.00         22.40         0.40         1.81           Fitness programme         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         0.00         (0.00)           U17/Over 60s/ Student         3.20         3.30         0.10         3.31           Express Induction – Proficient user         3.20         3.30         0.10         3.31           Express Induction – Proficient user					(8.33)
Squash (per person)         1.20         1.30         0.10         8.33           ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         8.10         8.25         0.15         1.90           Adult Gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         3.20         3.30         0.10         3.13           Express Induction – Proficient user         3.20         3.30         0.10         3.13           Express Induction – Proficient user         0.00         10.00         0.00         0.00           Beginner Induction – Proficient user         3.20         3.30         0.10         3.13           Express Induction – Proficient user         6.20         6.40         0.20         2.00           Beginner Ind				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(59.38)
ALL THE FOLLOWING ACTIVITIES- ARE INCLUSIVE TO ACTIVE AND CHOICE MEMBERSHIP CARD HOLDERS         8.10         8.25         0.15         1.90           Adult         20.00         20.38         0.38         1.90           Express Induction – Proficient user         20.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Racket Hire         1.50         1.50         (0.00)         (0.10         2.27           Gyms         4.30         4.40         0.10         2.27         3.30         1.33           Racket Hire         1.50         1.50         (0.00)         (0.10         2.27           Market Hire         1.50         1.50         (0.00)         (0.10         2.27           Gyms         4.30         4.40         0.10         2.27         3.30         0.10         3.13           Beginner Induction – Proficient user         3.20         3.30         0.10         3.33         2.20         3.30         0.10         3.33		1.20	1.30	0.10	8.33
AND CHOICE MEMBERSHIP CARD HOLDERS         8.10         8.25         0.15         1.90           Gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         22.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.30         4.29           Programme & Health Review         6.20 <td>Squash (per person)</td> <td>1.20</td> <td>1.30</td> <td>0.10</td> <td>8.33</td>	Squash (per person)	1.20	1.30	0.10	8.33
Gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         22.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Gyms         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.30         4.29           Programme & Health Review         6.20         6.40					
Gyms         8.10         8.25         0.15         1.90           Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         22.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         3.20         3.30         0.10         3.13           Express Induction – Proficient user         3.20         3.30         0.10         2.27           Maspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.30         4.29           Programme & Health Review         6.20 </td <td>Adult</td> <td></td> <td></td> <td></td> <td></td>	Adult				
Express Induction – Proficient user         20.00         20.38         0.38         1.90           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         22.00         22.40         0.40         1.81           Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Fitness Classes         4.20         4.30         0.10         2.38           Fitness Classes         4.20		8.10	8.25	0.15	1.90
Fitness programme         13.30         13.50         0.20         1.47           Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Gyms         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85 </td <td>5</td> <td></td> <td></td> <td></td> <td>1.90</td>	5				1.90
Programme & Health Review         9.10         9.20         0.10         1.13           Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85	Beginner Induction– 1 Hr Cardio 1 Hr Resistance (Free)	22.00	22.40	0.40	1.81
Fitness Classes         6.40         6.50         0.10         1.51           Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					1.47
Table Tennis         3.40         3.45         0.05         1.39           Racket Hire         1.50         1.50         (0.00)         (0.10)           U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         6.20         6.40         0.20         3.23         3.20         3.20         3.30         0.10         3.13           Programme & Health Review         6.20         6.40         0.20         3.22         3.30         0.30         4.29           Aspires Academy Induction         11.00         11.30         0.30         2.73         3.23         3.23         3.20         3.23         3.20         3.20         3.20         3.20         3.30         0.10         3.20         3.30         0.10         3.20         3.30         0.10         3.20         3.30         0.10         3.20         3.30         0.10         3.20         3.30	0				1.13
Racket Hire         1.50         1.50         (0.00)         (0.10)           U17/Over 60s/ Student         -         <					
U17/Over 60s/ Student         4.30         4.40         0.10         2.27           Gyms         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					
Gyms         4.30         4.40         0.10         2.27           Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85				(0.00)	(0.10)
Aspires Academy         3.20         3.30         0.10         3.13           Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					
Express Induction – Proficient user         10.00         10.20         0.20         2.00           Beginner Induction – 1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					2.27
Beginner Induction-         1 Hr Cardio 1 Hr Resistance (Free)         11.00         11.00         0.00         0.00           Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					
Fitness programme         7.00         7.30         0.30         4.29           Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					
Programme & Health Review         6.20         6.40         0.20         3.23           Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					
Aspires Academy Induction         11.00         11.30         0.30         2.73           Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85					3.23
Fitness Classes         4.20         4.30         0.10         2.38           Table Tennis         2.60         2.70         0.10         3.85	5				2.73
	Fitness Classes				2.38
Racket Hire 1.50 0.00 0.00					3.85
	Racket Hire	1.50	1.50	0.00	0.00
Bonus Concessionary*	Bonus Concessionary*				
	-	1.20	1.30	0.10	8.33
Aspires Academy 1.20 1.30 0.10 8.33	Aspires Academy				8.33
					0.00
Beginner Induction 5.00 5.00 0.00 0.00	Beginner Induction	5.00		0.00	0.00
Fitness programme         5.00         5.00         0.00         0.00	Fitness programme	5.00	5.00	0.00	0.00
8	0				0.00
					0.00
					(59.38)
					8.33
Racket Hire         0.50         0.50         0.00         0.00		0.50	0.50	0.00	0.00

### Community Services Fees & Charges 2017/18

Community Services Fees & Charges 2017/18	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
ALL THE FOLLOWING ACTIVITIES ARE INCLUSIVE TO CHOICE MEMBERSHIP CARD HOLDERS				
Adult				
Skate general session	8.00	8.15	0.15	1.88
Tea time skate (Family Skate/Twilight)	5.20	5.30	0.10	1.95
Skate Disco Session	8.00	8.15	0.15	1.84
Family Skate Ticket (for 5) Family Skate Ticket (for 4)	28.50 23.50	29.00 23.95	0.50 0.45	1.75 1.93
After School or Family Skate (5)	23.50	23.95	0.45	1.93
After School or Family Skate (4)	18.00	18.30	0.30	1.68
Disco family Skate (for 5)	34.00	34.50	0.50	1.46
Disco family Skate (for 4)	27.00	27.50	0.50	1.85
Skate Training 1	7.00	7.10	0.10	1.47
Skate Training 2	3.00	3.05	0.05	1.65
Guardian Fee (spectators who are supervising children) Adult Group Lesson	1.20 38.00	1.20 38.70	0.00 0.70	0.23 1.85
U17/Over 60s/ Student				
Skate general session	6.20	6.40	0.20	3.23
Tea Time Skate (Family/ Twighlight)	5.30	5.40	0.10	1.89
Skate Disco Session	8.00	8.20	0.20	2.50
Thursday evening Student Disco	4.80	4.90	0.10	2.08
Skate Training 1	4.70	4.80	0.10	2.13
Skate Training 2	2.50	2.60	0.10	4.00
Golden Blades (over 50) Guardian Fee (spectators who are supervising children)	4.30 1.50	4.40 1.50	0.10 0.00	2.33 0.00
Junior Group Lesson	33.00	35.00	2.00	6.06
Bonus Concessionary				
Skate general session	2.00	2.00	0.00	0.00
Tea Time Skate	2.00	2.00	0.00	0.00
Skate Disco Session	2.00	2.00	0.00	0.00
Skate Training 1	2.00	2.00	0.00	0.00
Skate Training 2	2.00	2.00	0.00	0.00
Golden Blades (over 50) Guardian Fee (spectators who are supervising children)	2.00 1.00	2.00 1.00	0.00 0.00	0.00 0.00
OTHER CHARGES (per session)				
Adult				
Aqua Natal	9.00	9.00	0.00	0.00
Physical Assessment	22.00	22.00	0.00	0.01
Body Fat Analysis	12.50	12.50	0.00	0.00
Aerobic Capacity Analysis	12.50	12.50	0.00	0.00
Fi-tech cholesterol test GP Referral Sessions	12.50 1.50	12.50 1.30	0.00 (0.20)	0.00 (13.33)
GP Referral Sessions (Consultation 1)	5.50	5.80	0.30	5.45
Choice & Active				
Aqua Natal	7.80	7.90	0.10	1.32
Physical Assessment	12.00	12.20	0.20	1.63
Body Fat Analysis	6.40	6.50	0.10	1.56
Aerobic Capacity Analysis	6.40 7.10	6.50 6.50	0.10	1.56
Fi-tech cholesterol test GP Referral Sessions	7.10 1.30	6.50 1.30	(0.60) 0.00	(8.45) 0.00
GP Referral Sessions (Consultation 1)	5.50	5.60	0.00	1.82
U17/Over 60s/ Student				
Aqua Natal	7.80	7.80	0.00	0.00
Aspires Physical Assessment	12.30	12.30	0.00	0.00
Body Fat Analysis	7.10	7.10	0.00	0.00
Aerobic Capacity Analysis	7.10	7.10	0.00	0.00
Fi-tech cholesterol test GP Referral Sessions	7.10 1.30	7.10 1.30	0.00 0.00	0.00 0.00
GP Referral Sessions (Consultation 1)	5.50	5.50	0.00	0.00
Bonus Concessionary Membership				
Aqua Natal	4.20	4.20	0.00	0.00
Aspires Physical Assessment	6.50	6.50	0.00	0.00
Body Fat Analysis	3.50	3.50	0.00	0.00
Aerobic Capacity Analysis Fi-tech cholesterol test	3.50	3.50 3.50	0.00	0.00
GP Referral Sessions	3.50 1.30	3.50 1.30	0.00 0.00	0.00 0.00
GP Referral Sessions (Consultation 1)	5.50	5.50	0.00	0.00

### Community Services Fees & Charges 2017/18

	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
SWIMMING LESSONS				
Adult				
Adult Swim Lessons (Per hour)	12.30	12.50	0.20	1.63
Adult Private Swim Lessons (Per half hour)	20.50	20.80	0.30	1.46
Choice, Active & Aqua				
Junior Swim Lessons (Per half hour) Adult Swim Lessons (Per hour)	6.00 11.00	6.10 11.20	0.10 0.20	1.67 1.82
U17/Over 60s/ Student Slice				
Junior Swim Lessons (Per half hour)	6.00	6.10	0.10	1.67
Private Swim Lessons (Per half hour)	20.50	20.85	0.35	1.71
Adult Swim Lessons (Per hour)	9.00	9.15	0.15	1.67
Bonus Slice				
Junior Swim Lessons (Per half hour)	3.50	3.55	0.05	1.43
Adult Swim Lessons (Per hour)	7.20	7.30	0.10	1.39
Standard rated & inclusive of VAT				
Direct Debit Membership				
Choice Card				
Adult	49.00	48.90	(0.10)	(0.20)
Adult Corporate	44.10	44.00	(0.10)	(0.23)
Couple	84.00	30.50 83.50	(53.50)	(63.69)
Family (2 adults + 2 children)	111.00 92.00	112.00	(27.50) 20.00	<mark>(24.77)</mark> 21.74
Family Flex (1adult +3 children) Family Corporate	99.90	99.00		
	82.80	99.00	(0.90) 8.90	<mark>(0.90)</mark> 10.75
Family Flex (1adult +3 children) Corporate Concession (Individual)	31.00	82.50	51.50	166.13
Student Peak	37.00	36.60	(0.40)	(1.08)
Student Off Peak	30.00	30.50	0.50	1.67
Bonus Concessionary	25.00	19.00	(6.00)	(24.00)
Centre Only (new)	n/a	34.00	(0.00)	(24.00)
Swim Only				
Adult	34.00	34.65	0.65	1.91
Over 60	20.00	20.00	0.00	0.00
Under 17	13.00	20.30	7.30	56.15
Family	69.00	70.30	1.30	1.89
Adult Corporate Family Corporate	30.60 62.10	n/a n/a		
Adult Rink				
Skate Training	55.50	56.50	1.00	1.81
Choice plus skate training	80.00	80.15	0.15	0.19
Junior Rink				
Skate Training	42.00	42.80	0.80	1.90
Choice plus skate training	52.50	52.70	0.20	0.38
Annual Card				

Community Services Fees & Charges 2017/18	2016/17	2017/18	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
Choice Card	£	£	£	%
Adult 12 months for 11	539.00	537.50	(1.50)	(0.28)
Couple 12 months for 11	924.00	918.00	(6.00)	(0.65)
Family 12 months for 11 (2 adults + 2 children)	1221.00	1232.00	11.00	0.90
Family 12 months for 11 (1 adult + 3 children)	1012.00	999.99	(12.01)	(1.19)
Concession	341.00	335.50	(5.50)	(1.61)
Student 9 month Peak	299.00	292.50	(6.50)	(2.17)
Student 9 month Off Peak	230.00	244.00	14.00	6.09
Swim Only				
Adult 12 months for 11	374.00	381.00	7.00	1.87
Over 60	220.00	220.00	0.00	0.00
Under 17	143.00	223.30	80.30	56.15
Family	759.00	773.30	14.30	1.88
Adult (Hinksey)	195.00	198.00	3.00	1.54
Over 60 / under 17(Hinksey)	99.00	99.00	0.00	0.00
Family (Hinksey)	375.00	380.00	5.00	1.33
Skate				
Adult Choice Plus Skate Training	856.90	880.80	23.90	2.79
Junior Rink Plus Annual	564.30	579.80	15.50	2.75
				_
Other Cards				
Choice				
Bolt on	30.40	31.20	0.80	2.63
Bolt on	19.80	22.20	2.40	12.12
Bonus				
Adult	2.90	3.00	0.10	3.45
Dependent	1.00	1.00	0.00	0.00
Staff				
Family	39.00	39.70	0.70	1.80
Individual wet & dry	27.00	27.50	0.50	1.86
Individual dry	21.00	21.40	0.40	1.90
Swim School	=			
Adult	51.00	52.30	1.30	2.55
Child	27.50	28.70	1.20	4.36
Reward (booking card)				
All	0.00	0.00	0.00	
Sport Pitches (per match unless other wise stated)				
Criekot				
Cricket				
Grass wicket - weekend & bank holidays (Cutteslowe & Horspath 1)	57.00	58.00	1.00	1.75
Grass wicket - weekdays (Cutteslowe & Horspath 1)	44.10	44.90	0.80	1.81
Grass Wicket - weekend & bank holidays (Horspath 2)	n/a			
Grass Wicket - weekdays (Horspath 2)	n/a			
Adults Full Size Ditch weekend & Pank belideve	40.00	40.70	0.70	4 75
Full Size Pitch weekend & Bank holidays Full Size Pitch weekend & Bank holidays 10 game booking - No VAT *	40.00 334.00	40.70 340.00	6.00	1.75 1.80
The size Frien weekend & Dank holidays to game booking - NO VAT	007.00	0-0.00	0.00	1.00
Full Size Pitch weekdays	30.80	31.40	0.60	1.95
Full Size Pitch weekdays 10 game - No VAT	257.00	262.00	5.00	1.95
Under 17's				
Full Size Pitch weekend & Bank holidays	20.50	20.90	0.40	1.95
Full Size Pitch weekend 10 game booking - No VAT	171.00	174.00	3.00	1.75
Full Size Pitch weekdays Full Size Pitch weekdays 10 game - No VAT	15.90 n/a	16.20	0.30	1.89
I UII OIZE FILOTI WEEKUAYS IV YATI	11/a			
Under 11's				
Mini football	13.90	14.20	0.30	2.16
Mini football 10 game - No VAT	116.00	118.00	2.00	1.72
Five a side pitch	28.70	29.20	0.50	1.74
Court Place Farm Stadium inc changing rooms	116.00	118.00	2.00	1.72
Court Place Farm Stadium floodlights	39.00	39.70	0.70	1.79

Community Services Fees & Charges 2017/18	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Floodlit 5 a side (East Oxford) per hour Floodlit football pitch (Rose Hill) per hour	39.00 39.00	39.70 39.70	0.70 0.70	1.79 1.79
Other Charges				
Baseball	47.20	48.00	0.80	1.69
Rugby	39.50	40.20	0.70	1.77
Tarmac floodlit training area per hour Horspath Floodlights per hour	18.50 39.00	18.80 39.70	0.30 0.70	1.62 1.79
Athletics Adult	4.30	4.40	0.10	2.33
OCAC Member Athletics Adult	3.10	3.20	0.10	3.23
OCAC Member Athletics Adult - 12 week pass	74.00	75.00	1.00	1.35
Athletics Junior	2.60	2.60	0.00	0.00
OCAC Member Athletics Junior	2.00	2.00	0.00	0.00
OCAC Member Athletics Junior - 12 week pass	47.00	47.80	0.80	1.70
Athletics Match (senior) Athletics Match (junior)	400.00 226.00	407.00 230.00	7.00 4.00	1.75 1.77
Athletics track centre with lights	39.00	39.70	0.70	1.79
Pavilions/Changing rooms				
Adults	20.20	20.60	0.40	1.98
Concessionary Rate (including U17's)	10.10	10.30 5.20	0.20	1.98
Under 11's Adults 10 game booking - No VAT *	5.10 168.00	5.20	0.10 3.00	1.96 1.79
Concessionary Rate (including U17's) 10 game booking - No VAT *	84.00	86.00	2.00	2.38
Under 11's 10 game booking - No VAT * Tea Room per hour	42.30 17.50	43.10 17.80	0.80 0.30	1.89 1.71
Summer Activities				
Tennis Court Hire - Adult	7.00	6.00	(1.00)	(14.29)
Tennis Court Hire - Concessions	3.60	3.00	(0.60)	(16.67)
Tennis Court Hire Floodlit - Adult Tennis Court Hire Floodlit - Concessions	n/a n/a	7.00 4.00		
Bowls Adult	2.60	2.60	0.00	0.00
Bowls Conc.	1.40	1.40	0.00	0.00
Bowls Bonus Slice	1.30	1.30	0.00	0.00
Putting Adult	2.60	2.60	0.00	0.00
Putting Conc. Putting Bonus	1.40 1.40	1.40 1.40	0.00 0.00	0.00 0.00
Putting Family Rate	5.40	5.50	0.00	1.85
Volley Ball < 10 people	1.30	1.30	0.00	0.00
Volley Ball > 10 people	12.30	12.50	0.20	1.63
Equipment Hire Bowls	1.30	1.30	0.00	0.00
Equipment Hire Tennis	1.30	1.30	0.00	0.00
Equipment Hire Putting Sales lost tennis ball	1.30 1.30	1.30 1.30	0.00 0.00	0.00 0.00
Sales lost golf ball	1.30	1.30	0.00	0.00
Crazy Golf (Cutteslow)				
Family Ticket including golf club hire	15.00	15.30	0.30	2.00
Single Adult Single Child	6.00 4.00	6.10 4.10	0.10 0.10	1.67 2.50
Club and ball hire	1.30	4.10 1.30	0.10	0.00
Mini Golf (Florence Park and Bury Knowle)				
Family Ticket including hire of clubs and balls	8.00	8.10	0.10	1.25
Single Adult Single Child	4.00 2.00	4.10 2.00	0.10 0.00	2.50 0.00
Club and ball hire	1.30	1.30	0.00	0.00
Annual Club Charges				
Bowls	0.550.00	0.500.00	40.00	4.00
Per Green (7 days a week) per season	2,550.00	2,596.00	46.00	1.80

Community Services Fees & Charges 2017/18	2016/17	2017/18	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
Tennis	L	L	Ľ	70
Hard Court per season	2,100.00	2,138.00	38.00	1.81
Grass Court per season	2,400.00	2,443.00	43.00	1.79
Hard Court (floodlit) per season	2,550.00	2,596.00	46.00	1.80
Equipment Provided and Prices				
Goal Nets (set)	73.00	74.00	1.00	1.37
Corner Posts (each)	10.10	10.30	0.20	1.98
Corner Flags (each)	5.10	5.20	0.10	1.96
Net Pegs (each)	0.80	0.80	0.00	0.00
Soft Broom	12.30	12.50	0.20	1.63
Dust Pan & Brush	12.30	12.50	0.20	1.63
Dust Bin (each)	21.30	21.70	0.40	1.88
Other Charges				
Use of wrong pitch	35.90	36.50	0.60	1.67
Cost for over running per 10 minutes	7.20	7.30	0.10	1.39
Community Centres Fees and Charges				
Charges per hour session unless stated				
East Oxford Games Hall - hire of games hall	16.00	16.30	0.30	1.88
East Oxford Games Hall - hire of 10 sessions in advance	12.80	13.00	0.20	1.56
East Oxford Games Hall - Badminton court hire (new arrangement)	7.20	7.30	0.10	1.39
Rose Hill Community Centre - Bill Buckingham Ballroom tier 1	100.00	40.00	(60.00)	(60.00)
Rose Hill Community Centre - Bill Buckingham Ballroom tier 2	25.00	25.00	0.00	0.00
Rose Hill Community Centre - Norman Brown 1 tier 1	40.00	20.00	(20.00)	(50.00)
Rose Hill Community Centre - Norman Brown 1 tier 2	20.00	15.00	(5.00)	(25.00)
Rose Hill Community Centre - Norman Brown 2 tier 1	30.00	15.00	(15.00)	(50.00)
Rose Hill Community Centre - Norman Brown 2 tier 2	15.00	10.00	(5.00)	(33.33)
Rose Hill Community Centre - Norman Brown 1&2 tier 1 Rose Hill Community Centre - Norman Brown 1&2 tier 2	70.00 30.00	35.00 25.00	(35.00) (5.00)	(50.00) (16.67)
Rose Hill Community Centre - NBH teapoint tier 1	5.00	5.00	0.00	0.00
Rose Hill Community Centre - NBH teapoint tier 2	0.00	0.00	0.00	0.00
Rose Hill Community Centre - Youth 1 (hall) tier 1	40.00	20.00	(20.00)	(50.00)
Rose Hill Community Centre - Youth 1 (hall) tier 2	15.00	15.00	0.00	0.00
Rose Hill Community Centre - Youth 2 (chill out) tier 1	25.00	15.00	(10.00)	(40.00)
Rose Hill Community Centre - Youth 2 (chill out) tier 2	10.00	10.00	0.00	0.00
Rose Hill Community Centre - Youth 2&3 (chillout/kitchen) tier 1	30.00	20.00	(10.00)	(33.33)
Rose Hill Community Centre - Youth 2&3 (chillout/kitchen) tier 2	15.00	15.00	0.00	0.00
Rose Hill Community Centre - Youth 1&3 tier 1	45.00	20.00 15.00	(25.00)	(55.56)
Rose Hill Community Centre - Youth 1&3 tier 2 Rose Hill Community Centre - Youth 1,2&3 tier 1	20.00 75.00	40.00	(5.00) (35.00)	(25.00) (46.67)
Rose Hill Community Centre - Youth 1,2&3 tier 2	25.00	25.00	0.00	0.00
Rose Hill Community Centre - wedding	Up to 1200	20.00	0.00	0.00
Rose Hill Community Centre - community wedding	15% discount on			
, , , ,	community rate			
Rose Hill Community Centre - Gym - monthly DD adult	23.00	23.50	0.50	2.17
Rose Hill Community Centre - Gym - monthly DD adult concession	15.00	15.00	0.00	0.00
Rose Hill Community Centre - Gym - monthly DD junior/65+	14.00	14.00	0.00	0.00
Rose Hill Community Centre - Gym - monthly DD junior/65+ concession	10.00	10.00	0.00	0.00
Rose Hill Community Centre - Gym - Family - monthly DD	60.00	61.00	1.00	1.67
Rose Hill Community Centre - Gym - Family - monthly DD concession	40.00	41.00	1.00	2.50
Rose Hill Community Centre - Gym - Adult casual	5.00	5.10	0.10	2.00
Rose Hill Community Centre - Gym - Adult casual concession	3.50	3.50	0.00	0.00
Rose Hill Community Centre - Gym Junior	3.50	3.50	0.00	0.00
Rose Hill Community Centre - Gym Junior concession	2.50	2.50	0.00	0.00
Blackbird Leys Community Centre - Jack Argent Rm tier 1	15.00	15.00	0.00	0.00
Blackbird Leys Community Centre - Jack Argent tier 2	10.00	10.00	0.00	0.00
Blackbird Leys Community Centre - Jack Argent tier 3	7.50	7.50	0.00	0.00
Blackbird Leys Community Centre - Meeting rm tier 1 Blackbird Leys Community Centre - Meeting rm tier 2	10.00	10.00	0.00	0.00
Blackbird Leys Community Centre - Meeting rm tier 2 Blackbird Leys Community Centre - Meeting rm tier 3	7.50 5.00	7.50 5.00	0.00 0.00	0.00 0.00
Blackbird Leys Community Centre - Meeting rm tier 3 Blackbird Leys Community Centre - Sports Hall tier 1	20.00	20.00	0.00	0.00
Blackbird Leys Community Centre - Sports Hall tier 2	15.00	15.00	0.00	0.00
Blackbird Leys Community Centre - Sports Hall tier 3	10.00	10.00	0.00	0.00
Blackbird Leys Community Centre - IT Suite (3hr Session)	9.00	9.00	0.00	0.00
Jubilee Centre - Hall, meeting rm, kitchen	15.00	15.00	0.00	0.00
East Oxford Community Centre - Upstairs Hall weekdays - tier 1	10.00	10.00	0.00	0.00
East Oxford Community Centre - Upstairs Hall weekdays - tier 2	11.00	11.00	0.00	0.00
Fast Outard Community Control Unstaine Hall weakdown tier 2	16.00	16.00	0.00	0.00
East Oxford Community Centre - Upstairs Hall weekdays - tier 3 East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 1	10.00	12.00	0.00	0.00

Community Services Fees & Charges 2017/18	2016/17	2017/18	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 2	£	<b>£</b> 13.00	£ 0.00	% 0.00
East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 2 East Oxford Community Centre - Upstairs Hall Eve & Wkd - tier 3	13.00 17.00	17.00	0.00	0.00
East Oxford Community Centre - downstairs Hall weekdays - tier 1	10.00	10.00	0.00	0.00
East Oxford Community Centre - downstairs Hall weekdays - tier 2	11.00	11.00	0.00	0.00
East Oxford Community Centre - downstairs Hall weekdays - tier 3	16.00	16.00	0.00	0.00
East Oxford Community Centre - downstairs Hall Eve & Wkd - tier 1	12.00	12.00	0.00	0.00
East Oxford Community Centre - downstairs Hall Eve & Wkd - tier 2	13.00	13.00	0.00	0.00
East Oxford Community Centre - downstairs Hall Eve & Wkd - tier 3	17.00	17.00	0.00	0.00
East Oxford Community Centre - Lounge weekdays - tier 1	9.00	9.00	0.00	0.00
East Oxford Community Centre - Lounge weekdays - tier 2	10.00	10.00	0.00	0.00
East Oxford Community Centre - Lounge weekdays - tier 3	15.00	15.00	0.00	0.00
East Oxford Community Centre - Lounge Eve & Wkd - tier 1	11.00	11.00	0.00	0.00
East Oxford Community Centre - Lounge Eve & Wkd - tier 2	12.00	12.00	0.00	0.00
East Oxford Community Centre - Lounge Eve & Wkd - tier 3	16.00	16.00	0.00	0.00
East Oxford Community Centre - Kitchen weekdays -	10.00	10.00	0.00	0.00
East Oxford Community Centre - Kitchen weekdays - over 3 hours	23.00	23.00	0.00	0.00
East Oxford Community Centre - Kitchen weekdays - over 5 hours	33.00	33.00	0.00	0.00
East Oxford Community Centre - Kitchen Eve & Wkd -	12.00	12.00	0.00	0.00
East Oxford Community Centre - Kitchen Eve & Wkd - over 3 hrs	28.00	28.00	0.00	0.00
East Oxford Community Centre - Kitchen Eve & Wkd - over 5 hrs	45.00	45.00	0.00	0.00
East Oxford Community Centre - Hall, Kitchen & Lounge tier 1&2 eve	80.00	80.00	0.00	0.00
East Oxford Community Centre - Hall, Kitchen & Lounge tier 1&2	100.00	100.00	0.00	0.00
East Oxford Community Centre - Hall, Kitchen & Lounge tier 3 wkdays	125.00	125.00	0.00	0.00
East Oxford Community Centre - Hall, Kitchen & Lounge tier 3 wkd		150.00	0.00	0.00
Barton Neighbourhood Centre - tier 1	150.00 19.00	19.00	0.00	0.00
Barton Neighbourhood Centre - tier 2	17.10	17.10	0.00	0.00
Events Charges				
Local Charity Events (per day)				
Small	50.00	50.00	0.00	0.00
Medium Large	100.00 250.00	100.00 250.00	0.00 0.00	0.00 0.00
Extra-Large	500.00	500.00	0.00	0.00
Bond Payable £250 - £1,500				
Oxford Community Event (per day)				
Small	100.00	100.00	0.00	0.00
Medium	250.00	250.00	0.00	0.00
Large Extra-Large	350.00 500.00	350.00 500.00	0.00 0.00	0.00 0.00
Bond Payable £250 - £1,500	000.00	000.00	0.00	0.00
National Charity Events (per day)				
Small	250.00	250.00	0.00	0.00
Medium	400.00	400.00	0.00	0.00
Large Extra-Large	750.00 1,250.00	750.00 1,250.00	0.00 0.00	0.00 0.00
Bond Payable £250 - £1,500	1,200.00	1,200.00	0.00	0.00
<b>City centre cultural performances (per day)</b> Bond Payable £250	25 - 50	25 - 50		
Bonn Square - use of power/electricity	25 - 100	25 - 100		
Commercial Events 1. City Centre - Bonn Sq, Broad St, Gloucester Green & other city				
locations (per day)				
Small	1,000.00	1,000.00	0.00	0.00
Medium	1,500.00	1,500.00	0.00	0.00
Large	2,000.00	2,000.00	0.00	0.00
Bond Payable £500 - £1,500 2. Gloucester Green Market (per day)				
2. Gloucester Green Market (per day) weekday	750.00	750.00	0.00	0.00
weekend	1,000.00	1,000.00	0.00	0.00
Bond Payable £500 - £1,500				_
3. City Parks (per day)				
Small	1,000.00	1,000.00	0.00	0.00
Medium Large	1,500.00 2,000.00	1,500.00 2,000.00	0.00 0.00	0.00 0.00

Community Services Fees & Charges 2017/18				
	2016/17	2017/18	Increase/	Increase/
	Charge £	Charge £	(Decrease) £	(Decrease) %
Extra-Large	4,000.00	4,000.00	0.00	0.00
Circus & Funfair	750.00	750.00	0.00	0.00
Circus & Funfair - community rate)	500.00	500.00	0.00	0.00
Bond Payable £500 - £2,500				
Non Refundable Environment Impact Fee	500 - 1000	500 - 1000		
4. Neighbourhood Parks (per day)				
Small	800.00	800.00	0.00	0.00
Medium	1,000.00	1,000.00	0.00	0.00
Large	1,200.00	1,200.00	0.00	0.00
Circus & Funfair Circus & Funfair - community rate)	750.00 500.00	750.00 500.00	0.00 0.00	0.00 0.00
Bond Payable £500 - £1,500	500.00	500.00	0.00	0.00
5. Local Parks (per day)				
Small	500.00	500.00	0.00	0.00
Medium	750.00	750.00	0.00	0.00
Large	1,000.00	1,000.00	0.00	0.00
Circus & Funfair	750.00	750.00	0.00	0.00
Circus & Funfair - community rate)	500.00	500.00	0.00	0.00
Bond Payable £500 - £1,500				
Sports Tournaments & associated events Bond Payable £250 - £1,500				
Promotional/Marketing				
Half Day	500.00	500.00	0.00	0.00
Full Day	1.000.00	1,000.00	0.00	0.00
Roaming & Sampling - no infrastructure: Full Day	500.00	500.00	0.00	0.00
Bond Payable £500 - £1,500	000.00	000.00	0.00	0.00
Site visits - Park Rangers	75 per hour	75 per hour		
Education Oxford LEA - £2.50pp, min charge £25 Oxford Non LEA - £5.00pp, min charge £50 Non-Oxford LEA - £5.00pp, min charge £50 Non-Oxford Non LEA - £6.00pp, min charge £60				
Use of existing Premises Licence (500-4999 people)	1=0.00			
Commercial Local Charity & Community	150.00 25.00	150.00 25.00	0.00 0.00	0.00 0.00
			0.00	0.00
Late application/submission fee if timescales/deadlines not met	75.00	75.00	0.00	0.00
South Park - Large Sized Events (over 499 people)				
Application Fee: non-refundable - Commercial	500.00	500.00	0.00	0.00
Application Fee: non-refundable - Local Community & Local Charity	400.00	400.00	0.00	0.00
Application Fee: National Charity	100.00 250.00	100.00 250.00	0.00	0.00
Application Fee: National Charity	250.00	250.00	0.00	0.00
Filming - Commercial				
1. Half Day (4 hours or less)				
Small	250.00	250.00	0.00	0.00
Medium	500.00	500.00	0.00	0.00
Large	1,000.00	1,000.00	0.00	0.00
Bond Payable £250 - £1,500				
2. Full Day				
Small	500.00	500.00	0.00	0.00
Medium	1,000.00	1,000.00	0.00	0.00
Large Bond Payable £250 - £1,500	2,000.00	2,000.00	0.00	0.00
Filming - Non Commercial				
1. Half Day				
Small	75.00	75.00	0.00	0.00
Medium	150.00	150.00	0.00	0.00
Large	300.00	300.00	0.00	0.00
Bond Payable £250 - £1,000				
2. Full Day				
Small	150.00	150.00	0.00	0.00
Medium	300.00	300.00	0.00	0.00
Large Bond Payable £250 - £1,500	600.00	600.00	0.00	0.00
Unit ayabie 2200 - 21,000				
	1			L

Community Services Fees & Charges 2017/18	2016/17	2017/18	Increased	Inorocco/
	2016/17 Charge	Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Road Closures				
Commercial Event Road Closures- Events (under 500 people) Commercial Event Road Closures- Market and Street Fairs Commercial Event Road Closures- Events (500 or more people) Road closure with no commercial element inc street parties	100 250 300 No Fee	100 250 300 No Fee	0.00 0.00 0.00	0.00 0.00 0.00
<b>St Giles Fair Tolls</b> - reasonable charges to be set by Head of Community Services				
Events & Culture notes: For Filming requests with less than 7 days notice, all charges will be doubled				
Small Event:0-100 peopleMedium Event:100-499 peopleLarge Event:500-4999 peopleExtra Large Event:5000+ peopleExtra-Extra Large Event:20,000+ people				
Filming (small): crew size 1-5 people Filming (medium): crew size 6-11 people Filming (large): crew size 12 + people				
Town Hall Charges				
Room Charges - Commercial Rates (Hourly rate shown. Bookings must be for a minimum of 2 hours)				
Main Hall Assembly Room	250.00 150.00	260.00 160.00	10.00 10.00	4.00 6.67
Old Library	150.00	160.00	10.00	6.67
Long Room	90.00	90.00	0.00	0.00
Meeting Rooms	75.00	75.00	0.00	0.00
Room Charges - Community/Charity Rates				
(Hourly rate shown. Bookings must be for a minimum of 2 hours)				
Main Hall	125.00	130.00	5.00	4.00
Assembly Room	75.00	80.00	5.00	6.67 6.67
Old Library Long Room	75.00 45.00	80.00 45.00	5.00 0.00	6.67 0.00
Meeting Rooms	37.50	37.50	0.00	0.00
Social Events Packages				
Civil Ceremonies				
(Based on 2 hours room hire, with one hour prior to the ceremony start time and one hour after)	505	055		10.00
Main Hall Assembly Room/Old Library	595 495	655 545	60.00 50.00	10.08 10.10
Court Room (new for 16/17)	395	435	40.00	10.13
St Aldate's Room	250	275	25.00	10.00
Wedding Receptions (per hour)				
Main Hall	250	260	10.00	4.00
Assembly Room/Old Library St Aldate's Room	150 150 75	160 160 75	10.00 10.00 0.00	6.67 6.67 0.00
<b>Discounts</b> Social Event Off - Peak Monday/Tuesday only Concessionary Meetings				
Preparation, Clearance or Rehearsal				
6 hours or more consecutive at the standard price Agency Commission room hire fees (maximum)	15%	15%	0.00	0.00
Royalties - based on total box office sales,				
Classical Concerts	4.80%	4.80%	0.00	0.00
Pop Concerts Variety Performances	3% 2%	3% 2%	0.00 0.00	0.00 0.00
All other events including music, films, video, DVD films or promotional	2 /0	2 70	0.00	0.00
events	9%	9%		
Box Office				
		1	I	1

Community Services Fees & Charges 2017/18	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
Minimum foo of COE on 400/ of option (which owns in prostor)	£	£	£	%
Minimum fee of £25 or 10% of sales (whichever is greater)	13%	13%	0.00	0.00
Technical Facilities Data Projector	50	50	0.00	0.00
Main Hall Projector & Screen (new for 16/17)	150	50 150	0.00	0.00
Flipchart, pad & pens (inc. in DDR)	15	15	0.00	0.00
Laptop computer (internal use only)	55	55	0.00	0.00
Lectern – table	FOC	FOC		
Lectern – free standing	FOC	FOC		
Long Room - AV Equipment	55	55	0.00	0.00
PA system (Main Hall) Large Screen	100	100	0.00	0.00
Small pop up screen	55 27.5	55 27.5	0.00 0.00	0.00 0.00
Stage extension - Small	100	100	0.00	0.00
Stage extension - Large	200	200	0.00	0.00
Round table with linen cloth	14	14	0.00	0.00
Musical Equipment				
Organ – Events	110	110	0.00	0.00
Organ – rehearsal/practice (per hour)	13.5	13.5	0.00	0.00
Piano – events	75	75	0.00	0.00
Piano – rehearsal/practice (per hour)	13.5	13.5	0.00	0.00
License Holders & Door Supervisors				
TH Personal Licence holder				
Door Supervisors (per hr per Supervisor)	At Cost	At Cost		
Internal Charges				
Small meeting room hire Mon-Fri (8am-5pm extended to 10pm on	FOC	FOC		
selected weekdays) Cancellation less than 72 hrs before	50%	50%	0.00	0.00
Catering Charges Kitchen Hire per head (minimum 100)	4	4	0.00	0.00
Servery Hire Only (per day)	4 65	4 65	0.00	0.00
Distribution of Free Printed Matter	400.00	100.00	0.00	0.00
Non Static - Annual Consent	400.00	400.00	0.00	0.00
Non Static - Monthly consent Static Annual Consent	100.00 200.00	100.00 200.00	0.00 0.00	0.00 0.00
Non-profit and community organisations	200.00	200.00	0.00	0.00
	50.00 per consent	50.00 per consent		
Replacement badge	badge 25.00	badge 25.00	0.00	0.00
	23.00	20.00	0.00	0.00
Taxi Licensing				
Vehicles				
	400.00	400.00	0.00	0.00
HACKNEY CARRIAGE (LOW EMISSION VEHICLE)	300.00	300.00 100.00	0.00	0.00
Hackney Transfer of Ownership Hackney Change of Vehicle	100.00 100.00	100.00	0.00 0.00	0.00 0.00
Hackney Plate Deposit	50.00	50.00	0.00	0.00
Hackney Temporary Vehicle	75.00	75.00	0.00	0.00
Private Hire	262.00	262.00	0.00	0.00
PRIVATE HIRE (LOW EMISSION VEHICLE)	162.00	162.00	0.00	0.00
Private Hire Transfer	100.00	100.00	0.00	0.00
Private Hire Change of Vehicle	100.00	100.00	0.00	0.00
Private Hire Temporary Vehicle Drivers	75.00	75.00	0.00	0.00
Hackney Combined (1 yr licence)	115.00	115.00	0.00	0.00
Hackney Combined (1 yr licence)	345.00	345.00	0.00	0.00
Private Hire (1 yr licence)	101.00	101.00	0.00	0.00
Private Hire (3 yr licence)	303.00	303.00	0.00	0.00
Additional Charges				
Mandatory Safeguarding Awareness Test - provided by Oxfordshire		(= aa	0.00	0.00
County Council	N/A	15.00	0.00	0.00
Local Knowledge & Safeguarding Test Local Knowledge & Safeguarding Re-Test	75.00 75.00	75.00 75.00	0.00 0.00	0.00 0.00
Disability Awareness Course	75.00 45.00	75.00 45.00	0.00	0.00
DISability Awareness Course DBS check - all driver only, at cost	45.00 50.00	45.00 50.00	0.00	0.00
DVLA check - for new applicants only, at cost	8.00	8.00	0.00	0.00
· · · · · · · · · · · · · · · · · · ·		10.00	0.00	0.00
Licence badge/replacement badge	10.00	10.00	0.00	0.00
Licence badge/replacement badge Internal PHV Licence Plate Internal HC Licence Plate	10.00 15.00 15.00	15.00 15.00	0.00	0.00

Charge         Charge         (Decrease)           Replacement external plate         25.00         25.00         0.00           Replacement approved na moking signs (includes VAT)         2.00         2.00         0.00           Replacement approved na moking signs (includes VAT)         1.00         1.00         0.00           Dupicitate paper licence (replacement)         2.00         2.00         0.00           Amendments to Private Hire Operator Licence         25.00         25.00         0.00           Operator's Licence         400.00         400.00         0.00           Vehicid 3 & andr (1 YEAR LICENCE)         400.00         400.00         0.00           Vehicid 4 & over (1 YEAR LICENCE)         24.600.00         2460.00         0.00           Vehicid 4 & over (1 YEAR LICENCE)         24.600.00         400.00         0.00           Vehicid 4 & over (1 YEAR LICENCE)         24.600.00         1200.00         0.00           Vehicid 5 & inclusence         1.200.00         1200.00         0.00           Vehicid 5 Licence         1.200.00         1200.00         0.00           Vehicid 5 Collector Licence         900.00         900.00         0.00           Variation Site Licence         1.200.00         100.00         100.00         <	
Replacement external plate         25.00         25.00         0.00           Replacement approved no snoking signs (includes VAT)         1.00         1.00         0.00           Replacement approved no snoking signs (includes VAT)         2.00         2.00         0.00           Duplicate paper licence (replacement)         2.00         2.00         0.00           Charge for Examption Notice         55.00         55.00         0.00           Opticate apper licence (replacement)         2.00         490.00         490.00         0.00           Opticate 3 kurent (Y EXR LICENCE)         490.00         490.00         0.00         Vehicle 4 & vort (Y EXR LICENCE)         2.450.00         2.65.00         0.00           Vehicle 3 & uner (S YEXR LICENCE)         2.450.00         1200.00         0.00         Vehicle 4 & vort (S YEXR LICENCE)         2.450.00         2.00         0.00           Vehicle 4 & vort (S YEXR LICENCE)         2.450.00         1200.00         0.00         0.00           Vehicle 3 & uner (S YEXR LICENCE)         2.450.00         1200.00         0.00         0.00           Vehicle 3 & uner (S YEXR LICENCE)         2.260.00         1200.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00	(Decrease)
Exempt badga/replacement badge         25.00         25.00         0.00           Replacement approved fare chart         2.00         0.00           Replacement approved fare chart         2.00         0.00           Unpaid Depare Incence (replacement)         2.00         2.00         0.00           Unpaid Cheque Charge         30.00         30.00         30.00         0.00           Charge for Exemption Notice         25.00         25.00         0.00           Operator's Licence         25.00         25.00         0.00           Vehicel 3 & under (1 YEAR LICENCE)         980.00         980.00         0.00           Vehicel 4 & over (5 YEAR LICENCE)         2,450.00         4900.00         0.00           Vehicel 4 & over (5 YEAR LICENCE)         4,900.00         1200.00         0.00           Vehicel 4 Sover (5 YEAR LICENCE)         4,900.00         1200.00         0.00           Variation Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         900.00         900.00         0.00           Variation Site Licence         900.00         900.00         0.00           Sex estabilishment (Sax Shop or Sex Cinema)- New         8,520.00         8560.00         8560.00           Sex	<b>%</b> 0.00
Replacement approved na moking ajons (includes VAT)         2.00         2.00         0.00           Duplicate paper licence (replacement)         2.00         2.00         0.00           Charge for Examption Notice         50.00         50.00         0.00           Orhards of Examption Notice         50.00         50.00         0.00           Operator's Licence         25.00         490.00         490.00         0.00           Vehicle 3 & under (1 YEAR LICENCE)         490.00         490.00         0.00           Vehicle 3 & under (1 YEAR LICENCE)         2.450.00         2480.00         0.00           Vehicle 3 & under (5 YEAR LICENCE)         2.460.00         4900.00         0.00           Vehicle 3 & under (5 YEAR LICENCE)         2.460.00         1200.00         0.00           Vehicle 3 & under (5 YEAR LICENCE)         1.200.00         1200.00         0.00           Variation Site Licence         1.200.00         1200.00         0.00           Renewal Mebile Collector Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         5360.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         6380.00         2.00           Sex	0.00
Replacement approved no smoking signs (includes VAT)         1.00         1.00         0.00           Unpicit Cheque Charge         30.00         30.00         0.00           Amendments to Private Hire Operator Licence         25.00         25.00         0.00           Charge for Exemption Notice         50.00         50.00         0.00           Operator's Licence         490.00         490.00         0.00           Vehicle 3 & under (1 YEAR LICENCE)         980.00         980.00         0.00           Vehicle 4 & over (1 YEAR LICENCE)         2,450.00         2,450.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         4,900.00         4900.00         0.00           Motor Satvage Operators         1,200.00         1200.00         0.00           New Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         1,200.00         100.00         0.00           Variation Site Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         900.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation / transfer         1,170.00<	0.00
Duplicate paper licence (replacement)         2.00         2.00         0.00           Amendments to Private Hire Operator Licence         25.00         25.00         0.00           Charge for Examption Notice         50.00         90.00         0.00           Operator's Licence         490.00         490.00         0.00           Vehicle 3 & uner (1 YEAR LICENCE)         490.00         490.00         0.00           Vehicle 4 & over (1 YEAR LICENCE)         2.450.00         2460.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         2.450.00         1200.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         2.450.00         1200.00         0.00           Veriation Silv Licence         1.200.00         1200.00         0.00           New Site Licence         100.00         100.00         0.00           Variation Silv Licence         900.00         900.00         0.00           New Mobile Collector Licence         900.00         8550.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         20.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.0	0.00
Unpaid Cheque Charge         30.00         30.00         0.00           Amendments to Private Hire Operator Licence         25.00         50.00         0.00           Charge for Exemption Notice         50.00         50.00         0.00           Operator's Licence         490.00         490.00         0.00           Vehicle 4 & over (1 YEAR LICENCE)         490.00         490.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         2,450.00         2,450.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         4,900.00         4,900.00         0.00           Weistice Licence         1,200.00         1200.00         0.00           Wastis Licence         1,200.00         1200.00         0.00           Variation Site Licence         190.00         900.00         900.00         0.00           Variation Site Licence         190.00         900.00         0.00         Variation Mobile Collector Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         8560.00         40.00         5xex establishment         5xex establishment (Sex Shop or Sex Cinema)- New         5,520.00         5345.00         530.00         Souo           Sex establishment (Sex Shop or Sex Cinema)- New         5,52	0.00
Amendments to Private Hire Operator Licence         25.00         25.00         0.00           Charge for Examption Notice         50.00         50.00         0.00           Operator's Licence         490.00         490.00         490.00         0.00           Vehicle 3 & uner (1 YEAR LICENCE)         2460.00         490.00         0.00           Vehicle 4 & uner (1 YEAR LICENCE)         2.460.00         490.00         0.00           Vehicle 3 & uner (5 YEAR LICENCE)         2.460.00         490.00         0.00           Vehicle 3 & uner (5 YEAR LICENCE)         2.460.00         1200.00         0.00           New Site Licence         1.200.00         1200.00         0.00           Renewal Site Licence         100.00         100.00         0.00           Variation Site Licence         900.00         900.00         0.00           Renewal Mobile Collector Licence         900.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         5.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         5.00           Sex establishment (Sex Shop or	0.00
Charge for Examption Notice         50.00         50.00         0.00           Operator's Licence         490.00         490.00         0.00           Vehide 3 & under (1 YEAR LICENCE)         980.00         980.00         0.00           Vehide 4 & over (1 YEAR LICENCE)         980.00         2450.00         2450.00         0.00           Vehide 4 & over (5 YEAR LICENCE)         4,900.00         4900.00         0.00         0.00           Motor Salvage Operators         1,200.00         1200.00         0.00         0.00           Renewal Site Licence         1,200.00         1200.00         0.00         0.00           Variation Site Licence         100.00         100.00         0.00         0.00           New Site Licence         100.00         100.00         0.00         0.00           Variation Site Licence         100.00         100.00         0.00         0.00           Renewal Mobile Collector Licence         100.00         100.00         0.00         0.00           Sex estabilishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00         58exual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertainment venues renewal         5,320.00         5345.00	0.00
Operator's Licence         490.00         490.00         900.00	0.00
Venicel 3 & under (1 YEAR LICENCE)         490.00         490.00         0.00           Venicel 4 & vor (1 YEAR LICENCE)         980.00         980.00         0.00           Venicel 4 & vor (1 YEAR LICENCE)         2,450.00         2,450.00         0.00           Motor Salvage Operators	0.00
Vehicle 4 & over (1 YEAR LICENCE)         980.00         980.00         980.00         0.00           Vehicle 3 & Nover (5 YEAR LICENCE)         2450.00         2450.00         0.00           Motor Salvage Operators         1,200.00         1200.00         0.00           Motor Salvage Operators         1,200.00         1200.00         0.00           New Site Licence         1,200.00         1200.00         0.00           New Mobie Collector Licence         900.00         900.00         0.00           New Mobie Collector Licence         900.00         900.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- New         5.860.00         5345.00         5.00           Sexual entertainment venues new         5.360.00         5345.00         5.00           Sexual entertainment venues new         5.360.00         6350.00         6350.00           Sexual entertainment venues new         5.360.00         6350.00         0.00           Premises Certificates - Minimum         1.00.00         100.00         0.000           Application fee </td <td>0.00</td>	0.00
Vehicle 3 & under (5 YEAR LICENCE)         2,450.00         2450.00         0.00           Vehicle 4 & over (5 YEAR LICENCE)         4,900.00         4900.00         0.00           Motor Salvage Operators         5         2         450.00         1200.00         0.00           Motor Salvage Operators         1,200.00         1200.00         0.00         0.00           Renewal Site Licence         1,200.00         1200.00         0.00         0.00           New Site Licence         900.00         900.00         0.00         0.00           Variation Site Licence         900.00         900.00         0.00         0.00           Sex Establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00         5,220.00         53850.00         40.00         5,220.00         53850.00         30.00         5,220.00         53850.00         30.00         5,220.00         5,345.00         25,00         35,00         30.00         5,220.00         5,345.00         30.00         5,220.00         5,345.00         30.00         5,220.00         5,345.00         30.00         5,220.00         5,345.00         30.00         5,220.00         5,345.00         30.00         5,220.00         5,345.00         3,00         5,220.00         5,34	0.00
Vehicle 4 & over (5 YEAR LICENCE)         4,900.00         4900.00         0.00           Motor Salvage Operators         1,200.00         1200.00         0.00           Scrap Metal Dealers (replaces Motor Salvage Operators)         1,200.00         1200.00         0.00           New Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         900.00         900.00         900.00         0.00           Renewal Site Licence         900.00         900.00         0.00         0.00           Renewal Mobile Collector Licence         900.00         900.00         0.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         5,260.00         5365.00         25.00         5345.00         25.00           Sexual entertainment venues renewal         5,220.00         5345.00         25.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00         1175.00         5.00           Licensing Act 2003         Application and Variation Fees - Premises Licenses and Club         1,000.00         0.00         900.00	0.00
Scrap Metal Dealers (replaces Motor Salvage Operators) New Site Licence         1,200.00         1200.00         0.00           Renewal Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         900.00         900.00         0.00           Nem Mobile Collector Licence         900.00         900.00         0.00           Nem Mobile Collector Licence         900.00         900.00         0.00           Sex establishments         100.00         100.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment venues new         5,320.00         5345.00         25.00         S454.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00         5.320.00         5345.00         25.00           Licensing Act 2003         Application fee         1         1,170.00         1175.00         5.00         1         1.905.00         0.00           Minimum         Enhanced fee for some premises kit rateable value above £87,001 -         900.00         900.00         0.00         Mointoin	0.00
New Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         1,200.00         1200.00         0.00           New Mobile Collector Licence         900.00         900.00         0.00           Renewal Site Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         900.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment venues new         5,320.00         5345.00         25.00           Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertificates - Minimum         1,170.00         1175.00         5.00           Premises Circlicates - Maximum         635.00         635.00         0.00           Premises Circlicates - Maximum         1,905.00         0.00         0.00           Application and Variation Fees - Premises Licenses and Club         900.00         900.00         0.00           Premises Circlic	
New Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         1,200.00         1200.00         0.00           New Mobile Collector Licence         900.00         900.00         0.00           Renewal Site Licence         900.00         900.00         0.00           Namibile Collector Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         900.00         0.00           Sex estabilishment (Sex Shop or Sex Cinema)- Nenewal         8,520.00         8560.00         40.00           Sex estabilishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment venues new         5,320.00         5345.00         25.00           Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertificates - Minimum         1,170.00         1175.00         5.00           Premises Certificates - Namimum         635.00         635.00         0.00           Premises Certificates - Minimum         1,900.00         900.00         0.00           Application and Variation Fees - Premises Licenses and Club         900.00         635.00         0.00           Enhanced fee for so	
Renewal Site Licence         1,200.00         1200.00         0.00           Variation Site Licence         100.00         100.00         0.00           New Mobile Collector Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         900.00         900.00         0.00           Sex estabilishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00           Sex estabilishment (Sex Shop or Sex Cinema)- Variation/ transfer         5,860.00         5890.00         30.00           Sex estabilishment (Sex Shop or Sex Cinema)- Variation/ transfer         5,820.00         8560.00         40.00           Sex ual entertainment venues new         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment variation/ transfer         1,170.00         100.00         0.00           Premises Certificates - Minimum         1,170.00         1175.00         5.00           Application and Variation Fees - Premises Licenses and Club         100.00         0.00           Premises Certificates - Maximum         635.00         635.00         0.00           Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00 <t< td=""><td>0.00</td></t<>	0.00
Variation Site Licence         100.00         100.00         0.00           New Mobile Collector Licence         900.00         900.00         900.00         0.00           Renewal Mobile Collector Licence         900.00         900.00         900.00         0.00           Sex Establishments         900.00         900.00         900.00         0.00           Sex establishment (Sex Shop or Sex Cinema)- New         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         5,860.00         5890.00         30.00           Sexual entertainment venues renewal         5,320.00         5345.00         25,00           Sexual entertainment venues renewal         5,320.00         635.00         0.00           Premises Certificates - Minimum         1,170.00         1175.00         5.00           Licensing Act 2003         100.00         100.00         0.00           Premises Certificates - Maximum         635.00         635.00         0.00           Inhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         0.00           Application and Variation Fees - Premises Certificates - Minimum<	0.00
New Mobile Collector Licence         900.00         900.00         900.00         0.00           Renewal Mobile Collector Licence         900.00         100.00         0.00         0.00           Sex estabilishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex estabilishment (Sex Shop or Sex Cinema)- Variation/ transfer         5.860.00         580.00         30.00           Sex estabilishment (Sex Shop or Sex Cinema)- Variation/ transfer         5.860.00         5345.00         25.00           Sexual entertainment venues new         5.320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment variation/ transfer         1,170.00         100.00         0.00           Premises Critificates - Minimum         1,170.00         100.00         0.00           Premises Certificates - Minimum         1,000.00         0.00         0.00           Premises Certificates - Maximum         1,000.00         1,000.00         0.00           Matitional fee for capacity of more than 5,000 people - Maximum         44,000.00         64,000.00         0.00           Application al Club Premises Certificates - Maximum         70.00         70.00         0.00         1.000.00	0.00
Renewal Mobile Collector Licence         900.00         900.00         0.00           Variation Mobile Collector Licence         100.00         100.00         0.00           Sex Establishments         5         5         5           Sex establishment (Sex Shop or Sex Cinema)- New         8.520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment venues renewal         5,860.00         5890.00         30.00           Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         4         00.00         0.00         0.00           Premises Certificates - Maximum         100.00         100.00         0.00         0.00           Premises Certificates - Maximum         64.000.00         64.000.00         0.00         Maximum           Application and Variation Fees - Premises Licenses and Club         1,905.00         1,905.00         0.00           Premises Certificates - Maximum         1,000.00         0.00         0.00         Maximum           Application fee         1,905.00	0.00
Variation Mobile Collector Licence         100.00         100.00         0.00           Sex Establishment (Sex Shop or Sex Cinema)- New Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer Sexual entertainment venues new Sexual entertainment venues neweal         8,520.00         8560.00         40.00           Sex establishment Venues new Sexual entertainment venues neweal         1,170.00         5.00         5890.00         30.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         1,170.00         100.00         0.00           Application fee Application and Variation Fees - Premises Licenses and Club Premises Certificates - Maximum         100.00         100.00         0.00           Minimum         Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         0.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         70.00         70.00         0.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         70.00         70.00         0.00         0.	0.00
Sex Establishments         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Renewal Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer Sex establishment vues new         8,520.00         8560.00         40.00           Sex establishment (sex Shop or Sex Cinema)- Variation/ transfer Sexual entertainment vues renewal         1,170.00         1175.00         5.00           Sexual entertainment vues renewal         5,380.00         5345.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00         5.00           Licensing Act 2003         Application fee         1,170.00         100.00         0.00           Premises Certificates - Minimum         Application Fees - Premises Licenses and Club         635.00         635.00         0.00           Premises Certificates - Maximum         635.00         635.00         0.00         0.00           Annual fee for some premises with rateable value above £87,001 - Minimum         1,000.00         0.00         0.00           Annual fee         Annual fee         70.00         70.00         0.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         70.00         70.00         0.00         0.00           Antaut fee         70.00	0.00
Sex establishment (Sex Shop or Sex Cinema)- New Sex establishment (Sex Shop or Sex Cinema)- Renewal Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer Sexual entertainment venues new Sexual entertainment venues renewal Sexual entertainment venues renewal Sexual entertainment venues renewal Sexual entertainment variation/ transfer         8,520.00 8580.00 5,860.00 5,800.00 5,00 11,75.00 5,00           Licensing Act 2003         1,170.00         1175.00 5,00         5,00           Licensing Act 2003         0,00         1,00.00 100.00         0,00           Premises Certificates - Minimum Application and Variation Fees - Premises Licenses and Club Premises Certificates - Maximum Enhanced fee for some premises with rateable value above £87,001 - Maximum Additional fee for capacity of more than 5,000 people - Maximum Additional fee for capacity of more than 5,000 people - Maximum Additional fee for capacity of more than 5,000 people - Maximum Brhanced fee for some premises with rateable value above £87,001 - Minimum Enhanced fee for some premises with rateable value above £87,001 - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Minimum Additional fee for capacity of more than 5,000 people - Maximum Branced fee for some premises	0100
Sex establishment (Sex Shop or Sex Cinema)- Renewal         8,520.00         8660.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         1,170.00         1175.00         5.00           Sexual entertainment vonues new         5,860.00         5345.00         25.00           Sexual entertainment vonues new         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         1,170.00         100.00         0.00           Premises Cartificates - Minimum         100.00         0.00         0.00           Premises Cartificates - Maximum         1,905.00         1,905.00         0.00           Application fee         Naximum         64.000.00         64.000	
Sex establishment (Sex Shop or Sex Cinema)- Renewal         8,520.00         8560.00         40.00           Sex establishment (Sex Shop or Sex Cinema)- Variation/ transfer         5,860.00         5,800.00         500           Sexual entertainment venues new         5,860.00         5345.00         25.00           Sexual entertainment venues new         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         4         11,170.00         1175.00         5.00           Application fee         100.00         100.00         0.00         900.00         0.00           Premises Certificates - Minimum         635.00         635.00         0.00         900.00         0.00           Mainmum         Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         1,905.00         0.00           Anditional fee for capacity of more than 5,000 people - Minimum         1,000.00         64,000.00         0.00           Annual fee         Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Annual fee<	0.47
Sexual entertainment venues new         5,860.00         5890.00         30.00           Sexual entertainment venues renewal         5,860.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         Application and Variation Fees - Premises Licenses and Club         100.00         0.00           Premises Certificates - Minimum         635.00         635.00         0.00           Premises Certificates - Maximum         635.00         0.00         0.00           Premises Certificates - Maximum         635.00         0.00         0.00           Ranced fee for some premises with rateable value above £87,001 - Minimum         1,905.00         1,905.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         1,000.00         64,000.00         0.00           Additional fee for some premises with rateable value above £87,001 - Minimum         70.00         70.00         0.00           Premises Licenses and Club Premises Certificates - Minimum         1,000.00         64,000.00         0.00           Additional fee for some premises with rateable value above £87,001 - Minimum         70.00         70.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00<	0.47
Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         Application fee         1,170.00         100.00         0.00           Application and Variation Fees - Premises Licenses and Club         100.00         0.00         0.00           Premises Certificates - Minimum         Application and Variation Fees - Premises Licenses and Club         635.00         635.00         0.00           Premises Certificates - Maximum         900.00         900.00         0.00         0.00           Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         1,905.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         1,000.00         1,000.00         0.00           Anual fee         70.00         70.00         0.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Enhanced fee for some premises with rateable value above £87,001 - Minimum         70.00         70.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Enhanced fee for some pr	0.43
Sexual entertainment venues renewal         5,320.00         5345.00         25.00           Sexual entertainment variation/ transfer         1,170.00         1175.00         5.00           Licensing Act 2003         1,170.00         1175.00         5.00           Application and Variation Fees - Premises Licenses and Club         100.00         0.00           Premises Certificates - Minimum         Application and Variation Fees - Premises Licenses and Club         635.00         635.00         0.00           Premises Certificates - Maximum         635.00         635.00         0.00         0.00           Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         1,905.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         1,000.00         1,000.00         0.00           Additional fee for some premises with rateable value above £87,001 - Minimum         70.00         70.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Premises Licenses and Club Premises with rateable value above £87,001 - Minimum         70.00         70.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         350.00         350.00         0.00           Enhanced fee for some p	0.51
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Minimum         1,905.00         1,905.00         0.00           Maximum         1,000.00         1,000.00         0.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         1,000.00         1,000.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         64,000.00         64,000.00         0.00           Annual fee	
Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,905.00         1,905.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         1,000.00         64,000.00         0.00           Annual fee         Premises Licenses and Club Premises Certificates - Minimum         70.00         70.00         0.00           Premises Licenses and Club Premises Certificates - Maximum         70.00         640.00         0.00           Enhanced fee for some premises with rateable value above £87,001 -         640.00         640.00         0.00           Minimum         70.00         70.00         0.00         0.00           Enhanced fee for some premises with rateable value above £87,001 -         1,050.00         1,050.00         0.00           Maximum         350.00         0.00         0.00         0.00         0.00         0.00           Maximum         350.00         0.00         0.00         0.00         0.00         0.00           Maximum         350.00         0.00         0.00         0.00         0.00         0.00           Maximum         32,000.00         32,000.00         0.00         0.00         0.00         0.00           Maximum         500.00         500.00         0.00         0.00	0.00
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Premises Licenses and Club Premises Certificates - Maximum         350.00         350.00         0.00           Enhanced fee for some premises with rateable value above £87,001 -         640.00         640.00         0.00           Minimum         Enhanced fee for some premises with rateable value above £87,001 -         1,050.00         1,050.00         0.00           Maximum         Additional fee for capacity of more than 5,000 people - Minimum         500.00         500.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	
Enhanced fee for some premises with rateable value above £87,001 - Minimum         640.00         640.00         0.00           Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,050.00         1,050.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         500.00         500.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Minimum         1,050.00         1,050.00         0.00           Maximum         Additional fee for capacity of more than 5,000 people - Minimum         500.00         500.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Enhanced fee for some premises with rateable value above £87,001 - Maximum         1,050.00         1,050.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         500.00         500.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Maximum         500.00         500.00         0.00           Additional fee for capacity of more than 5,000 people - Minimum         32,000.00         32,000.00         0.00           Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	
Additional fee for capacity of more than 5,000 people - Maximum         32,000.00         32,000.00         0.00           Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Transfer of Premises Licence         23.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Other Application Fees         37.00         37.00         0.00           Personal License         37.00         23.00         0.00           Transfer of Premises Licence         23.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Personal License         37.00         37.00         0.00           Transfer of Premises Licence         23.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Personal License         37.00         37.00         0.00           Transfer of Premises Licence         23.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	
Transfer of Premises Licence         23.00         23.00         0.00           Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Change of address         10.50         10.50         0.00           Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Copy of licence         10.50         10.50         0.00           Temporary Event Notice         21.00         21.00         0.00	0.00
Temporary Event Notice         21.00         21.00         0.00	0.00
	0.00
Provisional Statement         315.00         0.00	0.00
Gambling Act 2005 - Premises	
Bingo Premises	
Application (3500 max permitted) 930.00 0.00	0.00
Annual fee (1000 max permitted) 610.00 610.00 0.00	0.00
Variation application (1750 max permitted) 1,330.00 1330.00 0.00	0.00
Transfer application (1200 max permitted) 430.00 0.00	0.00
Reinstatement application (1200 max permitted) 555.00 0.00	0.00
Provisional statement application (3500 max permitted) 805.00 0.00 0.00	0.00
Copy of licence         25.00         25.00         0.00	0.00
Notification of a change         50.00         50.00         0.00	0.00
0.00 0.00 0.00	0.00

Community Services Fees & Charges 2017/18	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Family Entertainment Centre Application (2000 max permitted)	750.00	750.00	0.00	0.00
Annual fee (750 max permitted)	680.00	680.00	0.00	0.00
Variation application (1000 max permitted)	1,000.00	1000.00	0.00	0.00
Transfer application (950 max permitted)	400.00	400.00	0.00	0.00
Reinstatement application (950 max permitted)	485.00	485.00	0.00	0.00
Provisional statement application (2000 max permitted) Copy of licence	660.00 25.00	660.00 25.00	0.00 0.00	0.00 0.00
Notification of a change	50.00	50.00	0.00	0.00
Adult Gaming Centre				
Application (2000 max permitted)	750.00	750.00	0.00	0.00
Annual fee (1000 max permitted)	680.00 1,030.00	680.00 1030.00	0.00	0.00
Variation application (2000 max permitted) Transfer application (1200 max permitted)	400.00	400.00	0.00 0.00	0.00 0.00
Reinstatement application (1200 max permitted)	485.00	485.00	0.00	0.00
Provisional statement application (2000 max permitted)	660.00	660.00	0.00	0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Betting Premises (Track) Application (2500 max permitted)	800.00	800.00	0.00	0.00
Annual fee (1000 max permitted)	890.00 805.00	890.00 805.00	0.00 0.00	0.00 0.00
Variation application (1250 max permitted)	1,250.00	1250.00	0.00	0.00
Transfer application (950 max permitted)	420.00	420.00	0.00	0.00
Reinstatement application (950 max permitted)	520.00	520.00	0.00	0.00
Provisional statement application (2500 max permitted)	730.00 25.00	730.00 25.00	0.00	0.00
Copy of licence Notification of a change	50.00	50.00	0.00 0.00	0.00 0.00
Betting Premises (Other)				
Application (3000 max permitted )	835.00	835.00	0.00	0.00
Annual fee (600 max permitted)	600.00	600.00	0.00	0.00
Variation application (1500 max permitted)	1,160.00	1160.00	0.00	0.00
Transfer application (1200 max permitted) Reinstatement application (1200 max permitted)	420.00 520.00	420.00 520.00	0.00 0.00	0.00 0.00
Provisional statement application (3000 max permitted)	730.00	730.00	0.00	0.00
Copy of licence	25.00	25.00	0.00	0.00
Notification of a change	50.00	50.00	0.00	0.00
Gambling Act 2005 - Permits				
Alcohol Premises Gaming Machine Permits				
Application	150.00	150.00	0.00	0.00
Existing operator application Annual fee	100.00 50.00	100.00 50.00	0.00 0.00	0.00 0.00
Permit variation fee	100.00	100.00	0.00	0.00
Transfer of permit	25.00	25.00	0.00	0.00
Change of name on permit	25.00	25.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Notification of 2 machines	50.00	50.00	0.00	0.00
Club Gaming Permits and Club Gaming Machine Permits Application	200.00	200.00	0.00	0.00
Application (Club Premises Certificate holder)	100.00	100.00	0.00	0.00
Annual fee	50.00	50.00	0.00	0.00
Permit variation fee	100.00	100.00	0.00	0.00
Renewal Renewal (Club Premises Certificate holder)	200.00 100.00	200.00 100.00	0.00 0.00	0.00 0.00
Permit variation fee	100.00	100.00	0.00	0.00
Copy of permit	15.00	15.00	0.00	0.00
Family Entertainment Centre Gaming Machine Permits				
Application	300.00	300.00	0.00	0.00
Existing operator application	100.00	100.00	0.00	0.00
Renewal Change of name on permit	300.00 25.00	300.00 25.00	0.00 0.00	0.00 0.00
Copy of permit	15.00	25.00 15.00	0.00	0.00
Gambling Act 2005 Temporary Use Notice				
Submission of Notice	500.00	500.00	0.00	0.00
Copy of Notice	25.00	25.00	0.00	0.00
Miscellaneous Charges	24.00	21.00	0.00	0.00
Copy of Premises/Person Entry in Licensing Register	21.00	21.00	0.00	0.00

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Statement of Licensing Policy document	41.00	41.00	0.00	0.00
Statement of Gambling Policy document	41.00	41.00	0.00	0.00
Copy of Licensing Decision Notice	21.00	21.00	0.00	0.00
Current list of licensing applications	10.50	10.50	0.00	0.00
Fixed Penalty Notice Fines (N.B. 17/18 TBC)				
Full standard charge				
Depositing litter	80.00	80.00	0.00	0.00
Community Protection Notice	100.00	100.00	0.00	0.00
Public Space Protection Order	100.00	100.00	0.00	0.00
Failure to produce waste documents	300.00	300.00	0.00	0.00
Failure to produce authority to transport waste	300.00	300.00	0.00	0.00
Unauthorised distribution of free printed matter	80.00	80.00	0.00	0.00
Failure to comply with a waste receptacles notice (S46-domestic			0.00	0.00
waste)	100.00	100.00		
Failure to comply with a waste receptacles notice (S47- commercial			0.00	0.00
waste)	100.00	100.00		
Cycling on a footpath	30.00	30.00	0.00	0.00
Parking of vehicles exposed for sale on a road	100.00	100.00	0.00	0.00
Repairing vehicles in a road by a business	100.00	100.00	0.00	0.00
Dog Fouling (charge set by Statute)	50.00	50.00	0.00	0.00
Failure to comply with a dog control order	80.00	80.00	0.00	0.00
Failure to comply with a request to turn off an idling engine on a			0.00	0.00
stationary vehicle	20.00	20.00		
Graffiti/Flyposting	75.00	75.00	0.00	0.00
Nuisance parking	100.00	100.00	0.00	0.00
Abandoning a vehicle	200.00	200.00	0.00	0.00
Failure to nominate key holder within alarm notification area	75.00	75.00	0.00	0.00
Noise Act FPN (residential)	110.00	110.00	0.00	0.00
Noise from licensed premises	500.00	500.00		
Reduced charge if paid within 10 days				
Depositing litter	55.00	55.00	0.00	0.00
Community Protection Notice	60.00	60.00	0.00	0.00
Public Space Protection Order	60.00	60.00	0.00	0.00
Unauthorised distribution of free printed matter	55.00	55.00	0.00	0.00
Failure to comply with a waste receptacles notice (S46- domestic			0.00	0.00
waste)	75.00	75.00		
Failure to comply with a waste receptacles notice (S47- commercial			0.00	0.00
waste)	75.00	75.00		
Failure to comply with a dog control order	55.00	55.00	0.00	0.00
Graffiti/Flyposting	55.00	55.00	0.00	0.00
Failure to nominate key holder within alarm notification area	55.00	55.00	0.00	0.00

# Business Improvement Fees & Charges 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Data subject access requests (unit cost)	10.00	10.00	0.00	0.00

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Refuse, Recycle & Motor Transport				
Outside Scope for VAT				
Refuse Collection & Recycling				
Blue/Green Wheelie Bin Blue/Green 360lt bin	50.00 100.00	50.25 100.50	0.25 0.50	0.50 0.50
Blue/Green 700lt bin	200.00	217.00	17.00	8.50
Blue/Green 1100lt bin	300.00	325.50	25.50	8.50
Delivery cost (per bin order) Admin cost (per bin order)	15.00 22.50	15.00 22.50	0.00 0.00	0.00 0.00
Flats internal recycling bags	1.60	1.60	0.00	0.00
Garden Waste Bags Pack 10	30.00	31.50	1.50	5.00
Garden Waste Bags Pack 20 (additional £3 if not by direct debit)	43.00	45.00	2.00	4.65
Garden Waste Bins (additional £3 if not by direct debit)	43.00	45.00	2.00	4.65
Trade Refuse collection - Minimum	7.96	7.96	0.00	0.00
Trade Recycling collection - Minimum Bulky Collections ( 3 items )	5.44 25.00	5.44 25.00	0.00 0.00	0.00 0.00
Burky Collections ( 3 items )	25.00	25.00	0.00	0.00
Motor Transport				
MOT Test fees				
Class 4				
Cars (up to 8 passenger seats) Motor caravans	54.85 54.85	54.85 54.85	0.00 0.00	0.00 0.00
Motor caravans Dual purpose vehicles	54.85 54.85	54.85 54.85	0.00	0.00
PSVs (up to 8 seats)	54.85	54.85	0.00	0.00
Goods vehicles (up to 3,000kg DGW)	54.85	54.85	0.00	0.00 0.00
Ambulances and taxis Private passenger vehicles & ambulances (9-12 passenger	54.85	54.85	0.00	0.00
seats)	57.30	57.30	0.00	0.00
Class 4A				
Includes seat belt installation checks	64.00	64.00	0.00	0.00
Class 5A Vehicles & ambulances	59.55	59.55	0.00	0.00
more than 13 passenger seats)	80.65	80.65	0.00	0.00
Includes seat belt installation checks	00.50	00.50	0.00	0.00
13-16 passenger seats more than 16 seats	80.50 124.50	80.50 124.50	0.00 0.00	0.00 0.00
Class 7				
Goods vehicles	58.60	58.60	0.00	0.00
Re-Test All Classes				
Partial retest fee Duplicate test certificate	10.00	10.00	0.00	0.00
	10.00	10.00	0.00	0.00
Taxi & PHV	00.00	00.00	0.00	0.00
Hackney Carriage Vehicle Test Private Hire Vehicle Test	66.20 61.20	66.20 61.20	0.00 0.00	0.00 0.00
Non-scheduled meter testing & sealing	15.50	15.50	0.00	0.00
Duplicate Certificate of Compliance	15.00	15.00	0.00	0.00
Retest	30.00	30.00	0.00	0.00
PHV DOOR STICKERS (PAIR)	35.00	35.00	0.00	0.00
PHV INTERNAL STICKER	5.00	5.00	0.00	0.00
HCV INTERNAL NUMBERS	10.00	10.00	0.00	0.00
Abandoned vehicles				
Collection of vehicles from private land	150.00	150.00	0.00	0.00
Partnership with DVLA - Untaxed vehicles Vehicles sited on a public highway without a valid tax disc:				
Within 24 hours	100.00	100.00	0.00	0.00
Standard rated 9 inclusive of VAT				
Standard rated & inclusive of VAT				
Cowley Marsh Depot Weighbridge Check	21.50	23.00	1.50	6.98
Jetter Services	00.50	97.50	5.00	5.41
Drain Clearance	92.50	97.50	5.00	5.41

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
CCTV Surveys	120.00	125.00	5.00	4.17
Cess Pitt Emptying (no VAT on domestic)	119.00	124.00	5.00	4.20
Car Parks Charges -				
Standard rated & inclusive of VAT				
City Centre Car Parks				
Oxpens Car Park				
Monday to Friday, & Sundays (08:00 - 20:00)				
0 - 1 Hours 1 to 2 Hours	2.50 4.00	2.50 4.00	0.00 0.00	0.00 0.00
2 to 3 Hours	6.00	6.00	0.00	0.00
3 to 4 Hours	8.00	8.00	0.00	0.00
4 to 6 Hours	12.00	12.00	0.00	0.00
6 to 8 Hours	18.00	18.00	0.00	0.00
8+ Hours All other times	23.00 3.00	23.00 3.00	0.00 0.00	0.00 0.00
Saturdays (08:00 - 20:00)				
0 - 1 Hours	3.10	3.10	0.00	0.00
1 to 2 Hours	5.20	5.20	0.00	0.00
2 to 3 Hours	8.00	8.00	0.00	0.00
3 to 4 Hours 4 to 6 Hours	10.00 15.00	10.00 15.00	0.00 0.00	0.00 0.00
6 to 8 Hours	22.50	22.50	0.00	0.00
8+ Hours	28.60	28.60	0.00	0.00
All other times	3.00	3.00	0.00	0.00
Oxpens permit Note: use between Monday nad Friday and must be booked online the night before	6.00	6.00	0.00	0.00
Worcester Street Car Park				
Monday to Friday, & Sundays (08:00 - 20:00)				
0 - 1 Hours	3.50	3.50	0.00	0.00
1 to 2 Hours 2 to 3 Hours	5.50 7.50	5.50 7.50	0.00 0.00	0.00 0.00
3 to 4 Hours	9.00	9.00	0.00	0.00
4 to 6 Hours	14.00	14.00	0.00	0.00
6 to 8 Hours	21.00	21.00	0.00	0.00
8+ Hours All other times	25.00 3.50	25.00 3.50	0.00 0.00	0.00 0.00
	0.00	0.00	0.00	0.00
Saturdays (08:00 - 20:00) 0 - 1 Hours	4.00	4.00	0.00	0.00
1 to 2 Hours	6.80	6.80	0.00	0.00
2 to 3 Hours	9.50	9.50	0.00	0.00
3 to 4 Hours	11.50	11.50	0.00	0.00
4 to 6 Hours	17.50	17.50	0.00	0.00
6 to 8 Hours	26.50	26.50	0.00	0.00
8+ Hours All other times	31.50 4.00	31.50 4.00	0.00 0.00	0.00 0.00
Gloucester Green Car Park				
Monday to Friday, & Sundays (08:00 - 20:00)				
0 - 1 Hours	3.50	3.50	0.00	0.00
1 to 2 Hours	5.50	5.50	0.00	0.00
2 to 3 Hours 3 to 4 Hours	7.50 9.00	7.50 9.00	0.00 0.00	0.00 0.00
4 to 6 Hours	9.00	14.00	0.00	0.00
6 to 8 Hours	21.00	21.00	0.00	0.00
8+ Hours	25.00	25.00	0.00	0.00
All other times	3.50	3.50	0.00	0.00
Saturdays (08:00 - 20:00) 0 - 1 Hours	4.00	4.00	0.00	0.00
1 to 2 Hours	6.80	6.80	0.00	0.00
2 to 3 Hours	9.50	9.50	0.00	0.00
3 to 4 Hours	11.50	11.50	0.00	0.00
4 to 6 Hours	17.50	17.50	0.00	0.00
6 to 8 Hours	26.50	26.50	0.00	0.00
8+ Hours All other times	31.50 4.00	31.50 4.00	0.00 0.00	0.00 0.00
Other Off Street Car Parks				
St Clements Car Park				
	1			

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
		-	-	
Monday to Sunday (08:00 - 20:00) 0 - 1 Hours	1.50	1.50	0.00	0.00
1 to 2 Hours	2.30	2.30	0.00	0.00
2 to 3 Hours	3.30	3.40	0.00	3.03
3 to 4 Hours	6.80	6.80	0.10	0.00
4 to 6 Hours	9.80	9.80	0.00	0.00
6 to 8 Hours	14.30	14.30	0.00	0.00
8+ Hours	17.80		0.00	0.00
All other times	1.50	17.80 1.50	0.00	0.00
Headington Car Park				
Monday to Sunday (08:00 - 20:00)				
) to 2 Hours	1.70	1.70	0.00	0.00
2 to 3 Hours	3.40	3.40	0.00	0.00
3 to 4 Hours	5.40	5.40	0.00	0.00
4 to 6 Hours	13.50	13.50	0.00	0.00
6 to 8 Hours	13.50	13.50	0.00	0.00
8+ Hours	13.50	13.50	0.00	0.00
All other times	1.70	1.70	0.00	0.00
	6.00	6.00	0.00	0.00
Local resident/business permit - Day charge Note: permits will be sold in blocks of 4 weeks minimum	6.00	6.00	0.00	0.00
Jnion Street Car Park				
Monday to Sunday (08:00 - 20:00)			0.55	
0 - 1 Hours	1.50	1.50	0.00	0.00
1 to 2 Hours	2.00	2.00	0.00	0.00
2 to 3 Hours	3.40	3.40	0.00	0.00
3 to 4 Hours	4.40	5.40	1.00	22.73
4 to 6 Hours	4.80	6.50	1.70	35.42
6 to 8 Hours	13.40	13.50	0.10	0.75
8+ Hours	13.40	13.50	0.10	0.75
All other times	1.50	1.50	0.00	0.00
Ferry Pool Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	1.50	1.50	0.00	0.00
1 to 2 Hours	2.00	2.00	0.00	0.00
2 to 3 Hours	3.40	3.40	0.00	0.00
3 to 4 Hours	5.40	5.40	0.00	0.00
4 to 6 Hours	13.50	13.50	0.00	0.00
6 to 8 Hours	13.50	13.50	0.00	0.00
8+ Hours	13.50	13.50	0.00	0.00
All other times	1.50	1.50	0.00	0.00
St Leonards Road Car Park				
Monday to Sunday (08:00 - 20:00)				
0 to 2 Hours	1.70	1.70	0.00	0.00
2 to 3 Hours	3.40	3.40	0.00	0.00
3 to 4 Hours	5.40	5.40	0.00	0.00
4 to 6 Hours	13.50	13.50	0.00	0.00
6 to 8 Hours	13.50	13.50	0.00	0.00
8+ Hours	13.50	13.50	0.00	0.00
All other times	1.70	1.70	0.00	0.00
Local resident/business permit - Day charge	6.00	6.00	0.00	0.00
Note: permits will be sold in blocks of 4 weeks minimum				
Summertown Car Park				
Monday to Sunday (08:00 - 20:00)				
0 - 1 Hours	1.50	1.50	0.00	0.00
1 to 2 Hours	2.00	2.00	0.00	0.00
2 to 3 Hours	3.40	3.40	0.00	0.00
3 to 4 Hours	5.40	5.40	0.00	0.00
4 to 6 Hours	13.50	13.50	0.00	0.00
6 to 8 Hours	13.50	13.50	0.00	0.00
8+ Hours	13.50	13.50	0.00	0.00
All other times	1.50	1.50	0.00	0.00
Chargeable Parking in Selected Park Areas				
Cutteslowe Park - Harbord Road				
Monday to Sunday				
0 - 1 hour	0.60	0.60	0.00	0.00
	1.30	1.50	0.20	15.38
I - 3 NOUIS	2.50	2.50	0.00	0.00
1 - 3 hours 3 - 24 hours	2.50			
3 - 24 hours Alexandra Courts - Woodstock Road	2.50			
3 - 24 hours <b>Alexandra Courts - Woodstock Road</b> Monday to Sunday			0.00	0.00
3 - 24 hours Alexandra Courts - Woodstock Road	1.00 2.00	1.00 2.00	0.00 0.00	0.00 0.00

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
5 - 24 hours	13.40	13.40	0.00	0.00
Cutteslowe Park - A40				
Monday to Sunday 0 - 1 hour	0.60	0.60	0.00	0.00
1 - 3 hours	1.30	1.50	0.20	15.38
3 - 24 hours	2.50	2.50	0.00	0.00
Port Meadow - Walton Well Road Monday to Sunday				
0 - 1 hours	0.60	0.60	0.00	0.00
1 - 3 hours 3 - 5 hours	1.30 2.50	1.50 2.50	0.20 0.00	15.38 0.00
5 - 24 hours	10.40	10.40	0.00	0.00
Hinksey Park - Abingdon Road				
Monday to Sunday 0 - 1 hours	0.60	0.60	0.00	0.00
1 - 3 hours 3 - 5 hours	1.30 2.50	1.50 2.50	0.20 0.00	15.38 0.00
5 - 24 hours	10.40	10.40	0.00	0.00
Park & Ride				
Redbridge, Seacourt & Peartree 24 hrs Monday - Sunday	2.00	2.00	0.00	0.00
	2.00	2.00	0.00	0.00
Redbridge Coach & Lorry Park Coach for up to 4 hours	5.00	5.00	0.00	0.00
Coach for 24 hours Minibuses for up to 4 hours	10.00 5.00	10.00 5.00	0.00 0.00	0.00 0.00
Minibuses 4-24 Hours	7.50	10.00	2.50	33.33
Lorries for up to 4 hours Lorries for 24 hours	5.00 10.00	5.00 10.00	0.00 0.00	0.00 0.00
Motorhomes for 24 hours	2.00	5.00	3.00	150.00
Redbridge, Seacourt & Peartree				
24 hrs Monday - Sunday Monthly Permit	2.00 30.00	2.00 30.00	0.00 0.00	0.00 0.00
Quarterly Permit	85.00	85.00	0.00	0.00
Annual Permit	300.00	300.00	0.00	0.00
Parking Penalty Charges Outside Scope for VAT				
For Off-Street Parking, Gloucester Green Bus Station and loading area				
Failure to display a current, valid ticket	100.00	100.00	0.00	0.00
Overstaying the expiry time of the ticket purchased	100.00	100.00	0.00	0.00
Parking in an area which is closed or not available for use	100.00	100.00	0.00	0.00
Causing an obstruction or nuisance	100.00	100.00	0.00	0.00
Parking in a manner in which the whole or part of the vehicle is outside of a marked bay	100.00	100.00	0.00	0.00
Unauthorised class of vehicle	100.00	100.00	0.00	0.00
Parking in a parking bay reserved for a specific class of vehicle	100.00	100.00	0.00	0.00
Causing a vehicle to remain in a car park when it is closed	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 30 minutes	100.00	100.00	0.00	0.00
Bus overstay layover bay in excess of 60 minutes	100.00	100.00	0.00	0.00
Return to car park to park within 3 hours of expiry of a ticket for that car park	100.00	100.00	0.00	0.00
Recovery of a removed vehicle from any offence position	150.00	150.00	0.00	0.00
<b>Dog Warden Services</b> Return of impounded stray dog	130.00	130.00	0.00	0.00

[	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Return of impounded stray where owner in receipt of prescribed benefits	70.00	70.00	0.00	0.00
NEW: Stray Returned Direct to Owner (without going to kennels)	25.00	25.00	0.00	0.00
NEW: Stray Returned Direct to Owner (without going to kennels) where the owner in receipt of prescribed benefits	25.00	25.00	0.00	0.00
Pest Control Services (Treatments in Domestic Premises)				
For people not in receipt of prescribed benefits: Rats - charge per treatment	50.00	70.00	20.00	40.00
Mice - charge per treatment	50.00	70.00	20.00	40.00
Wasps	50.00	70.00	20.00	40.00
Garden Ants (other than Pharaohs Ants)	60.00	100.00	40.00	66.67
Bedbugs - initial survey and up to 2 treatment visits (Up to standard 3 bedroom property)	360.00	360.00	0.00	0.00
Bedbugs - additional rooms	80.00	80.00	0.00	0.00
Bedbugs - additional treatment visits (Up to standard 3				
bedroom property)	140.00	140.00	0.00	0.00
Moths - initial survey and 1 treatment visit (Up to standard 3	100.00	100.00	0.00	0.00
bedroom property) Moths - additional rooms	100.00 40.00	100.00 40.00	0.00 0.00	0.00 0.00
Moths - additional treatment visits (Up to standard 3 bedroom	10.00	10.00	0.00	0.00
property)	85.00	85.00	0.00	0.00
Cockroaches - Initial treatment visit and 1 revisit	110.00	145.00	35.00	31.82
Cockroaches - additional revisits Pharaoh ants - Initial treatment visit and 1 revisit	85.00 120.00	85.00 160.00	0.00 40.00	0.00 33.33
Pharaoh antss - additional revisits	85.00	85.00	0.00	0.00
Fleas - initial survey and 1 treatment visit (Up to standard 3				
bedroom property)	100.00	100.00	0.00	0.00
Fleas - additional rooms	40.00	40.00	0.00	0.00
Fleas - additional treatment visits (Up to standard 3 bedroom property)	85.00	85.00	0.00	0.00
Squirrels - call out and treatment charge for up to three visits	05.00	05.00	0.00	0.00
	160.00	160.00	0.00	0.00
Other pests where there is a public health significance - initial				
survey and 1 treatment visit (Up to standard 3 bedroom property)	100.00	100.00	0.00	0.00
Other pests where there is a public health significance -	100.00	100.00	0.00	0.00
additional rooms	40.00	40.00	0.00	0.00
Other pests where there is a public health significance -				
additional treatment visits (Up to standard 3 bedroom property)	85.00	05.00	0.00	0.00
Site survey & advice	35.00	85.00 35.00	0.00	0.00 0.00
NEW - Preperation work for spray treatments (bedbugs, moths	00.00	00.00	0.00	0.00
& fleas) per hour based on quotation	70.00	70.00	0.00	0.00
DELETE: Charge for no access for any pest control				
appointments Premium Rate for a premium service				
For people in receipt of prescribed benefits:	0.00	0.00		
Rats - charge per treatment Mice - charge per treatment	0.00 0.00	0.00 0.00		
Wasps	30.00	35.00	5.00	16.67
Garden Ants (other than Pharaohs Ants)	35.00	40.00	5.00	14.29
Bedbugs - initial survey and up to 1 treatment visit	205.00	210.00	5.00	2.44
Bedbugs - additional treatment visits NEW: Moths - initial survey and 1 treatment visit (Up to	160.00	160.00	0.00	0.00
standard 3 bedroom property)	45.00	45.00	0.00	0.00
NEW: Moths - additional treatment visits (Up to standard 3				
bedroom property)	45.00	45.00	0.00	0.00
Pharaoh ants - Initial treatment visit and 3 revisit - NOTE added extra 2 revisits	55.00	80.00	25.00	45.45
Cockroaches - Initial survey, treatment visit and 1 revisit -	33.00	00.00	25.00	40.40
NOTE Added additional survey visit	55.00	60.00	5.00	9.09
Fleas - initial survey and 1 treatment visit	45.00	45.00	0.00	0.00
NEW: Fleas - additional treatment visits (Up to standard 3	45.00	45.00	0.00	0.00
bedroom property) Squirrels - call out and treatment charge for up to three visits	45.00	45.00	0.00	0.00
	80.00	80.00	0.00	0.00
Other pests where there is a public health significance - initial				
survey and 1 treatment visit	45.00	45.00	0.00	0.00
NEW: Other pests where there is a public health significance -		1		
additional treatment visits (Up to standard 3 bedroom property)	45.00	45.00	0.00	0.00
additional treatment visits (Up to standard 3 bedroom property)	45.00 0	45.00 0	0.00 0.00	0.00 0.00
additional treatment visits (Up to standard 3 bedroom property) NEW: Site survey & advice NEW - Preparation work for spray treatments (bedbugs, moths	0	0	0.00	0.00
additional treatment visits (Up to standard 3 bedroom property) NEW: Site survey & advice				

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Pest Control Services (Commercial Premises)				
Rats & mice - call out and treatment charge for up to first hour	Quotation following	Quotation following		
Pharaoh ants & cockroaches - call out and treatment charge for	survey Quotation following	survey Quotation following		
up to first hour Bedbugs - call out and treatment charge for up to first hour	survey Quotation following	survey Quotation following		
Fleas - call out and treatment charge for up to first hour	survey Quotation following	survey Quotation following		
Foxes - we do not carry out treatment for foxes. A call out fee	survey	survey		
will be made for a visit by a pest control surveyor for site- specific advice	Quotation following survey	Quotation following survey		
Pigeons - call out and treatment charge for up to first hour	Quotation following survey	Quotation following survey		
Squirrels - call out and treatment charge for up to three visits	Quotation following	Quotation following		
Wasps - call out and treatment charge	survey 50.00	survey 50.00	0.00	0.00
Garden Ants (other than Pharaohs Ants) - call out and treatment charge for up to first hour	Quotation following survey	Quotation following survey		
Cemeteries Fees & Charges				
Exclusive Right of Burial:				
Exclusive Right of Burial for 50 years in an adult grave (Resident)	940.00	950.00	10.00	1.06
Exclusive Right of Burial for 50 years in an adult grave (Non-				
Resident) Exclusive Right of Burial for 50 years in a child grave (Non-	1,880.00	1,900.00	20.00	1.06
Resident) Exclusive Right of Burial for 50 years in a cremated remains	560.00	560.00	0.00	0.00
plot (Resident) Exclusive Right of Burial for 50 years in a cremated remains	395.00	400.00	5.00	1.27
plot (Non-Resident)	790.00	800.00	10.00	1.27
Fee to purchase additional 25 years Exclusive Right of Burial in an adult grave	470.00	475.00	5.00	1.06
Fee to purchase additional 25 years Exclusive Right of Burial in an child's grave	140.00	140.00	0.00	0.00
Fee to purchase additional 25 years Exclusive Right of Burial in a cremated remains plot	200.00	200.00	0.00	0.00
Fee for the transfer of a Deed or Grant	80.00	80.00	0.00	0.00
Fee for Arrangement of Cremated Remains Interment Fee for Attending Cremated Remains Interment	30.00 50.00	30.00 50.00	0.00 0.00	0.00 0.00
Search Fee: General Enquiry (1-2 searches)	Nil	Nil	0.00	0.00
Search Fee: Family History (3-5 searches)	10.00	10.00	0.00	0.00
Search Fee: Family History (5-10 searches)	20.00	20.00	0.00	0.00
To verify Deed Holder prior to burial where no Deed produced	50.00	50.00	0.00	0.00
Interments:				
Interment of child at time of death was prior to 12th birthday (Non-Resident)	200.00	200.00	0.00	0.00
Interment of person at time of death was beyond 12th birthday in single depth grave (Resident)	650.00	655.00	5.00	0.77
Interment of person at time of death was beyond 12th birthday				
in single depth grave (Non-Resident) Interment of person at time of death was beyond 12th birthday	1,300.00	1,310.00	10.00	0.77
in double depth grave (Resident) Interment of person at time of death was beyond 12th birthday	550.00	555.00	5.00	0.91
in double depth grave (Non-Resident) Interment of ashes in grave where Exclusive Right of Burial has	1,100.00	1,110.00	10.00	0.91
been purchased (Resident)	220.00	225.00	5.00	2.27
Interment of ashes in grave where Exclusive Right of Burial has been purchased (Non-Resident)	440.00	450.00	10.00	2.27
Interment of foetus or body parts in communal grave	20.00	20.00	0.00	0.00
Timber shoring for backfilling	180.00	185.00	5.00	2.78
Timber for use as wooden top covering	80.00	85.00	5.00	6.25
Casket (Resident)	1,120.00 2,240.00	1,130.00	10.00 20.00	0.89 0.89
Casket (Non-Resident) Exhumation of an Adult	2,240.00 4,000.00	2,260.00 4,000.00	20.00	0.89
Exhumation of a Child	2,000.00	2,000.00	0.00	0.00
Woodland Burial for selected tree	120.00	120.00	0.00	0.00
Memorials:				
Headstone in excess of 2ft 6in	210.00	215.00	5.00	2.38
Headstone up to 2ft 6in Headstone up to 12in	180.00 125.00	185.00 125.00	5.00 0.00	2.78 0.00
Cover slab on adult grave	180.00	125.00	5.00	2.78
Cover slab on child grave	100.00	100.00	0.00	0.00

2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
£	£	£	%
105.00	110.00	5.00	4.70
40.00	40.00	0.00	4.76 0.00
110.00	110.00	0.00	0.00
60.00	60.00	0.00	0.00
80.00	80.00	0.00	0.00
160.00	160.00	0.00	0.00
280.00	280.00	0.00	0.00
400.00	400.00	0.00	0.00
0.50	0.50	0.00	0.00
1.00	1.00	0.00	0.00
10.00	10.00	0.00	0.00
60.00	60.00	0.00	0.00
	£ 105.00 40.00 110.00 60.00 80.00 160.00 280.00 400.00 0.50 1.00 10.00	£         £           105.00         110.00           40.00         40.00           110.00         60.00           80.00         80.00           160.00         280.00           400.00         400.00           100         160.00           280.00         280.00           400.00         400.00           0.50         0.50           1.00         1.00           10.00         60.00	£         £         £           105.00         110.00         5.00           40.00         40.00         0.00           110.00         110.00         0.00           110.00         60.00         0.00           110.00         110.00         0.00           110.00         110.00         0.00           110.00         10.00         0.00           100.00         160.00         0.00           160.00         160.00         0.00           160.00         280.00         0.00           10.00         1.00         0.00           1.00         1.00         0.00           10.00         10.00         0.00           60.00         60.00         0.00

# Financial Services Fees & Charges 2016/17

	2015/16	2016/17	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
Residential Leasehold Solicitor Questionnaire Fee	120.00	126.00	6.00	5.00
Procurement Hub (annual)	14,500.00	14,500.00	0.00	0.00
Supplier training (Unit cost)	40.00	40.00	0.00	0.00
On-site supplier training (day rate)	350.00	350.00	0.00	0.00

# Law & Governance Fees & Charges 2017/18

	2016/17	2017/18	Increase/	Increase/
	Charge	Charge	(Decrease)	(Decrease)
	£	£	£	%
Legal Services				
Copies of legal documents	Reasonable charges	Reasonable charges		
	(minimum 25.00) to	(minimum 25.00) to be set by Head of Law		
	and Governance	and Governance		
Costs recovered from 3rd parties in legal transactions	Value of time spent	Value of time spent		
when instructed by this Council	based on hourly rate	based on hourly rate		
	Head of Law and	or fixed fee decided by Head of Law and		
Fees recovered from other public sector bodies in	Governance Value of time spent	Governance Value of time spent		
connection with legal services provided	based on hourly rate	based on hourly rate		
	or fixed fee decided by	or fixed fee decided by		
	Head of Law and Governance	Head of Law and Governance		
	Governance	Governance		
Democratic Services				
Copies of the Constitution	25.00	25.00	0.00	0.00
Copies of agenda	Reasonable charges	Reasonable charges		
	to be set by Head of	to be set by Head of Law and Governance		
	Law and Governance	Law and Governance		
Inspection of background papers	Reasonable charges	Reasonable charges		
	to be set by Head of	to be set by Head of		
	Law and Governance	Law and Governance		
Certification of existence of recipient for continued payment of pension	0.00	0.00		
Research of non electronically archived minutes				
Hire of ballot boxes	15.00	15.00	0.00	0.00
	15.00	15.00	0.00	0.00
Hire of polling screens				
Certificates of Registration	15.00	15.00	0.00	0.00
Executive Support				
St Giles Fair Tolls	Reasonable charges to be set by Head of	Reasonable charges to be set by Head of		
	Law and Governance	Law and Governance		

# Housing Revenue Account Fees & Charges 2017/18

	2016/17 Charge	2017/18 Charge	Increase/ (Decrease)	Increase/ (Decrease)
	£	£	£	%
Exempt from VAT				
Other charges	5.00	10.00	5.00	100.00
Sheltered Guest Room Hire per night	5.00	10.00	5.00	100.00
Standard rated & exclusive of VAT				
Other charges				
ASSA Key	20.00	20.00	0.00	0.00
Controlled Entry Key Fob	25.00	25.00	0.00	0.00
Residential Leasehold Solicitor Questionnaire Fee	126.00	250.00	124.00	98.41
Futher Requests beyond standard Leasehold Property Forms		100.00	100.00	
Residential Leasehold consent for Alterations/Home Improvements				
Simple request		50.00	50.00	
Complex request requiring a surveyor's inspection		100.00	100.00	
Charge for retrospective permission - simple request Charge for retrospective permission - complex request		75.00	75.00 125.00	
Charge for retrospective permission - complex request		125.00	125.00	
Exempt from VAT (before discounts)				
Council tenant	13.85	14.85	1.00	7.22
Council tenant Premium	15.95	16.95	1.00	6.27
Blue badge council	13.85	14.85	1.00	7.22
Blue badge council Premium	15.95	16.95	1.00	6.27
Mobility council Mobility council Premium	13.85 15.95	14.85 16.95	1.00 1.00	7.22 6.27
Garage with in curtiledge	13.85	14.85	1.00	7.22
Replacement lost/damaged permit	10.00	15.00	1.00	15.00
VATable (before discounts)		-		
Private tenant	13.85	- 14.85	1.00	7.22
Private tenant Premium	15.95	16.95	1.00	6.27
Blue badge private	13.85	14.85	1.00	7.22
Blue badge private Premium	15.95	16.95	1.00	6.27
Mobility private	13.85	14.85	1.00	7.22
Mobility private Premium Replacement lost/damaged permit	15.95	16.95 15.00	1.00	6.27 15.00
Exempt from VAT (before discounts)		-		
Parking spaces	13.49	- 14.49	1.00	7.41
Parking spaces (Blue Badge)	13.49	14.49	1.00	7.41
Replacement lost/damaged permit		15.00		15.00
VATable (before discounts)				
Parking spaces Private	13.49	14.49	1.00	
Replacement lost/damaged permit		15.00		15.00



# Oxford City Council Budget Book 2017–2018



**Building a world-class city for everyone**